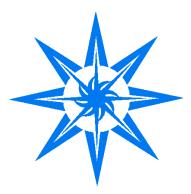


## City of Prairie Village,



The Star of Kansas



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### Distinguished Budget Presentation Award

PRESENTED TO

### City of Prairie Village

Kansas

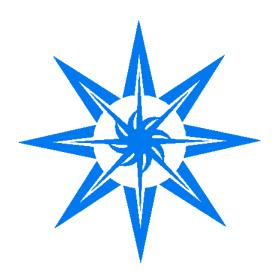
For the Fiscal Year Beginning

January 1, 2015

Jeffry R. Ener

**Executive Director** 

### COMMUNITY VISION STATEMENT City of Prairie Village, Kansas



The City of Prairie Village preserves the ambiance of a village with the livability of a neighborhood. The "village" lifestyle is enhanced by quality education, a variety of housing, recreation and local commerce in pedestrian friendly centers.

City of Prairie Village 7700 Mission Road Prairie Village, Kansas 66208 913/381-6464 www.pvkansas.com

### **COVER**

Pioneer Family was purchased by the J.C. Nichols Company and placed on the street entrance to the east parking lot of the Prairie Village Shopping Center in 1951. When Highwoods Properties purchased the J.C. Nichols Company, the statue was donated to the City and became part of the fountain at the entrance to the City on Mission and Tomahawk Roads in 2002. The figures of a man, woman and child are a composite of concrete and stone.

### PRAIRIE VILLAGE GOVERNING BODY 2015 – 2016



First row (left to right): Ruth Hopkins, Jori Nelson, Mayor Laura Wassmer, Brooke Morehead, Steve Noll

Back row (left to right): Ashley Weaver, Eric Mikkleson, Sheila Myers, Dan Runion, Terrence Gallagher, David Morrison and Ted Odell

### **Not pictured: Andrew Wang**

Laura Wassmer	Mayor	mayor@pvkansas.com
Ashley Weaver	Ward 1	aweaver@pvkansas.com
Jori Nelson	Ward 1	joriforpv@gmail.com
Steve Noll	Ward 2	snoll@pvkansas.com
Ruth Hopkins	Ward 2	rhopkins@pvkansas.com
Eric Mikkelson	Ward 3	mikkelson@kc.rr.com
Andrew Wang	Ward 3	awang@pvkansas.com
Sheila Myers	Ward 4	smyers@pvkansas.com
Brooke Morehead	Ward 4	bmorehead@pvkansas.com
David Morrison	Ward 5	dmorrison@pvkansas.com
Dan Runion	Ward 5	danforpv@gmail.com
Terrence Gallagher	Ward 6	tgallagherpv@gmail.com
Ted Odell	Ward 6	todell@pvkansas.com

### **Department Heads and Appointed Officials**

### **Department Heads**

Quinn Bennion	qbennion@pvkansas.com	913/385-4601
Wes Jordan	wjordan@pvkansas.com	913/385-4621
Nolan Sunderman	nsunderman@pvkansas.com	913/385-4635
Joyce Hagen Mundy	jhmundy@pvkansas.com	913/385-4616
Lisa Santa Maria	lsantamaria@pvkansas.com	913/385-4661
Tim Schwartzkopf	tschwartzkopf@pvkansas.com	913/385-4609
Keith Bredehoeft	kbredehoeft@pvkansas.com	913/385-4642
	Wes Jordan Nolan Sunderman Joyce Hagen Mundy Lisa Santa Maria Tim Schwartzkopf	Wes Jordan wjordan@pvkansas.com Nolan Sunderman nsunderman@pvkansas.com Joyce Hagen Mundy jhmundy@pvkansas.com Lisa Santa Maria lsantamaria@pvkansas.com Tim Schwartzkopf tschwartzkopf@pvkansas.com

### **Appointed Officials**

City Attorney Katie Logan, Lathrop & Gage
City Treasurer Fielding Norton, Jr.
Municipal Judge Mary Virginia Clarke
Municipal Judge M. Bradley Watson
City Prosecutor Debra Vermillion



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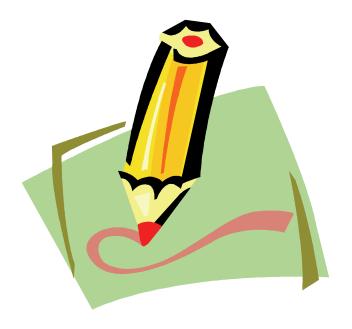
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TRAFFIC ISLAND SCULPTURE 63<sup>RD</sup> TERRACE and DELMAR DRIVE



## **Executive Summary**



### THE CITY OF PRAIRIE VILLAGE STAR OF KANSAS

The Honorable Mayor and City Council of the City of Prairie Village, Kansas:

The City of Prairie Village staff is pleased to present the 2016 Budget.

Like many communities, Prairie Village has steered through some financial challenges in recent years, but we have continued responsibly to take the necessary steps to protect the interests of our citizens, guided by a disciplined operating philosophy. We have reduced expenditures, maintained reserves for a rainy day, paid down city debt, made government more efficient and planned for long-term financial stability by investing in Prairie Village's future.

The City's finances are healthy and stable, thanks to difficult decisions made and past actions of City Council and Department Directors.

The total 2016 Budget equals \$26,926,051, a 2.1% decrease from the 2015 adopted Budget. The decrease is in large part attributable to a decline in spending in Capital Outlay, which includes heavy machinery used in the Public Works, and a decline in Infrastructure spending. The total 2016 General Fund expenditure budget was 1.5% more than the 2015 General Fund expenditure budget. The annual budget is one of the most important documents prepared by the Governing Body. The primary purpose of the budget and budget process is to develop, adopt, and implement a plan for accomplishing goals for the upcoming year within given constraints. It serves as a financial plan, provides guidance to Department Managers and communicates the City's financial condition. Most importantly, it presents the Governing Body's vision for the community by describing how public funds will be spent in order to achieve policy objectives.

Development of the 2016 Budget has been a lengthy, challenging process requiring careful study, asking tough questions, and making difficult decisions about both current and future issues facing the community. The continued slow recovery of the economy has resulted in a conservative revenue forecast. Several revenues remain sensitive to consumer confidence and therefore give way to a guarded projection approach. While continuing to address the core needs of the community, the 2016 Budget remains basically the same, but includes the conversion of a seasonal Codes Enforcement Officer to full time. The 2016 Budget has been designed to be consistent with the long-term vision of the City and the overriding goals and objectives of the City.

The 2016 Budget is only one part of the City's planning process. The City's four-year Capital Infrastructure Program (CIP) and The Village Vision Strategic Investment Plan are the other parts of the planning process. The CIP is included in this budget document and includes the City's infrastructure plans through 2019. The Village Vision was adopted by the Governing Body in June 2007 and is both a comprehensive plan and a strategic investment plan. In June 2009, the Council adopted the Parks Master Plan. This plan will guide the development and improvement of parks, trails and recreation programs for the next 10-15 years and is the culmination of a public input process that lasted several months. All three of these plans played a significant role in developing the 2016 Budget. In addition to these strategic plans, there were many factors influencing the development of the 2016 Budget. Each of these factors is discussed on the following pages.

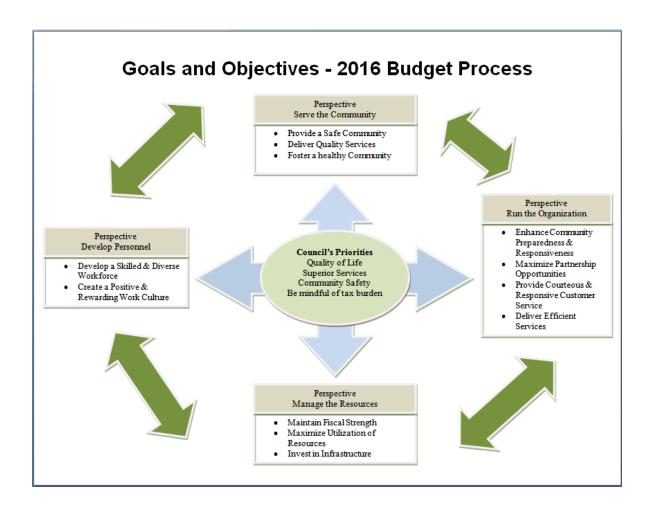
### Goals and Objectives - 2016 Budget Process

The Governing Body established the following goals and objectives to guide the preparation of the 2016 Budget:

- Maintain high quality services and programs;
- Maintain quality streets, parks and infrastructure;
- Continue strong financial condition;
- Maintain AAA bond rating;
- Increase financial transparency;
- Increase citizen participation in budget issues, and
- Be mindful of the tax burden.

To meet these goals and objectives, the Governing Body and City staff employed the following strategies:

- Conduct a thorough review of all budget items at the staff level;
- Review new revenue opportunities;
- Plan for future needs by utilizing the reserve funds, and
- Assess and plan for technology needs.



### **Village Vision**

The Village Vision provides the framework for the City to move forward and continue to be a highly desired community. As part of the budget process, department heads linked their programs to the goals of The Village Vision.

### **Budget Challenges**

When developing the budget, the Governing Body and the staff faced several challenges in meeting the goals and objectives set forth at the beginning of the process.

- Current economic conditions The 2016 Budget was developed during uncertain fiscal circumstances as the national, state and regional economies continue a slow recovery. These factors resulted in an adoption of a conservative budget with no additional tax burden passed onto residents.
- Infrastructure The adopted 2016 2019 Capital Improvement Program allocates the equivalent of 21% of current General Fund resources to capital infrastructure construction in 2016 to help with infrastructure demands. The Capital Infrastructure budget accounts for 27% of the 2016 budget.
- Maintain adequate financial reserves The City works to maintain an adequate General Fund reserve to address emergencies, changes in economic conditions, and large capital needs. The December 31, 2016 fund balance is projected to be \$4,177,138, which is thought to be sufficient to maintain fiscal flexibility.
- Costs of employee benefits benefit costs continue to rise. The contribution requirements for pension plans increased significantly in the last couple of years and the 2016 Budget reflects a continuation of this trend due to the condition of the financial markets.
- Technology The City continues to maintain its technology infrastructure with funding provided in the 2016 budget.

### **Responses to Budget Challenges**

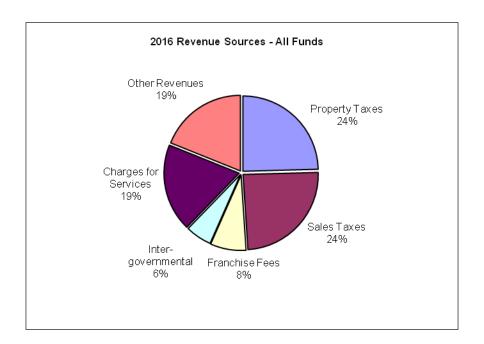
At the beginning of the 2016 Budget development, the City's projected expenditures exceeded projected revenues. To address the gap and balance the budget, savings from the 2014 budget will be used to offset the difference. The Governing Body and staff looked closely at ongoing expenditures versus one-time expenditures as a way to address current budget needs. The Governing Body also examined other budget reduction strategies presented to them by City staff. In order to maintain reductions while preserving city services, expenditure cuts and reallocation of resources continue. In addition, employee compensation and benefits were examined. Maintenance of quality infrastructure continues to be a challenge. Maintenance costs continue to grow and deferment would result in increased future replacement costs. Therefore, the City anticipates increasing general funding to infrastructure maintenance in order to maintain a level that adequately addresses the City's infrastructure maintenance needs.

### Revenues

The City's revenues continue to be relatively stable. Total revenues for all funds decreased 2.7% from the 2015 Budget. The bulk of the decrease is due to an anticipated decline in Intergovernmental funds and Fines and Fee collections.

General fund revenues are projected to increase 1.7% from the 2015 Budget. The increase is due to a continued upward trend in property values and increased investment income.

The following chart shows the composition of the City's revenues for 2016.



<u>Property Taxes</u> – The City's assessed valuation for 2016 increased 5% over the assessed valuation for 2015. The average home sales price increased 2.95% from 2014 to 2015, while the mean appraised value rose 4.35% during the same time period. There is no mill levy rate increase in the 2016 Budget.

<u>Sales Taxes</u> – The City's sales tax revenues are budgeted to be 2.5% above 2015 budgeted revenues. This was based on 2014 actual, estimated 2015 revenues and current projections. The City began collecting an additional 1% sales tax in 2011 from two Community Improvement Districts that were established in 2011. Due to the volatile nature of sales tax as a revenue source, sales tax collections are reviewed on a quarterly basis.

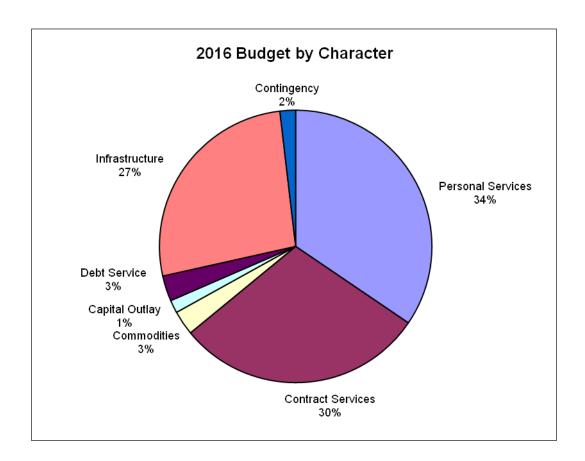
<u>Franchise Fees</u> – The 2016 Budget forecasts a 21% increase from the 2015 Budget reflecting a change in the billing cycle and distribution of franchise fees for KCPL.

<u>Stormwater Utility Fee</u> – The City established this fee in 2009 to provide a dedicated funding source for the stormwater management program. The fee is calculated based on a parcel's square feet of impervious area. The fee for 2016 remains at 4.0¢ per square foot.

Additional information about the City's revenues can be found in the Revenue Section of this document.

### **Expenditures**

The chart below shows the composition of the City's 2016 expenditures by character.



<u>Personal Services</u> – Increased 0.2% over the 2015 Budget. There was essentially no change from the 2015 to 2016 Personal Services budget.

<u>Contract Services</u> – Increased 10.3% over the 2015 Budget. Included in this category are software maintenance licenses, consultant and legal fees, janitorial services and numerous other business areas the City contracts out assistance for. Expenditures for contracted services are based on flat fee based contracts and hourly use.

<u>Commodities</u> – Decreased 2% from the 2015 Budget. Vehicular and equipment supplies decreased overall due to the purchase of new vehicles and equipment over the last couple of years.

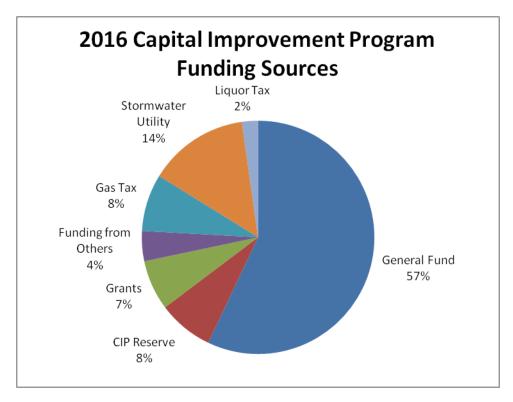
<u>Capital Outlay</u> – Decreased 56% over the 2015 Budget. This category fluctuates from year to year depending on what equipment is scheduled for replacement. The 2016 Budget includes funding for a Public Works small dump truck and shop equipment, in addition to technology upgrades to City wide equipment.

<u>Debt Service</u> – The City's outstanding debt service decreased 2.1% from the 2015 Budget. The debt will be paid off in 2021, provided that the City does not issue any new debt or restructure current debt.

<u>Infrastructure</u> – Decreased 10% from the 2015 Budget. The infrastructure budget is determined by the City's financial plan and four-year CIP. The budget will fluctuate from year to year depending on the projects scheduled and funding available from both the City and outside agencies.

### Capital Infrastructure Program

The chart below shows the composition of the City's Capital Infrastructure program revenues for 2016.



The Capital Infrastructure Program is made up of the following sections:

Parks – Includes plans for redevelopment and replacement of existing park structures and materials.

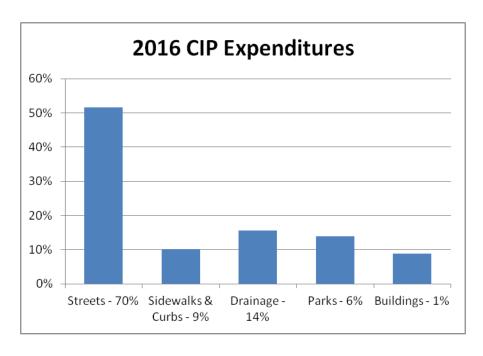
<u>Drainage</u> – Includes plans for the replacement of components of the City's storm drainage system.

<u>Streets</u> – Includes plans for replacement or major improvements that will extend the life of the City's street system

<u>Buildings</u> – Includes plans for replacement or major improvements that will extend the life of the City's buildings.

<u>Sidewalks & Curbs</u> – Includes plans for replacement or major improvements that will extend the life of the City's sidewalk and curb system. Also includes plans for additions to the system to comply with the City's sidewalk policy or ADA regulations.

The following chart shows the composition of the City's Capital Infrastructure program expenditures for 2016.



### Reserves

The 2016 Budget contains several reserves which position the City to deal with unexpected events and save for large purchases.

<u>General Fund</u> – The General Fund contains a contingency reserve which is an appropriated amount to cover unforeseen expenditures during the year. The Governing Body established a minimum reserve for the General Fund of 25% of revenues in addition to the contingency reserve. The fund balance in the General Fund at the end of 2015 is projected to be 25% of 2016 revenues.

<u>Solid Waste Management Fund</u> – It is the City's policy to maintain two months worth of expenditures as a reserve. The fund balance at the end of 2016 is within this range.

<u>Stormwater Utility Fund</u> –The reserve in this fund was established to cover uncollectible special assessments. The City estimates the uncollectible amount to be approximately 1% of revenue.

<u>Capital Projects Fund</u> – The City does not have a policy regarding the amount of reserves to maintain in this fund. However, the Public Works director reviews the reserves in this fund each year to ensure they are appropriate. The goal of the City's CIP is to forecast future public improvements needed in the City. In the CIP process, the City uses both physical and financial planning elements in order to utilize resources to the greatest benefit. The impact of the capital improvements on operating was considered in the development of the 2016 operating budget and the 2016 – 2019 CIP budgets.

<u>Risk Management Reserve Fund</u> – The balance in this fund is used to cover uninsured losses such as insurance deductibles. Staff reviews the fund balance each year to determine if it is adequate, and makes funding recommendations to the Governing Body.

<u>Economic Development Fund</u> – The balance in this fund is to be used for economic development activities. The County School Sales Tax, that sunset on December 31, 2008, was the primary funding source for these activities. The Governing Body has the option of providing additional funding from other City sources.

<u>Equipment Reserve Fund</u> – The balance in this fund reflects amounts set aside for major equipment purchases.

### **Conclusion**

This spending plan seeks to maintain our Prairie Village's status as a desirable community in which to live, work and play while maintaining a stable economic foundation on behalf of our Citizens. We are committed to careful and thoughtful fiscal management, a conservative spending philosophy, efficient service delivery under the best possible terms, and providing our Citizens with the highest quality of life possible.

This budget builds on our priorities and community values.

The first step for 2016 has been accomplished by the Governing Body through development and adoption of the annual budget. This document will act as a guide for staff in providing services to the citizens of Prairie Village, as well as a tool for monitoring revenues and expenditures in 2016.

We would like to thank the department directors and their staff for their efforts in developing the 2016 Budget. Their efforts will ensure that Prairie Village remains a premier community in the metropolitan area.

Respectfully submitted,

Quinn Bennion City Administrator Lisa Santa Maria Finance Director

### **Budget Overview**

The schedule on the next page gives an overview of the City's results for the last two years, the current year budget and the 2016 budget.

### Revenues

The City's main revenue sources are gradually increasing as can be seen in the fluctuations between the four years presented. The most significant changes have been in the positive Sales and Property Tax collections, and Liquor Tax which is allocated per Kansas Statute to 1/3 General Fund, 1/3 Parks and Recreation and 1/3 Special Alcohol. The 2016 budget is balanced without a mill levy increase. The City increased the mill levy in 2012 by 0.614 mills. The last increase before that was in 2008.

### **Expenditures**

Expenditures decreased 2% over the 2015 budget and is predominately due to a planned decline in Capital Outlay. The 2016 Budget for Capital Outlay includes items to be repaired or replaced such as field and shop equipment, along with three Police vehicles and a Public Works small dump truck. The City maintains an Equipment Replacement list and budgets based on items scheduled to be replaced.

### **Fund Balance**

The fund balance shown on this schedule includes the fund balance for all of the funds, except the pension funds and the grant fund. The policy for the target fund balance amount will vary from fund to fund. The focus for operational reserves is on the fund balance in the General Fund. During the budget process, the Governing Body directed staff to present a budget that maintains a minimum fund balance in the General Fund equal to 25% of General Fund revenues. The 2016 Budget complies with this directive.

In 2016, the Governing Body determined that infrastructure needs were a priority and funded the CIP at the higher amount using reserves in excess of the 25% minimum General Fund balance. Declines in fund balance also reflect a tighter actual budget ratio (96% estimated) that is used during the budget review process.

2016 Budget Ove	erview - All F	unds Comb	ined	
_	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Fund Balance 1/1	16,972,884	15,004,591	11,566,114	11,747,036
Revenues:				
Property Taxes	5,495,128	5,535,425	5,690,849	5,972,115
Sales Taxes	5,731,383	5,756,130	5,788,021	5,930,000
Use Tax	940,469	949,264	956,975	953,000
Motor Vehicle Tax	637,277	663,776	677,317	710,745
Liquor Tax	370,209	418,053	372,000	420,000
Franchise Fees	1,594,085	2,395,072	1,541,819	1,866,000
Licenses & Permits	513,641	519,991	494,487	508,730
Intergovernmental	1,165,455	1,194,249	2,753,300	1,370,000
Charges for Services	4,693,747	4,569,935	4,798,427	4,576,145
Fines & Fees	1,239,844	1,195,088	1,231,835	1,109,450
Recreational Fees	432,664	424,345	448,603	445,530
Bond Proceeds	-	-	-	_
Interest on Investments	141,719	177,650	62,900	200,850
Miscellaneous	215,892	280,072	183,319	251,450
Net Inc/Decr in Fair Value	(167,565)	(154,432)	100,010	201,100
- Total Revenue	23,003,948	23,924,618	24,999,852	24,314,015
Transfers from Other funder				
Transfers from Other funds:	0.000.074	0.400.754	0.770.405	4.400.004
Transfer from General Fund	2,830,674	3,130,751	3,779,425	4,126,021
Transfer from Solid Waste Management	-	-	-	-
Transfer from Stormwater Utility Fund	1,576,576	1,664,435	1,642,108	1,637,608
Transfer from Special Highway Fund	553,188	500,000	555,000	570,000
Transfer from Special Parks & Rec Fund	95,422	120,000	180,000	160,000
Transfer from Special Alcohol Fund	-	-	-	-
Transfer from Economic Development Fund	-	-		-
Total	5,055,860	5,415,186	6,156,533	6,493,629
Total Sources	28,059,808	29,339,804	31,156,385	30,807,644
Expenditures:				
Personal Services	8,280,386	8,446,158	9,264,553	9,282,593
Contract Services	6,943,699	7,996,101	7,213,207	7,964,653
Commodities	858,299	678,052	796,621	780,384
Capital Outlay	446,029	841,032	943,300	411,850
Debt Service	1,999,384	1,999,002	831,383	814,050
Infrastructure	6,442,624	4,808,020	7,958,386	7,172,521
Equipment Reserve	-	-	-	-
Risk Management Reserve	_	_	_	_
Capital Project Reserve	_	_	_	_
Contingency	-	-	500,000	500,000
Total Expenditures	24,970,421	24,768,365	27,507,450	26,926,051
Transfers to Other Funds:				
Transfer to General Fund	423,467	423,467	400,000	400 000
	•	•		400,000
Transfer to Bond & Interest Fund	312,752	563,368	242,108	237,608
Transfer to Capital Projects Fund	4,009,641	3,705,751	4,879,425	5,821,021
Transfer to Risk Management Fund	35,000	35,000	35,000	35,000
Transfer to Economic Development Fund	-	-	-	-
Transfer to Equipment Reserve Fund	275,000	687,600	600,000	- 6 402 620
Total	5,055,860	5,415,186	6,156,533	6,493,629
Total Uses	30,026,281	30,183,551	33,663,983	33,419,680
Sources Over(Under) Uses	(1,966,473)	(843,747)	(2,507,598)	(2,612,036)
Fund Balance @ 12/31	15,006,411	14,160,844	9,058,516	9,135,000

Includes all City funds except for the Grant Fund and the pension trust funds.

### City of Prairie Village 2016 Budget Budget Summary - All Funds

- -	General Fund	Solid Waste Management	Special Highway	Stormwater Utility	Special Parks & Rec	Special Alcohol	Bond & Interest	Subtotal - Budgeted Funds
Fund Balance 1/1	5,762,287	358,399	79,777	257,951	41,301	158,693	51,178	6,709,585
Revenues:								
Property Taxes	5,450,150	-	-	-	-	-	521,965	5,972,115
Sales Taxes	4,850,000	-	-	-	-	-	-	4,850,000
Use Tax	953,000	-	-	-	-	-	-	953,000
Motor Vehicle Tax	667,241	-	-	-	-		43,504	710,745
Liquor Tax	140,000	-	-	-	140,000	140,000	-	420,000
Franchise Fees	1,866,000	-	-	-	-	-	-	1,866,000
Licenses & Permits	502,930	1,800	<u>-</u>	4,000	-	-	-	508,730
Intergovernmental	<del>.</del>		570,000		-	-	-	570,000
Charges for Services	1,549,676	1,451,205	-	1,575,264	-	-	-	4,576,145
Fines & Fees	1,109,450	-	-	-	-	-	-	1,109,450
Recreational Fees	445,530	-	-	-	-	-	-	445,530
Bond Proceeds	70.000	-	-	-	-	900	-	- 02.250
Interest on Investments	70,000	5,500	950	5,000	500		500	83,350
Miscellaneous	196,040	15,000	-		-	410	-	211,450
Total Revenue	17,800,017	1,473,505	570,950	1,584,264	140,500	141,310	565,969	22,276,515
Transfers from Other funds:								
Transfer from General Fund	-	-	-	-	-	-	-	-
Transfer from Solid Waste Management	-	-	-	-	-	-	-	-
Transfer from Stormwater Utility Fund	400,000	-	-	-	-	-	237,608	637,608
Transfer from Special Highway Fund	-	-	-	-	-	-	-	-
Transfer from Special Parks & Rec Fund	-	-	-	-	-	-	-	-
Transfer from Special Alcohol Fund	-	-	-	-	-	-	-	-
Total	400,000	-	-	-	-	-	237,608	637,608
Total Sources	18,200,017	1,473,505	570,950	1,584,264	140,500	141,310	803,577	22,914,123
Expenditures:								
Personal Services	9,182,462	25,707	_	-	_	74,424	-	9,282,593
Contract Services	4,958,687	1,458,698	_	-	-	34,268	-	6,451,653
Commodities	764,646	200	_	_	_	15,538	-	780,384
Capital Outlay	253,350	-	_	-	-	-	-	253,350
Debt Service	-	-	_	-	-	-	814,050	814,050
Infrastructure	-	-	_	-	-	-	-	-
Equipment Reserve	_	-	-	-	-	-	-	-
Risk Management Reserve	_	-	_	-	_	_	-	_
Capital Infrastructure Reserve	_	-	_	-	_	_	-	_
Contingency	500,000	-	-	-	-	-	-	500,000
Total Expenditures	15,659,145	1,484,605	-	-	-	124,230	814,050	18,082,030
Transfers to Other Funds:								
Transfer to Other Funds.  Transfer to General Fund	_	_	_	400,000	_	_	_ [	400,000
Transfer to Bond & Interest Fund	_	_	_	237,608	_	_	_	237,608
Transfer to Capital Infrastructure Fund	4,091,021	_	570,000	1,000,000	160,000	_	-	5,821,021
Transfer to Risk Management Fund	35.000	_	-	-	-	_	_	35,000
Transfer to Economic Development Fund	-	_	_	_	_	_	-	-
Transfer to Equipment Reserve Fund	_	-	_	-	_	_	-	_
Total	4,126,021	-	570,000	1,637,608	160,000	-	-	6,493,629
Total Uses	19,785,166	1,484,605	570,000	1,637,608	160,000	124,230	814,050	24,575,659
Sources Over(Under) Uses	(1,585,149)	(11,100)	950	(53,344)	(19,500)	17,080	(10,473)	(1,661,536)
Fund Balance @ 12/31	4,177,138	347,299	80,727	204,607	21,801	175,773	40,705	5,048,049

### City of Prairie Village 2016 Budget Budget Summary - All Funds

	Capital Infrastructure	Risk Management	Economic Development	Equipment Reserve	CID Corinth	CID PV Shops	All Funds Total
Fund Balance 1/1	2,295,658	61,751	1,879,029	473,382	165,438	162,194	11,747,036
Revenues:							
Property Taxes	-	-	-	-	-	-	5,972,115
Sales Taxes	-	-	-	-	540,000	540,000	5,930,000
Use Tax	-	-	-	-	-	-	953,000
Motor Vehicle Tax	-	-	-	-			710,745
Liquor Tax	-	-	-	-			420,000
Franchise Fees	-	-	-	-	-	-	1,866,000
Licenses & Permits	-	-	-	-	-	-	508,730
Intergovernmental	800,000	-	-	-	-	-	1,370,000
Charges for Services Fines & Fees	-	-	-	-	-	-	4,576,145
Recreational Fees	-	-	-	-	-	-	1,109,450
Bond Proceeds	-	-	-	-	-	-	445,530
Interest on Investments	100,000	500	12,000	3,000	1,000	1,000	200,850
Miscellaneous	40,000	-	-	-	1,000	1,000	251,450
		500	40.000	2.000	F44.000	F44.000	
Total Revenue	940,000	500	12,000	3,000	541,000	541,000	24,314,015
Transfers from Other funds:							
Transfer from General Fund	4,091,021	35,000	-	-	-	-	4,126,021
Transfer from Solid Waste Management		-	-	-			
Transfer from Stormwater Utility Fund	1,000,000	-	-	-	-	-	1,637,608
Transfer from Special Highway Fund	570,000	-	-	-	-	-	570,000
Transfer from Special Parks & Rec Fund	160,000	-	-	-	-	-	160,000
Transfer from Special Alcohol Fund Total	5,821,021	35,000		-	-	-	6,493,629
			-	-	-		
Total Sources	6,761,021	35,500	12,000	3,000	541,000	541,000	30,807,644
Expenditures:							
Personal Services	-	-	-	-			9,282,593
Contract Services	-	70,000	73,000	-	685,000	685,000	7,964,653
Commodities	-	-	-	-	-	-	780,384
Capital Outlay	-	-	-	158,500	-	-	411,850
Debt Service	-	-	-	-	-	-	814,050
Infrastructure	7,172,521	-	-	-	-	-	7,172,521
Equipment Reserve	-	-	-	-	-	-	-
Risk Management Reserve	-	-	-	-			-
Capital Infrastructure Reserve	-	-	-	-			-
Contingency			-	<u> </u>		-	500,000
Total Expenditures	7,172,521	70,000	73,000	158,500	685,000	685,000	26,926,051
Transfers to Other Funds:							
Transfer to General Fund	-	-	-	-	-	-	400,000
Transfer to Bond & Interest Fund	-	-	-	-			237,608
Transfer to Capital Infrastructure Fund	-	-	-	-	-	-	5,821,021
Transfer to Risk Management Fund	-	-	-	-	-	-	35,000
Transfer to Economic Development Fund	-	-	-	-	-	-	-
Transfer to Equipment Reserve Fund		-	-	-	-	-	<del></del>
Total	-	-	-	-	-	-	6,493,629
Total Uses	7,172,521	70,000	73,000	158,500	685,000	685,000	33,419,680
Sources Over(Under) Uses	(411,500)	(34,500)	(61,000)	(155,500)	(144,000)	(144,000)	(2,612,036)
Fund Balance @ 12/31	1,884,158	27,251	1,818,029	317,882	21,438	18,194	9,135,000

### **Long Range Financial Planning**

The City of Prairie Village has established goals and objectives to maintain high quality services and programs, continue to maintain the City's triple "A" bond rating and be mindful of the tax burden on citizens.

### **Strategic Planning**

The City of Prairie Village employs a strategic budgeting model that allows policies to be formulated and tested in a budgetary context spanning a period of five years. The strategic model demonstrates the City's ability to accomplish long-rang goals by showing consequences of any given budget decision. Virtually all new General Government services are "tested" within the framework of the strategic budget model prior to implementation. In this manner, policy makers can examine the probable long-term outcome of many possible decisions and select the one that serves the interests of Prairie Village's citizens most effectively.

### **Fiscal Goals**

The City's fiscal philosophy enables the members of the Governing Body to make sound fiscal management decisions. The City adheres to the fiscal principals listed below:

- 1. The City works to preserve the quality of services at an acceptable tax rate.
- 2. The City provides a budget which is dependable and responsive to economic conditions.
- 3. The City shall maintain an adequate level of reserves.
- 4. The City shall maintain financial accounting and budgetary practices which provide full and open disclosure of the City's financial affairs.
- 5. The City shall minimize the use of long-term debt to avoid placing an excessive burden on future City taxpayers.
- 6. The City will continually evaluate existing services to determine the need and efficiency of these services.

### Financial Trend Analysis

The City uses Financial Trend Analysis over a period of 5 or more years, and the Capital Infrastructure Program in tandem as Prairie Villages' strategic planning tools providing the framework for subsequent annual operating and capital budgets. The focus is achieving financial sustainability, with goals of flexibility, efficiency, risk management, sufficiency and credibility. This provides for long-term visioning and multi-year financial performance. Without this context, the annual budget becomes a snapshot of isolated objectives without benefit of future anticipation of community improvement.

### Long Range Financial Planning

The forecast is based on quarterly data, and is reviewed in comparison with historical data and other factors and considerations. These factors include:

- The economic condition of the City and surrounding area;
- Types and amounts of revenues and whether they are sufficient and the right mix to support City services;
- Expenditure levels and whether these expenditures are sufficient to provide the desired level of services currently and in the future;
- Fund balances and debt levels and their impact on current City financial resources.

### **Capital Improvement Program (CIP)**

The goal of the City's CIP is to forecast future public improvements needed in the City. In the CIP process, the City uses both physical and financial planning elements in order to utilize resources to the greatest benefit.

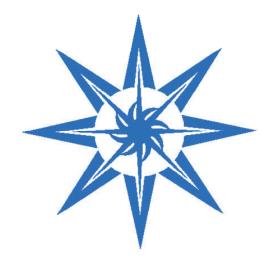
The impact of the capital improvements on operating was considered in the development of the 2016 operating budget and the 2016 – 2019 CIP budgets. The General Fund has allocated 21% of its resources to Capital Infrastructure construction to help with infrastructure needs.

Capital Improvement Projects in the 2016 Budget include:

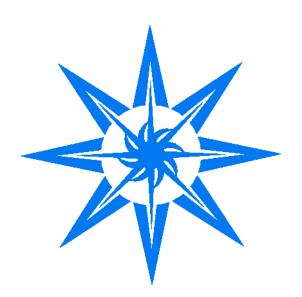
Parks	\$ 1,003,000
Drainage	\$ 1,120,000
Streets	\$ 3,694,521
Building	\$ 630,000
Sidewalk / Curb	\$ 725,000
	\$ 7.172.521

### Prairie Village 2016 Budget at a Glance

Property Tax Mill Levy Rate	19.493
Total Assessed Valuation	\$ 291,970,272
Stormwater Utility Fee per Square Foot of Impervious Area	4.0¢
Number of Residential Properties	9,720
Population (2013 estimate)	21,892
Total General Fund Budget	\$ 19,785,166
Number of Full-time Equivalent Positions Added - Codes Enforcement Officer	
Codes Emorgement Officer	0.5
Annual City Tax Liability - Avg. Home	\$ 522.00
Monthly City Tax Liability - Avg. Home	\$ 44.00
Outstanding Debt at Dec. 31, 2016	\$ 4,165,344







### **Financial Structure**

### **City Funds**

The City accounts for its activities using funds. A fund is a separate entity with a set of self-balancing accounts for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations. The City's budget is legally adopted at the fund level. The City further divides activity in the funds into departments and programs in addition to showing expenditures by character (personal services, contract services, etc.).

There are three fund classifications – governmental, proprietary and fiduciary. The City has governmental funds and fiduciary funds. The fund classifications are further broken down into fund type. The charts on the next two pages list all of the City's funds and includes information such as a description of the fund, the fund type and whether the fund is appropriated or not and the department to fund relationship.

<u>Governmental Funds</u> - All of the City's basic services are reported in governmental funds, which are prepared using the modified accrual basis of accounting.

<u>Fiduciary Funds</u> - Resources held by the City for the benefit of a third party are reported in fiduciary funds. Although these resources are not available for operations, the City is responsible for ensuring the assets reported in these funds are used for their intended purposes.

### **Basis of Presentation**

The budget is presented on the modified accrual basis of accounting. Under the modified basis, revenues are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred. However, amounts expended to acquire capital assets are recorded as expenditures in the year that resources are expended. Also, amounts paid to reduce long-term indebtedness are reported as expenditures.

### Kansas Budget Law

The Kansas Legislature issued a cash basis law in 1933 (K.S.A. 10-1101 to 10-1122) to prohibit municipalities from spending more than they receive annually in operating revenues and to prevent issuance of short-term debt to cover operating expenditures. The City's budget is submitted to the Kansas Division of Accounts and Reports for review for compliance with the cash basis law and other statutes governing the City's budget. Kansas statutes also require that the City be audited each year. A copy of the City's Comprehensive Annual Financial Report (CAFR) is filed with the Division of Accounts and Reports each year. A portion of the City's CAFR contains schedules comparing actual revenues and expenditures with the budget adopted for that year. A copy of the City's CAFR is available on the City website, or by contacting the City's Finance Director.

### **List of Funds**

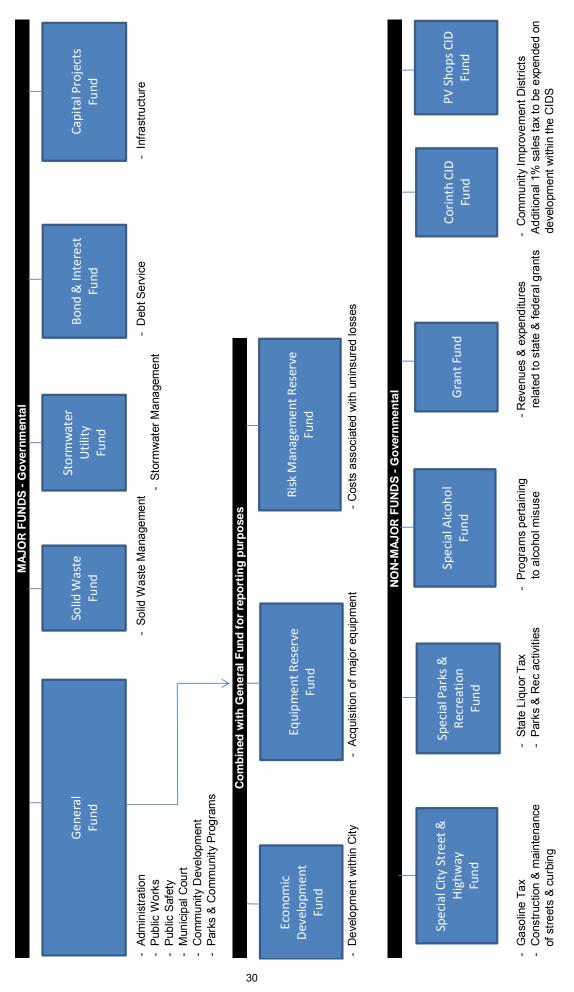
7 2 1	Sept. Period	Decription	Soteiragrad	Included	Included
General	General	Accounts for activities related to the general operations of the City.	Yes	Yes	Yes*
Economic Development	General	Accounts for activities that foster and promote economic development within the City and is funded by transfers from the General Fund.	ON N	Yes	Yes*
Equipment Reserve	General	Accounts for the acquisition of major equipment.	2	Yes	Yes*
Risk Management Reserve	General	Accounts for the costs associated with uninsured losses and is funded by transfers from the General Fund.	2	Yes	Yes*
Capital Projects	Capital Projects	Accounts for activities related to the City's Capital Infrastructure Program.	S N	Yes	Yes*
Bond & Interest	Debt Service	Accounts for resources required to service long-term debt.	Yes	Yes	Yes*
Solid Waste	Solid Waste	Accounts for the operation of the City's solid waste management system, which provides for the collection, storage and transportation of solid waste in a manner which ensures protection of the health, safety and welfare of City residents.	Yes	Yes	Yes*
Stormwater Utility 65	Stormwater Utility	Accounts for the activities related to the City's stormwater management program including compliance with NPDES regulations.	Yes	Yes	Yes*
Special Alcohol	Special Revenue	Accounts for the operation of services and programs pertaining to alcohol misuse and is funded by the state liquor tax.	Yes	Yes	Yes
Special Highway	Special Revenue	Accounts for gasoline taxes designated for construction and maintenance of City streets and curbing and related expenditures.	Yes	Yes	Yes
Special Parks & Rec	Special Revenue	Accounts for various City-sponsored park and recreation activities and is funded by the state liquor tax.	Yes	Yes	Yes
Corinth CID	Special Revenue	Accounts for revenues and expenditures related to Corinth Community Improvement District (CID). An additional 1.00% sales tax applies to purchases made at Corinth due to the CID.	Yes	Yes	Yes
PV Shops CID	Special Revenue	Accounts for revenues and expenditures related to PV Shops Community Improvement District (CID). An additional 1.00% sales tax applies to purchases made at PV Shops due to the CID.	Yes	Yes	Yes
Grants	Special Revenue	Accounts for revenues and expenditures related to Federal and State grants received by the City.	No	No	Yes
Police Pension	Pension Trust	Accounts for the activities of the Prairie Village Police Department Retirement Trust, which accumulates resources for pension benefit payments to qualified public safety officers.	No	o N	Yes
* Considered a major fund for financial reporting purposes.	or financial reporting	DUTDOSes.			

Considered a major fund for financial reporting purposes.

# **Department to Fund Relationship**

Major funds are funds whose revenues, expenditures, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental and enterprise funds for the same item. The City of Prairie Village has no enterprise funds at this time.

The graph below shows the relationship between the City's functional units (departments) and its major and non-major funds.



The City's Financial Management Policy forms the framework for overall fiscal management of the City. This policy is reviewed each year during budget development. The policy contains several sections which are described below.

### **Operating Budget Polices**

The objective of the operating budget policies is to maintain adequate service levels at reasonable costs by following sound financial management practices.

- A. <u>Balanced Budget</u> The operating budget shall be balanced. For each fund, ongoing costs shall not exceed ongoing revenues plus available fund balances used in accordance with Reserve Policies.
- B. <u>Borrowing for Operating Expenditures</u> The City will not use debt or bond financing to fund current expenditures.
- C. <u>Planning</u> The budget process will be coordinated so as to identify policy issues for Governing Body consideration prior to the budget approval date so proper decision analysis can be made. The City Administrator shall have responsibility for: supervising the preparation and coordination of the budget, advising Department Managers of budget formats, timing and constraints; as well as the preparation of such cost/benefit studies and revenue/expenditure projections as necessary to fulfill such budgetary responsibilities.
- D. <u>Performance Evaluation</u> Where appropriate, performance measurement and productivity indicators shall be integrated into the annual budgeting process. All departments will be reviewed regularly for such performance criteria as program initiatives, compliance with policy direction, program effectiveness and cost efficiency. The information will be reported to the Governing Body annually.
- E. <u>Budgetary Controls</u> The City will maintain a budgetary control system to ensure adherence to the adopted budget and associated appropriations.
  - The Governing Body shall review proposed expenditures in the form of appropriation/claims ordinances presented at each Council meeting, as well as through quarterly financial reports.
  - 2. Prior to Council review, the City Treasurer shall review disbursements for the purpose of determining adherence to the approved accounting procedures.
  - 3. The City Administrator and Finance Director will review monthly and quarterly expenditure reports to determine adherence to the approved budget. Department Managers shall have primary responsibility for insuring compliance with their approved departmental budget. If the City Administrator or Finance Director find an expenditure which constitutes a significant deviation (an unbudgeted impact of more than \$5,000 on a particular budget category) from the approved expenditure plan or approved budget, the department head will be asked to prepare an amended departmental budget and/or expenditure plan to accompany the appropriations ordinance for review by the Governing Body.

- 4. City Department Managers shall have primary responsibility for insuring compliance to approved departmental budget and expenditure plans.
- F. <u>Financial Reports</u> Monthly expenditure reports will be prepared for Department Managers at the end of each month to enable them to meet their budget goals and to enable the City Administrator and Finance Director to monitor and control the budget. Summary financial reports will be presented to the Governing Body quarterly.
- G. <u>Service Levels</u> The City will attempt to maintain essential service levels. Changes in service levels will be governed by the following policies.
  - 1. <u>Budget process</u> The annual budget process is intended to weigh all competing requests for City resources within expected fiscal constraints. Requests for new ongoing programs made outside the annual process must substantiate the need for the new program.
  - 2. <u>Personnel expenses</u> Requests for additional personnel should meet program initiatives and policy directives after service needs have been thoroughly documented or it is substantiated that the new employee will result in increased revenue or enhanced operating efficiencies.

### **Revenue Policies**

The objective of the revenue policies is to ensure that funding for public programs is derived from a fair, equitable and adequate resource base, while minimizing tax differential burdens. The City will keep the revenue system as simple as possible by avoiding nuisance taxes, fees or charges only as a revenue source.

- A. <u>Revenue Structure</u> The City will maintain a diversified and stable revenue system to shelter programs from short-term fluctuations in any single revenue source.
- B. <u>Sources of Services Financing</u> Services which have a citywide benefit will be financed with revenue sources which are generated from a broad base, such as property taxes and state aids. Services where the customer determines the use shall be financed with user fees, charges and assessments directly related to the level of service provided.
- C. <u>User Fees</u> The City will maximize the utilization of user charges in lieu of general revenue sources for services that can be individually identified and where the costs are directly related to the level of service:
  - Cost of Service The City will establish user charges and fees at a level
    which reflects the costs of providing the service, to the extent legally
    allowable. Operating, direct, indirect (where practical and available) and
    capital costs shall be considered in the charges. Full cost charges shall be
    imposed unless it is determined that policy and market factors require
    different fees.

- 2. <u>Policy and Market Considerations</u> The City will also consider policy objectives and market rates and charges levied by other public and private organizations for similar services when fees and charges are established.
- 3. <u>Annual Review</u> The City will review fees and charges annually, and will make appropriate modifications to ensure that charges grow at a rate which keeps pace with the cost of efficiently providing the service.
- 4. <u>Nonresident Charges</u> Where practical or legally allowable, user fees and other appropriate charges shall be levied for activities or facilities in which nonresidents participate in order to relieve the burden on City residents. Nonresident fees shall be structured at market levels.
- 5. <u>Internal Service Fees</u> When interdepartmental charges are used to finance internal functions, charges shall reflect full costs; indirect expenses shall be included where practical.
- D. <u>License Fees</u> The City will establish license fees at levels which reflect full administrative costs, to the extent legally allowable.
- E. <u>Fines</u> Levels of fines shall be requested according to various considerations, including legal guidelines, deterrent effect, and administrative costs. Because the purpose of monetary penalties against those violating City ordinances is to deter continuing or future offenses, the City will not request any increase in fine amounts with the singular purpose of revenue enhancement.
- F. <u>Dedicated Revenues</u> Except where required by law or generally accepted accounting practices (GAAP), no revenues shall be dedicated for specific purposes. All non-restricted revenues shall be deposited in the General Fund and appropriated by the annual budget process.
- G. <u>Surplus Property</u> Surplus and seized property will be disposed of in the most cost effective manner. Council approval shall be required for the disposal of fixed assets listed on the City's balance sheet.
- H. <u>Reimbursements</u> The City will seek all possible Federal, State and County reimbursement for City programs and/or services.
- I. <u>Monitoring System</u> Major revenue sources will be tracked on a routine basis. Five year trends will be developed and monitored for major revenue sources.

### **Reserve Policies**

The objective of the reserve policies is not to hold resources solely as a source of interest revenue, but rather to provide adequate resources for cash flow and contingency purposes, while maintaining reasonable tax rates.

A. <u>Cash Flow and Contingency – All Funds</u> - The City will maintain a minimum "base" unallocated fund balance of five percent of all operating fund budgets to be used for cash flow purposes, unanticipated expenditures of a nonrecurring nature, or to meet unexpected increases in service delivery costs. The funds will be used to

avoid cash flow interruptions, generate interest income, avoid the need for short-term borrowing and assist in maintaining the City's bond rating. To the extent that unusual contingencies exist as a result of state and federal aid uncertainties, or other unknown, a balance larger than this "base" amount may be maintained.

- B. <u>Use of fund balances</u> Available fund balances will not be used for ongoing operating expenditures, unless a determination has been made that available balances are in excess of required guidelines and that plans have been established to address future operating budget shortfalls. Emphasis will be placed on onetime uses which achieve future operating cost reductions. Use of fund balances must be authorized by the City Council.
- C. <u>Annual review</u> An annual review of cash flow requirements and appropriate fund balances will be undertaken to determine whether modifications are appropriate for the reserve policies.

### **Debt Policies**

Please see the Debt Service section of this document for information about the City's debt policies and schedules of outstanding debt.

### **Capital Budget Policies**

The objective of the capital budget policies is to ensure the City of Prairie Village maintains its public infrastructure and equipment in the most cost efficient manner.

- A. <u>Capital Infrastructure Program</u> The City will prepare and adopt a four-year Capital Infrastructure Program, which will detail each capital project, the estimated cost and funding source. A priority system will be used to rank recommended projects.
- B. <u>Operating Budget Impacts</u> Operating expenditures will be programmed to include the cost of implementing the Capital Infrastructure Program and will reflect estimates of all associated personnel expenses and operating costs attributable to the implementation and/or ongoing operations of capital outlays. All single items purchased by the City, which have a cost of \$5,000 or more, and a useful life of more than one year, will be considered a Fixed Asset and will be added to the fixed asset inventory.
- C. <u>Repair and Replacement</u> The City recognizes deferred maintenance increases future capital costs by an estimated five to ten times. Therefore, the City will endeavor to maintain its physical assets at a level adequate to protect the City's capital investments and minimize future maintenance and replacement costs. The capital budget will provide for the adequate maintenance, repair and orderly replacement of the capital plant and equipment from current revenues where possible.

### **Accounting Policies**

The objective of the City's accounting policies is to ensure all financial transactions of the City of Prairie Village are carried out according to the dictates of the City Charter,

State Statutes, federal grant guidelines and the principles of sound financial management.

- A. <u>Accounting Standards</u> The City will establish and maintain accounting systems according to the generally accepted accounting principles and standards (GAAP) of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB). A centralized system shall be used for financial transactions of all City departments.
- B. <u>Annual Audit</u> An annual audit will be performed by a firm selected by the City Council and will issue an official opinion on the annual financial statements, with a management letter detailing areas that need improvement, if required.
- C. <u>Disclosure</u> Full disclosure will be provided in all financial statements and bond representatives.
- D. <u>Monitoring</u> Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment, if required, at midyear.
- E. <u>GFOA Award</u> The City will annually submit necessary documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting.

### **Investment Policies**

The objective of the investment policies is to ensure that all non-pension related revenues received by the City are promptly recorded and deposited in designated depositories, and if not immediately required for payments of obligations, are placed in authorized investments earning interest income for the City according to the following criteria.

- A. <u>Objectives</u> The following objectives shall govern Prairie Village investments, as listed in order of importance.
  - 1. <u>Safety</u> Safety of principal is the foremost objective of the City of Prairie Village. Each investment transaction will be made in a manner which ensures that capital losses are avoided, whether from securities defaults or erosion of market value. All investments of funds of the City of Prairie Village will be collateralized to at least 100% of market value by instruments which are backed by the full faith and credit of the federal government or instruments issued by agencies of the federal government. If any mortgage is involved in the underlying value of the instruments pledged as security by an institution, City funds should be collateralized at market to 120% of total investment.
  - 2. <u>Liquidity</u> The cash position of the City of Prairie Village has peaks and valleys during the year which require that a portion of the investment portfolio emphasize liquidity. The City of Prairie Village will consider liquidity as a priority, while still recognizing the need to maximize yield.
  - 3. <u>Yield</u> The investment portfolio of the City of Prairie Village will be designed to attain a market average rate of return through budgetary and economic

### Financial Policies

- cycles, taking into account the City's investment risk constraints, cash flow characteristics of the portfolio and prudent investment principles.
- 4. <u>Local Considerations</u> Subject to requirements of the above priority objectives and regulations of the State of Kansas, it is the policy of the City of Prairie Village to offer financial institutions within the City and the Kansas Municipal Investment Pool the opportunity to bid on investments. Financial institutions outside the City limits may also bid on investments in accordance with state statutory provisions. When the highest yield rate offered is the same or higher than the weighted yield rate of current investments, the offer may be accepted. When the yield rate offered is lower than the weighted yield rate of current investments, the money will be invested in a short-term account until yield rates increase above the weighted yield rate of current investments.
- 5. <u>Maintaining the Public Trust</u> Because the investment portfolio is subject to public review and evaluation, the overall investment program will be designed and managed with a degree of professionalism that is worthy of the public trust. Investment officials will avoid any transaction that might impair public confidence in the City of Prairie Village's ability to govern effectively.
- B. <u>Types of Investments</u> The City of Prairie Village shall invest only United States Treasury bills/notes, certificates of deposit and U.S. Agency Securities with maturities not longer than two years, as authorized by Kansas statute.
- C. <u>Diversification</u> It is the policy of the City of Prairie Village to diversify its investment portfolio. Assets held in the general fund and other funds shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer or a specific class of securities. Diversification strategies shall be established, with periodic review and revision, as appropriate. Before a significant change in type of investments is made, staff will consult with the Council Committee of the Whole. In establishing specific diversification strategies, the following general policies and constraints will apply:
  - 1. <u>Portfolio Maturities</u> Maturities will be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities will be selected which provide for income stability and reasonable liquidity.
  - 2. <u>Liquidity</u> For short-term cash management fund liquidity, investment practices will be followed which ensure that funds required for the next disbursement date and payroll date are covered through maturing investments or marketable U.S. Treasury securities.

### **Treasury Policies**

The objectives of the Treasury Policies are to provide an effective way for the preparation and distribution of employee salaries and vendor accounts payable checks.

A. <u>Payroll Procedure</u> - The Accounting Department is authorized by the Governing Body to release funds for City payroll costs without prior claims ordinance approval. The City Administrator and/or Finance Director shall approve the transfer

### Financial Policies

- of funds between City checking accounts necessary to fund those costs, which shall be placed on a Claims Ordinance for approval of the Governing Body at their next regular meeting.
- B. <u>Accounts Payable Procedure</u> The Accounting Department is authorized by the Governing Body to prepare and distribute checks for payment to the City's accounts payable vendors after a claims ordinance and check register have been approved by the Governing Body.
  - 1. The Accounting Department is authorized to prepare and distribute payments without prior approval of the Governing Body on utility bills, insurance policies or other annual agreements that incur late payment fees if held for the next approved claims ordinance. These disbursements shall be placed on a Claims Ordinance for approval of the Governing Body at their next meeting.
  - 2. All other emergency disbursement requests shall require approval of the City Treasurer or, in their absence, the City Administrator or their designee. If authorized and disbursement is made, a record of the disbursement shall be placed on a claims ordinance for approval of the Governing Body at their next meeting.

### **Debt Service**

The objective of the Prairie Village debt management policy is to maintain the City's ability to incur present and future debt at minimal interest rates in amounts needed without endangering the City's ability to finance essential City services. Recognizing that debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued.

**Bond Rating** - The City will manage financial affairs to ensure Aa or better bond rating.

<u>General Obligation Bonds, Property Tax Supported</u> - The City will utilize general obligation, property tax supported bonding to finance only those capital improvements and long term assets which have been determined by the City Council to be essential to the maintenance or development of the City and which cannot be financed with current revenue. Debt will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue.

**Special Obligation Revenue Bonds** - Special obligation revenue bonds, those bonds for which the City incurs no financial or moral obligation, shall only be issued if the associated development projects can be shown to be financially feasible and will contribute substantially to the welfare and/or economic development of the City and its citizens.

**Short Term Debt and Leases** - Because the City recognizes the inherent risk in short term borrowing, this type of financing will not be used without careful investigation of financing options, cost of the financing and terms available. Lease/purchase will be used as a financing tool only when, through investigation, the City determines this is the most prudent and cost effective way to finance the project or equipment.

<u>Limitations on Issuance of New Debt</u> - The City will establish and maintain limitations on the issuance of new property tax base supported bonded indebtedness. These limitations will promote a balanced relationship between expenditures for debt service and current municipal costs, and assist in minimizing the overall property tax burden. The City will limit the issuance of new bonded debt so as to maintain or make improvements in key financial ratios, including;

- Direct City debt should not exceed 3% of the estimated market value of property within the City.
- The percentage of direct City debt scheduled for retirement in the next 10 years should exceed 50% of the total outstanding debt.
- General obligation maturities should not exceed the life of the project or asset financed with bonds.

<u>Debt Service</u> - Bond issues should be scheduled to equalize annual debt service requirements to the degree that borrowing costs can also be minimized.

Measure	Result
Outstanding Debt as a % of Assessed Value	1.4%
Debt Service Expenditures as a % of Operating Expenditures	4.5%
% of Debt Scheduled for Retirement in the Next 10 Years	100%

State statutes limit the City's outstanding debt to 30% of assessed valuation. The City will be in compliance with this statute in 2016.

### **Annual Budget Adoption**

### **Policy**

According to Kansas statutes, the City must adopt the budget by August 25 of the year preceding the budgeted year. The 2016 Budget was adopted on August 3, 2015, in compliance with this requirement.

### Responsibilities

The Governing Body is the ultimate authority for adoption of the budget. The City Administrator has overall responsibility for development of the budget. Development of the budget is a team effort by the City Administrator, Department Heads and all levels of staff within the City.

### **Budget Development Process**

### First Quarter

- The Governing Body discusses and establishes the goals that will guide development of the budget.
- The City Administrator meets with Department Heads to discuss plans for the year being budgeted.
- The City Administrator and the Finance Director develop the budget calendar.
- The Finance Director finalizes the year end financial statements and prepares a preliminary revenue forecast.
- The City Administrator and the Human Resources Specialist develop the personal services budget assumptions with input from the Department Heads.
- In mid-March, the Finance Director distributes budget instructions and historical budget information to the Department Heads.



### Second Quarter

- Mid-April Budget requests due from Department Heads.
- May Draft budget overview with the Governing Body; direction on items if needed. Department Heads refine budget requests based on City Administrator review and Governing Body direction.
- June Recommended Operating and CIP Budgets presented to the Governing Body.

### Third Quarter

- July City Administrator requests the Budget Public Hearing date and permission to publish the budget in accordance with Kansas statutes.
- August Budget Public Hearing held and budget adopted by August 25.

### **Budget Amendments**

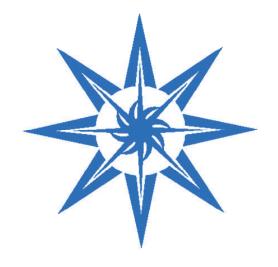
Kansas statutes allow the City to amend its budget after adoption. The process for notification and public hearings is the same as for adoption of the budget. Budget reductions do not require a formal budget amendment.

### City of Prairie Village 2016 Budget Calendar

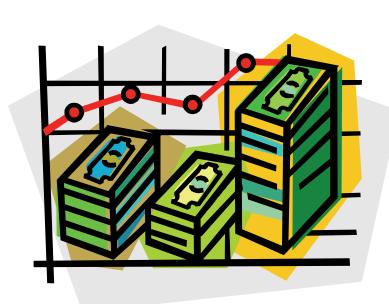
Month	Date	Action Item
March	3/2-3/13	Finalize 2014 Actual (auditors onsite 3/23 - 3/27)
maron.	3/2/2015	Budget Calendar
April	4/8	Finance Committee Meeting
·	4/10	Department budget requests due
	4/13 - 5/1	Individual meeting w/Council Members (if desired)
	4/13	**Special** Council Committee Meeting - Work session
	4/13-4/17	Budget review process with individual departments
	4/20	Council Committee Meeting - Significant Budget Considerations and trends and forecast
May	5/4	Council Committee Meeting - Significant Budget Considerations and Proposed Budget to Council for 1st time - Overview only
	5/7	2016 CIP Discussion with Public Works
	5/14	Hand out 2016 Preliminary Budget Binders
	5/18	Council Committee Meeting - Present the recommended budget - Operating Fund
June	6/8 6/15	**Special** Council Committee Meeting - if needed to wrap up budget Council Committee Meeting - Present the recommended budget - Capital Infrastructure Program (CIP) and Economic Development Fund
July	7/6	Council Meeting - Permission to Publish 2016 Budget
•	7/7	Budget Published in the Legal Record
	7/20	Council Meeting - Permission to Publish 2016 Budget (if needed)
	7/21	Budget Published in the Legal Record (if needed)
August	8/3	Council Meeting - Budget Hearing/Adopt Budget
	8/4	Submit budget forms to County Clerk (due August 25th)
September	9/1-9/30	Prepare budget book/Submit to GFOA award program
Holidays		
5/25	Mon	Memorial Day
7/3	Fri	Independence Day
		·
9/7	Mon	Labor Day



TRAFFIC ISLAND SCULPTURE FONTANA STREET and 67<sup>TH</sup> STREET



### Revenues



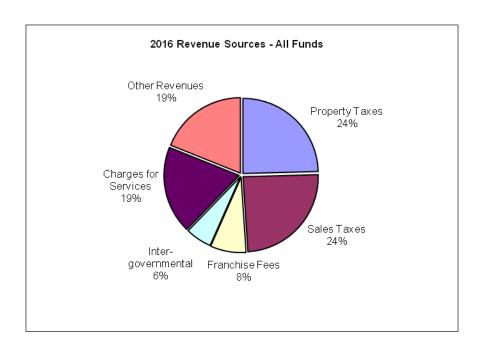
### Introduction

Prairie Village's revenue stream is stable and experiences limited growth in normal economic times. Because the City is a land-locked, fully built-out community, sources of new revenue are limited to reappraisal of real estate, the inflation related increases in retail sales, additional taxes or fees, etc. In 2007, the City Council adopted The Village Vision, the City's comprehensive plan. One of the goals of The Village Vision is to increase economic development in the City which would in turn increase revenues for the City. In 2011 the City approved two Community Improvement Districts (CIDs), where an additional 1.00% is applied to purchases. These funds are intended for improvements within the CID boundaries. This is a long-term goal, the effects of which may not be seen for several years.

In 2009 the City established a stormwater utility and a fee to fund the City's stormwater management program. This remains a key component of the 2016 budget. For the 2016 Budget, the City continued its practice of reviewing its user fees.

The chart below gives an overview of the City's revenue sources, excluding transfers between funds. The sections that follow discuss these sources in greater detail.

				of
5		016 Budget		016
Revenue Source		All Funds	Bu	dget
Property Taxes		\$ 5,972,115		24%
Sales Taxes:	0.400.000			
Local	2,400,000		10%	)
County	1,630,000		7%	
County Public Safety 1	410,000		2%	
County Public Safety 2	410,000		2%	
CID - Corinth	540,000		2%	
CID - PV Shops	540,000		2%	
Total Sales Tax		5,930,000		24%
Charges for Services		4,576,145		19%
Intergovernmental		1,370,000		6%
Franchise Fees		1,866,000	_	8%
Subtotal - Major Revenue Sources		\$ 19,714,260	_	
Other Revenues:				
Use Tax	953,000		4%	
Motor Vehicle Tax	710,745		3%	
Liquor Tax	420,000		2%	
Licenses & Permits	508,730		2%	
Fines & Fees	1,109,450		5%	
Recreational Fees	445,530		2%	
Interest on Investments	200,850		1%	
Miscellaneous	251,450		1%	
Total Other Revenues	•	4,599,755		19%
Grand Total Revenues	,	\$ 24,314,015	- -	



### **Ad Valorem Property Tax**

This is a tax on real estate and personal property. It is computed by applying the City's mill rate to the City's assessed valuation. Each year in March, the County Appraiser provides an estimated taxable market value which is used to estimate property tax revenues in the early stages of budget development. In July, the County Clerk provides the estimated assessed valuation after valuation appeals have been processed. This is the assessed value on which the adopted budget is based. The County Clerk finalizes the assessed valuation in November and adjusts the City's mill rate as needed to result in the dollar amount of property taxes indicated in the City's adopted budget. The state provides the County the assessed valuation for utilities.

### **Fast Facts**

Assessed Value as a Percentage of Market Value:

- Commercial Property = 25%
- Residential Property = 11.5%

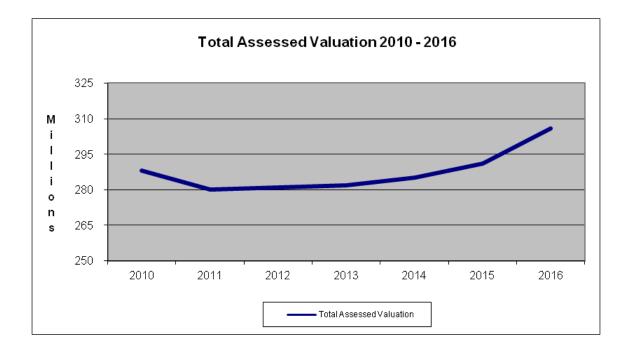
Composition of City's Tax Base:

- Commercial Tax Base = 14%
- Residential Tax Base = 86%

Below is a history of the City's assessed valuation. The City's assessed valuation for 2016 increased 5.2% over the assessed valuation for 2015. The average home sales price increased 2.95% from 2014 to 2015, while the mean appraised value rose 4.35% during the same time period. Growth in assessed valuation primarily comes from reappraisal increases.

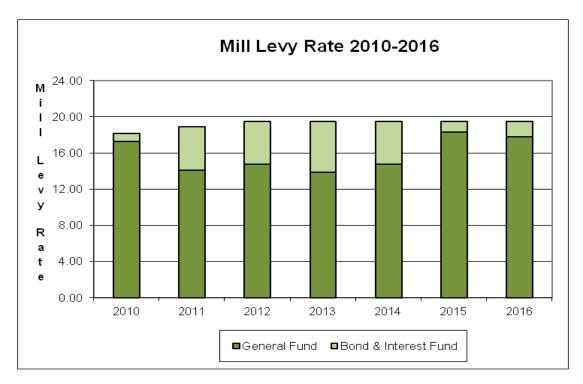
Assessed Value (in millions)							
	2010	2011	2012	2013	2014	2015	2016
Real Estate	\$ 280	\$ 273	\$ 275	\$ 276	\$ 279	\$ 286	\$ 301
Personal Property	3	2	2	2	2	1	1
State Assessed Utilities	5	5	4	4	4	4	4
Total	\$ 288	\$ 280	\$ 281	\$ 282	\$ 285	\$ 291	\$ 306
Percent Change	-1.4%	-2.8%	0.4%	0.4%	1.1%	2.1%	5.2%

The gradual increase after 2012 reflects positive growth in assessed valuation.

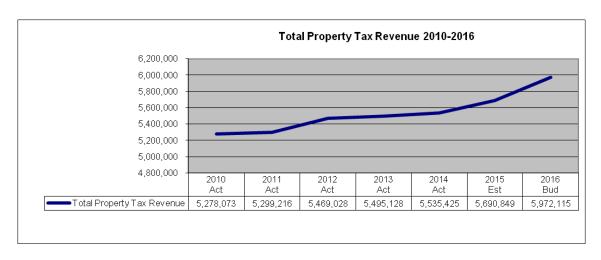


Below is a history of the City's mill levy rate. The 2016 budget does not include a mill levy rate increase. The mill levy rate was increased in 2012 by 0.614mills.

Mill Levy Rate							
	2010	2011	2012	2013	2014	2015	2016
General Fund	17.277	14.101	14.763	13.898	14.790	18.300	17.789
Bond & Interest Fund	0.902	4.776	4.728	5.580	4.700	1.193	1.704
Total	18.179	18.877	19.491	19.478	19.490	19.493	19.493
•	-0.003	0.698	0.614	-0.013	0.012	0.003	0.000



Below is a history of the City's total property tax revenue. In 2012 there was a 0.614 mill increase. The gradual increase after 2012 reflects positive growth in assessed valuation.



### Sales Tax

Sales tax revenues come from two sources: Local Sales Tax and County Sales Tax. There is an additional 1.00% sales tax applied to purchases made within one of the two Community Improvement Districts (CIDS). Forecasts of these revenue sources are based on trends of past years' revenue and economic conditions.

### Local Sales Tax

- Comes from a sales tax on retail sales within the City.
- The rate is 1%.
- Average annual change 2010 2014: +3.6%

### Prairie Village Total Sales Tax Rate

6.500% State of Kansas1.000% City Of Prairie Village1.100% Johnson County0.125% Johnson Co. Research Triangle

8.725% Total

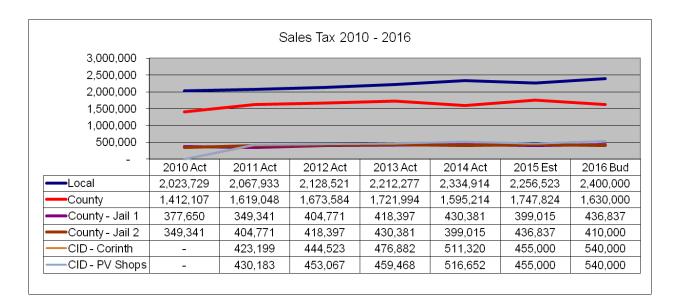
### County Sales Tax

- Comes from a sales tax on retail sales within Johnson County.
- Four rates make up the total County rate:
  - General County Sales Tax = ½%
  - Public Safety Specialty Sales Tax 1996 (no sunset) = 1/4%
  - Public Safety Specialty Sales Tax 2008 (no sunset) = ½%
  - $_{\odot}$  Economic Development Sales Tax 2002 (expired 12/31/2008) =  $\frac{1}{4}$ %. Essentially replaced by the second public safety sales tax.
  - Research Triangle Sales Tax 2008 (no sunset) = 1/8% (cities do not receive any of the revenue from this tax)
- Cities within the County share 36% of the total revenue based on a formula established by State statute. The formula uses population and property tax dollars levied to distribute the tax revenue. The City's share of this revenue changes from year to year depending on how its population and property tax dollars levied compare to other cities in the County. For the last several years, the City's share of this revenue has remained relatively constant at 3%.

### Community Improvement District (CID) Sales Tax

- Comes from a sales tax on retail sales within the boundaries of the CID.
- The rate is 1%.
- Became effective January 1, 2011

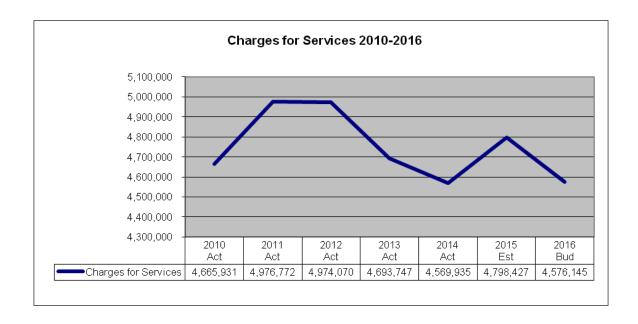
As evidenced by the following chart, the City's sales tax revenues have been gradually increasing or essentially staying the same for 2016, reflecting the state of the economy.



### **Charges for Services**

This source includes revenue which is a charge for contract service and special assessments to recipients of certain services. The three largest sources of this revenue type are the police services contract with Mission Hills, special assessments for solid waste collection and the Stormwater Utility Fee. These three items alone account for 90% of this revenue source.

The chart below shows a history of this revenue source. Increases in 2011 and 2012 reflect the new Solid Waste Management contract which contained higher costs than the previous contract. The contract was renegotiated for a lower rate in 2013. Costs fluctuations are caused by solid waste regulation and rate changes at the County level.

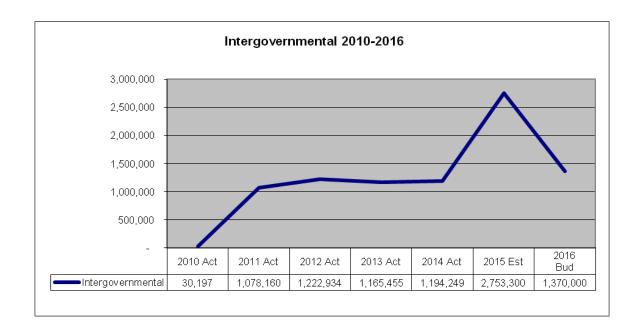


### Intergovernmental

This revenue source includes revenues granted through other jurisdictions, primarily the State and Federal governments. The amount of funds received by the City from these sources can be changed by decision of the controlling jurisdiction. Items included in this source are motor vehicle tax, liquor tax and County road and storm drainage capital project grants.

This source of revenue has significant changes from year to year depending on what capital projects qualify for County grants and what stage of construction the projects are in at the end of the year. The grant revenues are earned as construction expenditures are made. The 2016 Capital Infrastructure Budget includes:

- Community Improvement District Funds = \$300,000
  - Tomahawk Trail
- County Assistance Road System (CARS) = \$500,000
  - o Mission Road 71st Street to 75th Street
- Special Highway Fund = \$570,000

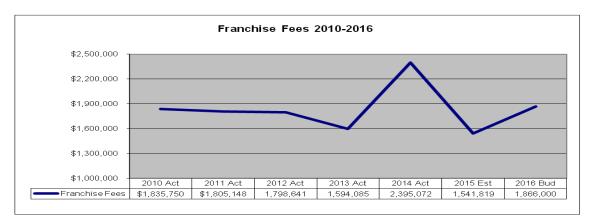


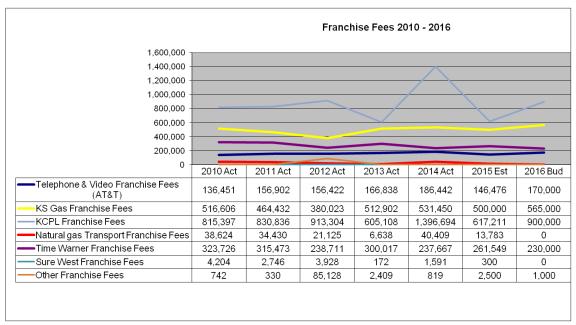
### **Franchise Fees**

The City charges franchise fees on the major utilities within the City. These utilities include electric, gas, telephone, cable and open source video companies. The fee is 5% of gross receipts as defined and permitted by state statutes.

Cable franchise fees decreased 27% between 2010 and 2014. Electric and gas franchise fees are affected more by weather conditions than inflation or population growth, and consequently, are harder to predict. Between 2010 and 2014 gas franchise fees increased 3%. Open source video franchise fees were new to Prairie Village in 2007 as AT&T entered the market with their television package. Revenue from the AT&T video franchise grew 37% between 2010 and 2014.

The charts below shows the history of the City's total franchise fees from 2010 – 2016. From 2010 to 2013, the City averaged a 1.3% decrease in franchise fees mostly due to decreases in electric franchise fees. A natural gas transport fee was added in 2010. The spike in 2014 reflects a change in the distribution of the electric franchise fees from semi annually to monthly.





### **Other Revenues**

This revenue source type includes use tax, motor vehicle tax, liquor tax, licenses and permits, recreation fees, fines, interest income and miscellaneous revenue. Use tax and fines make up the majority of this source.

Use tax is a sales tax paid on personal property purchased outside the City, but "used, stored or consumed" within the City unless the property has already been subject to such a tax. The City receives a use tax related to its local sales tax as well as a portion of the County use tax related to the County sales taxes. This source fluctuates depending on the level of outside sales to which the tax applies, thus making it difficult to forecast. From 2010 to 2014, the City averaged a 34% increase in use tax.

Fines and fee revenue are most affected by the enforcement efforts of the Police Department Traffic Unit. In 2009, the Court increased the fine amounts and removed the administration fee as well as charging the defendant the cost of any time spent in jail. From 2010 to 2014 this overall revenue source has increased 20%. The 2016 projection reflects a decrease of 7% over 2014 actual revenues and is due to an anticipated decline in traffic tickets being handed out.

Liquor tax has increased 77% from 2010 to 2014. This revenue source is projected to continue to increase in 2016 with the increased liquor sales at restaurants in the two community improvement districts.

Interest revenue will fluctuate from year to year based on the prevailing interest rates. Interest revenue had a significant decline in 2009 and remained low through 2012. The City began a new investment program at the beginning of 2013. From 2010 to 2014, the City averaged a 47% increase in interest revenue.

Other Revenues	016 Budget All Funds
Use Tax	\$ 953,000
Motor Vehicle Tax	710,745
Liquor Tax	420,000
Licenses & Permits	508,730
Fines & Fees	1,109,450
Recreational Fees	445,530
Interest on Investments	200,850
Miscellaneous	251,450
Total Other Revenues	\$ 4,599,755

### **Revenue Forecast Methodology**

Annually, The City Council preliminarily evaluates key budget planning components providing overall guidance to staff's budget development. Revenue forecasting continues to indicate future challenges that need to be considered going forward.

GENERAL FUND				
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS		
Local Ad Valorem Property Tax	Levy is based on the amount needed to fund the Ad Valorem Property tax requirement for this fund based on a projected assessed valuation of \$306,378,021 and a mill levy rate of 17.789 mills.	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is classified into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction.		
Delinquent Property Tax	Based on historical receipts.	The County Clerk is responsible for placing on the tax rolls any land or improvements that have previously escaped taxation in the amount equal to that amount that would have been paid had the property been on the tax rolls, plus delinquent taxes paid after the due date.		
City Sales Tax	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies a 1% tax on all nonexempt sales within the City.		
Countywide Sales Tax	This is the City's share of the countywide .6% sales tax. Based on trend of the past 5 years of actual data plus a review of the current year's collections to date. In addition, the County's forecasted increase or decrease is taken into consideration.	The proceeds of the Countywide sales tax are distributed by the State Department of Revenue based on the following formula:  One half of all revenue collected within the County shall be apportioned among the County & cities in the proportion of each entity's total taxing effort in that preceding year relative to the total taxing effort of all cities & the County in the preceding year. The remaining one half of the revenue shall be apportioned to the County & cities in the proportion each entity's population has relative to the total population in the County. The County share shall be calculated by the percentage of people residing in unincorporated areas.		
Countywide Sales Tax-Public Safety	This is the City's share of the countywide .50% Public Safety sales tax. Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The portion of the Countywide Sales Tax due to the passage of the Public Safety Sales Tax is based on the following formula: One half of all revenue collected from the additional .25% sales tax shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute Countywide Sales Tax as previously stated.		
Motor Vehicle Tax	Based on information received from the County plus a review of the last 5 years of data and the current year's collections to date.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of vehicle registration. Distribution is made as the revenue is collected.		
Liquor Tax	Based on estimates received from the County and the trend of the past 5 years of actual data.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer, or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds: General, Special Parks & Recreation, and Special Alcohol.		
Electric Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date with an increase anticipated from increased electric rates.	The City levies a franchise tax of 5% of gross receipts from the electric utilities operating within the City limits.		

DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS		
Gas Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies a franchise tax of 5% of gross receipts from the gas utilities operating within the City limits.		
Phone Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date, with adjustment for gradual loss of land lines in favor of cell phones.	The City levies a franchise tax of 5% of gross receipts from the local exchange telephone companies operating within the City limits.		
Cable Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies a franchise tax of 5% of gross receipts from the cable companies operating within the City limits.		
Occupational Licenses	Based on projected number of businesses requiring these licenses.	The governing body sets fees. Fees are analyzed annually.		
Liquor Licenses	Based on projected number of businesses requiring these licenses.	Includes liquor licenses, cereal malt beverage licenses and drinking establishment licenses.		
Animal Licenses	Based on department estimates and historical trends.	The governing body sets fees. Fees are analyzed annually.		
Building Permits	Based on department estimates as well as historical receipts and trends.	The governing body sets fees. Fees are analyzed annually. Fees are linked to the value of the new construction.		
Right of Way/Drainage Permits	Based on department estimates.	The governing body sets fees. Fees are analyzed annually.		
Planning & Zoning Fees	Based on historical receipts and trends.	The governing body sets fees. Fees are analyzed annually.		
Pool Fees	Based on department estimates and historical trends.	Admission fees and Concessions fees are set by the governing body.		
Fines	This covers fines and fees related to the Municipal Court. Based on departmental estimates and historical trends. These revenues can fluctuate depending on the enforcement efforts by the Police Department.	Fines are set by a combination of State law, municipal code, and judge's actions.		
Mission Hills Contract	Based on allocation formula negotiated with the City of Mission Hills. The formula uses the 2016 budget for the Police Department and the Municipal Court.	The City provides police, dispatch and animal control services for the City of Missions Hills, which borders Prairie Village to the North. The contract is approved annually by the governing bodies of both cities.		
School Resource Officer Reimbursement	Based on department estimates and historical trends.	The City provides an officer who divides his time between the high school and the middle school in the City.		
Claridge Court	Based on the real estate assessed valuation and the value of personal property.	Payment in lieu of taxes per the development agreement signed when Industrial Revenue Bonds were issued to construct this senior living facility.		
Cellular Tower	Based on the contract amounts with each lessee.	The City leases space on its tower to three cell phone companies and receives monthly lease payments.		
Off-Duty Contractual	Based on department estimates and historical trends.	Businesses and churches ask the City to provide special police services for directing traffic and providing security. Personnel in the Police Department arrange with officers to provide the service at a fixed rate paid by the organization served. The rate is analyzed annually and is set by the governing body.		
	53			

Fuel Center/Vehicle Maintenance	Based on department estimates.	Costs for fuel and vehicle maintenance are paid for by Public Works and charged to the programs that use the vehicles. These charges are considered both revenue and an expense.
Interest Income	Based on the percentage return on investments and available cash balances. Due to the variable nature of this revenue source, projections are conservative and are slightly lower than historical trends.	K.S.A. 12-1675 and Council policy restrict the type of investments and where they may be purchased.
Miscellaneous Revenue	Based on historical receipts and trends. Based on the nature of these revenues, it is difficult to make accurate estimates.	Various revenues of a miscellaneous nature including, but not limited to, copy fees, sale of books and maps, and various reimbursements.

SPECIAL HIGHWAY FUND			
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS	
Gas Tax	Based on estimates provided by the League of Kansas Municipalities along with an analysis of the 5 year trend.	This is derived from a state tax on motor vehicle fuel and special fuel sales. The tax is apportioned to the County and cities based on statutory formulas. The cities portion is determined on a per capita basis.	

STORMWATER UTILITY FUND				
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS		
Stormwater Utility Fee	Based on the estimated cost of stormwater management operations, capital projects and stormwater related debt service for 2016.	The stormwater utility is established by City Ordinance. The governing body sets the fee each year. The fee calculated by dividing the estimated cost of stormwater management operations by the total square feet of impervious area in the City. The square footage is based on property data maintained by the Public Works Department.		
Interest Income	See General Fund	See General Fund.		

SPECIAL PARKS AND RECREATION FUND				
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS		
Liquor Tax	Based on estimates received from the County and the trend of the past 5 years of actual data.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer, or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds: General, Special Parks & Recreation, and Special Alcohol.		

SPECIAL ALCOHOL FUND										
DESCRIPTION	APPLICABLE LAWS									
Liquor Tax	Based on estimates received from the County and the trend of the past 5 years of actual data.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer, or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds: General, Special Parks & Recreation, and Special Alcohol.								

BOND AND INTEREST	BOND AND INTEREST FUND										
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS									
Local Ad Valorem Property Tax	Levy is based on the amount needed to fund the Ad Valorem Property tax requirement for this fund based on a projected assessed valuation of \$306,378,021 and a mill levy rate of 1.704 mills.	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is classified into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction.									
Motor Vehicle Tax	Based on information received from the County and a review of the last 5 years' historical trends.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of vehicle registration. Distribution is made as the revenue is collected.									
Interest Income	See General Fund.	See General Fund.									

CAPITAL PROJECTS FUND								
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS						
Intergovernmental	Based on estimates from the Public Works Department as to the amount of reimbursement expected from other governmental entities as their share of various capital infrastructure projects scheduled to be completed during the year.							
Interest	See General Fund.	See General Fund						
Transfer From General Fund	Based on the amount needed to fund 2016 CIP projects less other funding sources.	KSA 12-1,118						
Transfer From Special Highway Fund	Based on the estimated amount of Gas Tax revenue.	KSA 12-1,118						
Transfer From Stormwater Utility Fund	Based on CIP projects containing stormwater work.	KSA 12-1,118						
Transfer From Special Parks & Recreation Fund	Based on the estimated amount of Liquor Tax revenue received by that fund.	KSA 12-1,118						

RISK MANAGEMENT RESERVE FUND								
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS						
Transfer from the General Fund	This is the amount estimated that the General Fund will expend on risk management activities.	Kansas statutes allow for the creation of a Risk Management Reserve Fund to allow for the accumulation of reserves to pay for claims and related costs arising from legal action and settlements not covered by commercial insurance.						
Interest Income	See General Fund.	See General Fund.						

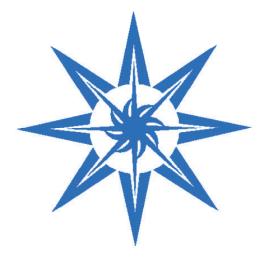
ECONOMIC DEVELOPMENT FUND									
DESCRIPTION	APPLICABLE LAWS								
Interest	See General Fund.	See General Fund							
Transfer From General Fund	Based on amount approved by the City Council.	Ordinance No. 2153							

EQUIPMENT RESERVE FUND									
DESCRIPTION	KEY 2016 PROJECTION FACTORS APPLICABLE LAWS								
Transfers from the General Fund	The amount is determined based on projected future capital equipment purchase and technology needs.	Kansas statutes allow for the accumulation of reserves to pay for large equipment purchases.							
Interest	See General Fund.	See General Fund.							

CORINTH and PV SHOPS COMMUNITY IMPROVEMENT DISTRICT (CID) FUNDS											
DESCRIPTION	KEY 2016 PROJECTION FACTORS	APPLICABLE LAWS									
City Sales Tax	Based on trend of the past 4 years of actual data plus a review of the current year's collections to date.	The City levies an additional 1% tax on purchases made at Corinth and PV Shops.									



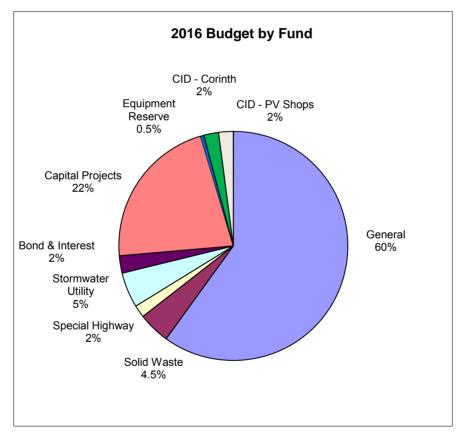
TRAFFIC ISLAND SCULPTURE
OXFORD ROAD and TOMAHAWK ROAD



## Expenditures by Fund



2016 Budget by Fund										
Fund	Fund 2013 Actual 2014 Actual						2016 Budget			
General Solid Waste Special Highway Stormwater Utility Special Parks & Rec	\$	16,307,586 1,395,078 553,188 1,576,576 95,422	\$	17,417,727 1,397,031 500,000 1,664,435 120,000	\$	19,208,082 1,415,852 555,000 1,642,108 180,000	\$	19,785,166 1,484,605 570,000 1,637,608 160,000		
Special Alcohol Bond & Interest Capital Projects Risk Management Reserve Economic Development		88,782 1,999,385 6,442,624 60,965 69,272		95,963 1,999,002 4,808,020 100,439 66,591		116,728 831,383 7,958,386 70,000 73,000		124,230 814,050 7,172,521 70,000 73,000		
Equipment Reserve CID - Corinth CID - PV Shops Total	\$	221,198 743,173 473,033 <b>30,026,281</b>	\$	568,758 519,313 926,272 <b>30,183,551</b>	\$	690,000 455,000 468,445 <b>33,663,983</b>	\$	158,500 685,000 685,000 33,419,680		



Note: The following funds are not included in the graph because they account for 1% or less of the total budgeted expenditures.

Special Parks & Recreation, Special Alcohol, Risk Management and Economic Development

	General F	und		
	2013	2014	2015	2016
	Actual	Actual	Budget	Budget
Fund Balance 1/1	\$ 7,217,004	\$ 7,294,103	\$ 5,674,729 \$	5,762,287
Revenues:				
Property Taxes	3,926,067	4,201,311	5,342,519	5,450,150
Sales Taxes	4,795,033	4,728,158	4,878,021	4,850,000
Use Tax	940,469	949,264	956,975	953,000
Motor Vehicle Tax	481,462	479,202	514,079	667,241
Liquor Tax	123,403	139,351	124,000	140,000
Franchise Fees	1,594,085	2,395,072	1,541,819	1,866,000
Licenses & Permits	508,214	513,933	488,487	502,930
Intergovernmental				
Charges for Services	1,786,321	1,554,551	1,775,575	1,549,676
Fines & Fees	1,239,844	1,195,088	1,231,835	1,109,450
Recreational Fees	432,664	424,345	448,603	445,530
Interest on Investments	40,693	52,852	40,000	70,000
Miscellaneous	166,045	219,027	169,219	196,040
Net Inc/Decr in Fair Value	 (73,082)	(92,760)		
Total Revenue	15,961,218	16,759,394	17,511,132	17,800,017
Transfers from Other funds:				
Transfer from Stormwater Utility Fund	423,467	423,467	400,000	400,000
Total	423,467	423,467	400,000	400,000
Total Sources	16,384,685	17,182,861	17,911,132	18,200,017
Expenditures:				
Personal Services	8,193,733	8,354,493	9,166,239	9,182,462
Contract Services	4,204,539	4,990,935	4,728,309	4,958,687
Commodities	853,809	669,274	780,809	764,646
Capital Outlay	224,831	272,274	253,300	253,350
Contingency	 		500,000	500,000
Total Expenditures	13,476,912	14,286,976	15,428,657	15,659,145
Transfers to Other Funds:				
Transfer to Capital Infrastructure Fund	2,520,674	2,495,751	3,144,425	4,091,021
Transfer to Bond & Interest Fund	-	-		
Transfer to Risk Management Fund	35,000	35,000	35,000	35,000
Transfer to Economic Development Fund	-	-	-	-
Transfer to Equipment Reserve Fund	275,000	600,000	600,000	-
Total	 2,830,674	3,130,751	3,779,425	4,126,021
Total Uses	16,307,586	17,417,727	19,208,082	19,785,166
Sources Over(Under) Uses	 77,099	(234,866)	(1,296,950)	(1,585,149)
Fund Balance @ 12/31	\$ 7,294,103	\$ 7,059,237	\$ 4,377,779 \$	4,177,138

Funding Sources: Property tax, sales tax, franchise fees, grants from other governments, user fees and charges.

**Expenditures:** General operating expenditures and a portion of infrastructure improvement expenditures.

### 2014 2016 2013 2015 **Actual** Actual **Budget Budget** Fund Balance 1/1 229,003 230,906 270,327 358,399 **Revenues:** Licenses & Permits 1.648 1,858 2.000 1.800 Charges for Services 1,335,909 1,451,107 1,451,205 1,451,205 Interest on Investments 3,685 5,508 3,500 5,500 14,000 Miscellaneous 12,512 13,101 15,000 Total Revenue 1,353,754 1,471,574 1,470,705 1,473,505 **Total Sources** 1,353,754 1,471,574 1,470,705 1,473,505 **Expenditures:**

**Solid Waste Management Fund** 

Personal Services 20,426 22,462 24,987 25,707 **Contract Services** 1,374,651 1,374,569 1,390,665 1,458,698 Commodities 200 200 Capital Outlay **Total Expenditures** 1,395,078 1,397,031 1,415,852 1,484,605

Sources Over(Under) Uses (41,324) 74,543 54,853 (11,100)

1,395,078

1,397,031

1,415,852

1,484,605

Fund Balance @ 12/31 \$ 229,003 \$ 303,546 \$ 285,759 \$ 347,299

Funding Sources: Special assessments on property tax bills.

**Expenditures:** Contract with Deffenbaugh Disposal, Inc. for solid waste collection, recycling, composting services and large item pick up as well as a portion of the City's administrative costs including personal services and supplies.

2010 Assessment: \$177.62 2011 Assessment: \$200.74 2012 Assessment: \$200.74 2013 Assessment: \$158.52 2014 Assessment: \$174.00 2015 Assessment: \$174.00 2016 Assessment: \$174.00

**Total Uses** 

### **Special Highway Fund** 2013 2014 2015 2016 **Actual** Actual **Budget Budget** Fund Balance 1/1 11,818 \$ 11,818 67,480 79,777 **Revenues:** 570,000 Intergovernmental 553,171 566,971 555,000 Interest on Investments 950 17 988 **Total Revenue** 553,188 567,959 555,000 570,950 **Total Sources** 553,188 567,959 555,000 570,950 **Transfers to Other Funds:** Transfer to Capital Infrastructure Fund 500,000 555,000 570,000 553,188 Total 500,000 555,000 570,000 553,188 **Total Uses** 553,188 500,000 555,000 570,000 Sources Over(Under) Uses 67,959 950 (0)Fund Balance @ 12/31 11,818 \$ 79,777 \$ 67,480 \$ 80,727

Funding Sources: State gasoline tax (per gallon)

**Expenditures:** Transfer to the Capital Infrastructure Fund for street improvements.

Stormwater Utility Fund										
Fund Dalance 4/4		2013 Actual	tual Actual		2015 Budget			2016 Budget		
Fund Balance 1/1	\$	408,043	\$	411,160	\$	284,352	\$	257,951		
Revenues:										
Licenses & Permits		3,780		4,200		4,000		4,000		
Charges for Services		1,571,516		1,564,277		1,571,647		1,575,264		
Interest on Investments		4,397		4,910		4,300		5,000		
Total Revenue		1,579,693		1,573,387		1,579,947		1,584,264		
Total Sources		1,579,693		1,573,387		1,579,947		1,584,264		
Expenditures:										
Contract Services		-				-		-		
Contingency		-				-		-		
Total Expenditures		-		-		-		-		
Transfers to Other Funds:										
Transfer to General Fund		423,467		423,467		400,000		400,000		
Transfer to Bond & Interest Fund		312,752		563,368		242,108		237,608		
Transfer to Capital Infrastructure Fund		840,357		590,000		1,000,000		1,000,000		
Transfer to Capital Infrastructure Fund -										
Future Projects						-		-		
Transfer to Equipment Reserve Fund		-		87,600		-				
Total		1,576,576		1,664,435		1,642,108		1,637,608		
Total Uses		1,576,576		1,664,435		1,642,108		1,637,608		
Sources Over(Under) Uses		3,117		(91,048)		(62,161)		(53,344)		
Fund Balance @ 12/31	\$	411,160	\$	320,112	\$	222,191	\$	204,607		

**Funding Sources:** Special assessments on the property tax bills - fee per square foot of impervious area (\$0.040/sq. ft.) (2015 rate was \$0.040/sq. ft.)

**Expenditures:** Operation and maintenance of the City's stormwater system in accordance with NPDES guidelines.

**Notes:** The stormwater utility fee was a new revenue source in 2009. The fee is dedicated to funding the City's stormwater program and compliance with NPDES guidelines.

### **Special Park & Recreation Fund** 2013 2014 2015 2016 **Actual Actual Budget Budget** Fund Balance 1/1 \$ 49,134 \$ 77,397 \$ 41,301 77,397 \$ Revenues: 140,000 Liquor Tax 123,403 139,351 124,000 Interest on Investments 282 553 500 139,904 140,500 **Total Revenue** 123,685 124,000 **Total Sources** 123,685 139,904 124,000 140,500 **Transfers to Other Funds:** Transfer to Capital Infrastructure Fund 95,422 120,000 180,000 160,000 95,422 120,000 180,000 160,000 **Total Uses** 95,422 120,000 180,000 160,000 Sources Over(Under) Uses 28,263 19,904 (56,000)(19,500)Fund Balance @ 12/31 77,397 \$ 97,301 \$ 21,397 \$ 21,801 \$

**Funding Sources:** Special alcohol tax per K.S.A. 79-41a04 (1/3 of total alcohol tax received by the City)

**Expenditures:** Park and pool improvements.

Special	Alco	onol Fur	na			
	2013		2014	2015	2016	
		Actual		Actual	Budget	Budget
Fund Balance 1/1	\$	70,189	\$	106,821	\$ 113,901	\$ 158,693
Revenues:						
Liquor Tax		123,403		139,351	124,000	140,000
Interest on Investments		457		711	400	900
Miscellaneous		1,554		-	100	410
Total Revenue	•	125,414		140,062	124,500	141,310
Total Sources		125,414		140,062	124,500	141,310
Expenditures:						
Personal Services		66,227		69,203	73,327	74,424
Contract Services		18,065		17,982	27,788	34,268
Commodities		4,490		8,778	15,613	15,538
Capital Outlay		-		-	-	-
Total Expenditures	-	88,782		95,963	116,728	124,230
Transfers to Other Funds:						
Transfer to Risk Management Fund		-		-	-	_
Total		-		-	-	-
Total Uses		88,782		95,963	116,728	124,230
Sources Over(Under) Uses		36,632		44,099	7,773	17,080
Fund Balance @ 12/31	\$	106,821	\$	150,920	\$ 121,674	\$ 175,773

**Funding Sources:** Special alcohol tax per K.S.A. 79-41a04 (1/3 of total alcohol tax received by the City)

**Expenditures:** Alcohol rehabilitation, including grants to local agencies through United Community Services and partial funding of the City's D.A.R.E. Program.

	Во	nd & Inte						
		2013 Actual	2014 Actual	2015 Budget	2016 Budget			
Fund Balance 1/1	\$	3,479	\$ 43,448	\$ 119,275	\$	51,178		
Revenues:								
Property Taxes		1,569,061	1,334,114	348,330		521,965		
Motor Vehicle Tax		155,815	184,574	163,238		43,504		
Interest on Investments		1,726	2,383	-		500		
Total Revenue		1,726,602	1,521,071	511,568		565,969		
Transfers from Other funds: Transfer from General Fund				-				
Transfer from Stormwater Fund		312,752	563,368	242,108		237,608		
Total		312,752	563,368	242,108		237,608		
Total Sources		2,039,354	2,084,439	753,676		803,577		
Expenditures:								
Debt Service		1,999,385	1,999,002	831,383		814,050		
Total Expenditures		1,999,385	1,999,002	831,383		814,050		
Total Uses		1,999,385	1,999,002	831,383		814,050		
Sources Over(Under) Uses		39,969	85,437	(77,707)		(10,473)		
Fund Balance @ 12/31	\$	43,448	\$ 128,885	\$ 41,568	\$	40,705		

Funding Sources: Property tax, motor vehicle tax

**Expenditures:** Debt service payments on the City's outstanding bonds.

Notes: The City's outstanding bonds will be paid off in 2021.

# SCHEDULE OF BOND PRINCIPAL AND INTEREST

	200	2009A Refunding/Improv Bonds	sp	2011A F	2011A Refunding/Improv Bonds	spuo	Tota/	
<u>Date</u>	Principal	Premium	Interest	Principal	Premium	Interest	Principal	Interest
3/1/2016			11.987.50			30.037.50	1	42.025.00
9/1/2016	200,000.00	13,632.94	11,987.50	530,000.00		30,037.50	743,632.94	42,025.00
3/1/2017			9,487.50			27,387.50		36,875.00
9/1/2017	210,000.00	13,632.94	9,487.50	535,000.00		27,387.50	758,632.94	36,875.00
3/1/2018			00'009'9			24,043.75	•	30,643.75
9/1/2018	215,000.00	13,632.94	0,009,9	540,000.00		24,043.75	768,632.94	30,643.75
3/1/2019			3,375.00			20,128.75	•	23,503.75
9/1/2019	225,000.00	13,632.94	3,375.00	555,000.00		20,128.75	793,632.94	23,503.75
3/1/2020						15,550.00	•	15,550.00
9/1/2020				800,000.00		15,550.00	800,000.00	15,550.00
3/1/2021						8,150.00	•	8,150.00
9/1/2021				815,000.00		8,150.00	815,000.00	8,150.00
TOTALS	\$ 850,000.00 \$	54,531.76 \$	62,900.00	62,900.00 \$ 3,775,000.00 \$	1	\$ 250,595.00	\$ 250,595.00 \$ 4,679,531.76 \$ 313,495.00	313,495.00

	Principal	Interest	Total
2016	743,633	84,050.00	827,683
2017	758,633	73,750.00	832,383
2018	768,633	61,287.50	829,920
2019	793,633	47,007.50	840,640
2020	800,000	31,100.00	831,100
2021	815,000	16,300.00	831,300
	5,418,165	406,245	4,993,027

	2013 Actual	2014 Actual	2015 udget	2016 Budget
Fund Balance 1/1	\$ 5,388,143	\$ 3,574,069	\$ 2,632,449	\$ 2,295,658
Revenues:				
Intergovernmental	612,284	627,278	2,198,300	800,000
Bond Proceeds	-	-	-	-
Interest on Investments	71,579	90,969	-	100,000
Miscellaneous	31,349	47,944	-	40,000
Net Inc/Decr in Fair Value	 (94,483)	(61,672)		-
Total Revenue	620,729	704,519	2,198,300	940,000
Transfers from Other funds:				
Transfer from General Fund	2,518,855	2,495,751	3,144,425	4,091,021
Transfer from Special Highway Fund	553,188	500,000	555,000	570,000
Transfer from Stormwater Utility Fund	840,357	590,000	1,000,000	1,000,000
Transfer from Grant Fund	-	<del>-</del>	-	- 
Transfer from Special Parks & Rec Fund	95,422	120,000	180,000	160,000
Transfer from Economic Development Fund	 4 007 000	0.705.754	4 070 405	5 004 004
Total	 4,007,822	3,705,751	4,879,425	5,821,021
Total Sources	4,628,550	4,410,270	7,077,725	6,761,021
Expenditures:				
Debt Service	_	_		
Infrastructure	6,442,624	4,808,020	7,958,386	7,172,521
Transfer to Bond & Interest Fund	-	-	, ,	, ,-
Total Expenditures	 6,442,624	4,808,020	7,958,386	7,172,521
Total Experiultures	0,442,024	4,000,020	7,930,300	7,172,021
Total Uses	6,442,624	4,808,020	7,958,386	7,172,521
Sources Over(Under) Uses	 (1,814,074)	(397,750)	(880,661)	(411,500)
Fund Balance @ 12/31	\$ 3,574,069	\$ 3,176,319	\$ 1,751,788	\$ 1,884,158

**Funding Sources:** Transfers from the General Fund, Stormwater Utility Fund, Special Parks & Recreation Fund, Economic Development Fund, grants from other governments

**Expenditures:** Capital Infrastructure Program - Please see the CIP Section of this document for the detailed plan including projects and programs.

### **Capital Infrastructure Fund**

### CIP Expenditure Total = \$7,172,521

2016 PROJECT DESCRIPTION	2016 EXPENDITURES
Park Infrastructure Reserve (formerly Pool Rsv)	\$120,000
Taliaferro Park	\$60,000
Bennett Park	\$60,000
Porter Park	\$145,000
Windsor Park	\$118,000
Pool Pipe Repair	\$100,000
McCrum Tennis Court	\$100,000
Tomahawk Trail	\$300,000
PARK TOTAL PER YEAR	\$1,003,000
Delmar & Fontana Drainage Channel	\$580,000
Delmar & Fontana Warning System	\$150,000
Drainage Repair Program	\$390,000
DRAINAGE TOTAL PER YEAR	\$1,120,000
Paving Program	\$2,099,521
Overland Park UBAS Overlay	\$520,000
Mission Road - 71st St to 75th St (CARS)	\$1,000,000
Mission Road - 75th St to 75th St (CARS)	\$75,000
STREET TOTAL PER YEAR	\$3,694,521
OTTLET TOTAL TEAC	ψ0,004,021
City Hall Roof Repairs and Siding	\$125,000
City Hall / PD Entrance	\$430,000
PW G Building Siding and Windows	\$75,000
BUILDINGS TOTAL PER YEAR	\$630,000
ADA Compliance Program	\$25,000
Concrete Repair Program	\$700,000
OTHER TOTAL PER YEAR	\$725,000
CIP TOTAL	\$7,172,521

### **Risk Management Reserve Fund** 2013 2014 2015 2016 Actual **Actual Budget Budget** Fund Balance 1/1 88,578 \$ 67,593 57.893 61.751 Revenues: 547 207 500 500 Interest on Investments Miscellaneous 4,433 4,980 207 500 500 **Total Revenue** Transfers from Other funds: 35,000 35,000 Transfer from General Fund 35,000 35,000 Transfer from Special Alcohol Fund 35,000 35,000 35,000 35,000 **Total Sources** 35,500 39,980 35,207 35,500 **Expenditures: Contract Services** 60,965 100,439 70,000 70,000 60,965 100,439 70,000 70,000 **Total Expenditures Total Uses** 60,965 100,439 70,000 70,000 Sources Over(Under) Uses (20,985)(65,232)(34,500)(34,500)

**Funding Sources:** Transfers from the General Fund, insurance claim reimbursements, interest on idle funds

67,593

2.361

23,393 \$

27,251

Expenditures: Risk management related expenditures, such as insurance deductibles

Fund Balance @ 12/31

Econor	nic	Develop	me	ent Fund		
Found Boloman 4/4	_	2013 Actual		2014 Actual	2015 Budget	 2016 Budget
Fund Balance 1/1	\$	2,053,035	\$	1,994,853	\$ 1,931,853	\$ 1,879,029
Revenues: Interest on Investments		11,090		13,767	10,000	12,000
Total Revenue		11,090		13,767	10,000	12,000
Transfers from Other funds: Transfer from General Fund Total		<u>-</u> -		<u>-</u> -	<u>-</u>	<u>-</u>
Total Sources		11,090		13,767	10,000	12,000
Expenditures: Contract Services		69,272		66,591	73,000	73,000
Total Expenditures		69,272		66,591	73,000	73,000
Total Uses		69,272		66,591	73,000	73,000
Sources Over(Under) Uses		(58,182)		(52,824)	(63,000)	(61,000)
Fund Balance @ 12/31	\$	1,994,853	\$	1,942,029	\$ 1,868,853	\$ 1,818,029
Projects		2013		2014	2015	2016
Exterior Grant Program Website renovation & upgrades	\$	50,000 10,000	\$	50,000 -	\$ 50,000	\$ 50,000 -
Johnson County Home Repair Program KCADC Joint Membership w/Chamber		20,000 2,700		20,000 3,000	20,000 3,000	20,000 3,000
No. 120 doint Membership Worldinger	\$	82,700	\$	73,000	\$ 73,000	\$ 73,000

Funding Sources: Transfers from the General Fund, interest on idle funds

**Expenditures:** Used for activities that foster and promote economic development with in the City per Ordinance No. 2153.

Equipm	ent Rese	rve Fund		
Fund Balance 1/1	2013 Actual \$ 382,371	2014 Actual \$ 439,284	2015 Budget \$ 312,434	2016 Budget \$ 473,382
Revenues: Intergovernmental Interest on Investments	3,111	- 2,756	- 2,500	- 3,000
Total Revenue	3,111	2,756	2,500	3,000
Transfers from Other funds: Transfer from General Fund Transfer from Stormwater Utility Fund Transfer from Economic Dev Fund Total	275,000 - - 275,000	600,000 87,600 - 687,600	600,000 - - - 600,000	- - - -
Total Sources	278,111	690,356	602,500	3,000
Expenditures: Capital Outlay	221,198	568,758	690,000	158,500
Total Llace	221,198	568,758	690,000	158,500
Total Uses  Sources Over(Under) Uses	<b>221,198</b> 56,913	<b>568,758</b> 121,598	<b>690,000</b> (87,500)	<b>158,500</b> (155,500)
Fund Balance @ 12/31	\$ 439,284	\$ 560,882	\$ 224,934	\$ 317,882

Funding Sources: Transfers from the General Fund, interest on idle funds

**Expenditures:** Acquisition of equipment, vehicles and technology projects.

# **Equipment Reserve Plan**

	ı	2016 Budget	Ca	2015 arryover		2016 Remaining
IT Projects						_
MS Office Upgrade	\$	-		40,000	\$	40,000
E-Commerce	\$	20,000			\$	20,000
Server Replacement	\$	15,000		45,000	\$	60,000
Total IT Projects	\$	35,000	\$	85,000	\$	120,000
Equipment/Vehicle Replacement	•	05.000			•	05.000
Police - Community Services Vehicle	\$	25,000			\$	25,000
Public Works Shop Equipment	\$	18,500			\$	18,500
Public Works Small Dump Truck	\$	80,000			\$	80,000
Total Equipment/Vehicle Replacement	\$	123,500	\$	-	\$	123,500
Total Expenditures	\$	158,500	\$	85,000	\$	243,500

		2016
		Budget
Be	eg Bal on 1/1 \$	473,382
Revenues:		
IT Project Revenue - Transfer from Gener	ral Fund \$	-
Transfer from Stormwater		
Equipment/Vehicle Project Revenue		
Intergovernmental Transfers		
Interest on Investments	<u>\$</u>	3,000
To	tal Revenue \$	3,000
Te	otal Sources \$	3,000
	<del></del>	
Expenditures:		
IT Project Expenditures	\$	35,000
Equipment/Vehicle Replacement Expendi	tures \$	123,500
· · ·	Expenditures \$	
		,
Fund I	Bal on 12/31 \$	317,882

CID ·	- Corinth	Fu	nd		
	2013 Actual		2014 Actual	2015 Budget	2016 Budget
Fund Balance 1/1	\$ 431,872	\$	166,719	\$ 25,000	\$ 165,438
Revenues:					
Sales Taxes	476,882		516,652	455,000	540,000
Interest on Investments	1,138		580	800	1,000
Total Revenue	478,019		517,232	455,800	541,000
Total Sources	478,019		517,232	455,800	541,000
Expenditures:					
Contract Services	743,173		519,313	455,000	685,000
Total Expenditures	743,173		519,313	455,000	685,000
Total Uses	743,173		519,313	455,000	685,000
Sources Over(Under) Uses	(265,153)		(2,081)	800	(144,000)
Fund Balance @ 12/31	\$ 166,719	\$	164,638	\$ 25,800	\$ 21,438

Funding Sources: Monies received from the Community Improvement District additional 1% sales tax

**Expenditures:** Development within Corinth Square per Developer Agreement

CID -	PV Shops	s Fund		
	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Fund Balance 1/1	\$ 598,891	\$ 588,325	\$ 38,445	\$ 162,194
Revenues:				
Sales Taxes	459,468	511,320	455,000	540,000
Interest on Investments	2,999	1,466	800	1,000
Total Revenue	462,467	512,786	455,800	541,000
Total Sources	462,467	512,786	455,800	541,000
Expenditures:				
Contract Services	473,033	926,272	468,445	685,000
Total Expenditures	473,033	926,272	468,445	685,000
Total Uses	473,033	926,272	468,445	685,000
Sources Over(Under) Uses	(10,566)	(413,486)	(12,645)	(144,000)
Fund Balance @ 12/31	\$ 588,325	\$ 174,839	\$ 25,800	\$ 18,194

Funding Sources: Monies received from the Community Improvement District additional 1% sales tax

**Expenditures:** Development within PV Shops per Developer Agreement

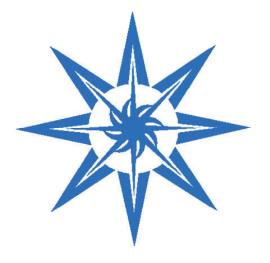
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General Fund Solid Waste Management					•		2					
General Fund Solid Waste Management	General	Solid Waste Special General Management Highway	Special Highway	Stormwater Utility	Solid Waste Special Stormwater Special Parks Special Bond & Management Highway Utility & Recreation Alcohol Interest	Special Alcohol	Bond & Interest	Capital Projects	Risk Management	Risk Economic Management Development	Equipment Reserve	Total
General Fund Solid Waste Management												
Solid Waste Management		•			•			4,091,021	35,000	•		4,126,021
	•	•	,		•		•	•	•	•		
Special Highway	,	•	,	,	•	٠	•	570,000	•	•	•	570,000
Stormwater Utility	400,000	•			•	٠	237,608	1,000,000	•	•		1,637,608
Special Parks & Recreation	•	•	•	•	•		,	160,000	•	•	•	160,000
Special Alcohol	•	•	•	•	•		•	,	•	•	•	•
Bond & Interest	1	1	1	1	•	•	1	1	1	1		1
Capital Projects	1	•	1		•				•	•	•	
Risk Management Reserve	1	1	1	1	•	•	1	1	1	1		1
Economic Development	1	•	1		•			•	•	•		
Equipment Reserve	•	•	•		•	•			•	•		
Total	400,000	-		1	-	-	237,608	237,608 5,821,021	35,000	-	1	6,493,629

Transfer From



**MUNICIPAL COMPLEX COURTYARD** 



# **Expenditures**by Line Item



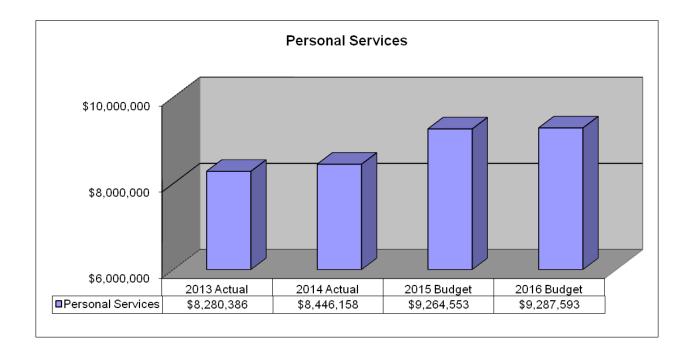
# Expenditures by Character & Line Item Combines All Funds For 2013 - 2016

		2013 Actual		2014 Actual		2015 Budget		2016 Budget
Personal Services Wages/Salaries/Overtime Health Care/Other Insurance Coverage Social Security/Pension	\$	6,114,500 863,932 1,301,954	\$	6,210,564 877,433 1,358,162	\$	6,759,162 1,057,351 1,448,040	\$	6,711,086 1,119,970 1,456,538
Total Personal Services	\$	8,280,386	\$	8,446,158	\$	9,264,553	\$	9,287,593
Contract Services								
Utilities/Communications Insurance Elections	\$	1,620,468 294,614 -	\$	1,962,863 361,065 -	\$	1,662,835 340,789 -	\$	1,747,600 357,034
Special Assessments Printing		34,546 7,107		34,786 5,101		35,500 9,050		35,500 8,550
Fees for Contract Services		3,709,221		4,275,715		3,665,611		4,314,265
Training, Dues, Publications Vehicular & Equipment Maint.		157,042 177,817		161,110 228,177		217,835 246,237		211,055 229,249
Building & Grounds Maint.		942,884		967,282		1,035,350		1,056,400
<b>Total Contract Services</b>	\$	6,943,699	\$	7,996,100	\$	7,213,207	\$	7,959,653
Commodities	•	44 555	Φ.	40.050	Φ.	FF 47F	•	EE 00E
Postage, Office Supplies Clothing	\$	41,555 58,970	\$	43,658 58,566	\$	55,175 70,300	\$	55,025 70,950
Vehicular & Equip. Supplies		588,309		260,842		320,556		304,269
Building & Grounds Supplies Other Commodities		89,199 80,266		216,701 98,285		240,250 110,340		238,400 111,740
Total Commodities	\$	858,299	\$	678,052	\$	796,621	\$	780,384
Capital Outlay								
Equipment & Vehicles	\$	446,029	\$	841,032	\$	943,300	\$	411,850
Total Capital Outlay	\$	446,029	\$	841,032	\$	943,300	\$	411,850
Total Operating Costs	\$	16,528,413	\$	17,961,342	\$	18,217,681	\$	18,439,480
Transfers								
Transfers to/from Other Funds	\$	5,055,860	\$	5,415,186	\$	6,156,533	\$	6,493,629
Total Transfers	\$	5,055,860	\$	5,415,186	\$	6,156,533	\$	6,493,629
Debt Service								
Principal Interest	\$	1,835,000 164,385	\$	1,870,000 129,003	\$	738,633 92,750	\$	730,000 84,050
Total Debt Service	\$	1,999,385	\$	1,999,003	\$	831,383	\$	814,050
Infrastructure								
Park Projects	\$	26,106	\$	876,594	\$	470,000	\$	1,003,000
Drainage Projects		1,166,412		340,111		1,120,000		1,120,000
Street Projects Building Projects		4,482,749 19,250		2,878,048		5,573,386 70,000		3,694,521 630,000
Sidewalk & Curb Projects		748,107		713,267		725,000		725,000
Total Infrastructure	\$	6,442,624	\$	4,808,020	\$	7,958,386	\$	7,172,521
Reserves & Contingency	•		•		•	F00 000	•	E00 000
Contingency Capital Improvement Reserve	\$	-	\$	-	\$	500,000	\$	500,000
Risk Management Reserve		-		-		-		-
Economic Development		-		-		-		-
Equipment Reserve		<del>-</del>				-		-
Total Reserves	\$	-	\$	-	\$	500,000	\$	500,000
<b>Total Non-Operating Costs</b>	\$	13,497,869	\$	12,222,209	\$	15,446,302	\$	14,980,200
Grand Total	\$	30,026,282	\$	30,183,551	\$	33,663,983	\$	33,419,680

### **Personal Services**

- Expenditures for base salaries and wages, overtime and employee benefits.
- 3.5% merit increases for employees are included in the 2016 budget.
- Full-time employees are eligible for health, vision, life, dental and disability insurance.
- In 2016 the City replaced the long-term care benefit with identity theft and personal protection coverage.
- The City finances the entire cost of the employee assistance program and provides access to this program for all employees.
- Non-commissioned employees participate in the Kansas Public Employees Retirement System (KPERS).
- Commissioned police officers participate in the City's Police Pension Plan.
- The employer contribution rate for KPERS increased by the maximum percent allowed in the statutes in 2008 thru 2015. It is projected to do the same in 2016.

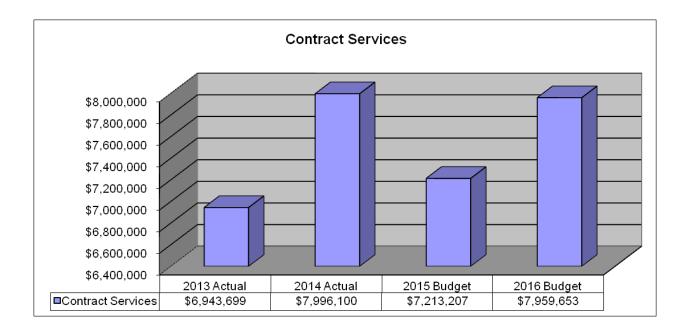
- 34.5% of City expenditures
- 0.2% increase over 2015 Budget
- Moved Codes Enforcement Officer position from seasonal to full time in 2016 Budget



### **Contract Services**

- Expenditures for services provided by outside companies and individuals who are not employees of the City.
- Expenditures for services related to infrastructure projects are included in the CIP.
- Includes expenditures for:
  - o electric, gas, water, leasing street lights and traffic signals
  - property/casualty and workers comp insurance premiums
  - o printing of forms, documents and legal notices
  - legal services, financial audit services, payroll services, engineering services, planning services, animal boarding fees, jail fees, etc.
  - solid waste collection, recycling and composting
  - conferences, training and education of elected officials and employees and memberships in professional organizations
  - o repairs of city vehicles and equipment as well as maintenance agreements for copiers, etc.
  - o all aspects of building maintenance, tree trimming program, parks maintenance, etc.
- The 10.3% increase over the 2015 Budget is attributable to an anticipated increase in legal fees and insurance premiums that are included in this category. Expenditures for utilities, which are also included in contract services, can fluctuate with the seasons and be hard to forecast.

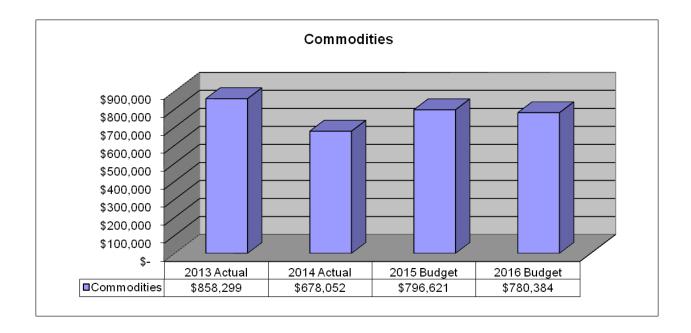
- 30% of City expenditures
- 10.3% increase over 2015 Budget



### **Commodities**

- Expenditures for items and products purchased on a routine basis having a unit cost of less than \$2,000 and a useful life of less than one year.
- Includes expenditures for:
  - postage
  - o office supplies
  - o uniforms
  - o tires, batteries, oil, replacement parts for vehicles
  - o gasoline and diesel fuel
  - snow/ice removal materials
  - o fertilizer, grass seed, flowers for the parks
  - o products for resale at the swimming pool concession stand
- The trend in commodities generally reflects the trend in fuel prices. The per gallon price included in the 2016 budget is 13% lower than the price included in the 2015 budget.

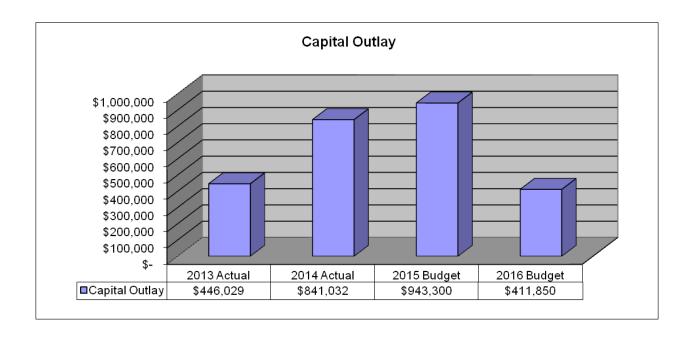
- 3% of City expenditures
- 2% decrease over 2015 Budget
- The decrease in the 2016 budget over the 2015 budget reflects lower budgeted fuel costs from 2015 to 2016.



### **Capital Outlay**

- Expenditures for major equipment purchases, normally in excess of \$5,000.
- Expenditures in this category will fluctuate from year to year depending on what items need to be replaced.
- Capital Outlay expenditures decreased in 2015 because Public Works completed the repair and replacement of large equipment in their fleet, as well as the City's continued efforts to upgrade the technology infrastructure and other technology related projects.

- 1.5% of City expenditures
- 56% decrease from 2015 Budget
- Replacing one small dump truck, shop equipment, and three vehicles in Public Safety.



Departments maintain equipment replacement plans and review them each year as part of the budget process to determine which items need to be replaced.

Items to be replaced in 2016 are shown in the table below.

Capital Outlay - 2016	Budget	
		2016
Item to be Replaced/Major Repair	Department	Budget
E-Commerce	IT	20,000
Server Replacement	IT	15,000
Police - Community Services Vehicle	Police	25,000
Public Works Shop Equipment	Public Works	18,500
Public Works Small Dump Truck	Public Works	\$80,000
Office Equipment & Furniture	Administration	6,000
Office Equipment & Furniture	Court	3,000
Field Equipment	Codes	450
Office Equipment & Furniture	Codes	2,100
Communications Equipment	IT	4,200
Miscellaneous Equipment	IT	1,500
PC's - city-wide	IT	24,000
Repair and Replace Furniture	Parks	5,000
Miscellaneous Equipment	Parks	15,000
Office Equipmewnt	Parks	800
Computer Equipment	Police	1,500
Field Equipment	Police	17,500
Miscellaneous Equipment	Police	300
Office Equipment	Police	3,500
Vehicles (3)	Police	102,500
Painting & Building Projects	Public Works	30,000
Office Equipment & Furniture	Public Works	6,000
Replace Walk Behind Mower	Public Works	7,000
Riding Mower	Public Works	13,000
Replace Tabes, Benches & Trash Cans	Public Works	10,000
		\$ 411,850

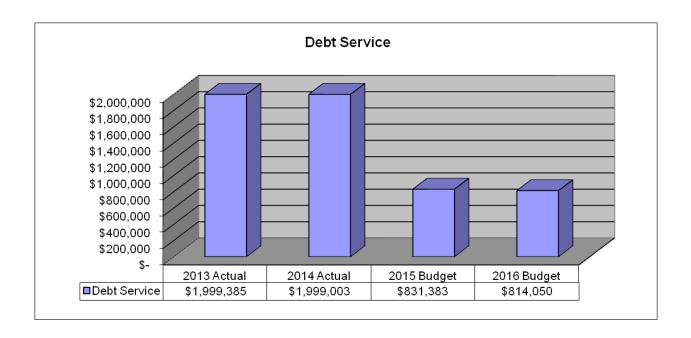
### **Transfers**

- Transfers are the movement of resources between the City's funds as allowed by applicable law.
- Transfers will fluctuate from year to year depending on the funding required for the Capital Improvement Program, funding required to meet risk management needs and funding required to save for large equipment purchases.

### **Debt Service**

- Expenditures for principal and interest payments on the City's outstanding debt.
- The expenditure trend decreased in 2015 due to the planned schedule of bond principal and interest payments. Series 2011A bonds were issued to accelerate projects in the Capital Improvement Program in order to take advantage of the favorable construction prices. The City will be debt free in 2021 if no new bonds are issued or debt is restructured.

- 3% of City expenditures
- 2.1% decrease from 2015 Budget
- The City last issued bonds in 2011.
- The City will pay off by the 2009A and 2011A bond issues by 9/1/2021.



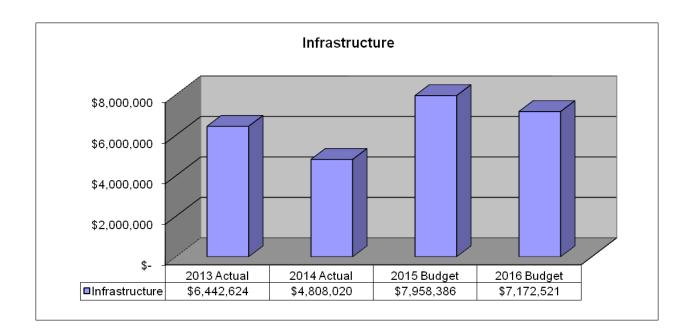
### Reserves

- The 2016 Budget contains a \$500,000 appropriation for contingencies.
- The 2016 Budget was adopted with a fund balance guideline from the Council.
   The guideline requires the City to maintain 25% of revenues as an emergency reserve in the General Fund.

### <u>Infrastructure</u>

- Expenditures for major improvements that extend the life of the City's buildings and other infrastructure.
- The City has a four-year Capital Improvement Program (CIP) which is used to plan infrastructure projects for the current budget year plus three years into the future.
- Infrastructure expenditures vary from year to year depending on the projects included in the plan, the amount of grant funding received, etc.

- 27% of City expenditures
- 10% decrease over 2015 Budget
- Public Works staff performs inspections of the City's infrastructure throughout the year and provides condition ratings which are monitored and used to determine when projects appear in the CIP.



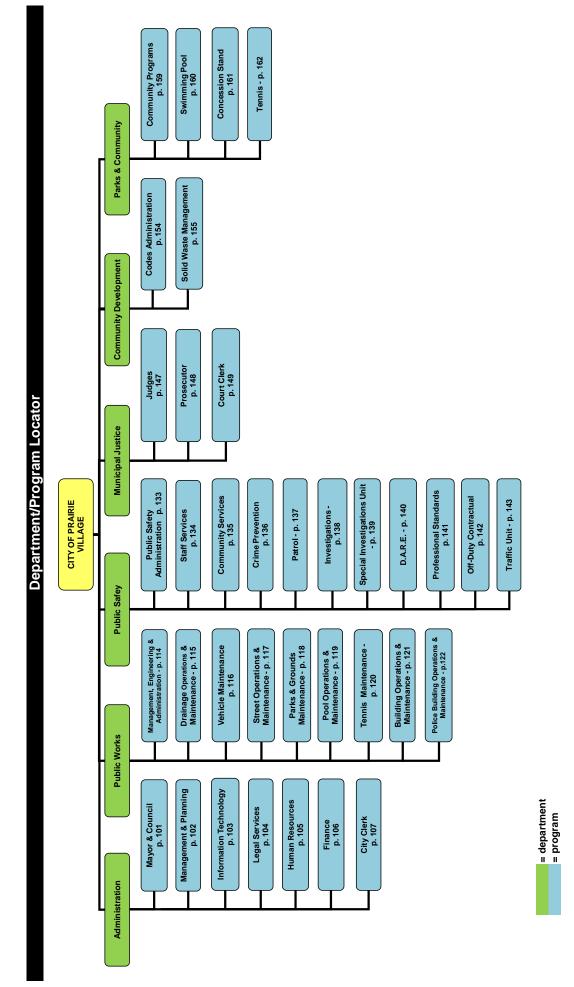


TRAFFIC ISLAND SCULPTURE 69<sup>TH</sup> STREET and GRANADA LANE



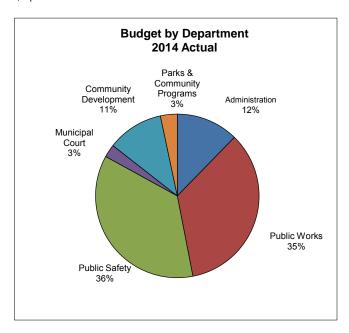
# Expenditures by Program

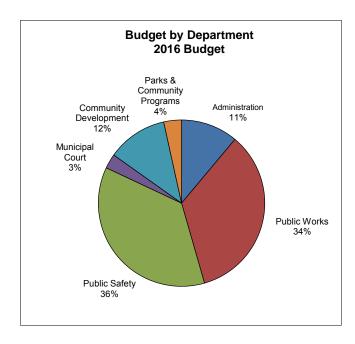




	Summary	by	Department		
Department	2013 Actual		2014 Actual	2015 Budget	2016 Budget
Administration	\$ 1,620,355	\$	1,939,010	\$ 1,810,695	\$ 1,856,309
Public Works	5,163,601		5,465,628	5,549,188	5,768,165
Public Safety	5,512,350		5,687,629	6,108,472	6,098,241
Municipal Court	410,721		403,022	479,215	475,801
Community Development	1,771,796		1,753,145	1,873,250	1,961,501
Parks & Community Programs	467,394		524,405	616,417	577,963
Total	\$ 14,946,217	\$	15,772,839	\$ 16,437,237	\$ 16,737,980

Note: Only appropriated funds are included in the following department and program schedules. Those funds include: General, Solid Waste Management, Special Highway, Stormwater Utility, Special Parks & Recreation, Special Alcohol and Bond & Interest.







TRAFFIC ISLAND SCULPTURE 73<sup>rd</sup> TERRACE and BELINDER AVENUE

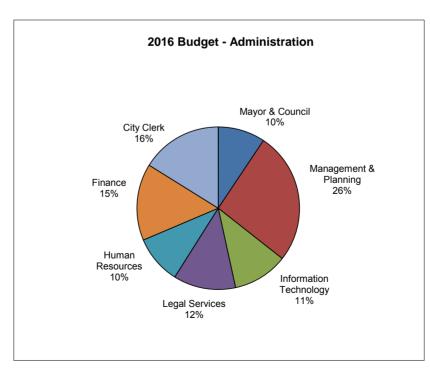


# Expenditures – Administration



**Department:** Administration

	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Expenditures by Program				
Mayor & Council	\$ 81,561	\$ 127,026	\$ 181,039	\$ 173,795
Management & Planning	464,034	463,030	476,138	487,183
Information Technology	152,105	206,967	181,270	203,637
Legal Services	249,735	420,562	200,000	230,000
Human Resources	152,345	171,035	184,924	179,101
Finance	253,685	266,789	280,663	283,167
City Clerk	266,889	283,601	306,661	299,426
Total	\$1,620,355	\$ 1,939,010	\$ 1,810,695	\$ 1,856,309
Expenditures by Character				
Personal Services	\$ 823,965	\$ 875,254	\$ 915,046	\$ 908,855
Contract Services	728,798	984,388	814,849	841,954
Commodities	57,439	70,285	67,050	69,800
Capital Outlay	10,152	9,083	13,750	35,700
Debt Service	-	-	-	-
Contingency	-	-	-	-
Total	\$1,620,355	\$ 1,939,010	\$ 1,810,695	\$ 1,856,309
Expenditures by Fund				
General Fund	\$1,620,355	\$ 1,939,010	\$ 1,810,695	\$ 1,856,309
Total	\$1,620,355	\$ 1,939,010	\$ 1,810,695	\$ 1,856,309
Full-time Equivalent Positions	9.30	9.30	9.30	9.30
i dii diilo Equivalent i Ostions	3.30	1 3.30	3.30	3.30
Unpaid Positions	13.00	13.00	13.00	13.00
Appointed/Contracted Officials	0.15	0.15	0.15	0.15



### **OUR MISSION**

The Administration Department's mission is to formulate and implement public policies, which provide responsive, effective and fiscally responsible services to the City's residents and visitors and to provide administrative and other support services for the City in an appropriate, effective and economical manner.

### **PROGRAMS**

The Administration Department is responsible for the Mayor and Council, management planning, information technology, legal services, human resources, finance, and city clerk.

### PERFORMANCE MEASURES

PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	provide accurate and	published notices of public hearings	20	20	20	20
Deliver Quality Services	timely information to elected officials and residents	published notice to bidders	11	16	15	18
		published ordinances	33	20	30	30
Factor o	provide solid waste collection, recycling, and compositing at a reasonable cost	annual assessment to citizens	\$158.52	\$174.00	\$174.00	\$174.00
Foster a Healthy Community	provide guidelines and programs to educate the public on methods to protect the environment	number of programs provided	5	5	5	5

### PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Enhance Community Preparedness and Responsiveness	adopt budget for City operations	adopt budget by August 25	August 6	August 5	August 18	August 3
Maximize Partnership			95	N/A	N/A	N/A
Opportunities	continue participation in Northeast Johnson County Chamber	active membership	yes	yes	yes	yes

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
ре	perform legal work on a variety of complex	number of ordinances drafted/ reviewed	15	20	20	20
	projects	number of contracts reviewed	150	90	150	125
	Provide Courteous and Responsive Customer Service  documents executed and recorded	executed agreements/ contracts	108	90	100	100
		executed interlocal agreements	17	9	17	12
Courteous and		executed change orders	2	4	5	4
Customer		executed resolutions	6	4	5	5
		published quarterly treasurer's reports	4	4	4	4
		recorded fee schedule changes	33	33	30	33
		filled records requests	14	18	10	15
		recorded Committee/ Council meeting minutes	125	102	130	125

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	process accounts payable invoices within two weeks of receipt	percentage of invoices processed within two weeks of receipt	100%	100%	100%	100%
		percent of Notices/ Ordinances published on next available publication date	100%	100%	100%	100%
Deliver Efficient Services	strive to process 100% of council related documents within given time frames	percent of Council/ Committee minutes prepared within three days of meeting	100%	100%	100%	100%
		percent of Council/ Committee packets prepared and delivered within 48 hours of meeting	100%	100%	100%	100%

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
		Prairie Village checkbook data loaded monthly to City website	N/A	yes	yes	yes
	enhance the City's transparency	Budget Simulator available on City website	N/A	N/A	yes	N/A
		provide access to City Records, information and services on City website	50%	50%	90%	95%
	Annual Jazz Fest	support and staff annual Jazz Fest	yes	yes	yes	yes
	Annual Village Fest	support and staff annual Village Fest	yes	yes	yes	yes

### PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
		receive GFOA Certificate of Achievement in Financial Reporting	yes	yes	yes	yes
	GFOA Excellence in Financial Reporting Awards	receive GFOA Distinguished Budget Award	yes	yes	yes	yes
Maintain Fiscal Strength		receive GFOA Award for Outstanding Achievement in Popular Annual Financial Reporting	yes	yes	yes	yes
	annual audit of City's financial statements	earn unqualified opinion	yes	yes	yes	yes
	Bond Rating (Moody's)	maintain Aaa rating	Aaa	Aaa	Aaa	Aaa
Invest in Infrastructure	maintain or increase General Fund transfer to Capital Infrastructure	funding to Capital Infrastructure	\$2.5 million	\$2.5 million	\$3.1 million	\$4.1 million

### PERSPECTIVE: DEVELOP PERSONNEL

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
		City- sponsored training sessions	8	0	8	2
Develop a Skilled and Diverse Workforce	employee education	benefit/open enrollment meetings	8	3	6	3
		employees receiving educational assistance	8	1	3	0
Create a	recognize employees	number of employee appreciation events held annually	2	3	2	3
Positive and Rewarding Work Culture	wellness incentives	provide wellness incentives to encourage healthy and safe lifestyles in employees	yes	yes	yes	yes

**Department:** Administration **Program:** Mayor & Council

The Mayor and 12 elected Council members serve as the legislative and and policy-making body of the City. The Mayor and Council provide leadership, vision and direction for the staff, resources and City.

		2013 2014 Actual Actual		2015 Budget		2016 Budget	
Program Expenditures							
Personal Services	\$	2,963	\$	2,614	\$	4,206	\$ 4,210
Contract Services		50,813		86,828		144,733	137,985
Commodities		21,121		34,497		32,100	31,600
Capital Outlay		6,664		3,087		0	0
Total	\$	81,561	\$	127,026	\$	181,039	\$ 173,795
Expenditures by Fund General Fund Total	\$ <b>\$</b>	81,561 <b>81,561</b>	\$ <b>\$</b>	127,026 <b>127,026</b>	\$ <b>\$</b>	181,039 <b>181,039</b>	\$ 173,795 <b>\$ 173,795</b>
Unpaid Positions		13.00		13.00		13.00	13.00
Mayor Council Member Total		1.00 12.00 13.00		1.00 12.00 13.00		1.00 12.00 13.00	1.00 12.00 13.00
Notes	_						

<sup>-</sup> The Mayor and Council Members do not receive a salary. They may receive a communications stipend of \$25/month. This rate has not changed since its inception in 2006.

### 2016 Contractual Services Budget also Includes the Following:

Consulting fees, council retreat, photo	\$ 15,000
Elections	63,000
Worker's Compensation	85
Training and conferences	35,700
Dues and subscriptions	24,200
	\$ 137 985

### 2016 Commodities Budget Includes the Following:

Office supplies and postage	\$3,000
Other (Misc. expenses, rentals, etc)	8,000
Holiday party	13,000
Council meals	5,800
Ornament	1,800
	\$ 31,600

**Department:** Administration

Program: Management & Planning

Provides overall management of City operations, coordination of City planning and implementation of Council direction and policy.

	2013 2014 Actual Actual		2015 Budget			2016 Budget	
Program Expenditures							
Personal Services	- \$	315,717	\$ 323,781	\$	331,202	\$	341,548
Contract Services		132,090	122,866		127,936		127,635
Commodities		16,227	16,383		17,000		18,000
Total	\$	464,034	\$ 463,030	\$	476,138	\$	487,183
Expenditures by Fund							
General Fund	\$	464,034	\$ 463,030	\$	476,138	\$	487,183
Total	\$	464,034	\$ 463,030	\$	476,138	\$	487,183
Full-time Equivalent Positions		2.30	2.30		2.30		2.30
City Administrator		1.00	1.00		1.00		1.00
Assistant City Administrator		0.30	0.30		0.30		0.30
Deputy City Clerk / PIO		1.00	1.00		1.00		1.00
		2.30	2.30		2.30		2.30
						T	
Appointed/Contracted Officials		0.15	0.15		0.15		0.15
City Attorney/Assistant City Attorney		0.05	0.05		0.05		0.05
City Planner		0.05	0.05		0.05		0.05
City Treasurer		0.05	0.05		0.05		0.05
		0.15	0.15		0.15		0.15

### Notes

### 2016 Expenditures Include the Following:

Village Voice Newsletter Planning Services Training Dues Salaries

**Employee Events** 

**Department:** Administration

**Program:** Information Technology

Information Technology provides support for all users of the City's network information systems and administers the network hardware, software and communications for all applications.

		2013 Actual	 2014 Actual	E	2015 Budget		2016 Budget
Program Expenditures							
Contract Services	\$	149,423	\$ 203,365	\$	173,520	\$	173,937
Commodities		810	606		0		0
Capital Outlay		1,872	2,996		7,750		29,700
Total	\$	152,105	\$ 206,967	\$	181,270	\$	203,637
Expenditures by Fund	-						
General Fund	\$	152,105	\$ 206,967	\$	181,270	\$	203,637
Total	\$	152,105	\$ 206,967	\$	181,270	\$	203,637

### Notes

2016 Capital Outlay Budget Includes	the	Foll	owing:
Replace PC's - city-wide		Ŧ.	24 000

Replace PC's - city-wide	\$ 24,000
Miscellaneous	1,500
Communications Equipment	 4,200
	\$ 29,700

**Department:** Administration **Program:** Legal Services

Provides support to City departments regarding legal matters. This service is provided by law firms retained by the City to handle the City's legal affairs. The law firms bill the City on an hourly basis for these services.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget	
Program Expenditures								
Contract Services	<del></del>	249,735	\$	420,562	\$	200,000	\$	230,000
Total	\$	249,735	\$	420,562	\$	200,000	\$	230,000
Expenditures by Fund								
General Fund	<del></del>	249,735	\$	420,562	\$	200,000	\$	230,000
Total	\$	249,735	\$	420,562	\$	200,000	\$	230,000
Notes								

Notes

<sup>-</sup> Services are provided at an hourly rate.

**Department:** Administration **Program:** Human Resources

The Human Resources function is responsible for providing quality service and support to employees, City-wide compliance with federal, state and local employment and benefit laws and regulations, recruitment, policies, employee compensation and benefits, maintenance of personnel records, training and development, and worker's compensation.

			2014 Actual	2015 Budget		E	2016 Budget	
Program Expenditures	_							
Personal Services	\$	88,862	\$	114,236	\$	116,453	\$	109,242
Contract Services		63,290		55,734		67,971		68,359
Commodities		193		1,065		500		1,500
Total	\$	152,345	\$	171,035	\$	184,924	\$	179,101
Expenditures by Fund General Fund	- \$	152,345	\$	171,035	\$	184,924	\$	179,101
Total	\$	152,345	\$	171,035	\$	184,924	\$	179,101
Full-time Equivalent Positions		1.00		1.00		1.00		1.00
Human Resources Specialist		1.00		1.00		1.00		1.00
Total		1.00		1.00		1.00		1.00

**Department:** Administration **Program:** Finance

The Finance Department is responsible for payroll, budgeting, accounting and financial reporting operations of the City and providing support to other City departments

	2013 Actual		 2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$	189,574	\$ 195,891	\$	202,930	\$	204,239
Contract Services		62,318	70,196		73,733		74,928
Commodities		726	702		1,000		1,000
Capital Outlay		1,067	0		3,000		3,000
Total	\$	253,685	\$ 266,789	\$	280,663	\$	283,167
Expenditures by Fund General Fund	\$	253,685	\$ 266,789	\$	280,663	\$	283,167
Total	<u> </u>	253,685	\$ 266,789	\$	280,663	\$	283,167
Full-time Equivalent Positions		2.00	2.00		2.00		2.00
Finance Director Accounting Clerk		1.00	1.00 1.00		1.00 1.00		1.00 1.00
Administrative Support Specialist		1.00	-		-		
Total		2.00	2.00		2.00		2.00

Notes

2016 Contractual Services I	Budget Includes	the Following:
Audit Convince	· ·	27 000

Audit Services	\$ 27,000	
Investment Services	23,000	
Bank Fees	8,000	
Credit Card Fees	6,000	
Printing	3,000	
Insurance (Property & Workers Comp)	3,228	
Training	4,300	
Dues & Subscriptions	 400	
	\$ 74,928	

### 2016 Capital Outlay Budget Includes the Following:

Office equipment and furniture \$ 3,000

**Department:** Administration **Program:** City Clerk

City Clerk staff are responsible for maintaining all records of the City. City Clerk staff provides support services to elected officials, City committees and other departments. Staff issue business and animal licenses; register individuals and families for recreation programs; coordinate the reservation of meeting rooms, ball fields, tennis courts and park pavilions.

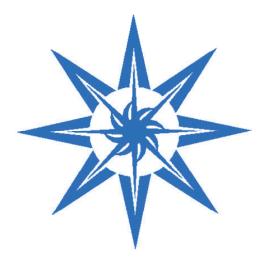
	2013 Actual		2014 Actual		2015 Budget		E	2016 Budget
Program Expenditures								
Personal Services	- \$	226,849	\$	238,732	\$	260,255	\$	249,616
Contract Services		21,130		24,837		26,956		29,110
Commodities		18,362		17,032		16,450		17,700
Capital Outlay		549		3,000		3,000		3,000
Total	\$	266,889	\$	283,601	\$	306,661	\$	299,426
Expenditures by Fund	_							
General Fund	\$	266,889	\$	283,601	\$	306,661	\$	299,426
Total	\$	266,889	\$	283,601	\$	306,661	\$	299,426
Full-time Equivalent Positions		4.00		4.00		4.00		4.00
City Clerk		1.00		1.00		1.00		1.00
Administrative Support Specialist		3.00		3.00		3.00		3.00
Total		4.00		4.00		4.00		4.00

Notes

2016 Capital Outlay Budget Includes the Following:

Office equipment and furniture

\$ 3,000



# Expenditures – Public Works

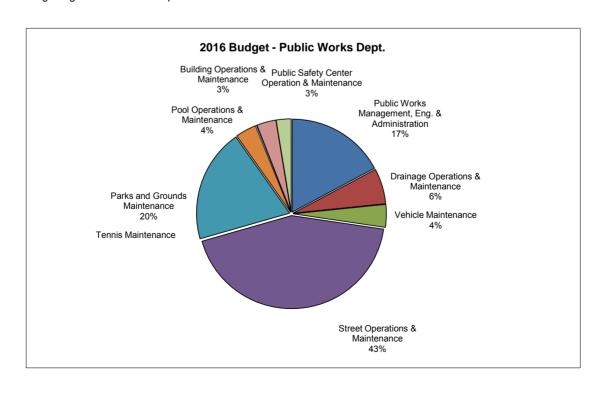


**Department:** Public Works

	2013	2014	2015	2016
	Actual	Actual	Budget	Budget
Expenditures by Program				
Public Works Management, Engineering & Adminis	\$ 597,776	\$ 730,893	\$ 832,512	\$ 992,319
Drainage Operations & Maintenance	363,932	341,450	357,770	356,057
Vehicle Maintenance	522,528	212,655	227,100	227,823
Street Operations & Maintenance	2,342,497	2,652,643	2,496,436	2,493,540
Parks and Grounds Maintenance	843,751	908,112	1,054,120	1,134,649
Pool Operations & Maintenance	167,468	226,544	210,250	209,400
Tennis Maintenance	10,323	12,116	11,300	12,550
Building Operations & Maintenance	199,053	236,298	211,560	192,250
Public Safety Center Operation & Maintenance	116,274	144,917	148,140	149,577
Total	\$ 5,163,601	\$ 5,465,628	\$ 5,549,188	\$ 5,768,165
Expenditures by Character				
Personal Services	\$ 1,673,729	\$ 1,754,877	\$ 1,990,887	\$ 2,096,539
Contract Services	2,792,872	3,199,903	3,021,901	3,178,726
Commodities	583,420	390,495	435,900	426,900
Capital Outlay	113,581	120,353	100,500	66,000
Debt Service	-	-	-	-
Contingency	-	-	-	
Total	\$ 5,163,601	\$ 5,465,628	\$ 5,549,188	\$ 5,768,165
Expenditures by Fund				
General Fund	\$ 5,163,601	\$ 5,465,628	\$ 5,549,188	\$ 5,768,165
Stormwater Utility Fund	0	0	0	0
Total	\$ 5,163,601	\$ 5,465,628	\$ 5,549,188	\$ 5,768,165
Full-time Equivalent Positions	28.00	28.00	28.00	29.00
	==::••	 _==:-•	 	 ==:-70

#### Notes

In 2014, CFA budget was removed from vehicle maintenance budget because it was also being budgeted for in other departments



#### **OUR MISSION**

The Prairie Village Public Works Department's mission is to provide services necessary to maintain the highest quality of life for Prairie Village residents at a reasonable cost.

#### **PROGRAMS**

The Public Works Department is responsible for engineering and administration drainage operations and maintenance, city vehicle maintenance, street operations and maintenance, parks and ground maintenance, pool operations and maintenance, tennis court maintenance and city facility operations and maintenance.

#### **PERFORMANCE MEASURES**

#### PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Ensure compliance with the American with Disabilities Act (ADA) Title II	with the American with Disabilities Act (ADA)	ADA Issues Received	0	0	1	1
	# of playground inspections	46	130	180	64	
	Provide quality maintenance services for Parks, Pools and grounds	Acres of lawn mowed	1,200	1,218	1,200	1,200
Provide a Safe Community		Comply with Johnson County Swimming Pool water quality standards	Yes	Yes	Yes	Yes
Provide conditions for safe travel on city streets		Number of potholes filled	2,392	1,336	2,500	2,000
	Streets Repaved (in miles)	7.3	4.8	3.0	3.5	

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Deliver Quality Services	Responding to Customer Request	# of Citizen Requests received	225	277	275	275

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Foster a healthy community  Complete Annual Requirements of NPDES permit	# of Drainage Pipes Cleaned (feet)	1,930	605	500	500	
	# of Catch Basins Cleaned	2,131	3,664	2,000	2,000	
	•	# of Curb Miles Swept	3,229	2,950	3,200	3,200
		# of Drainage Channels Cleaned (feet)	10,129	9,673	11,000	11,000

## **PERSPECTIVE: RUN THE ORGANIZATION**

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Enhance Maintain Facilities		# of work orders completed	463	584	550	550
Preparedness and Responsiveness	Maintain fleet	# or work orders completed\	777	1,222	900	900
	Complete service requests in a timely manner	% of service requests completed within 30 days	91%	83%	90%	90%
Provide Courteous and Responsive Customer Service	Provide courteous and professional service to residents who submit a service request	Receive a customer satisfaction rating of 90% or better on completed service requests	97%	n/a	90%	90%

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Cultivate	Provide public	# of public information meetings	0	2	3	3
community involvement and access	communication on scheduled activities	% of project pages updated monthly on website	n/a	n/a	90%	90%

## PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Maintain Fiscal	Maximize external funding opportunities	Percent of grant funds received	10.5%	13.0%	20.0%	11.0%
Strength	Maintain spending of operating budget between 95% and 100%	% of spending Pubic Works Operating Budget	93.3%	97.4%	95.0%	95.0%
	Maintain vehicles and	Preventive Maintenance Tasks Completed	469	567	400	450
Maximize Utilization of Resources	equipment to maximize useful life at lowest cost	Direct Mechanic labor hours as a % of total hours	77%	73%	75%	75%
	Training and education of employees	# of educational hours	989	1,222	1,500	1,500

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	Manage the	Determine Stormwater Utility Fee per square foot	.040	.040	.040	.040
	Stormwater Utility Program	Total billable impervious are per square foot	39,393,600	39,431,600	39,300,000	39,450,000
Invest in Infrastructure		# of Sidewalk areas repaired (each)	170	110	100	100
		Streets Micro- Surfaced (square yards)	84,094	92,866	83,000	90,000
		Streets Crack- filled (square yards)	91,723	126,150	135,000	130,000
	Maintain urban forest	Trees removed	128	245	225	225
Maintain urban forest		Trees Planted	60	137	180	180

## **PERSPECTIVE: DEVELOP PERSONNEL**

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Develop a Skilled and Diverse Workforce	Maintain and upgrade employee skills	Provide at least 40 hours of training per employee	no	yes	yes	yes
Create a Positive and Rewarding Work Culture	Quarterly Performance Updates with all employees	Quarterly interviews completed	n/a	yes	yes	yes

**Department:** Public Works

Program: Public Works Management, Engineering & Administration

This program provides general management for Public Works and includes departmental budget preparation and control, purchasing, ADA compliance, public right of way and drainage permits and support to City committees. The program processes and monitors service requests from residents, businesses, City officials and other employees.

	 2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures				
Personal Services	\$ 514,449	\$ 610,244	\$ 696,921	\$ 778,944
Contract Services	71,417	80,200	110,671	183,975
Commodities	12,797	16,102	21,920	23,400
Capital Outlay	(887)	24,347	3,000	6,000
Total	\$ 597,776	\$ 730,893	\$ 832,512	\$ 992,319
Expenditures by Fund				
General Fund	\$ 597,776	\$ 730,893	\$ 832,512	\$ 992,319
Total	\$ 597,776	\$ 730,893	\$ 832,512	\$ 992,319
Full-time Equivalent Positions	7.00	7.00	7.00	8.00
Public Works Director	1.00	1.00	1.00	1.00
Senior Project Manager	-	-	-	1.00
Project Inspector	-	-	-	1.00
Manager of Engineering Services	1.00	1.00	1.00	-
Office Manager	1.00	1.00	1.00	1.00
Field Superintendent	1.00	1.00	1.00	1.00
Construction Inspector	2.00	2.00	2.00	2.00
Administrative Support Specialist	1.00	1.00	1.00	1.00
Total	7.00	7.00	7.00	8.00

#### Notes

<sup>-</sup> In 2016, contract services includes \$75,000 for a City Wide Traffic Study and \$5,000 for a Biennial Bridge Inspection.

**Department:** Public Works

**Program:** Drainage Operations & Maintenance

The maintenance and repair of almost 2,600 drainage structures, 45 miles of drainage pipes and 9 miles of channels. The primary activities are compliance with Federal stormwater regulations (NPDES) and local stormwater management program including activities such as street sweeping, drainage inlet cleaning, and channel maintenance.

		2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures								
Personal Services	\$	303,340	\$	290,371	\$	303,075	\$	303,566
Contract Services		16,428		11,188		18,595		16,141
Commodities		37,829		39,891		36,100		36,350
Capital Outlay		6,334		0		0		0
Total	\$	363,932	\$	341,450	\$	357,770	\$	356,057
Expenditures by Fund General Fund	- \$	363,932	\$	341,450	\$	357,770	\$	356,057
Stormwater Utility Fund	Ψ	\$0	Ψ	\$0	Ψ	\$0	Ψ	\$0
Total	\$	363,932	\$	341,450	\$	357,770	\$	356,057
Full-time Equivalent Positions		5.00		5.00		5.00		5.00
Crew Leader		1.00		1.00		1.00		1.00
Maintenance Workers		4.00		4.00		4.00		4.00
Total		5.00		5.00		5.00		5.00

**Department: Public Works** 

Program: Vehicle Maintenance

This program provides maintenance of all Public Works vehicles and equipment including: specifications preparation, preventative maintenance, repairs, and fueling. This program provides fuel and limited vehicle maintenance service to the Police Department and Codes Division. The City provides fuel to the City of Mission Hills and to Johnson County Consolidated Fire District #2.

2013 Actual		2014 Actual		2015 Budget		2016 Budget
\$ 189,757	\$	185,439	\$	196,361	\$	197,683
7,485		10,955		16,719		16,340
325,287		16,261		14,020		13,800
0		0		0		0_
\$ 522,528	\$	212,655	\$	227,100	\$	227,823
\$ 522,528	\$	212,655	\$	227,100	\$	227,823
\$ 522,528	\$	212,655	\$	227,100	\$	227,823
3.00		3.00		3.00		3.00
1.00		1.00		1.00		1.00
1.00		1.00		1.00		1.00
1.00		1.00		1.00		1.00
3.00		3.00		3.00		3.00
\$	\$ 189,757 7,485 325,287 0 \$ 522,528 \$ 522,528 \$ 522,528 1.00 1.00 1.00 1.00	\$ 189,757 \$ 7,485 325,287 0 \$ 522,528 \$ \$ 522,528 \$ \$ 1.00 1.00 1.00 1.00	\$ 189,757 \$ 185,439 7,485 10,955 325,287 16,261 0 0 \$ 522,528 \$ 212,655 \$ 522,528 \$ 212,655 \$ 522,528 \$ 212,655 \$ 1.00 1.00 1.00 1.00 1.00 1.00	\$ 189,757 \$ 185,439 \$ 7,485 10,955 325,287 16,261 0 0 \$ 522,528 \$ 212,655 \$ \$ 522,528 \$ 212,655 \$ \$ \$ 522,528 \$ 212,655 \$ \$ \$ 1.00 1.00 1.00 1.00 1.00 1.00 1.0	\$ 189,757 \$ 185,439 \$ 196,361 7,485 10,955 16,719 325,287 16,261 14,020 0 0 0 \$ 522,528 \$ 212,655 \$ 227,100 \$ 522,528 \$ 212,655 \$ 227,100 \$ 522,528 \$ 212,655 \$ 227,100 \$ 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	\$ 189,757 \$ 185,439 \$ 196,361 \$ 7,485 10,955 16,719 325,287 16,261 14,020 0 0 \$ 522,528 \$ 212,655 \$ 227,100 \$ \$ 522,528 \$ 212,655 \$ 227,100 \$ \$ 522,528 \$ 212,655 \$ 227,100 \$ \$ 1.00 1.00 1.00 1.00 1.00 1.00 1.

<sup>-</sup> In 2014, CFA budget was removed from commodities budget because it was also being budgeted for in other departments. CFA was the name of the former software product the City used to track vehicle and fuel usage.

Vehicle and fuel usage is charged back to departments on a monthly basis.

Detail:	
CFA Fuel	\$205,000
CFA Contract Services	\$40,000
CFA Parts	\$60,000
Total	\$305,000

**Department:** Public Works

**Program:** Street Operations & Maintenance

This program provides for the maintenance and repair of approximately 112 miles of streets, 2800 traffic signs, 93 miles of sidewalk, and 1,530 ADA ramps. The primary activities in this program are pothole patching, snow/ice control, sidewalk repairs and curb/gutter repair. Major maintenance activities are annual crack filing, slurry sealing,

bridge repairs and traffic line re-marking.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget	
Program Expenditures								
Personal Services	\$	263,116	\$	298,914	\$	334,309	\$	314,763
Contract Services		2,024,546		2,207,938		1,978,327		2,022,277
Commodities		50,580		143,353		168,800		156,500
Capital Outlay		4,255		2,438		15,000		0
Total	\$	2,342,497	\$	2,652,643	\$	2,496,436	\$	2,493,540
Expenditures by Fund General Fund Total		2,342,497 <b>2,342,497</b>	\$ <b>\$</b>	2,652,643 <b>2,652,643</b>	\$ <b>\$</b>	2,496,436 <b>2,496,436</b>	\$ <b>\$</b>	2,493,540 <b>2,493,540</b>
Total	<u> </u>	2,342,431	Ψ	2,032,043	Ψ	2,490,430	Ψ	2,433,340
Full-time Equivalent Positions		5.00		5.00		5.00		5.00
Laborer		2.00		2.00		2.00		2.00
Maintenance Worker		1.00		1.00		1.00		1.00
Senior Maintenance Worker		1.00		1.00		1.00		1.00
Crew Leader		1.00		1.00		1.00		1.00
Total		5.00		5.00		5.00		5.00

**Department:** Public Works

Program: Parks and Grounds Maintenance

This program provides for operation, maintenance and repair of 12 parks, 6 fountains, 187 city islands, 9 pavilions, 68 acres of turf, 11 playscapes,

31 flower gardens, and 9,950 public trees.

	2013 2014 Actual Actual		_	2015 Budget		2016 Budget		
		Actual		Actual		Duaget		Duaget
Program Expenditures								
Personal Services	\$	403,067	\$	369,909	\$	460,221	\$	501,583
Contract Services		273,218		402,336		453,799		479,866
Commodities		95,253		117,039		117,600		123,200
Capital Outlay		72,214		18,828		22,500		30,000
Total	\$	843,751	\$	908,112	\$	1,054,120	\$	1,134,649
Expenditures by Fund								
General Fund	\$	843,751	\$	908,112	\$	1,054,120	\$	1,134,649
Total	\$	843,751	\$	908,112	\$	1,054,120	\$	1,134,649
Full-time Equivalent Positions		8.00		8.00		8.00		8.00
Crew Leader		1.00		1.00		1.00		1.00
Laborer		3.00		3.00		3.00		3.00
Maintenance Worker		2.00		2.00		2.00		2.00
Senior Maintenance Worker		1.00		1.00		1.00		2.00
Seasonal Laborers		1.00		1.00		1.00		-
Total		8.00		8.00		8.00		8.00

#### Notes

#### 2016 Capital Outlay Budget Includes the Following:

Replace riding mower (1)	\$ 13,000
Replace walk behind mower (1)	\$ 7,000
Replace tables, benches & trash cans	10,000
Total	\$ 30,000

<sup>-</sup> In 2016, contract services budget includes \$100,000 for Emerald Ash Borer and \$125,000 for tree trimming.

**Department:** Public Works

Program: Pool Operations & Maintenance

This program is for the operation and maintenance of the Harmon Park Swimming Pool complex and buildings. The complex has six pools: wading, leisure, slide,

diving, lap, and adult.

	 2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures				
Contract Services	129,916	190,275	159,900	161,800
Commodities	37,552	36,269	50,350	47,600
Total	\$ 167,468	\$ 226,544	\$ 210,250	\$ 209,400
Expenditures by Fund				
General Fund	\$ 167,468	\$ 226,544	\$ 210,250	\$ 209,400
Total	\$ 167,468	\$ 226,544	\$ 210,250	\$ 209,400

#### **Notes**

Pool Complex Features:

- Leisure Pool
- Wading Pool
- Adult Pool
- Lap Lanes
- Diving Well, Meter Pool
- Water Slides
- Concession Stand



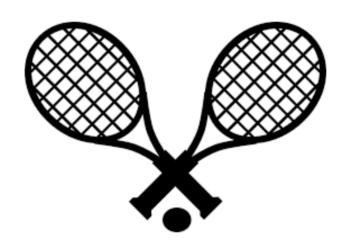
**Department:** Public Works

Program: Tennis Maintenance

This program is for the operation and maintenance of the 15 tennis

courts in several City parks.

	 2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures				
Contract Services	10,215	11,208	9,650	11,550
Commodities	108	908	1,650	1,000
Total	\$ 10,323	\$ 12,116	\$ 11,300	\$ 12,550
Expenditures by Fund				
General Fund	\$ 10,323	\$ 12,116	\$ 11,300	\$ 12,550
Total	\$ 10,323	\$ 12,116	\$ 11,300	\$ 12,550



**Department:** Public Works

**Program:** Building Operations & Maintenance

This program provides for the maintenance and operation of seven public buildings - Municipal Offices, Community Center and Public Works Facility (5)

		2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures					
Contract Services		147,576	164,509	162,600	173,700
Commodities		18,705	17,182	18,960	18,550
Capital Outlay		32,772	54,607	30,000	0
Total	\$	199,053	\$ 236,298	\$ 211,560	\$ 192,250
Expenditures by Fund					
General Fund	<del></del>	199,053	\$ 236,298	\$ 211,560	\$ 192,250
Total	\$	199,053	\$ 236,298	\$ 211,560	\$ 192,250

**Department:** Public Works

Program: Police Building Operations & Maintenance

This program provides for the maintenance and operation of the Police Building.

		2013	2014	2015	2016
		Actual	Actual	Budget	Budget
Program Expenditures					
Contract Services		112,071	121,294	111,640	113,077
Commodities		5,310	3,490	6,500	6,500
Capital Outlay		(1,107)	20,133	30,000	30,000
Total	\$	116,274 \$	144,917	\$ 148,140	\$ 149,577
Expenditures by Fund					
General Fund	<del></del> \$	116,274 \$	144,917	\$ 148,140	\$ 149,577
Total	\$	116,274 \$	144,917	\$ 148,140	\$ 149,577

## Notes

#### 2016 Capital Outlay Budget Includes the Following:

Painting and Building Projects

\$30,000



TRAFFIC ISLAND SCULPTURE
BUENA VISTA and 92<sup>ND</sup> TERRACE

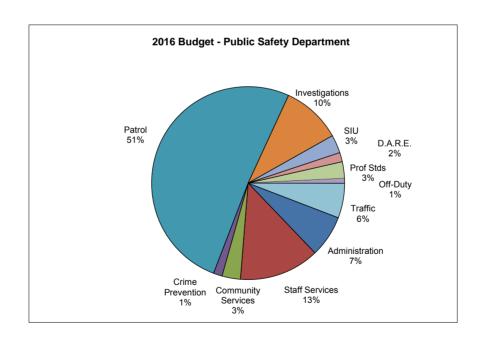


# Expenditures – Public Safety



**Department:** Public Safety

	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Expenditures by Program				
Administration	\$ 394,743	\$ 420,512	\$ 425,941	\$ 427,319
Staff Services	709,506	752,594	807,328	819,521
Community Services	171,629	175,478	195,661	187,705
Crime Prevention	75,317	12,812	89,279	90,506
Patrol	2,786,921	2,912,051	3,086,201	3,111,774
Investigations	598,785	584,749	617,733	608,516
Special Investigations Unit	174,375	181,227	186,750	185,821
D.A.R.E.	73,863	81,048	92,728	94,230
Professional Standards	161,282	165,940	177,329	169,003
Off-Duty Contractual	44,288	48,380	55,538	49,685
Traffic Unit	321,640	352,838	373,984	354,162
Total	\$5,512,350	\$ 5,687,629	\$ 6,108,472	\$ 6,098,241
Expenditures by Character				
Personal Services	\$4,784,398	\$ 4,831,335	\$ 5,169,968	\$ 5,113,170
Contract Services	460,968	589,804	607,707	648,962
Commodities	166,466	166,227	218,997	210,809
Capital Outlay	100,592	100,263	111,800	125,300
Debt Service	-	-	-	-
Contingency	-	-	-	-
Total	\$5,512,425	\$ 5,687,629	\$ 6,108,472	\$ 6,098,241
Expenditures by Fund				
General Fund	\$5,438,562	\$ 5,606,581	\$ 6,015,744	\$ 6,004,011
Special Alcohol Fund	73,863	81,048	92,728	94,230
Debt Service Fund	-	-	-	-
Total	\$5,512,425	\$ 5,687,629	\$ 6,108,472	\$ 6,098,241
Full-time Equivalent Positions	63.00	60.00	60.00	60.00



#### **OUR MISSION**

The Police Department is comprised of 45 sworn officers and 13 civilian employees who provide 24-hour law enforcement services for the communities of Prairie Village and the City of Mission Hills. We take great pride in serving our citizens and value the partnerships we have forged throughout the years. We have never forgotten our humble beginnings, the importance of community partnerships and the high standards we strive to maintain. Our Department motto - "A Tradition of Service" - reinforces our commitment to community and is proudly displayed on every marked patrol unit and throughout our facility.

#### **PROGRAMS**

The Police Department is responsible for crime prevention, patrol, investigations, special investigations, D.A.R.E., professional standards, traffic safety, off-duty contractual services, dispatch, police records, and animal control.

#### PERFORMANCE MEASURES

#### PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Provide a Safe	reduce the number of accidents through traffic enforcement	number of accidents reported	455	395	475	425
	reduce the annual number of crimes	crime analysis	542	513	600	575
	enforce DUI laws through patrol and targeting specific holidays and/or events	number of DUIs	290	203	275	250
Community		adult cases	298	336	300	300
	conduct criminal investigations	juvenile cases	35	29	40	35
		clearance rate	35.8	44.3	35	37

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	respond effectively to	non- emergency responses	7,478	8,024	8,000	8,000
	all calls for service	emergency responses	1,601	1,474	2,000	1,750
	respond to citizen traffic complaints	number of selective enforcement requests	30	34	30	30
	assist residents with domestic and wild animal issues and supplement calls for service	number of animals returned to owner	160	175	140	170
Deliver Quality Services		number of animal impound violations	93	122	120	120
		number of animal abuse or neglect investigations	37	25	30	30
	provide off-duty contractual police services to ensure increased police presence in the community without impacting district officers	number of off- duty contractual hours worked	952	1,010	1,000	1,000

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	prepare articles to enhance public awareness	number of articles published	1	11	10	10
	Foster a perform child seat lealthy installations and	number of child seats installed	101	74	100	90
Foster a Healthy Community		number of booster seat checks (on site at elementary schools)	1,074	1,007	1,200	1,100
	investigate drug complaints	cases/SIU arrests	75	23	50	40

#### PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Enhance Community Preparedness	supervise and conduct school lock down procedures in each of the City's elementary, junior and high schools	number of lock down drills supervised	14	17	15	15
and Responsiveness	provide important information to the community through NotifyJoCo	number of messages sent	5	5	4	5

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	participate in local,	Special Traffic Enforcement Program (STEP Grant) Campaigns (seatbelts and DUIs)	3	3	3	3
	state and national traffic campaigns, which concentrate on seat belt usage and deterring impaired	High School Seatbelt Enforcement Campaign	1	1	1	1
	driving	Holiday DUI Enforcement Campaigns	2	0	2	2
Maximize Partnership Opportunities		Special Texting Enforcement Campaign	1	1	1	1
	collaborate/meet with local groups/leaders to promote cooperative initiatives and shared technology	number of work sessions		45	50	50
	take advantage of an annual fee paid to MARC to enable staff to take part in unlimited training opportunities	increase the number of training hours taken by staff	48	84.2	96	90
	conduct joint investigations to minimize man power needs	number of joint investigations	95	99	75	90

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
		animal complaints	683	653	700	700
		civil matters	94	103	85	95
		motorist assists	70	208	80	80
		residential lockouts	7	0	5	5
		utility problems	72	72	75	75
	respond to calls above and beyond basic services	vehicle lockouts	97	113	90	90
Provide Courteous and		alarm – outside audible	18	26	20	20
Responsive		alarm – bank	30	14	25	25
Customer Service		alarm – commercial	219	273	225	225
		alarm – residential	897	898	870	895
		alarm – school/church	23	8	25	20
		alarm - vehicle	2	4	2	3
	provide 24-hour communications to handle citizen inquiries,	number of 911 calls received	7,602	7,599	7,500	7,500
	while determining applicable police response	number of non-priority calls received	23,465	*	23,500	23,500

<sup>\*</sup>Info not available

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
	educate residents about the operations of the Police Department	number of Citizen Police Academy participants	14	12	12	12
Cultivate	work closely with junior and senior high school officials and students through the SRO (school resource officer) program	number of hours in school	2,100	2,131	2,050	2,050
Contivate Community Involvement and Access	utilize a civilian advisory board to assist Police Department	track times convened	6	3	5	4
	teach elementary	kindergarten through 5 <sup>th</sup> grade presentations	323	317	250	300
	school students the D.A.R.E. curriculum	6 <sup>th</sup> grade core presentations	96	128	95	100
		total students taught D.A.R.E.	1,692	1,876	1,650	1,800

#### PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
Maintain Fiscal Strength	use asset forfeiture to fund drug investigations and purchase equipment	seizures filed	37	10	20	20
Maximize Utilization of Resources	minimize employee workload by utilizing on-line accident report purchasing	number of reports sold on line	1	336	200	200

## PERSPECTIVE: DEVELOP PERSONNEL

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Budget	2016 Target
		training hours exceeding the state requirement of 40 hours	88.2	84.2	75	75
		number of Department- certified trainers	21	21	20	20
Develop a Skilled and Diverse Workforce	provide all sworn employees with educational	average hours of Patrol officer training	145	121	85	90
	opportunities to meet or exceed State standards, while capitalizing on skill development	average hours of Supervisory training	127.5	79	100	90
		average hours of Investigator training	96	97	100	95
		average hours of Command Staff training	40	40	45	40
		average hours of civilian training	ŀ	20.25	16	20
Create a Positive and	hire quality employees	number of hiring processes conducted	4	4	2	4
Rewarding Work Culture	improve the overall fitness and wellness of Department employees	fitness testing  – number of employees tested		63	50	65

**Department:** Public Safety **Program:** Administration

Police administration is responsible for carrying out the directives, policies and procedures established by the City Council for operations of the Police Department. Responsibilities of this program include development of programs and procedures for emergency response, procedures to control or reduce crime and traffic accidents, and the establishment of programs to increase the quality of life in the cities of Prairie Village and Mission Hills.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$	247,708	\$ 257,110	\$	271,756	\$	249,530
Contract Services		140,585	153,701		143,095		166,199
Commodities		5,982	9,571		10,590		11,090
Capital Outlay		468	130		500		500
Total	\$	394,743	\$ 420,512	\$	425,941	\$	427,319
Expenditures by Fund							
General Fund	\$	394,743	\$ 420,512	\$	425,941	\$	427,319
Total	\$	394,743	\$ 420,512	\$	425,941	\$	427,319
Full-time Equivalent Positions		2.00	2.00		2.00		2.00
Police Chief		1.00	1.00		1.00		1.00
Executive Assistant		1.00	1.00		1.00		1.00
Total		2.00	2.00		2.00		2.00

Notes

2016 Capital Outlay Budget Includes the Following:

Replace Office Chairs

\$500

**Department:** Public Safety **Program:** Staff Services

The staff services division is responsible for the "911" emergency communication system and other calls for service within Prairie Village and Mission Hills. Additional responsibilities include the collection, dissemination, and the security of all police records, as well as monitoring building and court areas where security cameras are available.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$	598,927	\$ 642,759	\$	668,369	\$	672,724
Contract Services		97,848	98,787		118,509		127,947
Commodities		11,211	10,492		17,950		16,350
Capital Outlay		1,520	556		2,500		2,500
Total	\$	709,506	\$ 752,594	\$	807,328	\$	819,521
Expenditures by Fund							
General Fund	\$	709,506	\$ 752,594	\$	807,328	\$	819,521
Total	\$	709,506	\$ 752,594	\$	807,328	\$	819,521
Full-time Equivalent Positions		10.00	10.00		10.00		10.00
Police Sergeant		-	_		_		1.00
Communications Supervisor		1.00	1.00		1.00		_
Dispatcher .		6.00	6.00		6.00		6.00
Records Clerk		2.00	2.00		2.00		2.00
Property Room Clerk		1.00	1.00		1.00		1.00
Total		10.00	10.00		10.00		10.00

#### Notes

#### 2016 Capital Outlay Budget Includes the Following:

Replace Office Chairs	\$	1,000
Computer Equipment	<u> </u>	1,500
	-\$	2.500

**Department:** Public Safety

**Program:** Community Services

Community Services is responsible for the enforcement of the City's Animal Control Ordinances.

Community Service Officers (CSOs) investigate animal complaints to include leash laws and neglect or animal abuse cases.

Community Services also supplements the Patrol Division by directing traffic at accident scenes, and providing extra personnel when needed for special events, vehicle maintenance, and other related duties.

		2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures					
Personal Services	\$	146,926	\$ 115,050	\$ 122,157	\$ 119,211
Contract Services		18,199	53,379	64,804	60,644
Commodities		6,505	7,049	8,700	7,850
Capital Outlay		0	0	0	0
Total	\$	171,629	\$ 175,478	\$ 195,661	\$ 187,705
Expenditures by Fund General Fund	- <sub>¢</sub>	171,629	\$ 175,478	\$ 195,661	\$ 187,705
Total	\$	171,629	\$ 175,478	\$ 195,661	\$ 187,705
		,	 ,	 ,	
Full-time Equivalent Positions		4.00	2.00	2.00	2.00
Community Service Officer Crossing Guard		2.00 2.00	2.00	2.00	2.00
Total		4.00	2.00	2.00	2.00

#### **Notes**

<sup>-</sup> In 2014, personal services budget reflects removal of Crossing Guards.

In 2014, contract services budget includes new Crossing Guard vendor and Great Plains Animal Haven contract.

**Department:** Public Safety **Program:** Crime Prevention

Crime Prevention is responsible for speaking to various groups regarding crime prevention methods, distributing literature, alerting victims on how best to avoid future victimization, maintaining the Department's Face book account, and summarizes crime analysis patterns for the Patrol division to identify future enforcement priorities.

	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures				
Personal Services	\$ 70,932	\$ 9,242	\$ 82,344	\$ 83,354
Contract Services	2,926	2,142	3,897	4,239
Commodities	1,459	1,428	2,738	2,613
Capital Outlay	0	0	300	300
Debt Service	0	0	0	0
Contingency	0	0	0	0
Total	\$ 75,317	\$ 12,812	\$ 89,279	\$ 90,506
Expenditures by Fund				
General Fund	\$ 75,317	\$ 12,812	\$ 89,279	\$ 90,506
Solid Waste Management Fund	0	0	0	0
Special Highway Fund	0	0	0	0
Stormwater Utility Fund	0	0	0	0
Special Parks & Recreation Fund	0	0	0	0
Special Alcohol Fund	0	0	0	0
Debt Service Fund	 0	0	 0	 0
Total	\$ 75,317	\$ 12,812	\$ 89,279	\$ 90,506
Full-time Equivalent Positions	1.00	1.00	1.00	1.00
Full-tillie Equivalent Positions	1.00	1.00	1.00	1.00
Police Officer Sergeant	- 1.00	- 1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

**Department:** Public Safety

**Program:** Patrol

The Patrol Division is responsible for initial response to calls for service and provide services through the district patrol concept. The basic emphasis of officers assigned to this Division is the protection of life and property, the detection and arrest of criminal violators of the law, recovery of stolen property and maintenance of a "police presence" throughout the cities of Prairie Village and Mission Hills.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$	2,474,329	\$ 2,537,150	\$	2,701,514	\$	2,735,650
Contract Services		104,261	179,033		150,981		157,955
Commodities		110,908	106,409		125,706		119,669
Capital Outlay		97,423	89,459		108,000		98,500
Total	\$	2,786,921	\$ 2,912,051	\$	3,086,201	\$	3,111,774
Expenditures by Fund							
General Fund	\$	2,786,921	\$ 2,912,051	\$	3,086,201	\$	3,111,774
Total	\$	2,786,921	\$ 2,912,051	\$	3,086,201	\$	3,111,774
Full-time Equivalent Positions		31.00	30.00		30.00		30.00
Police Captain		1.00	1.00		1.00		1.00
Police Sergeant		4.00	4.00		4.00		4.00
Police Corporal		3.00	3.00		3.00		3.00
Police Officer		23.00	22.00		22.00		22.00
Total		31.00	30.00		30.00		30.00

#### Notes

2016 Capital Outla	v Budget Includes	the Following:
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	 - · · · · · · · · · · · · · · · · · · ·
Miscellaneous field equipment	\$ 17,500
Police Vehicles (3)	79,500
Office and computer equipment	 1,500
Total	\$ 98,500

**Department:** Public Safety **Program:** Investigations

Investigators conduct criminal investigations into all Part I (felony) and Part II (misdemeanor) crimes within the community. Personnel in this program also conduct juvenile investigations through School Resources Officers (SROs) at Shawnee Mission East High School and Indian Hills Middle School.

		2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures								
Personal Services	\$	566,228	\$	554,831	\$	565,685	\$	529,886
Contract Services		19,541		21,401		34,223		36,205
Commodities		11,835		8,399		17,325		18,925
Capital Outlay		1,181		118		500		23,500
Total	\$	598,785	\$	584,749	\$	617,733	\$	608,516
Expenditures by Fund General Fund Total	_ 	598,785 <b>598,785</b>	\$ <b>\$</b>	584,749 <b>584,749</b>	\$ <b>\$</b>	617,733 <b>617,733</b>	\$ <b>\$</b>	608,516 <b>608,516</b>
lotai	Ψ	390,703	Ψ	304,749	Ψ	017,733	Ψ	000,510
Full-time Equivalent Positions		6.00		6.00		6.00		6.00
Police Captain		1.00		1.00		1.00		1.00
Police Sergeant		1.00		1.00		1.00		1.00
Police Officer		4.00		4.00		4.00		4.00
Total		6.00		6.00		6.00		6.00

#### Notes

#### 2016 Capital Outlay Budget Includes the Following:

Office and computer equipment	\$500
Vehicle	23,000
Total	\$ 23,500

**Department:** Public Safety

Program: Special Investigations Unit

The Special Investigations Unit (SIU) conducts investigations of individuals suspected of selling, distributing or possessing controlled substances. SIU not only focuses on drugs, but also other crimes such as prostitution, theft, liquor sales, and any other suspicious activity that may require undercover and/or surveillance work.

	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures				
Personal Services	\$ 164,813	\$ 172,731	\$ 174,914	\$ 173,588
Contract Services	6,499	4,831	7,011	7,708
Commodities	3,064	3,665	4,825	4,525
Capital Outlay	0	0	0	0
Total	\$ 174,375	\$ 181,227	\$ 186,750	\$ 185,821
Expenditures by Fund				
General Fund	\$ 174,375	\$ 181,227	\$ 186,750	\$ 185,821
Total	\$ 174,375	\$ 181,227	\$ 186,750	\$ 185,821
Full-time Equivalent Positions	2.00	2.00	2.00	2.00
Police Corporal	1.00	1.00	1.00	1.00
Police Officer	 1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

**Department:** Public Safety **Program:** D.A.R.E.

The D.A.R.E. officer's primary responsibility is teaching the D.A.R.E. curriculum curriculum in our City's elementary schools. The D.A.R.E. officer is also the liaison between the Department and elementary school administration, participates in community events and and works with staff on school safety.

0045

		2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures					
Personal Services	\$	66,227	\$ 69,203	\$ 73,327	\$ 74,424
Contract Services		3,146	3,067	3,788	4,268
Commodities		4,490	8,778	15,613	15,538
Capital Outlay		0	0	0	0
Total	\$	73,863	\$ 81,048	\$ 92,728	\$ 94,230
Expenditures by Fund General Fund Special Alcohol Fund	- \$	75 73,863	\$ 81,048 84,048	\$ 92,728	\$ 94,230
Total	<u> </u>	73,938	\$ 81,048	\$ 92,728	\$ 94,230
Full-time Equivalent Positions		1.00	1.00	1.00	1.00
Police Officer		1.00	1.00	1.00	1.00
Total		1.00	1.00	1.00	1.00

**Department:** Public Safety

**Program:** Professional Standards

Professional Standards develops and implements training programs for all personnel and is responsible for hiring and recruitment. The training not only includes developing the existing staff, but also maintaining the Field Training Program for new employees.

		2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures								
Personal Services	\$	104,286	\$	103,379	\$	111,153	\$	101,226
Contract Services		56,493		62,062		65,476		67,077
Commodities		502		499		700		700
Total	\$	161,282	\$	165,940	\$	177,329	\$	169,003
Expenditures by Fund		404.000	•	105.010	•	477.000	•	400.000
General Fund	\$	161,282	<del></del>	165,940	\$	177,329	\$	169,003
Total	<u>\$</u>	161,282	\$	165,940	\$	177,329	\$	169,003
Full-time Equivalent Positions		1.00		1.00		1.00		1.00
Police Sergeant		1.00		1.00		1.00		1.00
Total		1.00		1.00		1.00		1.00

#### Notes

<sup>-</sup> in 2014, contract service budget reflects increased ammunition cost.

**Department:** Public Safety

Program: Off-Duty Contractual

City organizations and private individuals often desire a police presence at private events. The City Council has stated that an increased police presence within the community by off-duty officers may further reduce crime. This program provides for those off-duty officers at events under conditions administered and controlled by the Department. This program includes security at Council meetings and Court sessions for both Prairie Village and Mission Hills.

		2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures					
Personal Services	<u> </u>	43,536	\$ 47,212	\$ 54,464	\$ 48,583
Contract Services		752	1,168	1,074	1,102
Total	\$	44,288	\$ 48,380	\$ 55,538	\$ 49,685
Expenditures by Fund					
General Fund	\$	44,288	\$ 48,380	\$ 55,538	\$ 49,685
Total	\$	44,288	\$ 48,380	\$ 55,538	\$ 49,685

#### Notes

Revenues offset the anticipated expenses for off-duty contractual work.

**Department:** Public Safety **Program:** Traffic Unit

The Traffic Unit is responsible for providing police services geared toward public safety on roadways, reduction in traffic accidents, and handling special projects. These responsibilities are accomplished through selective enforcement in high accident areas, citizen complaints, school zones, and areas where speeding vehicles are problematic. In addition, the Traffic Unit handles special projects such as parades, street races, DUI saturation patrol, "Click It or Ticket," educational efforts, and other prevention programs sponsored by the Kansas Department of Transportation (KDOT).

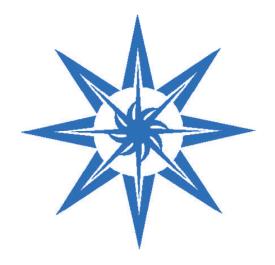
	 2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$ 300,486	\$	322,668	\$	344,285	\$	324,994
Contract Services	10,718		10,233		14,849		15,618
Commodities	10,436		9,937		14,850		13,550
Capital Outlay	 0		10,000		0		0
Total	\$ 321,640	\$	352,838	\$	373,984	\$	354,162
Expenditures by Fund	 	_		_		_	
General Fund	\$ 321,640	\$	352,838	\$	373,984	\$	354,162
Total	\$ 321,640	\$	352,838	\$	373,984	\$	354,162
Full-time Equivalent Positions	5.00		5.00		5.00		5.00
Police Officer	4.00		4.00		4.00		4.00
Police Sergeant	 1.00		1.00		1.00		1.00
Total	5.00		5.00		5.00		5.00

**Notes** 

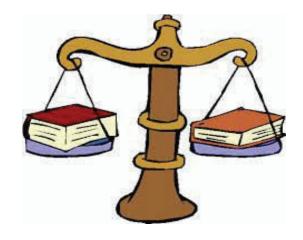
#### 2014 Capital Outlay Budget Includes the Following:

Police Motorcycles (2)

\$10,000

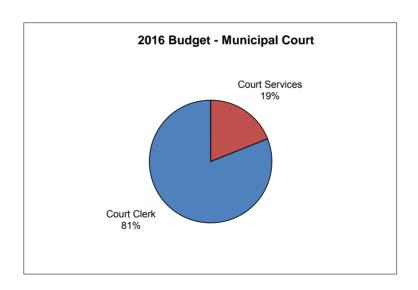


# Expenditures – Municipal Justice



**Department:** Municipal Justice

	2013 Actual		2014 Actual		2015 Budget		E	2016 Budget
Expenditures by Program								
Judges	\$	32,278	\$	34,921	\$	34,459	\$	-
Court Services		37,600		20,047		51,900		90,216
Court Clerk		340,844		348,054		392,856		385,585
Total	\$	410,721	\$	403,022	\$	479,215	\$	475,801
Expenditures by Character								
Personal Services	\$	305,317	\$	286,376	\$	345,976	\$	300,493
Contract Services		100,157		112,896		129,039		167,108
Commodities		5,247		3,750		4,200		5,200
Capital Outlay		-		-		-		3,000
Total	\$	410,721	\$	403,022	\$	479,215	\$	475,801
Expenditures by Fund								
General Fund	\$	410,721	\$	403,022	\$	479,215	\$	475,801
Total	\$	410,721	\$	403,022	\$	479,215	\$	475,801
Full-time Equivalent Positions		5.25		5.25		5.25		5.25
Appointed/Contracted Officials		1.25		1.25		1.25		1.25



# **Municipal Justice Department Goals and Objectives**

### **OUR MISSION**

The Prairie Village Municipal Justice Department's mission is to ensure justice with equality, consistent with constitutional and statutory standards.

#### **PROGRAMS**

The Municipal Justice Department is responsible for the judgment and prosecution of cases, and the duties of the Court Clerk Office.

#### **PERFORMANCE MEASURES**

#### PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Est.	2016 Target
Provide a Safe	Provide a Safe Community  be proactive in dealing with Driving Under the Influence (DUI) cases		93 93		100	100
Community			39	42	40	40
		trial conducted	53	42	50	50
Deliver Quality Services	conduct an efficient arraignment process	total cases processed (Prairie Village and Mission Hills)	15,419	12,707	13,000	13,000

#### **PERSPECTIVE: RUN THE ORGANIZATION**

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Est.	2016 Target
Maximize Partnership Opportunities	provide Court services for Mission Hills	Mission Hills cases heard	2,542	2,526	2600	2,600
Deliver Efficient Services  maintain a fair and efficient court process	number of cases per line employee	3,855	4,236	4,200	4,200	
	# of appeals to District Court	3	2	5	5	
	process	reports submitted by due dates	100%	100%	100%	100%

**Department:** Municipal Justice

Program: Judges

The Municipal Court Judges hear arraignments and conduct trials as part

of the Municipal Court functions.

		2013 Actual	2014 Actual	2015 Budget	016 idget
Program Expenditures					
Personal Services	<del></del> \$	31,829	\$ 32,672	\$ 33,743	\$ -
Contract Services		449	2,249	716	0
Commodities		0	0	0	0
Total	\$	32,278	\$ 34,921	\$ 34,459	\$ -
Expenditures by Fund					
General Fund	\$	32,278	\$ 34,921	\$ 34,459	\$ -
Total	\$	32,278	\$ 34,921	\$ 34,459	\$ -

Notes
- in 2016, Judges and Bailiff were moved to the contract services budget under Prosecutors.

**Department:** Municipal Justice **Program:** Court Services

The Prosecutor is responsible for representing law enforcement and code enforcement interests during trials and in processing the City's Diversion Program for DUI's and other misdemeanor Criminal Offenses.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	- \$	-	\$ -	\$	-	\$	-
Contract Services		37,600	20,047		51,900		90,216
Total	\$	37,600	\$ 20,047	\$	51,900	\$	90,216
Expenditures by Fund							
General Fund	- \$	37,600	\$ 20,047	\$	51,900	\$	90,216
Total	\$	37,600	\$ 20,047	\$	51,900	\$	90,216
Full-time Equivalent Positions		0.25	0.25		0.25		0.25
Court Baliff		0.25	0.25		0.25		0.25
Total		0.25	0.25		0.25		0.25
Appointed/Contracted Officials		1.25	1.25		1.25		1.25
City Prosecutor		0.50	0.50		0.50		0.50
Municipal Judge		0.50	0.50		0.50		0.50
Public Defender		0.25	0.25		0.25		0.25
		1.25	1.25		1.25		1.25

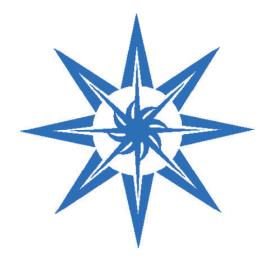
#### Notes

<sup>-</sup> in 2016, Judges and Bailiff were moved from the personal services budget under Judges.

**Department:** Municipal Justice **Program:** Court Clerk

The City of Prairie Village provides Municipal Court services for the City of Prairie Village and the City of Mission Hills. The Court Clerk office prepares and maintains records, collects fines, schedules Court dockets, and prepares required reports of Court activities.

	2013 Actual			2014 Actual		2015 Budget		2016 Budget
Program Expenditures								
Personal Services	\$	273,488	\$	253,704	\$	312,233	\$	300,493
Contract Services		62,109		90,600		76,423		76,892
Commodities		5,247		3,750		4,200		5,200
Capital Outlay		0		0		0		3,000
Total	\$	340,844	\$	348,054	\$	392,856	\$	385,585
Expenditures by Fund General Fund	\$ <b>_</b>	340,844	\$ <b>\$</b>	348,054	\$ <b>\$</b>	392,856	\$	385,585
Total	<u> </u>	340,844	Ф	348,054	Ф	392,856	\$	385,585
Full-time Equivalent Positions		5.00		5.00		5.00		5.00
Court Administrator		1.00		1.00		1.00		1.00
Court Clerk A		3.00		3.00		3.00		3.00
Court Clerk B		1.00		1.00		1.00		1.00
Total		5.00		5.00		5.00		5.00



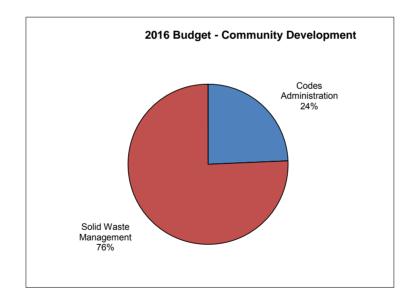
# Expenditures – Community Development



**Department:** Community Development

	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Expenditures by Program				
Codes Administration	376,719	356,114	457,398	476,896
Solid Waste Management	1,395,078	1,397,031	1,415,852	1,484,605
Total	\$1,771,796	\$1,753,145	\$ 1,873,250	\$ 1,961,501
Expenditures by Character	_			
Personal Services	\$ 351,286	\$ 352,094	\$ 425,324	\$ 448,714
Contract Services	1,413,040	1,391,180	1,430,376	1,499,137
Commodities	7,471	7,939	14,100	11,100
Capital Outlay	-	1,932	3,450	2,550
Total	\$1,771,796	\$1,753,145	\$ 1,873,250	\$ 1,961,501
Expenditures by Fund				
General Fund	376,719	356,114	457,398	476,896
Solid Waste Management Fund	1,395,078	1,397,031	1,415,852	1,484,605
Total	\$1,771,796	\$1,753,145	\$ 1,873,250	\$ 1,961,501
			·	
Full-time Equivalent Positions	4.70	5.20	5.45	6.20

- In 2015, personal services reflects budget for additional seasonal Code Enforcement Officer.
   In 2016, personal services reflects budget for full time Code Enforcement Officer.



# **Community Development Department Goals and Objectives**

#### **OUR MISSION**

The Prairie Village Community Development Department's mission is to promote the safety of lives, health and welfare of the general public by the administration and enforcement of building codes and property maintenance codes.

#### **PROGRAMS**

The Community Development Department is responsible for codes administration and enforcement including planning and zoning matters, and the management of solid waste services.

#### **PERFORMANCE MEASURES**

#### **PERSPECTIVE: SERVE THE COMMUNITY**

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Est.	2016 Target
Provide a Safe Community	aggressively enforce the City's Property Maintenance Code	number of code enforcement cases	540	769	700	900
provide accurate	building permits processed	1,390	1,315	1,500	1,500	
		building inspections	3,602	2,931	3,000	3,000
<b>Deliver Quality Services</b>	and timely information to	plan reviews performed	297	284	300	300
elected officials and residents	code enforcement cases referred to Court	15	17	30	50	

# **Community Development Department Goals and Objectives**

# PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Est.	2016 Target
Maximize Partnership Opportunities	Exterior Grant Program	# of homes renovated/ \$ invested	26	22	22	25
Provide Courteous &  Provide Courteous &  Responsive Customer		average wait time	1 day	1 day	1 days	1 days
Responsive Customer Service	review construction plans in a timely manner	# of days to review plans from receipt	6 days	6 days	5 days	5 days
Deliver Efficient Services	reduce wait time for building inspections	average wait time	1 day	1 day	1 day	1 day
Cultivate community involvement and access	offer home renovation workshops to residents and citizens	# of workshops/ # of participants	N/A	N/A	7	5

**Department:** Community Development **Program:** Codes Administration

Codes Administration Program is charges with enforcing building codes, zoning codes, rental licensing and property maintenance codes to ensure the health, safety and welfare of the community. The Codes Administration Program is also responsible for administering the Exterior Grant Program.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$	330,860	\$ 329,632	\$	400,337	\$	423,007
Contract Services		37,948	16,611		39,711		40,439
Commodities		7,471	7,939		13,900		10,900
Capital Outlay		0	1,932		3,450		2,550
Total	\$	376,279	\$ 356,114	\$	457,398	\$	476,896
Expenditures by Fund	_						
General Fund	\$	376,279	\$ 356,114	\$	457,398	\$	476,896
Total	\$	376,279	\$ 356,114	\$	457,398	\$	476,896
Full-time Equivalent Positions		4.40	4.90		5.15		5.90
Assistant City Administrator		0.40	0.40		0.40		0.40
Building Official		1.00	1.00		1.00		1.00
Code Enforcement Officer		1.00	1.00		1.25		2.00
Building Inspector		1.00	1.00		1.00		1.00
Administrative Support Specialist		1.00	1.00		1.00		1.00
Management Intern		-	0.50		0.50		0.50
Total		4.40	4.90		5.15		5.90

#### Notes

#### 2016 Contract Services Budget Includes the Following:

Insurance (P&C and WC)	\$ 7,909
Training	7,200
Vehicle gas and maintenance	2,400
Dues for professional organizations	5,730
Contract for mowing	7,500
Contract for scanning	5,000
Copier	 4,700
	\$ 40 439

#### 2016 Capital Outlay Budget Includes the Following:

Office equipment & furniture Field equipment	\$	2,100 450
	S	2 550

<sup>-</sup> In 2015, personal services reflects budget for seasonal Code Enforcement Officer.

<sup>-</sup> In 2016, personal services reflects budget for full time Code Enforcement Officer.

**Department:** Community Development **Program:** Solid Waste Management

Solid waste, composting and recyclables collection services are provided weekly for residents. These services are financed by special assessments to residents who subscribe to the service. Ninety-five percent of the single-family homes in the city use the service. Other are provided service through their homes association.

	-	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures					
Personal Services	\$	20,426	\$ 22,462	\$ 24,987	\$ 25,707
Contract Services		1,374,651	1,374,569	1,390,665	1,458,698
Commodities		0	0	200	200
Total	\$	1,395,078	\$ 1,397,031	\$ 1,415,852	\$ 1,484,605
Expenditures by Fund Solid Waste Management Fund	-	1,395,078	1,397,031	1,415,852	 1,484,605
Total	\$	1,395,078	\$ 1,397,031	\$ 1,415,852	\$ 1,484,605
					-
Full-time Equivalent Positions		0.30	0.30	0.30	0.30
Assistant City Administrator		0.30	0.30	0.30	0.30
Total		0.30	0.30	0.30	0.30

#### **Notes**

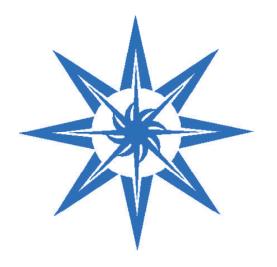
- Contract services budget includes the cost for the annual large item pickup. The cost is \$30,000.
- Contract with Deffenbaugh Disposal, Inc. was renegotiated at a lower rate in 2013.
- In 2016, contract services budget reflects a 5% increase in 2016 expenditures. This may change after the City receives the 2016 rate from Deffenbaugh.

Funding Sources: Special assessments on property tax bills.

**Expenditures:** Contract with Deffenbaugh Disposal, Inc. for solid waste collection, recycling, composting services and large item pick up as well as a portion of the City's administrative costs including personal services and supplies.

2010 Assessment: \$177.62 2011 Assessment: \$200.74 2012 Assessment: \$200.74 2013 Assessment: \$158.52 2014 Assessment: \$174.00 2015 Assessment: \$174.00

2016 Assessment: \$174.00

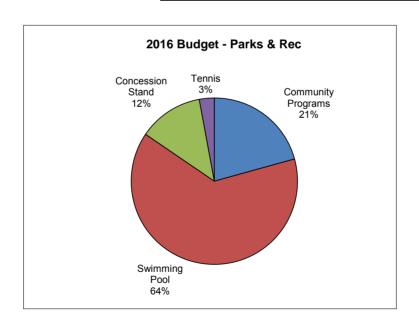


# Expenditures – Parks & Community Programs



**Department:** Parks & Community Programs

	201 Actu			2014 Actual	2015 Budget		E	2016 Budget
Expenditures by Program								
Community Programs	- \$	106,941	\$	144,716	\$	163,717	\$	119,684
Swimming Pool		282,724		312,382		365,811	-	368,812
Concession Stand		64,376		53,433		70,674		72,652
Tennis		13,354		13,874		16,215		16,815
Total	\$	467,394	\$	524,405	\$	616,417	\$	577,963
Expenditures by Character								
Personal Services	\$	341,690	\$	346,221	\$	417,352	\$	414,822
Contract Services		86,941		98,182		118,890		85,766
Commodities		38,256		39,358		56,375		56,575
Capital Outlay		507		40,644		23,800		20,800
Debt Service		-		-		-		-
Contingency		-		-		-		-
Total	\$	467,394	\$	524,405	\$	616,417	\$	577,963
Expenditures by Fund	_							
General Fund	\$	467,394	\$	524,405	\$	616,417	\$	577,963
Special Alcohol Fund		14,919		14,915		24,000		30,000
Debt Service Fund		0		0		0		0
Total	\$	482,313	\$	539,320	\$	640,417	\$	607,963
	_		1					
Full-time Equivalent Positions		20.80		20.80		20.80		20.80



# **Parks and Community Programs Goals and Objectives**

# **OUR MISSION**

The Prairie Village Parks and Community Programs' mission is to provide a program of park development, recreational opportunities and community programs to accomplish the long term goal to maintain the highest quality of life in the City.

#### **PROGRAMS**

Parks and Community Programs include the swimming pool, recreational programming, tennis programming and community programs and events.

#### PERFORMANCE MEASURES

#### PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Est.	2016 Target
Cultivate community involvement and access	annual events	arts community events and activities	15	15	16	16
		recycling events and activities	1	2	2	2
	City recreation programs	Swim Team membership	218	187	160	170
		Dive Team membership	38	32	40	40
		Tennis Program	83	70	60	65

#### PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2013 Actual	2014 Actual	2015 Est.	2016 Target
Maintain Fiscal Strength	recover 75% of costs through program fees	% of costs recovered	75%	75%	75%	75%
Maximize Utilization of Resources	pool memberships	number of pool memberships	3,700	4,108	3,800	3,990
Invest in Infrastructure	maintain adequate funding to enhance parks for active and passive recreation through capital improvements	funding in Capital Infrastructure	\$212K	\$920K	\$470K	\$1,003K

**Department:** Parks & Community Programs

**Program:** Community Programs

This program provides funding for special city events and activities such as the annual 4th of July Celebration (Village Fest). It provides cultural programming sponsored by the Prairie Village Arts Council, Sister City initiative and Environmental Committee initiatives.

		2013 Actual		2014 Actual	2015 Budget		2016 Budget
Program Expenditures							
Personal Services	\$	48,769	\$	56,561	\$ 63,791	\$	68,635
Contract Services		57,997		69,007	81,676		44,799
Commodities		175		148	2,250		1,250
Capital Outlay		0		19,000	16,000		5,000
Total	\$	106,941	\$	144,716	\$ 163,717	\$	119,684
Expenditures by Fund							
General Fund	- \$	106,941	\$	144,716	\$ 163,717	\$	119,684
Special Alcohol Fund		14,919		14,915	24,000		30,000
Total	\$	121,860	\$	159,631	\$ 187,717	\$	149,684
Full-time Equivalent Positions		0.78		0.78	0.78		0.78
Management Assistant		0.78	-	0.78	0.78	-	0.78
Total		0.78		0.78	0.78		0.78

#### **Notes**

#### **2016 Contract Services Includes the Following:**

Insurance (P&C and WC)	\$ 2,399
VillageFest	11,000
Sister City	400
Environmental Committee	8,000
Minor Home Repair	6,000
UCS	7,000
JazzFest	10,000
	\$ 44 799

#### 2016 Capital Outlay Budget Includes the Following:

Repair and replacement of furniture \$ 5,000

<sup>-</sup> Programs include Arts Council, Environmental Committee, Sister City and Village Fest. For 2016, Arts Council will be utilizing funds in the PV Foundation to cover annual expenses

**Department:** Parks & Community Programs

**Program:** Swimming Pool

The City provides a swimming pool complex for use during the summer months. The

City also sponsors swim and dive teams for youth.

	2013		2014		2015		2016	
		Actual	Actual		Budget		Budget	
Program Expenditures								
Personal Services	\$	246,062	\$ 251,636	\$	309,599	\$	303,501	
Contract Services		23,514	26,214		30,912		34,311	
Commodities		12,641	12,888		17,500		18,200	
Capital Outlay		507	21,644		7,800		12,800	
Total	\$	282,724	\$ 312,382	\$	365,811	\$	368,812	
Expenditures by Fund								
General Fund	\$	282,724	\$ 312,382	\$	365,811	\$	368,812	
Total	\$	282,724	\$ 312,382	\$	365,811	\$	368,812	
Full-time Equivalent Positions		16.82	16.82		16.82		16.82	
Management Assistant		0.22	0.22		0.22		0.22	
Pool Manager		0.35	0.35		0.35		0.35	
Assistant Pool Manager		0.50	0.50		0.50		0.50	
Guards		14.75	14.75		14.75		14.75	
Coaches		1.00	1.00		1.00		1.00	
Total		16.82	16.82		16.82		16.82	

#### Notes

#### 2016 Capital Outlay Budget Includes the Following:

Miscellaneous Pool Equipment	12,000
Office Equipment	 800
	\$ 12.800

**Department:** Parks & Community Programs

Program: Concession Stand

The concession stand serves the patrons of both the swimming pool

complex and Harmon Park.

		2013 Actual	2014 Actual	2015 Budget	2016 Budget
Program Expenditures					
Personal Services	\$	36,581	\$ 27,613	\$ 31,655	\$ 30,736
Contract Services		3,452	832	3,944	3,841
Commodities		24,342	24,988	35,075	35,075
Capital Outlay		0	0	0	3,000
Total	\$	64,376	\$ 53,433	\$ 70,674	\$ 72,652
Expenditures by Fund	_				
General Fund	\$	64,376	\$ 53,433	\$ 70,674	\$ 72,652
Total	\$	64,376	\$ 53,433	\$ 70,674	\$ 72,652
Full-time Equivalent Positions		3.00	3.00	3.00	3.00
Concession Worker		3.00	3.00	3.00	3.00
Total		3.00	3.00	3.00	3.00

**Department:** Parks & Community Programs

Program: Tennis

The City provides tennis courts in several City parks. The City also sponsors tennis lessons and a Kansas City Junior Tennis League (JTL) team.

	2013 Actual		2014 Actual		2015 Budget		2016 Budget
<del>-</del> \$	10,278	\$	10,411	\$	12,307	\$	11,950
	1,978		2,129		2,358		2,815
	1,098		1,334		1,550		2,050
\$	13,354	\$	13,874	\$	16,215	\$	16,815
- <sub>s</sub>	13 354	\$	13 874	\$	16 215	\$	16,815
\$	13,354	\$	13,874	\$	16,215	\$	16,815
	0.20		0.20		0.20		0.20
	0.20		0.20		0.20		0.20
	0.20		0.20		0.20		0.20
	\$	\$ 10,278 1,978 1,098 \$ 13,354 \$ 13,354 \$ 0.20	\$ 10,278 \$ 1,978 1,098 \$ 13,354 \$ \$ 13,354 \$ \$ 0.20	Actual       Actual         \$ 10,278 \$ 10,411         1,978 2,129         1,098 1,334         \$ 13,354 \$ 13,874         \$ 13,354 \$ 13,874         \$ 0.20 0.20	Actual       Actual         \$ 10,278 \$ 10,411 \$ 1,978 2,129 1,098 1,334 \$ 13,354 \$ 13,874 \$         \$ 13,354 \$ 13,874 \$ 13,874 \$ 13,354 \$ 13,874 \$ 13,874 \$ 13,874 \$         \$ 0.20 0.20	Actual         Actual         Budget           \$ 10,278 \$ 10,411 \$ 12,307           1,978 2,129 2,358           1,098 1,334 1,550           \$ 13,354 \$ 13,874 \$ 16,215           \$ 13,354 \$ 13,874 \$ 16,215           \$ 13,354 \$ 13,874 \$ 16,215           \$ 0.20 0.20 0.20	Actual         Actual         Budget           \$ 10,278 \$ 10,411 \$ 12,307 \$ 1,978 2,129 2,358 1,098 1,334 1,550 \$ 13,354 \$ 13,874 \$ 16,215 \$ \$           \$ 13,354 \$ 13,874 \$ 16,215 \$ \$ 13,354 \$ 13,874 \$ 16,215 \$ \$           \$ 0.20 0.20 0.20 0.20

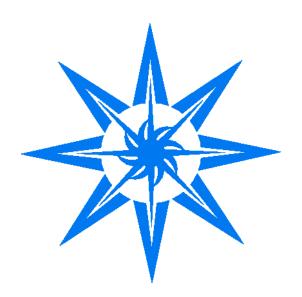




TRAFFIC ISLAND SCULPTURE 77<sup>TH</sup> STREET and ROE AVENUE







Department:	Public Works
Program:	Capital Infrastructure Program
Program Description:	This program provides for the construction, replacement and major repair of Parks, Drainage, Streets, Buildings and other projects.

#### Goals

- ★ Maintain an average infrastructure condition rating of at least 85.0.
- ★ Ensure that projects are designed to accepted standards.
- ★ Ensure that projects are constructed to accepted standards.
- \* Obtain grant funding for projects whenever possible.

#### Accomplishments

- ★ Drainage Projects
  - o Repair to inlets at various locations throughout the City
- \* Street Projects

66<sup>th</sup> Street: El Monte Street to Roe Avenue 70<sup>th</sup> Street: Nall Avenue to Reeds Drive

71st Terrace: Belinder Avenue to Cherokee Drive

77<sup>th</sup> Street: Norwood Drive to Mission Road 85<sup>th</sup> Terrace Cul-de-Sac: off of Nall Avenue Ash Street: 73<sup>rd</sup> Street to Tomahawk Road Maple Street: 79<sup>th</sup> Street to 81<sup>st</sup> Street Roe Avenue: 75<sup>th</sup> Street to 83<sup>rd</sup> Street

64<sup>th</sup> Street: Hodges to Roe

★ Park Projects

Taliaferro Park and Bennett Park Harmon Park Parking Lots

★ Other Projects

2015 Concrete Repair 2015 Asphalt Repairs,

2015 Crack Seal and Micro Surface



# Inventory

The Prairie Village Public Works Department conducts inventory ratings on all the major assets. Each inventory area is scheduled to be rated every five years.

Category		2011	2012	2013	2014
ADA Ramps	Each	1,652	1,640	1,661	1,661
	Rating	87.0	88.0	88.7	88.7
Curbs/Gutters	Feet	1,059,187	1,064,631	1,064,423	1,064,775
	Rating	97.0	98.0	97.6	97.4
Drain Channels	Feet	50,958	52,952	52,983	50,061
	Rating	89.0	89.0	88.5	88.3
Drain Pipes	Feet	248,579	248,579	255,230	244,594
	Rating	90.0	91.0	90.3	90.7
Drain Structures	Each	3,343	3,302	2,782	2,743
	Rating	90.0	91.0	90.6	90.7
Pavements	Feet	604,466	604,237	604,237	604,237
	Rating	85.0	85.0	85.8	84.2
Sidewalks	Feet	490,323	498,397	497,874	497,799
	Rating	97.0	97.0	96.4	96.3
Signs	Each	4,426	4,387	4,389	4,467
	Rating	97.0	97.0	97.1	97.1
Traffic Markings	Length	197,397	197,397	197,397	197,397
	Rating	82.0	82.0	82.2	82.2
Trees	Each	9,361	9,479	9,731	9,425
	Rating	93.0	91.0	90.2	89.9
Total of segments	,	2,669,692	2,685,001	2,690,707	2,677,159
Average		90.7	90.9	90.7	90.6

# City of Prairie Village Capital Infrastructure Program - Highlights

The following sections contain highlights related to each category of projects in the Capital Infrastructure Program (CIP):

#### **Parks Projects**

- As part of the implementation of The Village Vision, the City initiated a
  parks master planning process and adopted the Parks Master Plan in June
  2009. Parks projects that have been constructed as part of the PMP
  include:
  - Franklin Park, Weltner Park, and the Trail from Porter Park to 71<sup>St</sup> Street.
  - o 2014 Prairie Park, McCrum Park, and Santa Fe Park.
  - 2015 Taliaferro Park and Bennett Park. The parking lots at Harmon Park.
  - 2016 planned improvements include playset package for Taliaferro, Bennet and Windsor. Park Improvements for Porter and Windsor.
- 2016 Park improvements also include pipe repairs at the City pool, replacement of the tennis court at McCrum Park, and the construction of the Tomahawk Trail at the Village Shops.
- The 2016 CIP contains funding for the Park Infrastructure Reserve Account.
   In 2007, the City began setting aside funding for replacement/reconstruction of parts of the pool facility that were not a part of the reconstruction in 2000.

#### **Drainage Projects**

- A Private Water Discharge Program was added to the CIP in 2007.
   Through the program, the City and residents share the cost of diverting stormwater runoff from private property, i.e., sump pumps, into the City's storm drainage system. There is no additional funding request for this in the 2016 CIP. This program will be monitored and future funding may be requested if there is a need.
- The annual Drainage Repair Program continues for 2016. This program covers the various repairs needed to the City's stormwater system as identified by condition ratings and inspections.
- Delmar and Fontana Drainage Channel In 2014 this project is being studied and an application for SMAC funds from Johnson County may be submitted in 2015. The funds are in place for project approval.

#### **Street Projects**

 No additional funding will be added to the Traffic Calming Program in 2016 as it still has adequate funds.

# City of Prairie Village Capital Infrastructure Program - Highlights

- The 2016 Paving Program is funded at \$2,099,521.00.
- The 2015 Johnson County CARS project will be to rehabilitate Mission Road from 71<sup>st</sup> Street to 75<sup>th</sup> Street.

#### **Building Projects**

 In 2016 funds are allocated for the construction of the City Hall/Police Department entrance reconstruction project.

#### Sidewalk & Curb Projects

- The 2016 CIP continues to provide funding for ADA compliance projects. Several years ago the City Council began approving a specific appropriation to be used for improvements which will assist people with disabilities.
- The 2016 CIP includes funding for repair/replacement of sidewalks and curbs throughout the City.

												Ī
			ADDITIONAL	ALLOCATED TO	10 PECT							
PROJECT #	PROJECT DESCRIPTION	SPENT TO DATE	EXPECTED	DATE		115 EXPENDITURES	2016 EXPENDITURES	2015 EXPENDITURES 2016 EXPENDITURES 2017 EXPENDITURES	2018 EXPENDITURES	2019 EXPENDITURES PROJECT TOTAL	PROJECT TOTA	AL
PARK	Unallocated				143,360.62							143,360.62
POOLRESV	Park Infrastructure Reserve	\$ 142,714.88	\$ 149,285.12	\$ 292	\$ 00.000,262	120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 160,000.00	\$	932,000.00
POOLPLNx	Aquatic Center Assessment	\$ 10,000.00	\$ 40,000.00	٠S	50,000.00							50,000.00
BG250001	Franklin Park	\$ 968,536.64	\$ 11,525.01	\$ 980	980,061.65				\$ 120,000.00		\$ 1,100	1,100,061.65
	McCrum Park	\$ 224,800.00	\$ 36,200.00		261,000.00						\$ 26	261,000.00
BG450001	Taliaferro Park	- \$		. \$	10,000.00	150,000.00	\$ 60,000.00				\$ 220	220,000.00
BG300002	Harmon Park Parking Lot	- \$	\$			125,000.00					\$ 12!	125,000.00
BG050001	Bennett Park	- \$		\$	٠	75,000.00	\$ 60,000.00				\$ 13	135,000.00
BG600001	Porter Park	· \$	\$	\$			1		\$ 80,000.00		\$ 22!	225,000.00
BG900001	Windsor Park		- \$	\$			\$ 118,000.00				\$ 118	118,000.00
BG850001	Pool Pipe Repair		\$	\$							\$ 100	100,000.00
	McCrum Tennis Court		\$	. \$							\$ 100	100,000.00
	Tomahawk Trail			\$			\$ 300,000,000				\$ 300	300,000.00
	Harmon Park	\$		· \$				\$ 127,000.00			\$ 12	127,000.00
	Harmon Park Skate Park	- \$	- \$	٠ \$				\$ 30,000.00	\$ 320,000.00		\$ 350	350,000.00
	Pool Bathhouse Repairs	- \$	\$	\$						\$ 250,000.00	\$	250,000.00
	PARK TOTAL PER YEAR	\$ 1,346,051.52	\$ 247,010.13	\$ 1,736	1,736,422.27 \$	470,000.00	\$ 1,003,000.00	\$ 277,000.00	\$ 640,000.00	\$ 410,000.00	\$ 4,530	4,536,422.27
DRAINAGE	Unallocated			\$ 204	204.873.75						\$ 20	204.873.75
WDBRESV	Water Discharge Program	¢ 71 525 51	73 88/87		5 410 38 ¢	10,000,00						105 410 38
DEI NOOO1	Delmar & Contana Drainage	<b>&gt;</b> -0		٠ ٠	5000000	440,000,00	280 000 00				-	1 070 000 00
DECIMONOT	Delmar & Fontana Marring			Դ		140,000,044					1	470,000.00
	Deimar & Fontana Warning System	- 1			-					,	Λ.	00.000
DRAIN16x	Drainage Repair Program	\$ 1,249,429.00	\$ 38,720.00	\$ 1,288	1,288,149.00 \$	120,000.00	\$ 390,000.00	\$ 900,000,000	\$ 900,000,000	\$ 900,000,000	s	4,498,149.00
	DRAINAGE TOTAL PER YEAR	\$ 1364933 03	\$ 626.35	\$ 1638	1 638 433 13	220 000 00	\$ 1120,000,000 \$	00 000 006	00 000 006	00 000 006	\$ 602	6 028 433 13
		2000	-		╌	-			>	•		07.001.0
STREETS	Unallocated			\$ 617	617,070.30						\$ 61.	617,070.30
75ST0001	75th St - State Line Rd to M	\$ 717,726.38	\$ 117,673.62	\$	835,400.00 \$	3,321,265.00					\$ 4,150	4,156,665.00
TRAFRESV	Traffic Calming Program	\$ 53,483.83	\$ 98,516.17		152,000.00						\$ 15.	152,000.00
PAVP2016	Paving Program	\$ 2,502,891.92	\$ 28,079.25	⋄	2,530,971.17 \$	1,314,121.00	\$ 2,099,521.00	\$ 1,939,425.00	\$ 2,038,425.00	\$ 2,265,425.00	₩.	12,187,888.17
UBAS2016	Overland Park UBAS Overlay	^		\$			\$ 520,000.00				\$ 520	520,000.00
SODR0004	Somerset Dr - State Line to	\$ 754,180.00	\$ 343,820.00	\$ 1,098	1,098,000.00						360'1 \$	1,098,000.00
ROAV0003	Roe Ave - 75th St to 83rd St	\$ 56,336.00	\$ 18,664.00		\$ 00.000,57	1,163,000.00					\$ 1,23	1,238,000.00
MIRD0005	Mission RD - 71st St to 75th St (CARS)	St (CARS)			_	75,000.00	\$ 1,000,000.00				\$ 1,07	1,075,000.00
MIRD0004	Mission Rd - 75th St to 83rd	\$	\$	\$			\$ 75,000.00	\$ 1,776,000.00			\$ 1,85	1,851,000.00
ROAV0004	Roe Ave - 63rd St to 67th St		\$	\$				\$ 75,000.00	\$ 852,000.00		\$ 92.	927,000.00
ROAV0005	Roe Ave - 67th St to 71st St	- \$	- \$	\$	-				\$ 75,000.00	\$ 858,000.00	\$	933,000.00
ROAV0006	Roe Ave - 71st St to 75th St	- \$	- \$	\$	-					\$ 75,000.00	\$	75,000.00
	STREET TOTAL PER YEAR \$	\$ 4,084,618.13	\$ 606,753.04	\$	5,308,441.47 \$	5,873,386.00	\$ 3,694,521.00	\$ 3,790,425.00	\$ 2,965,425.00	\$ 3,198,425.00	\$	24,830,623.47

				TOTAL PROJECT						
			ADDITIONAL	ALLOCATED TO						
PROJECT #	PROJECT DESCRIPTION	SPENT TO DATE	EXPECTED	DATE	2015 EXPENDITURES	2016 EXPENDITURES	2015 EXPENDITURES 2016 EXPENDITURES 2017 EXPENDITURES	2018 EXPENDITURES	2019 EXPENDITURES PROJECT TOTAL	PROJECT TOTAL
BUILDING	Unallocated			\$ 16,790.35						\$ 16,790.35
BLDGResv	Building Reserve			\$			\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 150,000.00
BG510001	City Hall Roof Repairs and Siding	iding	\$ 25,000.00	\$ 25,000.00		\$ 125,000.00				\$ 150,000.00
	City Hall/PD Entrance			- \$	\$ 70,000.00	\$ 430,000.00				\$ 500,000.00
BG760001	PW G Building Siding and Windows	indows				\$ 75,000.00				\$ 75,000.00
	<b>BUILDING TOTAL PER YEAR</b>	- \$	- \$	\$ 41,790.35	\$ 70,000.00	\$ 630,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 891,790.35
OTHER	Unallocated			\$ 30,354.44						\$ 30,354.44
ADARESVx	ADA Compliance Program	\$ 164,131.54	\$ 18,677.08	\$ 182,808.62	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 307,808.62
CONC2015	Concrete Repair Program	\$ 1,461,633.10		\$ 1,461,633.10	\$ 700,000.00	\$ 700,000,000	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 4,961,633.10
SIDEWA	SIDEWALK & CURB TOTAL PER YEAR	\$ 1,625,764.64	\$ 18,677.08	\$ 1,674,796.16	\$ 725,000.00	\$ 725,000.00 \$	\$ 725,000.00	\$ 725,000.00	\$ 725,000.00	\$ 5,299,796.16
	CIP TOTAL \$	\$ 8,421,367.32	\$ 941,066.60 \$	\$ 10,399,883.38 \$	\$ 7,708,386.00 \$	\$ 7,172,521.00 \$	\$ 5,742,425.00 \$	\$ 5,280,425.00 \$	\$ 5,283,425.00	\$ 41,587,065.38

FUNDING DESCRIPTION	PRIOR TO 2014 FUNDING	FUNDING	2014 FUNDING		TOTAL 2014	2015 FUNDING 2016 FUNDING 2017 FUNDING	2	16 FUNDING	2017 FU	NDING	2018 FUNDING		2019 FUNDING FUNDING TOTAL	5	DING TOTAL
CASH CAPITAL RESERVE	<.>.	5,109,588.89	\$ 943,4	943,439.49 \$	6,053,028.38	\$ 630,661.00	\$	551,500.00	Ş	,	1	s		s	7,235,189.38
CASH GENERAL FUND	<>-		\$ 2,518,8	,518,855.00 \$	2,518,855.00	\$ 3,144,425.00	s	4,091,021.00	s	3,144,425.00 \$	3,144,425.00	\$ 0	3,144,425.00	s	19,187,576.00
BUILD BUILDING BOND	\$.		⟨.	\$		- \$	s	·	\$	,		Ş	1	s	
DRAIN STORMWATER FUND	\$.		\$ 590,0	\$ 00.000,065	590,000.00	\$ 1,000,000.00	s	1,000,000.00	\$ 1,000	,000,000,000;	1,000,000.00	\$ 0	1,000,000.00	s	5,590,000.00
DRAIN SMAC GRANT	<>>-		⟨\$-	\$		- \$	ş	1	\$	,	1	s	•	s	
DRAIN DRAIN BOND	<>-		⟨\$-	\$		- \$	s	·	\$	,	1	s	1	s	
PARK SPECIAL PARK	\$.		\$ 120,0	\$ 00.000	120,000.00	\$ 180,000.00	s	160,000.00	\$ 160	60,000,00	160,000.00	\$ 0	160,000.00	s	940,000.00
PARK PARK SALES TAX	<>-		⟨\$-	\$		- \$	⋄	·	\$	,	1	s	1	s	
STREET CARS GRANT	<>-		\$ 341,0	341,000.00 \$	341,000.00	\$ 581,500.00	s	500,000.00	s.	888,000.00	426,000.00	\$ 0	429,000.00	s	3,165,500.00
STREET SPECIAL HIGHWAY	\$.		\$ 500,0	\$ 00.000,000	500,000.00	\$ 555,000.00	s	570,000.00	\$ 220	550,000.00	550,000.00	\$ 0	550,000.00	s	3,275,000.00
STREET STREET BOND	\$.		·S-	\$		- \$	s	·	\$	,		Ş	1	s	
MISC FUNDING FROM OTHERS	<>-		\$ 277,0	277,000.00 \$	277,000.00	\$ 1,616,800.00	s	300,000.00	\$	,	1	s	1	s	2,193,800.00
ED ECONOMIC DEVELOPMENT FUND	\$	-	\$	÷ -	-	- \$	\$	-	\$	\$	-	\$	-	\$	

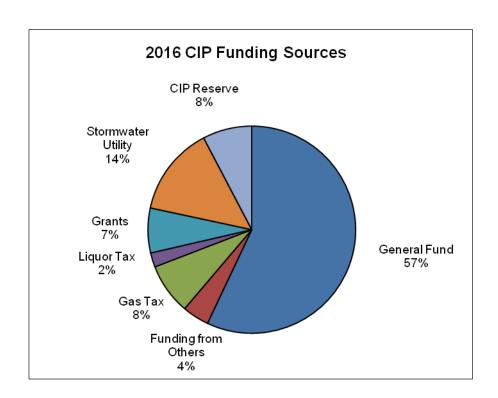
The City maintains a four-year Capital Infrastructure Program (CIP) to aid the City Council and staff in planning and budgeting for the City's infrastructure needs. The CIP is reviewed and updated each year during the budget process.

In 2007 the City Council adopted "The Village Vision", the City's new comprehensive plan which provides a policy framework to guide the City Council as it makes decisions for the City's future. All of the projects in the CIP were contemplated with The Village Vision in mind.

#### **Funding for the CIP**

The majority of the 2016 CIP is funded on the pay-as-you-go basis. The City issued debt in 2011 to accelerate projects in the CIP to take advantage of the low construction prices and low interest rates. The majority of the funding for the CIP comes from the General Fund. Other funding sources include the gas tax, the stormwater utility fee, grants/participation by neighboring cities and 1/3 of the liquor tax which is required to be spent on parks and recreation programs.

The Stormwater Utility was established by the City Council during the 2009 budget process to provide a dedicated funding source for the City's stormwater management program. A large portion of the revenue from this fee will fund the drainage projects included in the CIP. The remaining portion of the revenue will fund maintenance activities, such as street sweeping.



The CIP is divided into five sections. Each section is listed below along with information about how that part of the CIP is developed.

#### **Parks Projects**

- Includes plans for redevelopment and replacement of existing park structures and materials.
- In June 2009, the City Council adopted the Parks Master Plan. This plan was developed over several months with much input from the public. The plan will guide the development/redevelopment of the City's parks for the next 10 – 15 years.
- The CIP includes funding for Parks Master Plan projects. The specific projects were determined by the Parks & Recreation Committee and approved by the Council.
- The 2016 Budget includes funding for work in Taliaferro, Bennett, Porter, and Windsor parks, along with the tennis court at McCrum park.

#### **Drainage Projects**

- Includes plans for replacement of components of the City's storm drainage system.
- Public Works staff members perform inspections of the City's storm drainage system components throughout the year and assign condition ratings. The ratings are based on a scale of 0 – 100, with 100 being new condition. The City's goal is to maintain the drainage infrastructure at an average condition rating of 85.
- Projects are included in the CIP based on condition rating, possible outside funding, other projects in the area and any other information coming to the attention of Public Works staff.
- The 2016 Budget includes funding for the Delmar/Fontana Drainage system to eliminate flooding to residential properties.

#### **Street Projects**

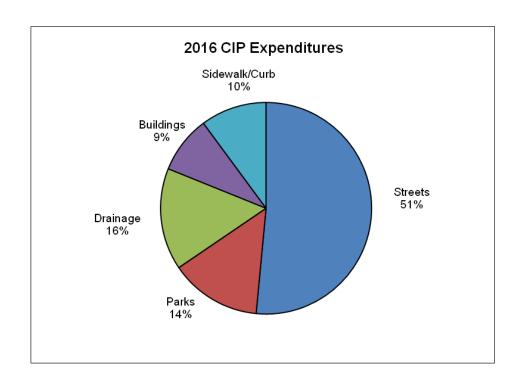
- Includes plans for replacement or major improvements that extend the life of the City's street system.
- Public Works staff members perform inspections of the City's streets throughout the year and assign condition ratings. The ratings are based on a scale of 0 100, with 100 being new condition. The City's goal is to maintain the street infrastructure at an average condition rating of 85.
- The City prepares a traffic study which is updated every five years and is one
  of the information sources used when determining which projects are included
  in the CIP.
- Other considerations when determining which projects are incorporated in the CIP include condition rating, possible outside funding, other projects in the area and any other information coming to the attention of Public Works staff.

#### **Building Projects**

- Includes plans for replacement or major improvements that extend the life of the City's buildings.
- Building projects are included in the CIP based on issues found during routine maintenance work and inspections as well as when problems arise.
- The 2016 Budget includes funding for the reconstruction of the City Hall and Police Department entrances. Also included are City Hall roof repairs, siding and windows.

#### **Sidewalk & Curb Projects**

- Includes plans for replacement or major improvements that extend the life of the City's sidewalk and curb system. Also includes plans for additions to the system to comply with the City's sidewalk policy or ADA regulations.
- Public Works staff members perform inspections of the City's sidewalks/curbs throughout the year and assign condition ratings. The ratings are based on a scale of 0 – 100, with 100 being new condition. The City's goal is to maintain the sidewalk/curb infrastructure at an average condition rating of 85.
- A few years ago, the City Council adopted a Sidewalk Policy to formalize their desire to enhance the walkability of Prairie Village and to improve the safety of pedestrians. The policy provides for the placement of sidewalks where none currently exist and consequently is one factor in determining which sidewalk/curb projects are included in the CIP. If the project is undertaken as part of a street or drainage project, the cost is included in one of those project categories.



# **Impact on Operating Budget**

Because Prairie Village is a landlocked community, all projects undertaken by the City are for improvements to existing infrastructure rather than new construction or addition; therefore, they will not have a major impact on future operating costs. Each individual project sheet that follows summarizes the anticipated impact of that project on the operating budget.

Project Title: Parks & Infrastructure Reserve

**Project Description:** These funds will accrue to cover any major repairs or future projects for any of the

City's parks including the swimming pools.

**Operations Comments:** Typical repair or replacement projects would have minor impacts on the short

range operational budgets. There may be more significant savings in the long

term.

	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	Estimates
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	120,000	120,000	120,000	120,000	160,000
Const Administration	-				
Total Cost	120,000	120,000	120,000	120,000	160,000
Financing					
City General Fund	-	-	-		_
Special Park	120,000	120,000	120,000	120,000	160,000
Capital Reserve					
Total Funds	120,000	120,000	120,000	120,000	160,000

### **Project Location:**



Project Title: Park Improvements (PMP)

**Project Description:** Improvements will be made to Porter Park and Windsor Park in 2016. Porter Park

includes a new nature play area, sports field improvements, and extension of the trail. Windsor Park improvements include a nature play area, new benches and tables with improvements made to the field. Also added in the 2016 Parks Improvements are playsets for Taliaferro, Windsor and Bennett Parks.

**Operations Comments:** A decrease in the costs of maintaining features that are replaced may be offset by

any additional features.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	=	-	-	-	-
Design	40,000	39,000	40,000	40,000	25,000
Construction	285,000	344,000	117,000	480,000	225,000
Const Administration	25,000				-
Total Cost	350,000	383,000	157,000	520,000	250,000
_					
Financing					
City General Fund	165,000	343,000	117,000	480,000	250,000
Special Park	60,000	40,000	40,000	40,000	-
Capital Reserve	125,000				
Total Funds	350,000	383,000	157,000	520,000	250,000

#### **Project Location:**



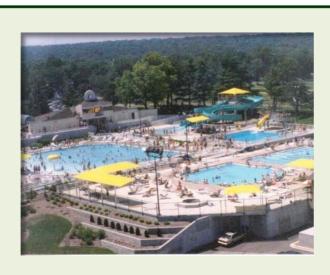
Project Title: Pool Pipe Repair

**Project Description:** This project will repair pipes at the City pool.

**Operations Comments:** A decrease in the costs of maintaining old infrastructure.

•	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service					
Design		10,000			-
Construction		90,000			-
Const Administration					<u>-</u>
Total Cost	-	100,000	-	-	
Financing					
City General Fund					-
Special Park					-
Capital Reserve		100,000			
Total Funds	-	100,000	-	-	-

# **Project Location:**



Repairing the existing pipes discovered to be a source of leaking will cut down on water usage at the pool. Project Title: McCrum Tennis Court

**Project Description:** This project will repair the tennis court of McCrum Park. The tennis court has

several cracks and ponds water making it difficult to use. Tennis court will be

striped for tennis play and pickle ball.

**Operations Comments:** A decrease in the costs of maintaining old infrastructure.

	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service					-
Design		5,000			-
Construction		95,000			-
Const Administration					_
Total Cost	-	100,000	-	-	-
Financing					
City General Fund					-
Special Park					-
Capital Reserve		100,000			
Total Funds	-	100,000	-	-	-



Project Title: Tomahawk Trail

**Project Description:** This project will utilize the CID funds to build the Tomahawk Trail at the Village

shops.

**Operations Comments:** New infrastructure will slightly increase long term maintenance costs.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Budget		Estimates	Estimates
Professional Service	_				-
Design					-
Construction		300,000			-
Const Administration					-
Total Cost	-	300,000	-	-	-
_					
Financing					
City General Fund					-
Special Park					-
Other Funding		300,000			
Capital Reserve					
Total Funds	-	300,000	-	-	-



Project Title: Drainage Repair Program - #DRAIN16x

**Project Description:** This program replaces pipes, structures and channels within the City storm

drainage system. It also includes the construction of new drainage components as they are identified. The selected replacement items are based on the condition ratings of the system components. Approximately 20% of the storm drain

system is inspected and evaluated each year.

Operation Comments: There will be only minor reduction in drainage system maintenance cost, but

delayed replacements will increase maintenance costs as the deterioration

extends beyond the useful life.

	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-	-	-	
Design		60,000	100,000	100,000	100,000
Construction	120,000	330,000	800,000	800,000	800,000
Const Administration					
Total Cost	120,000	390,000	900,000	900,000	900,000
Financing					
City General Fund	-	-	-	-	-
Stormwater Fund	120,000	390,000	900,000	900,000	900,000
SMAC Grant					
Funding from Others					
Capital Reserve					
Total Funds	120,000	390,000	900,000	900,000	900,000



**Project Title: Delmar/Fontana Warning System** 

**Project Description:** This project will make improvements to the static warning system at the low water

> crossings on both Delmar and Fontana just south of 83rd Street. An active warning system will help to warn motorist when the low water crossing should not

be utilized and they should seek an alternate route.

New infrastructure will have low maintenance cost. **Operation Comments:** 

-	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service					
Design		30,000			
Construction		120,000			
Const Administration					
Total Cost	-	150,000	-	-	-
_					
Financing					
City General Fund					
Stormwater Fund		150,000			
SMAC Grant					
Funding from Others					
Capital Reserve					
Total Funds	-	150,000	-	-	-



Project Title: Delmar/Fontana Drainage Project - #DELN0001

**Project Description:** This project will make improvements to the drainage system that runs between

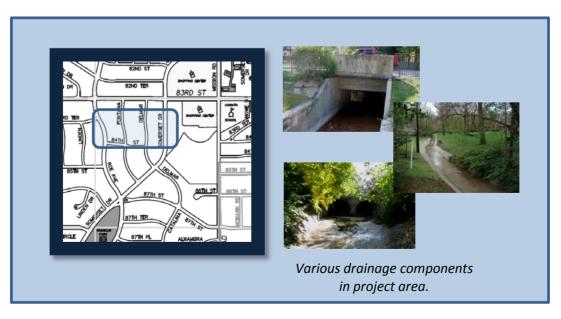
Roe Avenue and east of Somerset Drive to eliminate flooding to residential properties. This project will be partially funded using the County's SMAC funds. This project was alomst constructed in 2008 but was cancelled. Funds are in place for project approval. The drainage components on the project include the

open channels and various culvert types.

Operation Comments: Existing infrastructue will be improved so there will be some reduction in the

maintnence of the existing channel and culverts.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service					
Design	80,000	50,000			
Construction	360,000	480,000			
Const Administration		50,000			
Total Cost	440,000	580,000	-	-	-
_					
Financing					
City General Fund					_
Stormwater Fund	220,000	360,000			
SMAC Grant					
Funding from Others					
Capital Reserve	220,000	220,000			
Total Funds	440,000	580,000	-	-	-



Project Title: Street Paving Program - #PAVP2016

**Project Description:** This program is designed to resurface streets with new bituminous concrete or to

reconstruct streets. Some spot reconstruction is provided where there is evidence of base failure. Curbs, sidewalks, and ADA ramps are replaced or added as necessary. The streets are selected based on the pavement condition ratings,

which are updated on a three-year rolling basis.

**Operation Information:** There will be only minor reduction in street maintenance cost.

	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service					_
Design	65,000	75,000	75,000	75,000	75,000
Construction	1,180,121	2,024,521	1,864,425	1,963,425	2,190,425
Const Administration	69,000				
Total Cost	1,314,121	2,099,521	1,939,425	2,038,425	2,265,425
•					
Financing					
City General Fund	1,094,121	1,654,521	1,599,425	1,593,425	1,790,425
Stormwater Fund	20,000	65,000	60,000	75,000	75,000
CARS Grant					
Special Highway	200,000	380,000	280,000	370,000	400,000
Street Bond					
Funding from Others					
Capital Reserve					
Total Funds	1,314,121	2,099,521	1,939,425	2,038,425	2,265,425



The Paving Program evaluates the 20+ miles of residential and collector streets in the Fair/Poor Category annually for mill/overlay improvements.

Project Title: Arterial Paving Program - #UBAS2016

**Project Description:** This program is designed to surface arterial streets with a thin lift overlay in

coordination with the Cith of Overland Park in 2016. Some spot reconstruction is provided where there is evidence of base failure. Planned Arterials for this project

are 95th Street (Mission to Nall) and 75th Street (Mission to Walmer).

**Operation Information:** There will be only minor reduction in street maintenance cost.

-	2015	2016	2017	2018	2019
Project Cost	Budget	Budget		Estimates	Estimates
Professional Service					
Design		44,000			
Construction		476,000			
Const Administration					
Total Cost	-	520,000	-	-	_
•					
Financing					
City General Fund		520,000			
Stormwater Fund					
CARS Grant					
Special Highway					
Street Bond					
Funding from Others					
Capital Reserve					
Total Funds	-	520,000	-	-	-





Project Title: Mission Road - 71st St to 75th St (2016 CARS) - #MIRD0004

**Project Description:** The existing asphalt pavement will be re-constructed with possible geometric

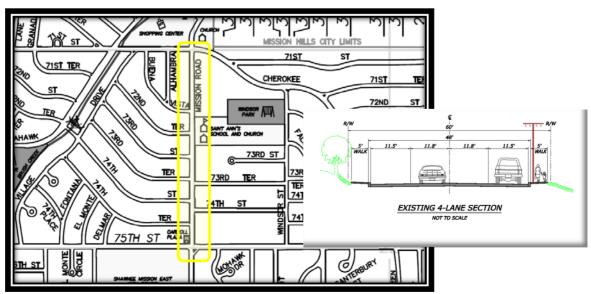
reconfiguration to a three lane section. Basic infrastructure improvements will include new sidewalks and curbs, drainage improvements, resurfaced pavement, pavement markings, and signage. Other items for consideration with stakeholder input are pedestrian facilities, bike accommodations, street and sidewalk lighting,

aesthetic enhancements as well as other quality of life related items.

**Operation Information:** Mission Road is a north/south, four lane arterial and is considered a Major Route by

CARS criteria. The pavement condition index was 83 (2010).

	2015	2016	2017	2018	2019
Project Cost	Budget	Request	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-				
Design	75,000				
Construction	-	1,000,000			
Const Administration	-				
Total Cost	75,000	1,000,000		-	-
_					
Financing					
City General Fund	75,000	275,000			
Stormwater Fund		35,000			
CARS Grant		500,000			
Special Highway		190,000			
Street Bond					
Funding from Others					
Capital Reserve					
Total Funds	75,000	1,000,000		-	-



Project Title: Mission Road - 75th St to 83rd St (2017 CARS) - #MIRD0005

Project Description: The existing asphalt pavement will be milled two inches and resurfaced with two

inches of asphalt. Work may include some full depth asphalt pavement repair as

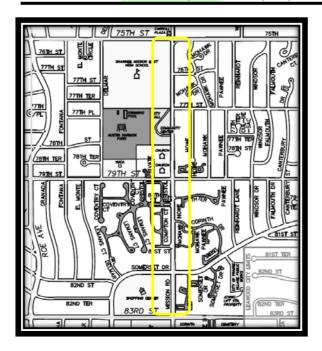
well as concrete repair. Design for this project will start in 2016.

Operation Information: Mission Road is a north/south, four lane arterial and is considered a Major Route by

CARS criteria. The pavement condition index was 83 (2011). There will be a

reduction in maintenance costs for this street.

	2015	2016	2017	2018	2019
Project Cost	Budget	Request	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-	-	-	
Design	-	75,000	-	-	
Construction	-	-	1,776,000	-	-
Const Administration	-	-		-	-
Total Cost	-	75,000	1,776,000	-	-
Financing					
City General Fund	-	75,000	578,000	-	
Stormwater Fund			40,000		-
CARS Grant			888,000		-
Special Highway			270,000		-
Street Bond					
Funding from Others					
Capital Reserve	-	-	-	-	
Total Funds	-	75,000	1,776,000	-	-



Project Title: City Hall Entrance Project #BG500001

**Project Description:** This project will reconstruct the entrance area between City Hall and the Police

Department. One of the goals of the project is to make the main entrances to City Hall and the Police Department fully ADA compliant during the improvement

process.

**Operations Comments:** Repairs will have minor impacts on the short range operational budgets.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-		-	
Design	70,000			-	
Construction		370,000			
Const Administration	-	60,000			
Total Cost	70,000	430,000	-	-	
_					
Financing					
City General Fund	50,000	423,500			
Funding from Others					
Capital Reserve	20,000	6,500			
Total Funds	70,000	430,000	-	-	



The Courtyard to the Municipal Offices and the Police Department are in need of repair, providing an opportunity to integrate the many entrance points and providing up-front ADA access to both sites.

Project Title: City Hall Roof Project #BG510001

**Project Description:** This project will re-deck and re-roof per code the roof on City Hall.

**Operations Comments:** Repairs will have minor impacts on the short range operational budgets.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-		-	
Design		5,000		-	
Construction		120,000			
Const Administration	-				
Total Cost	-	125,000	-	-	
_					
Financing					
City General Fund					
Funding from Others					
Capital Reserve		125,000			
Total Funds	-	125,000	-	-	



The City Hall Roof will be replaced.
Reinforcement of the roof decking will be required where the air conditioning units were removed.

Project Title: PW G Building Project #BG760001

**Project Description:** Public Works G Building siding and window repair.

**Operations Comments:** Repairs will have minor impacts on the short range operational budgets.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Budget	Estimates	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-		-	
Design				-	
Construction		75,000			
Const Administration	-				
Total Cost	-	75,000	-	-	
_					
Financing					
City General Fund		75,000			_
Funding from Others					
Capital Reserve					
Total Funds	-	75,000	-	-	



Project Title: Sidewalk/Curb Repair Annual Program- #CONC2016

**Project Description:** This program replaces deteriorated concrete sidewalks and curb/gutters. The

criteria for inclusion in the program is a failing condition rating in the Asset

Inventory Program.

**Operation Comments:** There will be only minor reduction in street maintenance cost, but future

maintenance costs will increase as the sidewalk and curb/gutter life extends

beyond the useful life. Public Works staff provides design and construction

administration.

_	2015	2016	2017	2018	2019
Project Cost	Budget	Request	Estimates	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	700,000	700,000	700,000	700,000	700,000
Const Administration	-	-	-	-	-
Total Cost	700,000	700,000	700,000	700,000	700,000
Financing					
City General Fund	700,000	700,000	700,000	700,000	700,000
Capital Reserve	-	-	-	-	-
Total Funds	700,000	700,000	700,000	700,000	700,000



The Concrete Repair program sidewalk replacement focuses on a work area annually.

CONC2016 will be in district 31.

Project Title: Americans with Disabilities Act Compliance - #ADARESVx

**Project Description:** This program provides funds for Americans with Disabilities Act (ADA)

improvements. The improvements occur from either citizen requests, street repair

projects, park projects or newly found violations of the ADA regulations.

Operation Comments: There are no known operation savings or costs except for potential penalties for not

meeting compliance.

	2015	2016	2017	2018	2019
Project Cost	Budget	Request	<b>Estimates</b>	<b>Estimates</b>	<b>Estimates</b>
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	25,000	25,000	25,000	25,000	25,000
Const Administration	-	-	-	-	-
Total Cost	25,000	25,000	25,000	25,000	25,000
					_
Financing					
City General Fund	25,000	25,000	25,000	25,000	25,000
Capital Reserve					
Total Funds	25,000	25,000	25,000	25,000	25,000



Accessibility examples on the roadside and in the parks.



# **Appendix**



The City of Prairie Village was originally the vision of the late J.C. Nichols. After the successful development of the Country Club Plaza area in Kansas City, Missouri, Mr. Nichols turned his company's direction and development toward his native Johnson County just a few miles from the Plaza. He had visions of transforming the rolling hills into a well-planned community of beautiful homes and neighborhood shopping centers. Construction in Prairie Village started in 1941 and by 1949, Mr. Nichols' dream became reality when the City was named the best planned community in America by the National Association of Home Builders. The dream continues.

Prairie Village was officially recognized as a City by the State of Kansas in 1951. By 1957 it had become a first class city. It is one of 20 cities in Johnson County and is the sixth largest in population. Prairie Village is completely surrounded by other cities, sharing its eastern border, State Line Road, with Kansas City, Missouri. The City has a residential population of approximately 21,862 within its 6.7 square mile City limits.

In 2015 Prairie Village was named the second safest and most peaceful place to live in Kansas. Also in 2015, Prairie Village was listed in the top ten best Kansas City suburbs for young professionals and places to retire, and in the top five of America's best suburbs.

# **Government and Organization of the City**

Prairie Village operates under the Mayor-Council form of government with an appointed City Administrator. The City is divided into six wards; two council members elected from each ward serve staggered four-year terms. The Mayor is elected from the City at large for a four-year term. The City Administrator has responsibility for management of all City programs and departments in accordance with policies and annual budgets adopted by the Council.

The City provides service in the areas of Management, Planning and Administrative Services, Public Works, Public Safety, Municipal Justice, and Community Programs, Parks and Recreation. Fire protection is provided by Johnson County Consolidated Fire District No. 2. Water is provided by Water District No. 1 of Johnson County and sewer service is provided by Johnson County Wastewater. All other utilities are provided by the private sector.

#### **Medical and Health Facilities**

Residents of the City have easy access to all medical facilities within the metropolitan Kansas City area. There are six major medical centers within a 30 minute drive. This includes the University of Kansas Medical Center, which is a major educational and regional health center for Kansas and the Midwest. Programs of interest at the Medical Center include a nationally recognized burn treatment center, a Level 1 trauma center and an extensive heart transplant program. In addition, a large number of physicians maintain offices within the City limits of Prairie Village and neighboring cities.

#### **Educational and Cultural Activities**

Prairie Village is located completely within the Shawnee Mission School District, which has maintained a national reputation for excellence in public education for over 30 years. Within the City, the District maintains five grade schools (grades K through 6), one middle school (grades 7 and 8) and one high school (grades 9 through 12). Three private schools are also located within the City.

In addition, the City is a part of Johnson County Community College District (JCCC), which was formed in 1967 and began offering classes in 1969. It maintains a sprawling campus in Overland Park, Kansas, just a 15 minute drive from Prairie Village. JCCC offers a broad-based curriculum that gives students an opportunity to earn an Associate's degree. These courses also fulfill requirements for credit at four-year state universities. JCCC offers a wide variety of courses for continuing education to all adult residents of the county.



Also located in Overland Park is the University of Kansas Edwards Campus. This facility is an extension of the University's main campus located approximately 45 minutes west of Prairie Village in Lawrence. The University, long recognized as one of America's top state universities, provides a wide variety of graduate courses at this facility. The Edwards Campus is a 15 minute drive from Prairie Village.

Located nearby is the University of Missouri – Kansas City (UMKC). This four-year campus offers a wide variety of undergraduate and

graduate programs, including law and medical schools. Other private colleges are easily accessible, including Rockhurst University and Avila University in Kansas City; William Jewell College in Liberty, Missouri; Park University in Parkville, Missouri and Mid-American Nazarene University in Olathe, Kansas.

Cultural opportunities abound in the metropolitan Kansas City area. These include the Kauffman Center for the Performing Arts, the Nelson Atkins Museum of Art, Science City at Union Station, the Kansas City Museum (which maintains exhibits of regional history), Johnson County Museum, the Kansas City Repertory Theatre, the Harry S. Truman home and Presidential Library in nearby Independence, Missouri, the Helen Spencer Museum of Art in Lawrence and a variety of other cultural activities.

#### **Recreational Facilities**

Within the City there are 12 well-maintained parks covering more than 62 acres. In addition, the Johnson County Parks and Recreation Department maintains 22,000 acres of park land and operates hundreds of different recreational and sports programs throughout the area. Additional regional opportunities include professional sports such as the Kansas City Royals (baseball), Kansas City Chiefs (football), Sporting Kansas City (outdoor soccer), Kansas City Comets (indoor soccer), Kansas City T-Bones (baseball), Kansas City Brigade (Arena Football) and college athletics events at regional facilities. Worlds of Fun and Oceans of Fun are two of the largest amusement parks in the Midwest. The Kansas City Zoo has animal exhibits from around the world. There are dozens of lakes for fishing, camping and outdoor recreation nearby. The Ozark recreational area is within a three hour drive from any point in the Kansas City area. A major race track, the Kansas Speedway, opened in 2003 and features NASCAR and Indy Car racing.

#### **Economy**

The region's economic condition and outlook are good. The metropolitan area has one of the lowest unemployment rates in the country, and continues to attract major development.

Johnson County, Kansas, is one of the fastest growing counties in the nation. It has the largest tax base in the state of Kansas. This high assessed valuation allows county government to maintain the lowest property tax rate in the state.

Prairie Village is a land-locked, fully developed suburban city in Johnson County. The City benefits from the growth and development of the county and the region. Commercial properties in Prairie Village consist of five neighborhood shopping centers and several small office buildings. The shopping centers provide the City with a stable retail base that includes grocery stores and hardware stores as well as niche boutique shops that draw shoppers into the City.

Property values remain strong in this City each year because of its central location and "small community" ambiance. During the past five years, major remodeling projects have increased annually as property owners reinvest in their homes and businesses. In recent years, the City has experienced numerous residential redevelopment projects in which existing homes are razed and replaced with larger, modern structures, with significantly higher property values.

## **Prairie Village People**

Data about the people who live in Prairie Village comes from the U.S. Census Bureau State and County Quick Facts, the 2010 Census and the 2006 Strategic Investment Plan:

- 6.2% of residents are under 5 years of age;
- 17.9% of Prairie Village residents are 65 years of age and older;
- Average household size in the City is 2.21 persons;
- Median household income in the City is \$80,862;
- Per capita disposable income of Prairie Village residents is \$49,150;
- 98.4% of adults in the City have a high school diploma;
- 66.7% of adults in the City have a college degree;
- The City's residents work primarily in the service sector;
- More than 11,000 residents travel outside of the City to their jobs;
- 78.5% of the housing units in Prairie Village are owner-occupied.
- Median value of owner-occupied housing units is \$206,800
- Number of households is 9,720
- Mean travel time to work (minutes) is 19.9



# PROPERTY TAX RATES - DIRECT and OVERLAPPING GOVERNMENTS Per \$1,000 of Assessed Valuation Last 10 Years

Year Ended Dec.31	State	City	County	School District	Johnson County Community College	Consolidated Fire District No. 2	Unified Wastewater	Johnson County Library	Johnson County Parks & Rec
2005	1.500	15.720	17.922	49.748	8.960	9.405	0.000	2.955	2.286
2006	1.500	16.133	17.949	51.980	8.872	9.335	0.000	2.960	2.290
2007	1.500	18.166	17.985	52.008	8.749	9.356	0.000	2.962	2.295
2008	1.500	18.182	17.767	52.094	8.768	8.992	0.000	3.057	2.341
2009	1.500	18.179	17.716	55.318	8.784	8.991	0.000	3.151	2.346
2010	1.500	18.877	17.748	57.192	8.799	10.074	0.000	3.158	2.350
2011	1.500	19.491	17.700	56.135	8.776	10.098	0.000	3.145	2.343
2012	1.500	19.478	17.717	55.766	8.785	10.187	0.000	3.149	2.344
2013	1.500	19.490	17.745	55.611	9.551	11.004	0.000	3.155	2.347
2014	1.500	19.493	17.764	55.911	9.461	11.003	0.000	3.157	2.349

Source: Information provided by the Johnson County, Kansas County Clerk's Annual Abstract of Taxes.

**NOTE:** Overlapping rates are those of local and county government that apply to property owners within the City of Prairie Village. Not all overlapping rates apply to all Prairie Village property owners.

# PRINCIPAL PROPERTY TAXPAYERS December 31, 2014

Taxpayer	Type of Business	2013 Assessed Valuation	% of Total Assessed Valuation	Rank
GRI Prairie Village, LLC	Real Estate	6,690,371	2.29%	1
GRI Corinth North, LLC	Real Estate	5,178,500	1.77%	2
Prairie Property LL, LLC	Real Estate	4,425,660	1.52%	3
Tower Properties Company	Real Estate	3,265,892	1.12%	4
State Line OPCO LLC	Real Estate	2,939,001	1.01%	5
GRI Corinth South, LLC	Real Estate	1,845,750	0.63%	6
HCP MA4 Kansas City, KS, LP	Real Estate	1,621,500	0.56%	7
MVS, LLC	Real Estate	1,011,610	0.35%	8
MB-18, LLC	Insurance Agent	969,353	0.33%	9
Prairie Village Office Center	Real Estate	956,500	0.33%	10

Source: December 31, 2014 Comprehensive Annual Financial Report

# PRINCIPAL EMPLOYERS December 31, 2014

Employer	Employees	Rank	Percentage of Total Employment
USD #512	452	1	2.06%
Hy-Vee	196	2	0.90%
Claridge Court	141	3	0.64%
City of Prairie Village	131	4	0.60%
Brighton Gardens	110	5	0.50%
Hen House #22	102	6	0.47%
Better Homes & Garden Real Estate	100	7	0.46%
Macy's	99	8	0.45%
Bijin Salon	90	9	0.41%
Country Club Bank	79	10	0.36%
	1,500	- ·	6.85%

Source: December 31, 2014 Comprehensive Annual Financial Report

# Value of Your Prairie Village Tax Dollars (average Prairie Village home)

#### **To Determine Assessed Valuation:**

Average market value of a Prairie Village home	\$	232,990
Assessed valuation percentage	Х	11.5%
Assessed valuation	\$	26,794

# **To Determine City Tax Liability:**

Assessed valuation	\$	26,794
Mill rate (19.493 per \$1,000 of assessed valuation)	Χ_	0.019493
Annual City tax liability	\$	522.30
Monthly City tax liability	\$	43.52

# City Services Provided for \$43.52 per Month

City Parks and Municipal Swimming Pool
Police Protection
Snow Removal
Traffic Control
Road Maintenance
Sidewalk Repair
Community Activities
Code Enforcement
Animal Control
Municipal Court



#### Brooke Morehead, Sheila Myers Volunteers appointed by Mayor & Council Tim Schwartzkopf Andrew Wang, Eric Mikkelson Ted Odell, Terrence Gallagher Comm. Services Prof. Standards **Chief of Police** David Morrison, Dan Runion Investigations Staff Services Ashley Weaver, Jori Nelson Crime Prev. D.A.R.E. Steve Noll, Ruth Hopkins **60 FTE** Patrol **Boards & Committees** City Council Asst. to the City Admin. Nolan Sunderman City of Prairie Village — Organizational Overview Parks & Rec **19.8 FTE** Ward VI: Pool Ward IV: Ward III: Ward V: Ward II: Ward I: **Residents of Prairie Village** Joyce Hagen Mundy Clerk Admin City Clerk 4 FTE City Administrator Laura Wassmer Quinn Bennion Mayor **Public Works Director** Keith Bredehoeft Pool Operations **Building Maint.** Mgmt/Admin Vehicle Maint. Parks Maint. Tennis Maint. Engineering Drainage Streets **29 FTE Finance Director** Lisa Santa Maria i Accounting 1 FTE Mary Virginia Clarke M. Bradley Watson Debra A. Vermillion City Prosecutor Fielding Norton City Attorney City Treasurer Katie Logan City Judges Resources Enforce. Human 1 FTE 2 FTE Code **Asst City Administrator** Wes Jordan Municipal 3.5 FTE 5 FTE Codes Admin Court

Updated 9/25/15, L. Santa Maria

# 2016 Budget

# FTE Summary by Department

Department	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Administration	9.30	9.30	9.30	9.30
Public Works	28.00	28.00	28.00	29.00
Public Safety	63.00	60.00	60.00	60.00
Municipal Court	5.25	5.25	5.25	5.25
Community Development	4.70	5.20	5.45	6.20
Parks & Community Programs	20.80	20.80	20.80	20.80
Total FTE	131.05	128.55	128.80	130.55
City Governance (unpaid positions)	13.00	13.00	13.00	13.00

# FTE Summary by Program

	2013	2014	2015	2016
Program	Actual	Actual	Budget	Budget
Management & Planning	2.30	2.30	2.30	2.30
Public Works Administration	7.00	7.00	7.00	8.00
Drainage Operation & Maintenance	5.00	5.00	5.00	5.00
Vehicle Maintenance	3.00	3.00	3.00	3.00
Street Operation & Maintenance	5.00	5.00	5.00	5.00
Buildings & Grounds	8.00	8.00	8.00	8.00
Swimming Pool Operation & Maintenance	-	-	-	-
Tennis Operation & Maintenance	-	-	-	-
Building Operation & Maintenance	-	-	-	-
Public Safety Center Operation & Maint.	-	-	-	-
Public Safety Administration	2.00	2.00	2.00	2.00
Staff Services	10.00	10.00	10.00	10.00
Community Services	4.00	2.00	2.00	2.00
Crime Prevention	1.00	1.00	1.00	1.00
Patrol	31.00	30.00	30.00	30.00
Investigations	6.00	6.00	6.00	6.00
Special Investigations	2.00	2.00	2.00	2.00
D.A.R.E.	1.00	1.00	1.00	1.00
Professional Standards	1.00	1.00	1.00	1.00
Off-Duty Contractual	_	-	_	-
Traffic	5.00	5.00	5.00	5.00
Judges	-	-	_	_
Prosecutor	0.25	0.25	0.25	0.25
Court Clerk	5.00	5.00	5.00	5.00
Information Technology	_	-	_	_
Legal Services	_	_	_	_
Human Resources	1.00	1.00	1.00	1.00
Administrative Services	-	-	-	-
Finance	2.00	2.00	2.00	2.00
Codes Administration	4.40	4.90	5.15	5.90
Solid Waste Management	0.30	0.30	0.30	0.30
City Clerk	4.00	4.00	4.00	4.00
Community Programs	0.78	0.78	0.78	0.78
Swimming Pool	16.82	16.82	16.82	16.82
Concession Stand	3.00	3.00	3.00	3.00
Tennis	0.20	0.20	0.20	0.20
Total FTE	131.05	128.55	128.80	130.55
Mayor & Council (unpaid positions)	13.00	13.00	13.00	13.00

# 2016 Budget

# FTE Summary by Department

Department	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Administration	9.30	9.30	9.30	9.30
Public Works	28.00	28.00	28.00	29.00
Public Safety	63.00	60.00	60.00	60.00
Municipal Court	5.25	5.25	5.25	5.25
Community Development	4.70	5.20	5.45	6.20
Parks & Community Programs	20.80	20.80	20.80	20.80
Total FTE	131.05	128.55	128.80	130.55
City Governance (unpaid positions)	13.00	13.00	13.00	13.00

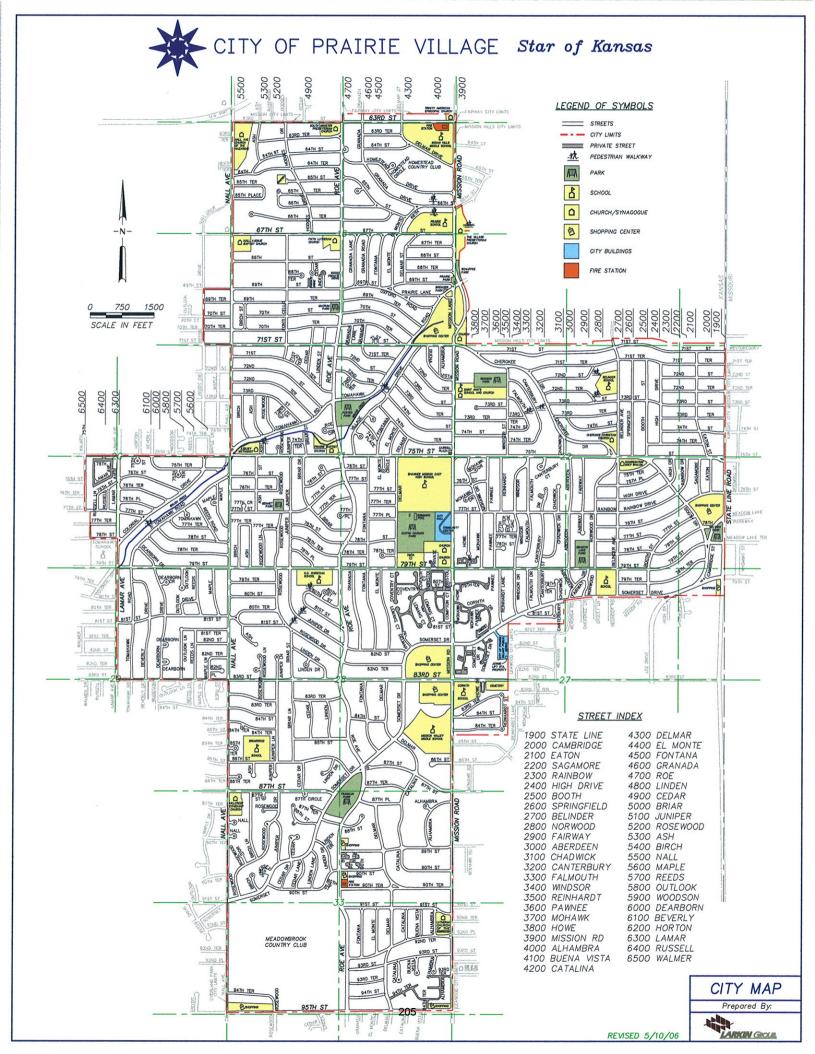
# FTE Summary by Position

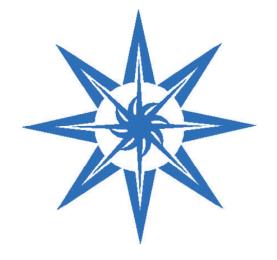
Department/Position	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Administration	7			
City Administrator	1.00	1.00	1.00	1.00
Assistant City Administrator	0.30	0.30	0.30	0.30
Executive Assistant	1.00	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Accounting Clerk	-	1.00	1.00	1.00
Administrative Support Specialist	4.00	3.00	3.00	3.00
City Clerk	1.00	1.00	1.00	1.00
Total	9.30	9.30	9.30	9.30
				,
Public Works				
Public Works Director	1.00	1.00	1.00	1.00
Senior Project Manager	-	-	-	1.00
Project Inspector	-	-	-	1.00
Manager of Engineering Services	1.00	1.00	1.00	-
Office Manager	1.00	1.00	1.00	1.00
Field Superintendent	1.00	1.00	1.00	1.00
Construction Inspector	2.00	2.00	2.00	2.00
Administrative Support Specialist	1.00	1.00	1.00	1.00
Crew Leader	4.00	4.00	4.00	4.00
Maintenance Worker	7.00	7.00	7.00	7.00
Mechanic	1.00	1.00	1.00	1.00
Senior Maintenance Worker Laborer	3.00 5.00	3.00 5.00	3.00 5.00	4.00 5.00
Seasonal Laborers	1.00	1.00	1.00	5.00
Total	28.00	28.00	28.00	29.00
iotai	20.00	20.00	20.00	29.00
Public Safety	7			
Police Chief	1.00	1.00	1.00	1.00
Police Captain	2.00	2.00	2.00	2.00
Police Sergeant	8.00	8.00	7.00	8.00
Police Corporal	4.00	4.00	4.00	4.00
Police Officer	33.00	32.00	33.00	33.00
Executive Assistant	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	-
Dispatcher	6.00	6.00	6.00	6.00
Records Clerk	2.00	2.00	2.00	2.00
Property Room Clerk	1.00	1.00	1.00	1.00
Community Service Officer	2.00	2.00	2.00	2.00
Crossing Guard	2.00	-	-	-
Total	63.00	60.00	60.00	60.00

# 2016 Budget

# FTE Summary by Position

Department/Position	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Municipal Justice	Í			
Court Baliff	0.25	0.25	0.25	0.25
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk A	3.00	3.00	3.00	3.00
Court Clerk B	1.00	1.00	1.00	1.00
Total	5.25	5.25	5.25	5.25
Community Development				
Assistant City Administrator	0.70	0.70	0.70	0.70
Administrative Support Specialist	1.00	1.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00
Code Enforcement Officer	1.00	1.00	1.25	2.00
Building Inspector	1.00	1.00	1.00	1.00
Management Intern	-	0.50	0.50	0.50
Total	4.70	5.20	5.45	6.20
Parks & Community Programs				
Management Assistant	1.00	1.00	1.00	1.00
Pool Manager	0.35	0.35	0.35	0.35
Assistant Pool Manager	0.50	0.50	0.50	0.50
Guards	14.75	14.75	14.75	14.75
Coaches	1.00	1.00	1.00	1.00
Concession Worker	3.00	3.00	3.00	3.00
Tennis Instructor	0.20	0.20	0.20	0.20
Total	20.80	20.80	20.80	20.80
Grand Total	131.05	128.55	128.80	130.55
Unpaid Positions				
Mayor	1.00	1.00	1.00	1.00
Council Member	12.00	12.00	12.00	12.00
Total	13.00	13.00	13.00	13.00
Appointed/Contracted Officials				
City Attorney/Assistant City Attorney	0.05	0.05	0.05	0.05
City Planner	0.05	0.05	0.05	0.05
City Treasurer	0.05	0.05	0.05	0.05
City Prosecutor	0.50	0.50	0.50	0.50
Municipal Judge	0.50	0.50	0.50	0.50
Public Defender	0.25	0.25	0.25	0.25
Total	1.40	1.40	1.40	1.40





# Glossary



The Annual Budget for the City of Prairie Village contains specialized and technical terminology, which is unique to public finance and budgeting. This glossary is provided to assist those unfamiliar with municipal budgeting terms to ensure this annual budget is understandable and meaningful to both the general public and the organization.

<u>Accrual Accounting</u>: A basis of accounting in which debits and credits are recorded at the time they are incurred, as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue which was earned on September 30, but for which payment was not received until October 10, is recorded as being received on September 30 rather than October 10.

Actual: When used on schedules in this document, total amount spent as recorded and audited.

<u>ADA (Americans with Disabilities Act)</u>: Federal act which requires all City facilities be constructed and remodeled to accommodate persons with disabilities.

**Ad Valorem:** According to value.

Ad Valorem Tax: A tax computed from assessed valuation of land and improvements.

<u>Adoption</u>: Formal action by the City Council, which permits the City to incur obligations and to make expenditures of resources.

<u>Appropriation</u>: An authorization made by the Governing Body to incur obligations and to make expenditures of resources.

<u>Assess</u>: To value property for the purpose of taxation. The County assesses property every year; that assessment must be used by the City.

<u>Assessed Valuation</u>: A value established for real or personal property by the County Assessor and the State for use as a basis for levying property taxes. In Prairie Village the Assessed Valuation is 25% of appraised value for commercial property and 11.5% of appraised value for residential property.

**Balanced Budget:** is defined as one of the following:

- 1. An annual budget in which revenue anticipated is equal to budgeted expenditures. or
- 2. An annual budget in which a portion of Fund Balance is approved for use to finance a specific capital project or program.

**Bond:** A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and repayments of principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects such as buildings, streets and bridges. All bonds outstanding at this time in the City of Prairie Village are General Obligation bonds, which are a debt of the City.

**<u>Budget</u>**: A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal service levels approved by the Governing Body.

<u>Budget Adjustments</u>: A procedure utilized by the City staff and Mayor to revise a line item budget appropriation without changing the program total.

**<u>Budget Amendment</u>**: A formal procedure for increasing budget appropriations. This procedure, which is established by State statute, requires publication and public hearing before approval by the City Council.

<u>Budget Basis</u>: Modified accrual basis. Expenditures are recognized when commitment is made; revenue is recognized when received.

<u>Budget Calendar</u>: The schedule of key dates or milestones, which the City departments follow in preparation, adoption, and administration of the budget.

<u>Budget Control</u>: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**<u>Budget Document</u>**: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council and the public.

**CAD**: Computer aided dispatch system in the police department.

CAFR: Comprehensive Annual Financial Report.

<u>Capital Infrastructure Program</u>: A plan for capital expenditures over a fixed period of years to meet capital needs of the City. It sets forth each project, or other contemplated expenditures, in which the City is to have a part and specifies the full resources estimated to be available to finance projected expenditures.

<u>Capital Outlay/Capital Project</u>: An expenditure which results in the acquisition of, or addition to, fixed assets and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Structures and Improvements, Equipment; constitutes a tangible, permanent addition to the value of City assets; cost generally exceeds at least \$2,000; does not constitute repair or maintenance; and, is not readily susceptible to loss.

<u>CARS (County Assisted Road System)</u>: The County appropriates money for projects on arterial and corridor streets throughout the County. Maintenance projects on those streets are financed with a combination of County CARS funds and City funds.

<u>Cash Basis</u>: State Statute requires budget to be submitted on a cash basis defined as cash on hand on January 1 of the budget year less accounts payable and encumbrances, plus receipts anticipated less expenditures anticipated for the budget year.

<u>Cash Management</u>: The management of cash necessary to pay for government services with investment of temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest return available for temporary cash balances.

<u>CID (Community Improvement District)</u>: A defined area within which there is an additional tax or fee to fund improvements within the district's boundaries.

<u>CIP</u>: Capital Infrastructure Program includes replacement and new equipment, as well as infrastructure maintenance and redevelopment.

<u>CDBG (Community Development Block Grant)</u>: Federal grant program used from time to time in Prairie Village for ADA compliance projects.

<u>City Council</u>: Two residents elected from each of the City's six wards to make policy decisions for the City.

**CPI:** Consumer Price Index prepared by the U.S. Department of Labor. It's the federal government's broadcast gauge of costs for goods and services and has for reaching implications for all sectors of the economy.

<u>Communicator</u>: Telephone system that calls residents in a specific area to alert them to an emergency or crime in the area.

<u>Contingency Reserve</u>: The City follows a concept of budgeting for contingencies in several different manners. Each budget includes appropriations for events that are highly likely to occur every year in general, but which may vary in specific location. For example, each year it is reasonable to expect a basic level of building mechanical systems will require repair.

For contingencies which are less likely to occur in a given year, but which are likely to occur over a period of several years, contingent amounts are included in each major fund at a reasonable level. These funds cover revenue shortfall and unplanned expenditures.

For catastrophic emergencies, the State Code allows the City to incur necessary expenditures to respond to the need and to add the amount of emergency costs to the next property tax levy.

<u>D.A.R.E.</u> (<u>Drug and Alcohol Resistance Education</u>): A program designed to educate youths to say "No!" to drugs and alcohol.

**<u>Debt Limit</u>**: Maximum debt permitted by state statute.

<u>Debt Service</u>: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**<u>Deficit</u>**: Amount by which expenditure exceeds revenue.

<u>Department</u>: A major administrative division of the City, which includes overall management responsibility for program services or a group of related operations within a functional area.

**<u>Disbursement</u>**: Payment for goods and services in cash or by check.

**<u>Elastic Revenue</u>**: Revenue source which automatically responds to inflation. Sales tax is an elastic revenue source.

**Elected Officials:** Mayor and members of the Prairie Village City Council.

**Encumbrance:** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures.

**Enterprise Fund:** Funds a governmental operation which receives revenue through service on a business basis.

**Expenditure:** This term refers to the outflow of funds paid or to be paid for an asset obtained, or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure. An encumbrance reserves funds to be expended.

**<u>FEMA</u>**: Federal Emergency Management Association – Agency of the federal government responsible for responding to and assisting local governments to deal with catastrophic events.

<u>First Class City</u>: In the state of Kansas, a city is designated as a city of the first class when it reaches a population of 25,000; the classification remains even if the city's population declines to a level below 25,000.

<u>Five Year Forecast</u>: The City has developed and uses a five-year forecast to evaluate the effect of budgetary and other financial decisions on the City's overall financial position. The projection model includes major revenue sources, expenditure categories and the effect of annual operations on the fund balance.

<u>Fixed Asset</u>: Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment. (See "Capital Outlay/Capital Project" for additional information).

**<u>Franchise Fees:</u>** Changes to utility operators for use of City right-of-way.

<u>Full Time Equivalent Position (FTE)</u>: A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working 20 hours per week would be equivalent to .5 of a full-time position.

**<u>Fund</u>**: An accounting entity, which has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

<u>Fund Balance</u>: Fund balance is the excess of assets over liabilities and is therefore also known as surplus funds.

Designated Fund Balance is appropriated for encumbrances and/or use in the future.

Undesignated Fund Balance is the amount which has no claims against it and is available for use.

Gateway Inspection: Routine patrol to record code violations as viewed from the sidewalk.

<u>General Fund</u>: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund finances most of the basic operating services.

**General Obligation Bonds**: Bonds that finance a variety of public projects such as street, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government.

<u>Generally Accepted Accounting Principles (G.A.A.P.)</u>: Detailed accounting standards and practices for the state and local governments as prescribed by the Governmental Accounting Standards Board (GASB).

**Goal**: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

Governing Body: Mayor and members of the City Council.

**Grant**: A contribution by government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

<u>Inelastic Revenue</u>: Revenue source that does not automatically respond to inflation. User fees are inelastic revenue sources.

<u>Infrastructure</u>: Streets, curbs, storm drainage system, traffic system, sidewalks, and City owned buildings, parks and park structures.

<u>Intergovernmental Revenue</u>: Revenue received from another government for a specified purpose. In Prairie Village, these are funds from Johnson County or the State of Kansas.

JTL: Junior Tennis League for youth sponsored by the City.

<u>JIAC – Juvenile Intake and Assessment Center</u>: County—run facility to provide specialized services for juveniles.

K.B.I.: Kansas Bureau of Investigation, a State agency that investigates major crimes.

<u>K.I.B.E.R.S.</u>: Kansas Incident Based Reporting Systems – a computer based system through which cities report crime statistics to the State.

K.S.A.: Kansas Statutes Annotated. Laws of the State of Kansas.

**<u>Levy</u>**: (verb) To impose taxes, special assessments, or service charges for the support of City activities. (noun) Total amount of taxes, special assessments or service charges imposed by a government.

<u>Line Item Budget</u>: A budget that lists each expending category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

**Long Term Debt**: Debt with a maturity of more than one year after the date of issuance.

<u>MARC</u>: Mid-America Regional Council -- serves as the Council of Governments and the Metropolitan Planning Organization for the bistate Kansas City region.

**Metro Squad**: Consortium of police departments in the metropolitan area directing efforts for major crime events.

**Modified Accrual**: Basis of accounting in which expenditures are recognized when commitment is made and revenue is recognized when received or measurable.

**N/A**: This is an abbreviation for "information not available" and/or "information not applicable."

**NPDES (National Pollutant Discharge Elimination System)**: Federal program developed to provide accountability for pollution in streams, and storm drainage system.

<u>NIMS (National Incident Management System)</u>: NIMS is required training for all City officials and employees as preparation for emergency situations.

**Notify JoCo**: A Mass notification system designed to keep Johnson County residents, businesses, and others informed of emergencies, including weather warnings, water main breaks, public safety alerts, and natural disasters.

<u>Objective</u>: Desired output-oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

<u>Operating Budget</u>: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

PM: Preventive maintenance for vehicles and equipment.

<u>Part I and Part II Crimes</u>: Established by the FBI's Uniform Crime Reporting System. Part I crimes are major crimes, which consist of homicide, rape, robbery and aggravated assault. Part II crimes are property crimes, which consist of burglary, auto theft, arson, etc.

<u>Performance Indicators</u>: Specific quantitative and qualitative measures of work performed as an objective of a program.

**Policy Statement**: Policies adopted by the Governing Body, which become the operating plan for a program.

<u>Program</u>: A group of related activities performed by an organizational unit for the purpose of accomplishing a service for which the City is responsible.

**Property Tax**: Property taxes levied on both real and personal property according to the property's valuation and the tax rate.

<u>Reappraisal</u>: The County Assessor reviews values of property in the County every year, changing those that have increased or decreased in value.

**Revenue**: Funds the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

**Reverse 911**: Telephone system which will call residents in a specific area to alert them to a crime event. (Also referred to as Communicator).

**Reserve**: An account used to indicate a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Risk Management: An organized attempt to protect a government's assets against accidental loss.

**Roundabout**: A type of intersection designed in the round to slow traffic and traffic movements.

**School Resource Officer (SRO)**: An officer assigned to high school and junior high schools in Prairie Village to interact with students and to prevent problems in and around the school. The position is partially supported by a grant from the school district.

<u>Service Requests</u>: Requests from citizens for maintenance/repair of City infrastructure. Each request is recorded, evaluated and appropriate action taken. A survey is sent to resident after work is completed to determine satisfaction level.

<u>SIU (Special Investigations Unit)</u>: A program of undercover police officers who investigate drug violations.

**SMAC (Storm Water Management Advisory Committee)**: A group that allocates revenue to City projects from a county 1/10 cent sales tax. The grants are referred to as SMAC grants.

Source of Revenue: Revenues are classified according to their sources or point of origin.

**Surplus**: Amount of revenue which exceeds expenditure.

<u>Tax Rate</u>: A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

<u>Taxes</u>: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

<u>User Fees</u>: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

