

**City of
Prairie Village, Kansas**



The Star of Kansas

2020 Budget



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Prairie Village
Kansas**

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Prairie Village, Kansas for its annual budget for the fiscal year beginning January 1, 2018. In order to receive this award, a government unit must publish a budget that meets program criteria as a policy document, as an operational guide, as a financial plan, and as a communication device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

COMMUNITY VISION STATEMENT

City of Prairie Village, Kansas



The City of Prairie Village preserves the ambiance of a village with the livability of a neighborhood. The “village” lifestyle is enhanced by quality education, a variety of housing, recreation and local commerce in pedestrian friendly centers.

City of Prairie Village
7700 Mission Road
Prairie Village, Kansas 66208
913/381-6464
www.pvkansas.com



Center: Mayor Eric Mikkelson

Second Row (left to right): Andrew Wang, Ron Nelson, Jori Nelson, Sheila Myers and Terrence Gallagher

Back Row (left to right): Serena Schermoly, Brooke Morehead, Tucker Poling, Courtney McFadden, Dan Runion, Ted Odell and Chad Herring

Eric Mikkelson	Mayor	mayor@pvkansas.com
Chad Herring	Ward 1	cherring@pvkansas.com
Jori Nelson	Ward 1	joriforpv@gmail.com
Ron Nelson	Ward 2	rnelson@pvkansas.com
Serena Schermoly	Ward 2	sschermoly@pvkansas.com
Tucker Poling	Ward 3	tpoling@pvkansas.com
Andrew Wang	Ward 3	awang@pvkansas.com
Sheila Myers	Ward 4	smyers@pvkansas.com
Brooke Morehead	Ward 4	bmorehead@pvkansas.com
Courtney McFadden	Ward 5	cmcfadden@pvkansas.com
Dan Runion	Ward 5	danforpv@gmail.com
Terrence Gallagher	Ward 6	tgallagherpv@gmail.com
Ted Odell	Ward 6	todell@pvkansas.com

Department Heads and Appointed Officials

Department Heads

City Administrator	Wes Jordan	wjordan@pvkansas.com	913/385-4621
Deputy City Administrator	Jamie Robichaud	jrobichaud@pvkansas.com	913/385-4601
Assistant City Administrator	Alley Porter	aporter@pvkansas.com	913/385-4635
City Clerk	Adam Geffert	ageffert@pvkansas.com	913/385-4616
Finance Director	Lisa Santa Maria	lsantamaria@pvkansas.com	913/385-4661
Police Chief	Tim Schwartzkopf	tschwartzkopf@pvkansas.com	913/385-4609
Public Works Director	Keith Bredehoeft	kbredehoeft@pvkansas.com	913/385-4642

Appointed Officials

City Attorney	David Waters, Lathrop & Gage
City Treasurer	Fielding Norton, Jr.
Municipal Judge	Karen Torline
Municipal Judge	Michelle A. DeCicco
City Prosecutor	Ashley Repp





City of Prairie Village – Organizational Overview

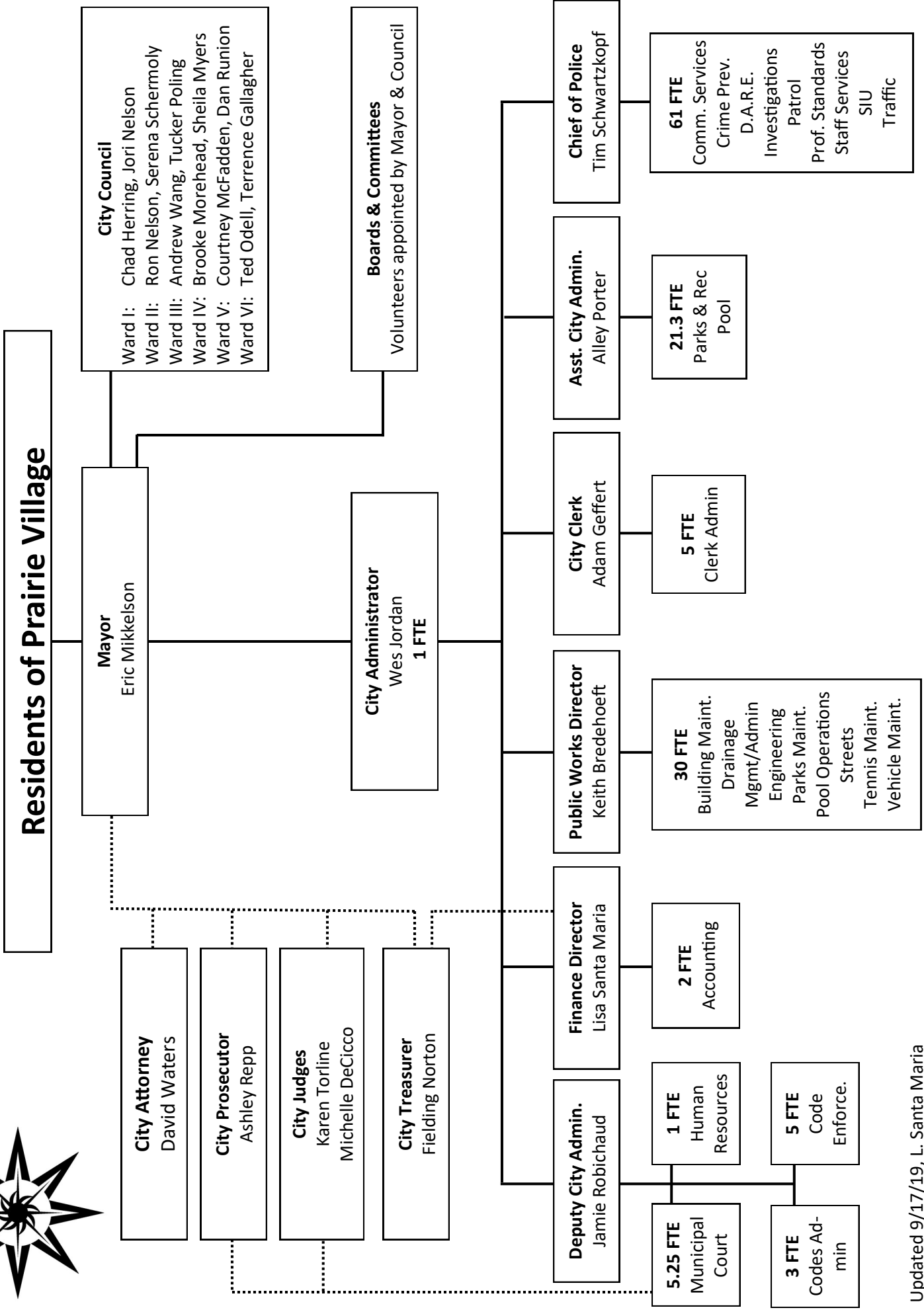


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Executive Summary







The Honorable Mayor and City Council of the City of Prairie Village, Kansas:

This 2020 Budget reflects the hard work of the Governing Body and City Staff to ensure the future will be bright for both current and future residents of The City of Prairie Village. Budget work sessions were conducted during the spring of 2019 and a public hearing was held in August. The City's finances are healthy and stable, and build on our investments in the community to improve the lives of all Prairie Villagers, while keeping our spending in check.

Limiting expenditure growth is accomplished by prioritizing spending and careful monitoring of the budget and revenue sources. The total 2020 Budget equals \$31,369,589, a 2.7% increase over the 2019 adopted Budget. The total 2020 General Fund expenditure budget is 3.8% more than the 2019 General Fund expenditure budget. The annual budget is one of the most important documents prepared by the Governing Body. The primary purpose of the budget and budget process is to develop, adopt, and implement a plan for accomplishing goals for the upcoming year within given constraints. It serves as a financial plan, provides guidance to Department Managers and communicates the City's financial condition. Most importantly, it presents the Governing Body's vision for the community by describing how public funds will be spent in order to achieve policy objectives.

The process of developing the 2020 Budget included a detailed study of spending, long-term financial obligations, and asking tough questions about both current and future issues facing the community. The current state of the local economy has resulted in a 5.9% increase in the 2020 General Fund revenue forecast over the 2019 budget. Overall, property values rose by 11.25% due to reappraisal growth and new construction. City sales tax collections for Prairie Village remain stable. With no significant new retail openings, sales tax collections reflect more modest increases than other revenue sources. While continuing to address the core needs of the community, the 2020 Budget continues to invest in our neighborhoods while remaining essentially the same. The 2020 Budget has been designed to be consistent with the long-term vision of the City and the overriding goals and objectives of the City.

Personnel service costs account for 65% of the City's General Fund total expenditures. A city-wide compensation / benefits study was conducted in 2017. As a result of the study, salary ranges, compensation in general and a few of the benefits offered were adjusted so that the City could remain competitive with area salaries and to better recruit and retain quality employees. The compensation study benefited both the City and the employees. The 2020 Budget maintains the Comprehensive Pay Plan from 2017.

The 2020 Budget is only one part of the City's planning process. The City's four-year Capital Infrastructure Program (CIP) and The Village Vision Strategic Investment Plan are the other parts of the planning process. The CIP is included in this budget document and includes the City's infrastructure plans through 2023.

Goals and Objectives – 2020 Budget Process

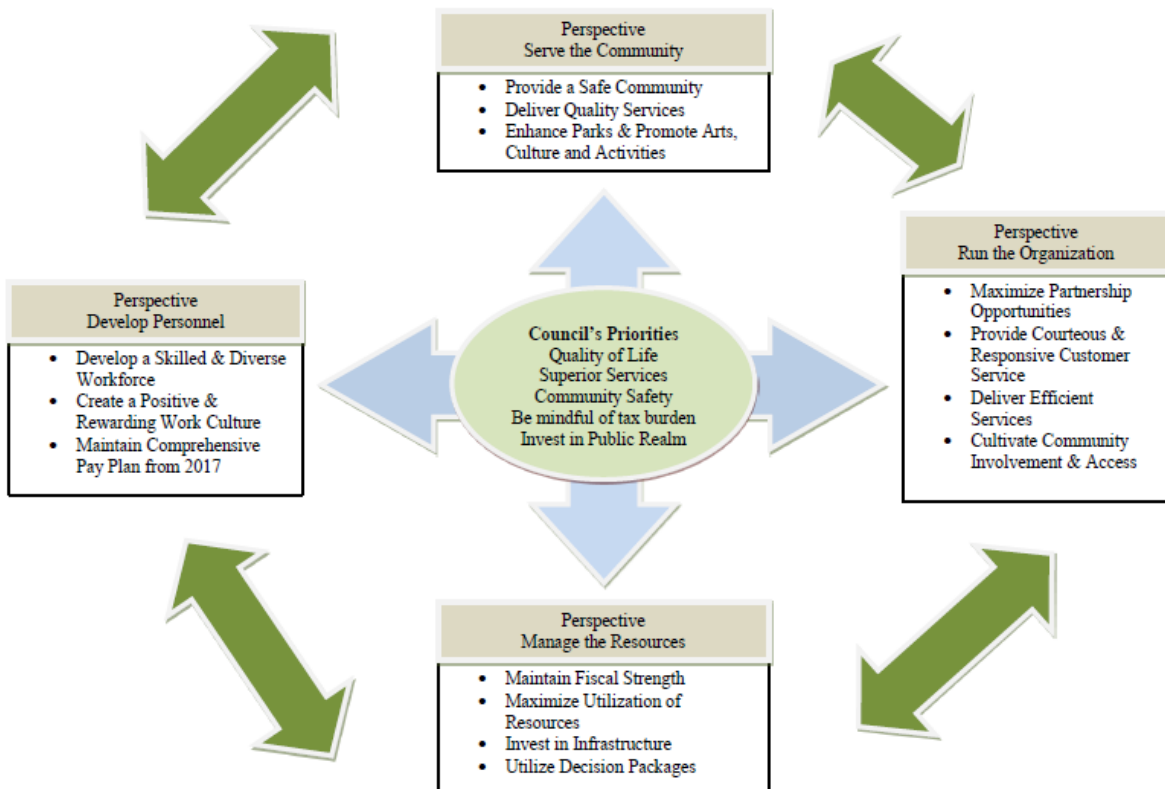
The Governing Body established the following goals and objectives to guide the preparation of the 2020 Budget:

- Maintain high quality services and programs;
- Maintain quality streets, parks and infrastructure;
- Continue strong financial condition;
- Maintain AAA bond rating;
- Increase financial transparency;
- Increase citizen participation in budget issues, and
- Be mindful of the tax burden.

To meet these goals and objectives, the Governing Body and City staff employed the following strategies:

- Conduct a thorough review of all budget items at the staff level;
- Review new revenue opportunities;
- Plan for future needs by utilizing the reserve funds, and
- Assess and plan for technology needs.

Goals and Objectives - 2020 Budget Process



Budget Considerations

When developing the budget, the Governing Body and the staff faced several considerations in meeting the goals and objectives set forth at the beginning of the process.

- The mill levy was set at 19.314 (same as 2019). Property tax revenue provides about 28% of citywide revenue.
- Current economic conditions – The 2020 Budget was developed during a slow, but steady upward economic trend. The local housing market in Prairie Village is very strong and unemployment rates are low. These indicators are a positive for the local economy and resulted in an adoption of a prudent budget with no additional tax burden passed onto residents.
- Sales taxes provide about 23% of citywide revenue. Actual collections for 2018 were 103% of budget projections. Prairie Village has the second lowest sales tax rate when compared to other Johnson County cities.
- Infrastructure – The adopted 2020 – 2023 Capital Improvement Program is fully-funded based on priorities established by residents, City Council, and staff. The General Fund allocates the equivalent of 19.5% of total resources to capital infrastructure construction in 2020. The Capital Infrastructure budget accounts for 23% of the overall 2020 expenditure budget.
- Maintain adequate financial reserves – The City works to maintain an adequate General Fund reserve to address emergencies, changes in economic conditions, and large capital needs. The December 31, 2020 fund balance is projected to be \$5,526,519, which is thought to be sufficient to maintain fiscal flexibility.
- Costs of employee benefits – benefit costs continue to rise. The contribution requirements for pension plans increased significantly in the last couple of years and the 2020 Budget reflects a continuation of this trend due to the condition of the financial markets.
- The 2020 budget maintains the 2017 Comprehensive Salary Plan. This is important to retain and attract qualified employees.
- Technology – The City continues to maintain and build its technology infrastructure with funding provided in the 2020 budget.

Responses to Budget Challenges

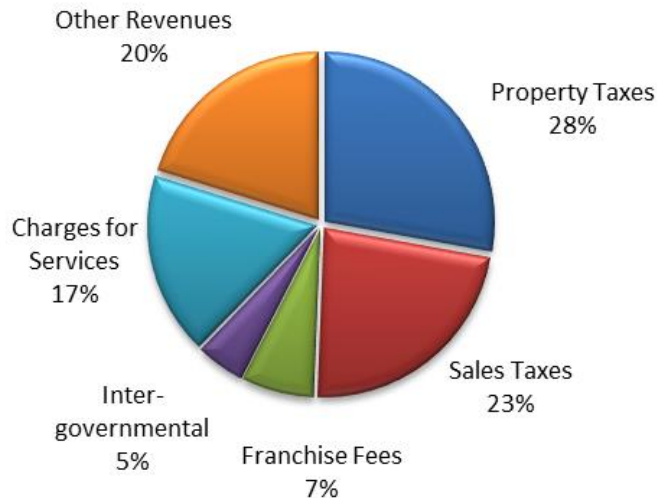
At the beginning of the 2020 Budget development, the City's projected expenditures exceeded projected revenues. To address the gap and balance the budget, savings from the 2018 budget were used to offset the difference. The Governing Body, staff and the Finance Committee looked closely at ongoing versus one-time expenditures as a way to address current budget needs. The Governing Body also examined other budget priorities presented to them by City staff. In order to maintain spending while preserving city services, expenditure cuts and reallocation of resources were continued. Maintenance of quality infrastructure continues to be a challenge and deferment of work results in increased maintenance and replacement costs. Therefore, the City anticipates increasing general funding to infrastructure maintenance in order to maintain a level that adequately addresses the City's infrastructure maintenance needs.

Revenues

Total revenues for all funds increased 7% from the 2019 Budget. The bulk of the increase is due to an increase in property taxes and intergovernmental funds which consists of grants and other funding sources.

General fund revenues are projected to increase 5.9% from the 2019 Budget. The increase is due to a continued upward trend in property values and fines and fees activity. The chart on the next page shows the composition of the City’s revenues for 2020.

2020 Revenue Sources - All Funds



Property Taxes – Property tax receipts are budgeted at \$8,208,703, an increase of 7.8% over the 2019 budget. The increase is largely due to increased assessed property values. The final mill levy rate is set at 19.314, the same as the 2019 level. The City’s assessed valuation for 2019 increased 9% over the assessed valuation for 2018. The average home sales price increased 2.21% from 2017 to 2018, while the mean appraised value rose 10.53% during the same time period.

Sales & Use Taxes – The City’s sales and use tax revenues are budgeted to be \$8,100,000, a 5.5% increase over the 2019 budgeted revenues. The City began receiving a new County sales tax in April of 2017. Combined, Sales and Use tax accounts for 28% of the total revenues collected and is based on 2018 actual, estimated 2019 revenues and current projections. The City began collecting an additional 1% sales tax in 2011 from two Community Improvement Districts that were established in 2011.

Intergovernmental – The 2020 Budget includes \$1,389,790 and accounts for 5% of citywide revenue.

Highway Tax	\$ 610,040
CARS Grant	536,000
SMAC Grant	<u>243,750</u>
Total	\$1,389,790

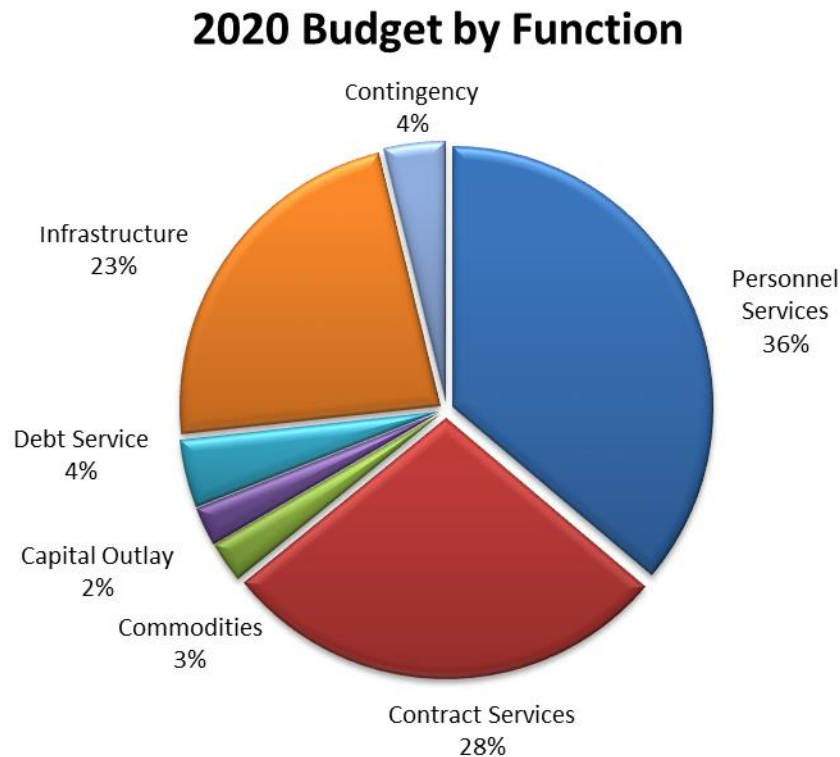
Franchise Fees – The 2020 Budget is set at \$2,048,154, a 3.9% increase from the 2019 Budget reflecting an increase in Kansas Gas and cable franchise fees. Franchise fees are collected on electricity, natural gas, cable television, some telephone services. Water, internet service, and cellular phones are not subject to franchise fees.

Stormwater Utility Fee – The City established this fee in 2009 to provide a dedicated funding source for the stormwater management program. The fee is calculated based on a parcel’s square feet of impervious area. The fee for 2020 remains at 4¢ per square foot. This fee accounts for 32% of the Charges for Services revenue source.

Additional information about the City’s revenues can be found in the Revenue Section of this document.

Expenditures

The chart below shows the composition of the City’s 2020 expenditures for all funds by function.



Capital Outlay – Decreased 23% from the 2019 Budget. This category fluctuates from year to year depending on what equipment is scheduled for replacement. The 2020 Budget includes funding for leased and hybrid vehicles, replacement of police radios, City Hall energy audit and various other capital related expenses.

Commodities – Increased 2% from the 2019 Budget. Commodities include items such as insurance, training, utilities and maintenance costs. City staff monitors expenditures throughout the year and continually looks for ways to contain these costs.

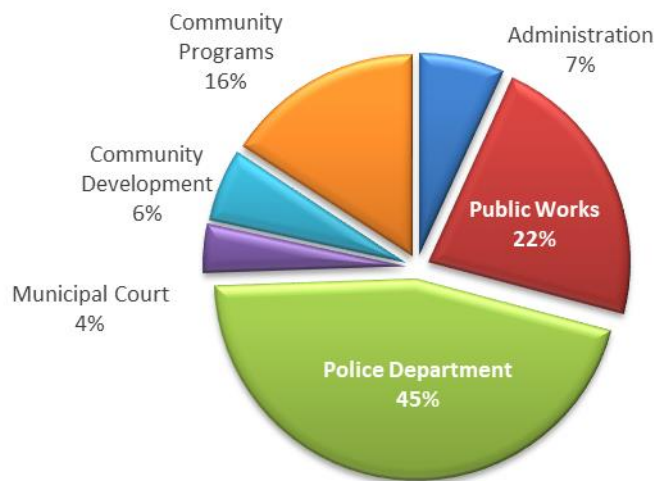
Contract Services – Increased 4.3% over the 2019 Budget. Included in this category are software maintenance licenses, consultant and legal fees, janitorial services, TIF contractual payment and numerous other business areas the City contracts out assistance for. Expenditures for contracted services are based on flat fee based contracts and hourly use.

Debt Service – Principal and interest payments are budgeted at \$1,320,850, or 4.2% of operating expenditures. As of December 31, 2019, outstanding general obligation debt is \$17,716,062. The debt will be paid off in 2036, provided that the City does not issue any new debt or restructure current debt.

Infrastructure – Decreased 1% from the 2019 Budget. The infrastructure budget is determined by the City’s financial plan and four-year CIP. The budget will fluctuate from year to year depending on the projects scheduled and funding available from both the City and outside agencies. In 2019, the budget had an additional \$779,750 in SMAC and CARS Grant funding.

Personnel Services – Increased 5.2% over the 2019 Budget. This increase is due to employee benefit costs and the annual employee merit pool. As a result of a city-wide compensation / benefits study, salary ranges, compensation in general and a few of the benefits offered were adjusted so that the City can remain competitive with area salaries and to better recruit and retain quality employees.

2020 Budget
Full-Time Equivalent Employees by Department

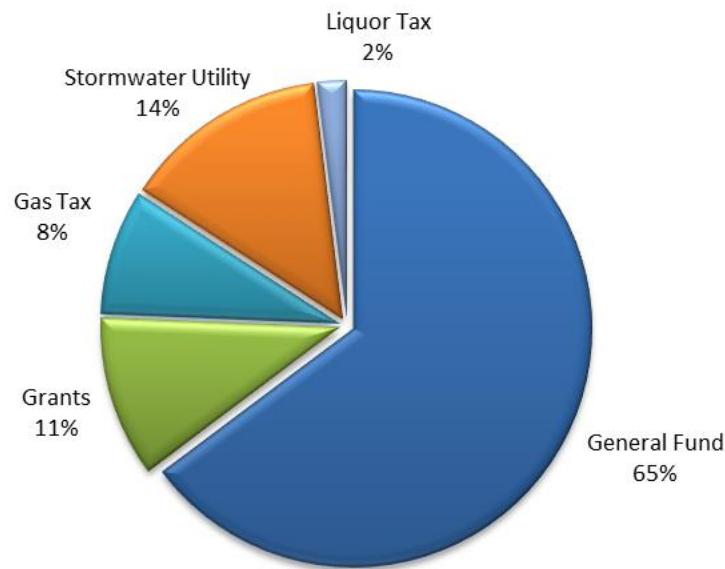


Two thirds of City personnel are located in the Police and Public works Departments.

Capital Infrastructure Program

The chart below shows the composition of the City's Capital Infrastructure program revenues for 2020.

2020 Capital Improvement Program Funding Sources



The Capital Infrastructure Program is made up of the following sections:

Parks – Includes plans for redevelopment and replacement of existing park structures and materials.

Drainage– Includes plans for the replacement of components of the City's storm drainage system.

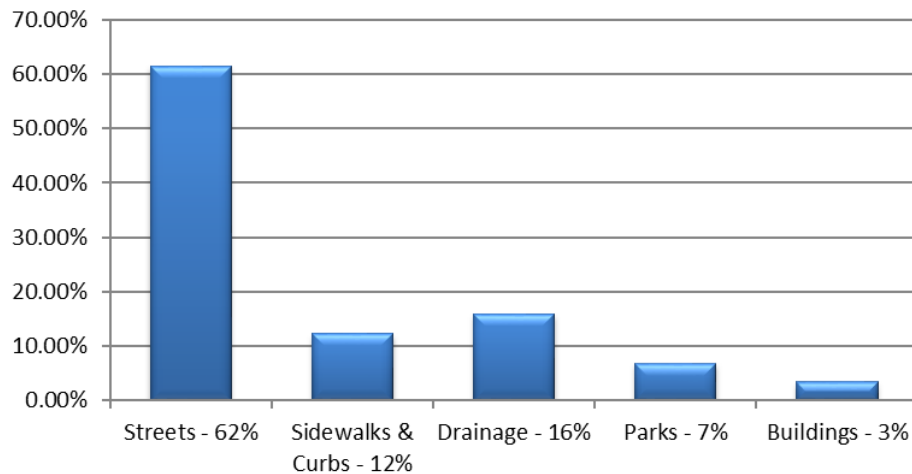
Streets – Includes plans for replacement or major improvements that will extend the life of the City's street system.

Buildings – Includes plans for replacement or major improvements that will extend the life of the City's buildings.

Sidewalks & Curbs – Includes plans for replacement or major improvements that will extend the life of the City's sidewalk and curb system. Also includes plans for additions to the system to comply with the City's sidewalk policy or ADA regulations.

The chart on the next page shows the composition of the City's Capital Infrastructure program expenditures for 2020.

2020 CIP Expenditures



Reserves

The 2020 Budget contains several reserves which position the City to deal with unexpected events and save for large purchases.

General Fund – The General Fund contains a contingency reserve which is an appropriated amount to cover unforeseen expenditures during the year. The Governing Body established a minimum reserve for the General Fund of 25% of revenues in addition to the contingency reserve. The fund balance in the General Fund at the end of 2020 is projected to be at least 25% of 2020 revenues (excluding transfers).

Solid Waste Management Fund – It is the City's policy to maintain one and half months' worth of expenditures as a reserve. The fund balance at the end of 2020 is within this range.

Stormwater Utility Fund –The reserve in this fund was established to cover uncollectible special assessments. The City estimates the uncollectible amount to be approximately 1% of revenue.

Capital Projects Fund – The City does not have a policy regarding the amount of reserves to maintain in this fund. However, the Public Works director reviews the reserves in this fund each year to ensure they are appropriate. The goal of the City's CIP is to forecast future public improvements needed in the City. In the CIP process, the City uses both physical and financial planning elements in order to utilize resources to the greatest benefit. The impact of the capital improvements on operating was considered in the development of the 2020 operating budget and the 2020 – 2023 CIP budgets.

Risk Management Reserve Fund – The balance in this fund is used to cover uninsured losses such as insurance deductibles. Staff reviews the fund balance each year to determine if it is adequate, and makes funding recommendations to the Governing Body.

Economic Development Fund – The balance in this fund has been allocated to fund the Exterior Grant Program.

Equipment Reserve Fund – The balance in this fund reflects amounts set aside for major equipment purchases that may span multiple fiscal years.

Conclusion

This spending plan seeks to maintain our Prairie Village's status as a desirable community in which to live, work and play while maintaining a stable economic foundation on behalf of our Citizens. We are committed to careful and thoughtful fiscal management, a conservative spending philosophy, efficient service delivery under the best possible terms, and providing our Citizens with the highest quality of life possible.

This budget builds on our priorities and community values.

The first step for 2020 has been accomplished by the Governing Body through development and adoption of the annual budget. This document will act as a guide for staff in providing services to the citizens of Prairie Village, as well as a tool for monitoring revenues and expenditures in 2020.

We would like to thank the department directors and their staff for their efforts in developing the 2020 Budget. Their efforts will ensure that Prairie Village remains a premier community in the metropolitan area.

Respectfully submitted,



Wes Jordan
City Administrator



Lisa Santa Maria
Finance Director

Budget Overview

The Budget Overview schedule gives a synopsis of the City for the last two years, the current year budget and the 2020 budget.

Revenues

The City's main revenue sources are gradually increasing as can be seen in the fluctuations between the four years presented. The most significant changes have been in the positive Use Tax, Fines and Fees and Property Tax revenue collections. Liquor Tax is allocated per Kansas Statute and is allocated to 1/3 General Fund, 1/3 Parks and Recreation and 1/3 Special Alcohol. The 2020 budget is balanced without a mill levy increase. The City increased the mill levy in 2012 by 0.614 mills. Total 2020 budgeted revenue increased 5% over 2018 actuals.

Expenditures

Expenditures increased 2.7% over the 2019 budget and is attributable to 5% increase in personnel services and a 4.4% increase in contract services spending. Total 2020 budgeted expenditures increased 10.7% over 2018 actuals (not including contingency). Personnel Service and contract services accounts for 72% and infrastructure accounts for another 27% of the increase over 2018 actuals.

Fund Balance

The Budget Overview schedule on page 12 shows the fund balance for all funds, except the pension and grant funds. The chart, on the next page, shows the detail by individual fund. The policy for the target fund balance amount will vary from fund to fund. The focus for operational reserves is on the fund balance in the General Fund, which accounts for 46% of the 2020 total balance. During the budget process, the Governing Body directed staff to present a budget that maintains a minimum fund balance in the General Fund equal to 25% of General Fund revenues. The 2020 Budget complies with this directive.

In 2020, the Governing Body continued to make infrastructure needs a priority. Infrastructure accounts for 23% of total expenditures and is 17.8% more than the 2018 actual amount. The majority of the Capital Infrastructure Program (CIP) funding comes from the reserves in excess of the 25% minimum General Fund balance. The CIP fund balance accounts for 47% of the 2020 total fund balance.

Changes in the General Fund balance reflect a tighter actual to budget ratio (96% estimated) that is used during the budget review process and excess contingency reserves.

Budget Overview

Fund Balances

Fund	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
General	\$ 7,515,509	\$ 7,148,012	\$ 4,973,541	\$ 6,615,787	\$ 5,526,519
Solid Waste ¹	340,709	359,030	-	137,268	229,780
Special Highway ¹	148,736	152,466	-	107,136	119,136
Stormwater Utility ¹	202,732	118,686	-	61,803	107,803
Special Parks & Rec ¹	-	1,135	-	535	635
Special Alcohol ¹	182,262	109,741	-	74,641	27,909
Bond & Interest ¹	72,058	51,542	-	52,542	33,018
Capital Projects	3,080,530	5,516,640	2,519,079	5,580,189	5,643,189
Risk Management Reserve ¹	92,939	138,119	-	133,569	129,019
Economic Development ¹	620,075	547,748	49,500	35,178	50,278
Equipment Reserve	334,380	518,738	56,378	27,615	-
Meadowbrook TIF	91,702	29,614	91,374	91,374	154,374
CID - Corinth	137,476	158,862	-	128,128	-
CID - PV Shops	108,720	157,764	-	141,841	-
Total	\$ 12,927,828	\$ 15,008,097	\$ 7,689,872	\$ 13,187,606	\$ 12,021,660

¹Note: The 2020 Budgeted fund balance for these funds is equivalent to the budgeted contingency amount.

The City of Prairie Village has fourteen funds, which are categorized as either a major fund or a non-major fund. A **major fund** is defined as those **funds** whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their **fund** category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise **funds** in total.

Major Funds

General Fund
Solid Waste Fund
Stormwater Utility Fund
Bond and Interest Fund
Capital Projects Fund

Combined with the General Fund for Reporting Purposes

Economic Development Fund
Equipment Reserve Fund
Risk Management Fund

Non-Major Funds

Special City Street & Highway Fund
Special Parks & Recreation Fund
Special Alcohol Fund
Corinth CID Fund
PV Shops CID Fund
Meadowbrook TIF

2020 Budget Overview - All Funds Combined

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Fund Balance 1/1	13,432,940	12,927,828	10,767,217	13,187,604
Revenues:				
Property Taxes	6,324,800	6,851,002	7,614,743	8,208,703
Incremental Property Taxes	91,702	305,227	648,699	848,699
Sales Taxes	6,253,933	6,660,232	6,425,000	6,725,000
Use Tax	1,243,105	1,340,244	1,250,000	1,375,000
Motor Vehicle Tax	707,915	733,253	759,833	789,025
Liquor Tax	413,052	420,462	408,699	419,376
Franchise Fees	1,961,828	2,119,628	1,972,200	2,048,154
Licenses & Permits	748,657	840,706	737,850	775,750
Intergovernmental	1,606,407	2,010,334	1,068,170	1,389,790
Charges for Services	4,732,874	4,971,602	4,951,927	5,168,093
Fines & Fees	899,054	1,043,189	904,775	1,037,775
Recreational Fees	429,928	420,201	431,350	411,050
Interest on Investments	155,660	244,171	154,062	192,050
Miscellaneous	174,387	99,151	147,600	117,600
Net Inc/Decr in Fair Value	(34,957)	(7,735)		
Total Revenue	25,708,345	28,051,666	27,474,908	29,506,065
Transfers from Other funds:				
Transfer from General Fund	4,815,696	6,821,598	6,665,091	6,509,723
Transfer from Solid Waste Management	-	-	-	-
Transfer from Stormwater Utility Fund	1,642,608	1,691,833	1,660,383	1,565,000
Transfer from Special Highway Fund	588,751	619,774	643,000	610,040
Transfer from Special Parks & Rec Fund	154,446	139,072	137,433	139,792
Total	7,201,501	9,272,277	9,105,907	8,824,555
Total Sources	32,909,846	37,323,943	36,580,815	38,330,620
Expenditures:				
Personnel Services	9,246,073	9,954,546	10,788,562	11,337,498
Contract Services	8,084,594	7,446,558	8,409,443	8,782,564
Commodities	593,230	635,829	777,855	792,755
Capital Outlay	464,872	529,380	983,581	755,650
Debt Service	1,252,572	1,249,761	1,320,358	1,320,850
Infrastructure	6,572,112	6,155,326	7,264,000	7,182,691
Contingency	-	-	1,008,454	1,197,578
Total Expenditures	26,213,453	25,971,399	30,552,253	31,369,586
Transfers to Other Funds:				
Transfer to General Fund	400,000	450,000	565,000	565,000
Transfer to Bond & Interest Fund	723,304	1,274,871	1,320,358	1,301,229
Transfer to Capital Projects Fund	5,843,198	7,062,406	6,785,549	6,402,941
Transfer to Risk Management Fund	35,000	35,000	35,000	35,000
Transfer to Economic Development Fund	-	-	-	65,000
Transfer to Equipment Reserve Fund	200,000	450,000	400,000	455,385
Total	7,201,502	9,272,277	9,105,907	8,824,555
Total Uses	33,414,955	35,243,676	39,658,160	40,194,141
Sources Over(Under) Uses	(505,109)	2,080,267	(3,077,345)	(1,863,521)
Fund Balance @ 12/31	12,927,831	15,008,095	7,689,872	11,324,082

Includes all City funds except for the Grant Fund and the pension trust funds.

**City of Prairie Village
2020 Budget
Budget Summary - All Funds**

	General Fund	Solid Waste Management	Special Highway	Stormwater Utility	Special Parks & Rec	Special Alcohol	Bond & Interest	Subtotal - Budgeted Funds
Fund Balance 1/1	6,615,787	137,268	107,136	61,803	535	74,641	52,539	7,049,709
Revenues:								
Property Taxes	8,208,703	-	-	-	-	-	-	8,208,703
Incremental Property Taxes								-
Sales Taxes	5,575,000	-	-	-	-	-	-	5,575,000
Use Tax	1,375,000	-	-	-	-	-	-	1,375,000
Motor Vehicle Tax	789,025	-	-	-	-	-	-	789,025
Liquor Tax	139,792	-	-	-	139,792	139,792	-	419,376
Franchise Fees	2,048,154	-	-	-	-	-	-	2,048,154
Licenses & Permits	763,850	1,900	-	10,000	-	-	-	775,750
Intergovernmental	-	-	610,040	-	-	-	-	610,040
Charges for Services	1,673,906	1,910,187	-	1,584,000	-	-	-	5,168,093
Fines & Fees	1,037,775	-	-	-	-	-	-	1,037,775
Recreational Fees	411,050	-	-	-	-	-	-	411,050
Bond Proceeds	-	-	-	-	-	-	-	-
Interest on Investments	75,000	15,000	12,000	17,000	100	1,500	100	120,700
Miscellaneous	116,600	-	-	-	-	-	-	116,600
Total Revenue	22,213,855	1,927,087	622,040	1,611,000	139,892	141,292	100	26,655,266
Transfers from Other funds:								
Transfer from General Fund	-	-	-	-	-	-	1,301,229	1,301,229
Transfer from Solid Waste Management	-	-	-	-	-	-	-	-
Transfer from Stormwater Utility Fund	565,000	-	-	-	-	-	-	565,000
Transfer from Special Highway Fund	-	-	-	-	-	-	-	-
Transfer from Special Parks & Rec Fund	-	-	-	-	-	-	-	-
Transfer from Special Alcohol Fund	-	-	-	-	-	-	-	-
Total	565,000	-	-	-	-	-	1,301,229	1,866,229
Total Sources	22,778,855	1,927,087	622,040	1,611,000	139,892	141,292	1,301,329	28,521,495
Expenditures:								
Personnel Services	11,205,956	34,821	-	-	-	96,721	-	11,337,498
Contract Services	4,605,594	1,798,754	-	-	-	74,748	-	6,479,096
Commodities	775,200	1,000	-	-	-	16,555	-	792,755
Capital Outlay	271,650	-	-	-	-	-	-	271,650
Debt Service	-	-	-	-	-	-	1,320,850	1,320,850
Infrastructure	-	-	-	-	-	-	-	-
Equipment Reserve	-	-	-	-	-	-	-	-
Risk Management Reserve	-	-	-	-	-	-	-	-
Capital Infrastructure Reserve	-	-	-	-	-	-	-	-
Contingency	500,000	229,780	119,136	107,803	635	27,909	33,018	1,018,281
Total Expenditures	17,358,400	2,064,355	119,136	107,803	635	215,933	1,353,868	21,220,130
Transfers to Other Funds:								
Transfer to General Fund	-	-	-	565,000	-	-	-	565,000
Transfer to Bond & Interest Fund	1,301,229	-	-	-	-	-	-	1,301,229
Transfer to Capital Infrastructure Fund	4,653,109	-	610,040	1,000,000	139,792	-	-	6,402,941
Transfer to Risk Management Fund	35,000	-	-	-	-	-	-	35,000
Transfer to Economic Development Fund	65,000	-	-	-	-	-	-	65,000
Transfer to Equipment Reserve Fund	455,385	-	-	-	-	-	-	455,385
Total	6,509,723	-	610,040	1,565,000	139,792	-	-	8,824,555
Total Uses	23,868,123	2,064,355	729,176	1,672,803	140,427	215,933	1,353,868	30,044,685
Sources Over(Under) Uses	(1,089,268)	(137,268)	(107,136)	(61,803)	(535)	(74,641)	(52,539)	(1,523,190)
Fund Balance @ 12/31	5,526,519	-	-	-	-	-	-	5,526,519

**City of Prairie Village
2020 Budget
Budget Summary - All Funds**

	Capital Infrastructure	Risk Management	Economic Development	Equipment Reserve	Meadowbrook TIF	CID Corinth	CID PV Shops	All Funds Total
Fund Balance 1/1	5,580,189	133,569	35,178	27,615	91,374	128,128	141,841	13,187,604
Revenues:								
Property Taxes	-	-	-	-	-	-	-	8,208,703
Incremental Property Taxes	-	-	-	-	848,699	-	-	848,699
Sales Taxes	-	-	-	-	-	600,000	550,000	6,725,000
Use Tax	-	-	-	-	-	-	-	1,375,000
Motor Vehicle Tax	-	-	-	-	-	-	-	789,025
Liquor Tax	-	-	-	-	-	-	-	419,376
Franchise Fees	-	-	-	-	-	-	-	2,048,154
Licenses & Permits	-	-	-	-	-	-	-	775,750
Intergovernmental	779,750	-	-	-	-	-	-	1,389,790
Charges for Services	-	-	-	-	-	-	-	5,168,093
Fines & Fees	-	-	-	-	-	-	-	1,037,775
Recreational Fees	-	-	-	-	-	-	-	411,050
Bond Proceeds	-	-	-	-	-	-	-	-
Interest on Investments	62,000	450	100	1,000	3,000	2,200	2,600	192,050
Miscellaneous	1,000	-	-	-	-	-	-	117,600
Total Revenue	842,750	450	100	1,000	851,699	602,200	552,600	29,506,065
Transfers from Other funds:								
Transfer from General Fund	4,653,109	35,000	65,000	455,385	-	-	-	6,509,723
Transfer from Solid Waste Management	-	-	-	-	-	-	-	-
Transfer from Stormwater Utility Fund	1,000,000	-	-	-	-	-	-	1,565,000
Transfer from Special Highway Fund	610,040	-	-	-	-	-	-	610,040
Transfer from Special Parks & Rec Func	139,792	-	-	-	-	-	-	139,792
Transfer from Special Alcohol Fund	-	-	-	-	-	-	-	-
Total	6,402,941	35,000	65,000	455,385	-	-	-	8,824,555
Total Sources	7,245,691	35,450	65,100	456,385	851,699	602,200	552,600	38,330,620
Expenditures:								
Personnel Services	-	-	-	-	-	-	-	11,337,498
Contract Services	-	40,000	50,000	-	788,699	730,328	694,441	8,782,564
Commodities	-	-	-	-	-	-	-	792,755
Capital Outlay	-	-	-	484,000	-	-	-	755,650
Debt Service	-	-	-	-	-	-	-	1,320,850
Infrastructure	7,182,691	-	-	-	-	-	-	7,182,691
Equipment Reserve	-	-	-	-	-	-	-	-
Risk Management Reserve	-	-	-	-	-	-	-	-
Capital Infrastructure Reserve	-	-	-	-	-	-	-	-
Contingency	-	129,019	50,278	-	-	-	-	1,197,578
Total Expenditures	7,182,691	169,019	100,278	484,000	788,699	730,328	694,441	31,369,586
Transfers to Other Funds:								
Transfer to General Fund	-	-	-	-	-	-	-	565,000
Transfer to Bond & Interest Fund	-	-	-	-	-	-	-	1,301,229
Transfer to Capital Infrastructure Fund	-	-	-	-	-	-	-	6,402,941
Transfer to Risk Management Fund	-	-	-	-	-	-	-	35,000
Transfer to Economic Development Fun	-	-	-	-	-	-	-	65,000
Transfer to Equipment Reserve Fund	-	-	-	-	-	-	-	455,385
Total	-	-	-	-	-	-	-	8,824,555
Total Uses	7,182,691	169,019	100,278	484,000	788,699	730,328	694,441	40,194,141
Sources Over(Under) Uses	63,000	(133,569)	(35,178)	(27,615)	63,000	(128,128)	(141,841)	(1,863,521)
Fund Balance @ 12/31	5,643,189	-	-	-	154,374	-	-	11,324,082

Long Range Financial Planning

The City of Prairie Village has established goals and objectives to maintain high quality services and programs, continue to maintain the City's triple "A" bond rating and be mindful of the tax burden on citizens.

Strategic Planning

The City of Prairie Village employs a strategic budgeting model that allows policies to be formulated and tested in a budgetary context spanning a period of five years. The strategic model demonstrates the City's ability to accomplish long-range goals by showing consequences of any given budget decision. Virtually all new General Government services are "tested" within the framework of the strategic budget model prior to implementation. In this manner, policy makers can examine the probable long-term outcome of many possible decisions and select the one that serves the interests of Prairie Village's citizens most effectively.

Fiscal Goals

The City's fiscal philosophy enables the members of the Governing Body to make sound fiscal management decisions. The City adheres to the fiscal principals listed below:

1. The City works to preserve the quality of services at an acceptable tax rate.
2. The City provides a budget which is dependable and responsive to economic conditions.
3. The City shall maintain an adequate level of reserves.
4. The City shall maintain financial accounting and budgetary practices which provide full and open disclosure of the City's financial affairs.
5. The City shall minimize the use of long-term debt to avoid placing an excessive burden on future City taxpayers.
6. The City will continually evaluate existing services to determine the need and efficiency of these services.

Preliminary Budget Work Sessions

As part of the budget planning process, city staff and Council meet numerous times from February through June each year to discuss the operating budget and the CIP Four-year Plan. These preliminary budget work sessions allow time to discuss the financial outlook of the City and short and long-term priorities for the upcoming and later years.

Financial Trend Analysis

The City uses Financial Trend Analysis over a period of 5 or more years, and the Capital Infrastructure Program in tandem as Prairie Villages' strategic planning tools providing the framework for subsequent annual operating and capital budgets. The focus is achieving financial sustainability, with goals of flexibility, efficiency, risk management, sufficiency and credibility. This provides for long-term visioning and multi-year financial

Long Range Financial Planning

performance. Without this context, the annual budget becomes a snapshot of isolated objectives without benefit of future anticipation of community improvement.

The forecast is based on quarterly data, and is reviewed in comparison with historical data and other factors and considerations. These factors include:

- The economic condition of the City and surrounding area;
- Types and amounts of revenues and whether they are sufficient and the right mix to support City services;
- Expenditure levels and whether these expenditures are sufficient to provide the desired level of services currently and in the future;
- Fund balances and debt levels and their impact on current City financial resources.

Capital Improvement Plan (CIP)

Infrastructure includes the basic physical structures, systems, and facilities needed to provide services to residents and for the functioning of the community and its economy, such as sidewalks, streets, parks, police facilities, and storm sewers. Like many cities, the City of Prairie Village has a Capital Improvements Program (CIP) for installing new and replacing or rehabilitating existing infrastructure. Decisions made regarding the CIP are very important because capital improvements projects are generally large and expensive, and the assets they create will likely be required for decades of public use. Capital projects generally take multiple years to complete, require special funding sources, and are included in the CIP budget which is separate from the City's Operating Budget. The Council receives input from citizens and staff on the capital improvement needs and based on this input projects are planned and prioritized. These discussions form the basis for the current and out year's capital improvement budget. The CIP process includes identifying, prioritizing, and finding funding for needed projects; developing and approving the annual CIP Budget; and implementing multi-year capital improvement projects.

Keys to understanding the CIP:

- The CIP is a complex process;
- Many City departments and organizations are involved in the CIP;
- The CIP is constrained by limited available funding and funding sources that give specific restrictions on how they can be used;
- The annual CIP Budget process is the City's mechanism for getting projects approved and implemented.

The impact of the capital improvements on the Operating Budget was considered in the development of the 2020 operating budget and the 2020 – 2023 CIP budgets. In 2020 the General Fund budget has allocated 19.5% of its resources to Capital Infrastructure

Long Range Financial Planning

construction to help with infrastructure needs. The effect of the Capital Investments on the Operating budget is shown on the chart below.

PROJECT DESCRIPTION	Long Term Operating Costs Associated	2019 EXPENDITURES	2020 EXPENDITURES	2021 EXPENDITURES	2022 EXPENDITURES	2023 EXPENDITURES	PROJECT TOTAL
Park Infrastructure Reserve		\$ 120,000.00	\$ 20,000.00	\$ 120,000.00	\$ 120,000.00	\$ 132,000.00	\$ 512,000.00
Harmon Skate Park		\$ 320,000.00	\$ 100,000.00				\$ 420,000.00
Pool Bathhouse Repairs		\$ 150,000.00					\$ 150,000.00
Harmon Park Play Set		\$ 575,000.00					\$ 575,000.00
Replaster - Slide, Leisure and Wading		\$ 450,000.00					\$ 450,000.00
Windsor Trail Expansion			\$ 25,000.00				\$ 25,000.00
Windsor Tennis Court Resurface			\$ 65,000.00				\$ 65,000.00
Tallaferro Park Shelter Reno			\$ 180,000.00				\$ 180,000.00
Pool Slide Major Repairs			\$ 100,000.00				\$ 100,000.00
Tallaferro Park Restrooms				\$ 230,000.00			\$ 230,000.00
Pool Painting - Dive, Lap, and Adult				\$ 50,000.00			\$ 50,000.00
Windsor Park Restrooms					\$ 240,000.00		\$ 240,000.00
PARK TOTAL PER YEAR		\$ 1,615,000.00	\$ 490,000.00	\$ 400,000.00	\$ 360,000.00	\$ 132,000.00	\$ 2,997,000.00
Impact to Operating Budget		\$ 1,106,116.00	\$ 350,208.00	\$ 268,000.00	\$ 228,000.00	\$ 0.00	\$ 1,952,324.00
Percentage of Park Projects		68.49%	71.47%	67.00%	63.33%	0.00%	65.14%
Water Discharge Program Reserve	No impact to operating budget		\$ 20,000.00				\$ 20,000.00
Drainage Repair Program	No impact to operating budget	\$ 850,000.00	\$ 800,000.00	\$ 275,000.00	\$ 900,000.00	\$ 900,000.00	\$ 3,725,000.00
Brush Creek: 68th & Mission Rd	No impact to operating budget	\$ 36,830.00	\$ 325,000.00	\$ 2,500,000.00			\$ 2,861,830.00
DRAINAGE TOTAL PER YEAR		\$ 886,830.00	\$ 1,145,000.00	\$ 2,775,000.00	\$ 900,000.00	\$ 900,000.00	\$ 6,606,830.00
Traffic Calming Program Reserve			\$ 20,000.00				\$ 20,000.00
Residential Street Rehabilitation Program		\$ 3,000,000.00	\$ 3,175,691.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 15,175,691.00
UBAS Overlay Program		\$ 400,000.00		\$ 400,000.00		\$ 400,000.00	\$ 1,200,000.00
Roe Ave - 63rd St to 67th St (CARS)		\$ 954,000.00					\$ 954,000.00
Nall Ave - 83rd St to 95th St (OP & CARS)		\$ 40,000.00	\$ 420,000.00				\$ 460,000.00
Roe Ave - 83rd St to 91st St (CARS)			\$ 652,000.00				\$ 652,000.00
Nall Ave - 79th St to 83rd St (CARS)			\$ 100,000.00	\$ 1,050,000.00			\$ 1,150,000.00
79th St - Roe Ave to Lamar St (CARS)				\$ 236,000.00			\$ 236,000.00
Nall Ave - 67th St to 75th St (CARS & OP)			\$ 50,000.00	\$ 150,000.00	\$ 2,880,000.00		\$ 3,080,000.00
Mission Rd - 85th St to 95th St (CARS & Leawood)				\$ 30,000.00	\$ 1,016,000.00		\$ 1,046,000.00
Somerset Dr - State Line to Reinhardt UBAS (CARS)					\$ 10,000.00	\$ 520,000.00	\$ 530,000.00
Nall Ave - 63rd St to 67th St UBAS (CARS)					\$ 10,000.00	\$ 222,000.00	\$ 232,000.00
75th St - State Line to Mission Rd					\$ 10,000.00	\$ 595,000.00	\$ 605,000.00
Nall Ave - 75th St to 79th St (CARS)						\$ 75,000.00	\$ 75,000.00
Mission Rd - 63rd St to 67th Ter						\$ 50,000.00	\$ 50,000.00
Roe Ave - N City Limit to 63rd St						\$ 5,000.00	\$ 5,000.00
STREET TOTAL PER YEAR		\$ 4,394,000.00	\$ 4,417,691.00	\$ 4,866,000.00	\$ 6,926,000.00	\$ 4,867,000.00	\$ 25,470,691.00
Impact to Operating Budget		\$ 3,274,000.00	\$ 3,172,901.00	\$ 3,536,000.00	\$ 3,309,250.00	\$ 3,381,000.00	\$ 16,673,151.00
Percentage of Street Projects		74.51%	71.82%	72.67%	47.78%	69.47%	65.46%
Building Reserve			\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 200,000.00
Public Works Salt Barn Roofing		\$ 50,000.00					\$ 50,000.00
City Hall Updates (Windows, Doors, Hall Carpet,)			\$ 145,000.00				\$ 145,000.00
Public Works Renovations			\$ 50,000.00				\$ 50,000.00
BUILDING TOTAL PER YEAR		\$ 50,000.00	\$ 245,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 445,000.00
Impact to Operating Budget		\$ 50,000.00	\$ 245,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 445,000.00
Percentage of Building Projects		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
ADA Compliance Program Reserve		\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00
Concrete Repair Program		\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 3,500,000.00
Landscape Node & Public Art		\$ 30,000.00					\$ 30,000.00
Bike Plan Implementation		\$ 70,000.00	\$ 140,000.00				\$ 210,000.00
Electric Vehicle Charging Station			\$ 20,000.00				\$ 20,000.00
SIDEWALK & CURB TOTAL PER YEAR		\$ 825,000.00	\$ 885,000.00	\$ 725,000.00	\$ 725,000.00	\$ 725,000.00	\$ 3,885,000.00
Impact to Operating Budget		\$ 725,000.00	\$ 885,000.00	\$ 725,000.00	\$ 725,000.00	\$ 725,000.00	\$ 3,785,000.00
Percentage of Sidewalk & Curb Projects		87.88%	100.00%	100.00%	100.00%	100.00%	97.43%
CIP TOTAL		\$ 7,770,830.00	\$ 7,182,691.00	\$ 8,816,000.00	\$ 8,961,000.00	\$ 6,674,000.00	\$ 39,404,521.00
Total Impact to Operating Budget		\$ 5,155,116.00	\$ 4,653,109.00	\$ 4,579,000.00	\$ 4,312,250.00	\$ 4,156,000.00	\$ 22,855,475.00
Total Percentage for all Projects		66.34%	64.78%	51.94%	48.12%	62.27%	58.00%

Long Range Financial Planning

Five-Year Fund Balance Projections

Five-Year General Fund Balance Projections					
	<u>2018 (Act)</u>	<u>2019 (Est)</u>	<u>2020 (Bud)</u>	<u>2021 (Proj)</u>	<u>2022 (Proj)</u>
Beginning Fund Balance	7,515,500	7,148,012	6,615,787	5,526,519	5,102,806
Revenues	20,853,278	21,082,989	22,213,855	22,880,271	23,566,679
Interfund Transfers	450,000	565,000	565,000	565,000	565,000
Subtotal Revenues	21,303,278	21,647,989	22,778,855	23,445,271	24,131,679
Operating Expenditures	14,849,175	15,515,123	17,358,400	17,531,984	17,707,304
Interfund Transfers	6,821,598	6,665,091	6,509,723	6,337,000	5,240,450
Subtotal Expenditures	21,670,773	22,180,214	23,868,123	23,868,984	22,947,754
Projected Fund Balance	7,148,005	6,615,787	5,526,519	5,102,806	6,286,731

Five-Year Bond & Interest Fund Balance Projections					
	<u>2018 (Act)</u>	<u>2019 (Est)</u>	<u>2020 (Bud)</u>	<u>2021 (Proj)</u>	<u>2022 (Proj)</u>
Beginning Fund Balance	72,058	51,539	52,539	33,018	33,119
Property Tax	-	-	-	-	-
Motor Vehicle Tax	12,448	-	-	-	-
Interest	199	1,000	100	101	102
Transfer from General Fund	1,033,038	1,074,975	1,301,229	1,323,000	493,200
Transfer from Stormwater	241,833	245,383	-	-	-
Subtotal Revenues	1,287,518	1,321,358	1,301,329	1,323,101	493,302
Expenditures					
Debt Service	1,308,037	1,320,358	1,320,850	1,323,000	493,200
Projected Fund Balance	51,539	52,539	33,018	33,119	33,221

Scenario Analysis

Any changes to major economic drivers or indicators could have a corresponding change in total projected revenues. To account for variances in these factors, a “High” and “Low” projection were prepared for the Outlook period.

The “Low” forecast looked at several fiscal years where total projected revenues experienced low or negative growth and generated a forecast based on those actuals. The “High” forecast looked at several fiscal years of high sustained growth in total projected revenues and generated a projection based on those actuals.

It should be noted that both forecasts have a positive growth in the five-year period and do not project any potential impact from a possible economic recession or any other unforeseen events that may negatively impact the City.

Prairie Village 2020 Budget at a Glance

Property Tax Mill Levy Rate	19.314
Total Assessed Valuation	\$437,997,334
Stormwater Utility Fee per Square Foot of Impervious Area	4.0¢
Number of Residential Properties	9,754
Population (2017 estimate)	22,368
Total General Fund Budget	\$23,868,123
Annual City Tax Liability - Avg. Home	\$743
Monthly City Tax Liability - Avg. Home	\$62
Outstanding Debt at Dec. 31, 2020	\$13,405,000



**TRAFFIC ISLAND SCULPTURE
69TH STREET and GRANADA LANE**



Financial Policies





Financial Structure

City Funds

The City accounts for its activities using funds. A fund is a separate entity with a set of self-balancing accounts for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations. The City's budget is legally adopted at the fund level. The City further divides activity in the funds into departments and programs in addition to showing expenditures by character (personnel services, contract services, etc.).

There are three fund classifications – governmental, proprietary and fiduciary. The City has governmental funds and fiduciary funds. The fund classifications are further broken down into fund type. The charts on the next two pages list all of the City's funds and includes information such as a description of the fund, the fund type and whether the fund is appropriated or not and the department to fund relationship.

Governmental Funds - All of the City's basic services are reported in governmental funds, which are prepared using the modified accrual basis of accounting.

Fiduciary Funds - Resources held by the City for the benefit of a third party are reported in fiduciary funds. Although these resources are not available for operations, the City is responsible for ensuring the assets reported in these funds are used for their intended purposes.

Basis of Presentation

The budget is presented on the modified accrual basis of accounting. Under the modified basis, revenues are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred. However, amounts expended to acquire capital assets are recorded as expenditures in the year that resources are expended. Also, amounts paid to reduce long-term indebtedness are reported as expenditures.

Kansas Budget Law

The Kansas Legislature issued a cash basis law in 1933 (K.S.A. 10-1101 to 10-1122) to prohibit municipalities from spending more than they receive annually in operating revenues and to prevent issuance of short-term debt to cover operating expenditures. The City's budget is submitted to the Kansas Division of Accounts and Reports for review for compliance with the cash basis law and other statutes governing the City's budget. Kansas statutes also require that the City be audited each year. A copy of the City's Comprehensive Annual Financial Report (CAFR) is filed with the Division of Accounts and Reports each year. A portion of the City's CAFR contains schedules comparing actual revenues and expenditures with the budget adopted for that year. A copy of the City's CAFR is available on the City website, or by contacting the City's Finance Director.

List of Funds

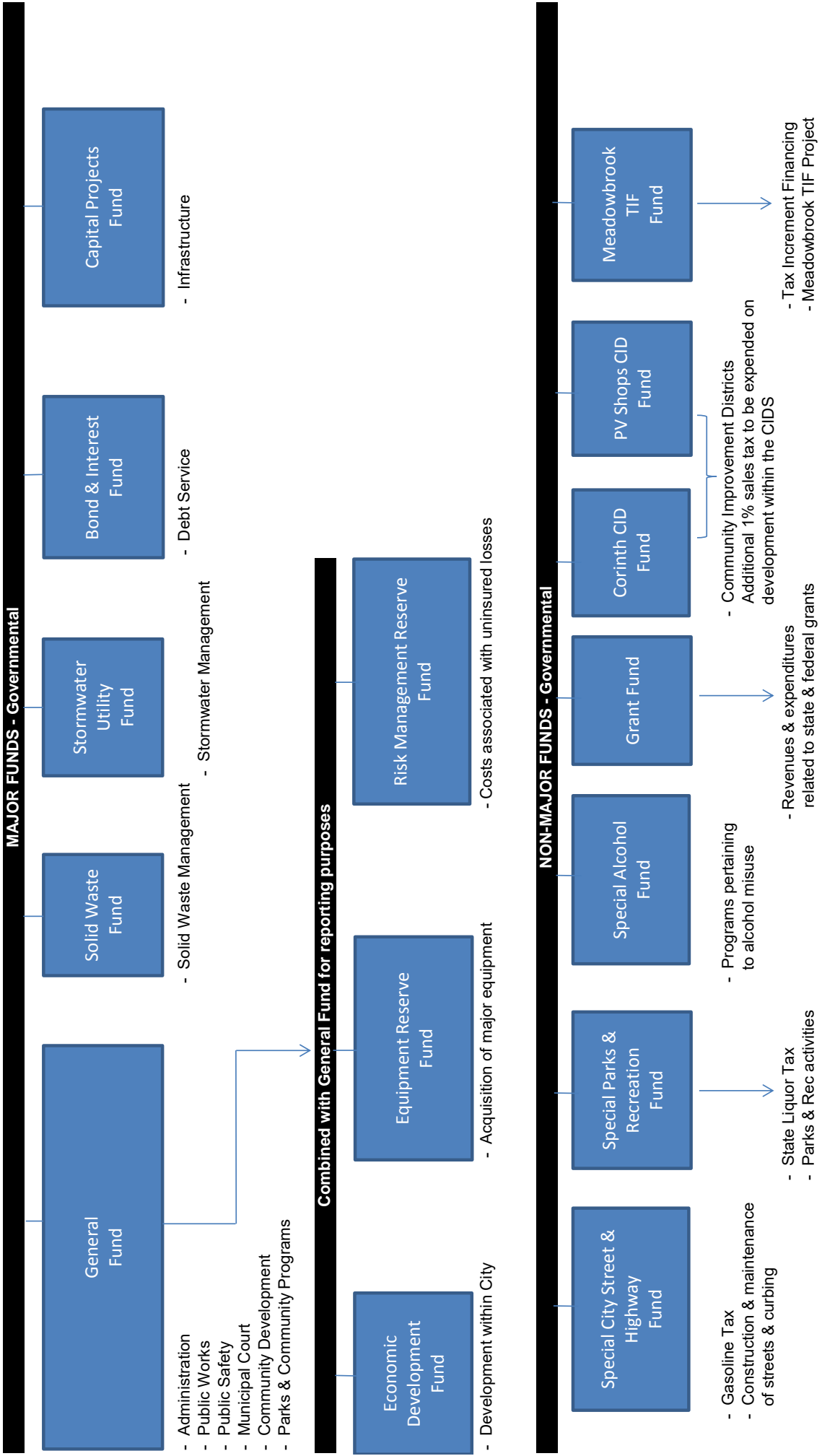
Fund	Fund Type	Description	Appropriated	Included in Budget	Included in CAFR
General	General	Accounts for activities related to the general operations of the City.	Yes	Yes	Yes*
Economic Development	General	Accounts for activities that foster and promote economic development within the City and is funded by transfers from the General Fund.	No	Yes	Yes*
Equipment Reserve	General	Accounts for the acquisition of major equipment.	No	Yes	Yes*
Risk Management Reserve	General	Accounts for the costs associated with uninsured losses and is funded by transfers from the General Fund.	No	Yes	Yes*
Capital Projects	Capital Projects	Accounts for activities related to the City's Capital Infrastructure Program.	No	Yes	Yes*
Bond & Interest	Debt Service	Accounts for resources required to service long-term debt.	Yes	Yes	Yes*
Solid Waste	Solid Waste	Accounts for the operation of the City's solid waste management system, which provides for the collection, storage and transportation of solid waste in a manner which ensures protection of the health, safety and welfare of City residents.	Yes	Yes	Yes*
Stormwater Utility	Stormwater Utility	Accounts for the activities related to the City's stormwater management program including compliance with NPDES regulations.	Yes	Yes	Yes*
Special Alcohol	Special Revenue	Accounts for the operation of services and programs pertaining to alcohol misuse and is funded by the state liquor tax.	Yes	Yes	Yes
Special Highway	Special Revenue	Accounts for gasoline taxes designated for construction and maintenance of City streets and curbing and related expenditures.	Yes	Yes	Yes
Special Parks & Rec	Special Revenue	Accounts for various City-sponsored park and recreation activities and is funded by the state liquor tax.	Yes	Yes	Yes
Corinth CID	Special Revenue	Accounts for revenues and expenditures related to Corinth Community Improvement District (CID). An additional 1.00% sales tax applies to purchases made at Corinth due to the CID.	Yes	Yes	Yes
PV Shops CID	Special Revenue	Accounts for revenues and expenditures related to PV Shops Community Improvement District (CID). An additional 1.00% sales tax applies to purchases made at PV Shops due to the CID.	Yes	Yes	Yes
Meadowbrook TIF	Special Revenue	A method of financing established in accordance with K.S.A. 12-1770 that allows the city to help redevelop property through private investment. Revenues for this method are derived from increased property tax payments (increment) caused by higher assessments on the redeveloped property.	No	No	Yes
Grants	Special Revenue	Accounts for revenues and expenditures related to Federal and State grants received by the City.	No	No	Yes
Police Pension	Pension Trust	Accounts for the activities of the Prairie Village Police Department Retirement Trust, which accumulates resources for pension benefit payments to qualified public safety officers.	No	No	Yes

* Considered a major fund for financial reporting purposes.

Department to Fund Relationship

Major funds are funds whose revenues, expenditures, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate for all governmental *and* enterprise funds for the same item. The City of Prairie Village has no enterprise funds at this time.

The graph below shows the relationship between the City's functional units (departments) and its major and non-major funds.



Financial Policies

The City's Financial Management Policy forms the framework for overall fiscal management of the City. This policy is reviewed each year during budget development. The policy contains several sections which are described below.

Operating Budget Policies

The objective of the operating budget policies is to maintain adequate service levels at reasonable costs by following sound financial management practices.

- A. Balanced Budget - The operating budget shall be balanced. For each fund, ongoing costs shall not exceed ongoing revenues plus available fund balances used in accordance with Reserve Policies.
- B. Borrowing for Operating Expenditures - The City will not use debt or bond financing to fund current expenditures.
- C. Planning - The budget process will be coordinated so as to identify policy issues for Governing Body consideration prior to the budget approval date so proper decision analysis can be made. The City Administrator shall have responsibility for: supervising the preparation and coordination of the budget, advising Department Managers of budget formats, timing and constraints; as well as the preparation of such cost/benefit studies and revenue/expenditure projections as necessary to fulfill such budgetary responsibilities.
- D. Performance Evaluation - Where appropriate, performance measurement and productivity indicators shall be integrated into the annual budgeting process. All departments will be reviewed regularly for such performance criteria as program initiatives, compliance with policy direction, program effectiveness and cost efficiency. The information will be reported to the Governing Body annually.
- E. Budgetary Controls - The City will maintain a budgetary control system to ensure adherence to the adopted budget and associated appropriations.
 1. The Governing Body shall review proposed expenditures in the form of appropriation/claims ordinances presented at each Council meeting, as well as through quarterly financial reports.
 2. Prior to Council review, the City Treasurer shall review disbursements for the purpose of determining adherence to the approved accounting procedures.
 3. The City Administrator and Finance Director will review monthly and quarterly expenditure reports to determine adherence to the approved budget. Department Managers shall have primary responsibility for insuring compliance with their approved departmental budget. If the City Administrator or Finance Director find an expenditure which constitutes a significant deviation (an unbudgeted impact of more than \$5,000 on a particular budget category) from the approved expenditure plan or approved budget, the department head will be asked to prepare an amended departmental budget and/or expenditure plan to accompany the appropriations ordinance for review by the Governing Body.

Financial Policies

4. City Department Managers shall have primary responsibility for insuring compliance to approved departmental budget and expenditure plans.
- F. Financial Reports - Monthly expenditure reports will be prepared for Department Managers at the end of each month to enable them to meet their budget goals and to enable the City Administrator and Finance Director to monitor and control the budget. Summary financial reports will be presented to the Governing Body quarterly.
- G. Service Levels - The City will attempt to maintain essential service levels. Changes in service levels will be governed by the following policies.
1. Budget process - The annual budget process is intended to weigh all competing requests for City resources within expected fiscal constraints. Requests for new ongoing programs made outside the annual process must substantiate the need for the new program.
 2. Personnel expenses - Requests for additional personnel should meet program initiatives and policy directives after service needs have been thoroughly documented or it is substantiated that the new employee will result in increased revenue or enhanced operating efficiencies.

Revenue Policies

The objective of the revenue policies is to ensure that funding for public programs is derived from a fair, equitable and adequate resource base, while minimizing tax differential burdens. The City will keep the revenue system as simple as possible by avoiding nuisance taxes, fees or charges only as a revenue source.

- A. Revenue Structure - The City will maintain a diversified and stable revenue system to shelter programs from short-term fluctuations in any single revenue source.
- B. Sources of Services Financing - Services which have a citywide benefit will be financed with revenue sources which are generated from a broad base, such as property taxes and state aids. Services where the customer determines the use shall be financed with user fees, charges and assessments directly related to the level of service provided.
- C. User Fees - The City will maximize the utilization of user charges in lieu of general revenue sources for services that can be individually identified and where the costs are directly related to the level of service:
1. Cost of Service - The City will establish user charges and fees at a level which reflects the costs of providing the service, to the extent legally allowable. Operating, direct, indirect (where practical and available) and capital costs shall be considered in the charges. Full cost charges shall be imposed unless it is determined that policy and market factors require different fees.

Financial Policies

2. Policy and Market Considerations - The City will also consider policy objectives and market rates and charges levied by other public and private organizations for similar services when fees and charges are established.
 3. Annual Review - The City will review fees and charges annually, and will make appropriate modifications to ensure that charges grow at a rate which keeps pace with the cost of efficiently providing the service.
 4. Nonresident Charges - Where practical or legally allowable, user fees and other appropriate charges shall be levied for activities or facilities in which nonresidents participate in order to relieve the burden on City residents. Nonresident fees shall be structured at market levels.
 5. Internal Service Fees - When interdepartmental charges are used to finance internal functions, charges shall reflect full costs; indirect expenses shall be included where practical.
- D. License Fees - The City will establish license fees at levels which reflect full administrative costs, to the extent legally allowable.
- E. Fines - Levels of fines shall be requested according to various considerations, including legal guidelines, deterrent effect, and administrative costs. Because the purpose of monetary penalties against those violating City ordinances is to deter continuing or future offenses, the City will not request any increase in fine amounts with the singular purpose of revenue enhancement.
- F. Dedicated Revenues - Except where required by law or generally accepted accounting practices {GAAP}, no revenues shall be dedicated for specific purposes. All non-restricted revenues shall be deposited in the General Fund and appropriated by the annual budget process.
- G. Surplus Property - Surplus and seized property will be disposed of in the most cost effective manner. The City Administrator has the authority to approve the disposal of fixed assets listed on the City's balance sheet.
- H. Reimbursements - The City will seek all possible Federal, State and County reimbursement for City programs and/or services.
- I. Monitoring System - Major revenue sources will be tracked on a routine basis. Five year trends will be developed and monitored for major revenue sources.

Reserve Policies

The objective of the reserve policies is not to hold resources solely as a source of interest revenue, but rather to provide adequate resources for cash flow and contingency purposes, while maintaining reasonable tax rates.

- A. Cash Flow and Contingency – All Funds - The City will maintain a minimum “base” unallocated fund balance of five percent of all operating fund budgets to be used for cash flow purposes, unanticipated expenditures of a nonrecurring nature, or to meet unexpected increases in service delivery costs. The funds will be used to

Financial Policies

avoid cash flow interruptions, generate interest income, avoid the need for short-term borrowing and assist in maintaining the City's bond rating. To the extent that unusual contingencies exist as a result of state and federal aid uncertainties, or other unknown, a balance larger than this "base" amount may be maintained.

- B. Use of fund balances - Available fund balances will not be used for ongoing operating expenditures, unless a determination has been made that available balances are in excess of required guidelines and that plans have been established to address future operating budget shortfalls. Emphasis will be placed on onetime uses which achieve future operating cost reductions. Use of fund balances must be authorized by the City Council.
- C. Annual review - An annual review of cash flow requirements and appropriate fund balances will be undertaken to determine whether modifications are appropriate for the reserve policies.

Debt Policies

Please see the Debt Service section of this document for information about the City's debt policies and schedules of outstanding debt.

Capital Budget Policies

The objective of the capital budget policies is to ensure the City of Prairie Village maintains its public infrastructure and equipment in the most cost efficient manner.

- A. Capital Infrastructure Program - The City will prepare and adopt a four-year Capital Infrastructure Program, which will detail each capital project, the estimated cost and funding source. A priority system will be used to rank recommended projects.
- B. Operating Budget Impacts - Operating expenditures will be programmed to include the cost of implementing the Capital Infrastructure Program and will reflect estimates of all associated personnel expenses and operating costs attributable to the implementation and/or ongoing operations of capital outlays. All single items purchased by the City, which have a cost of \$5,000 or more, and a useful life of more than one year, will be considered a Fixed Asset and will be added to the fixed asset inventory.
- C. Repair and Replacement - The City recognizes deferred maintenance increases future capital costs by an estimated five to ten times. Therefore, the City will endeavor to maintain its physical assets at a level adequate to protect the City's capital investments and minimize future maintenance and replacement costs. The capital budget will provide for the adequate maintenance, repair and orderly replacement of the capital plant and equipment from current revenues where possible.

Accounting Policies

The objective of the City's accounting policies is to ensure all financial transactions of the City of Prairie Village are carried out according to the dictates of the City Charter,

Financial Policies

State Statutes, federal grant guidelines and the principles of sound financial management.

- A. Accounting Standards - The City will establish and maintain accounting systems according to the generally accepted accounting principles and standards (GAAP) of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB). A centralized system shall be used for financial transactions of all City departments.
- B. Annual Audit - An annual audit will be performed by a firm selected by the City Council and will issue an official opinion on the annual financial statements, with a management letter detailing areas that need improvement, if required.
- C. Disclosure - Full disclosure will be provided in all financial statements and bond representatives.
- D. Monitoring - Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment, if required, at midyear.
- E. GFOA Award - The City will annually submit necessary documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting.

Investment Policies

The objective of the investment policies is to ensure that all non-pension related revenues received by the City are promptly recorded and deposited in designated depositories, and if not immediately required for payments of obligations, are placed in authorized investments earning interest income for the City according to the following criteria.

- A. Objectives - The following objectives shall govern Prairie Village investments, as listed in order of importance.
 - 1. Safety - Safety of principal is the foremost objective of the City of Prairie Village. Each investment transaction will be made in a manner which ensures that capital losses are avoided, whether from securities defaults or erosion of market value. All investments of funds of the City of Prairie Village will be collateralized to at least 100% of market value by instruments which are backed by the full faith and credit of the federal government or instruments issued by agencies of the federal government. If any mortgage is involved in the underlying value of the instruments pledged as security by an institution, City funds should be collateralized at market to 120% of total investment.
 - 2. Liquidity - The cash position of the City of Prairie Village has peaks and valleys during the year which require that a portion of the investment portfolio emphasize liquidity. The City of Prairie Village will consider liquidity as a priority, while still recognizing the need to maximize yield.
 - 3. Yield - The investment portfolio of the City of Prairie Village will be designed to attain a market average rate of return through budgetary and economic

Financial Policies

cycles, taking into account the City's investment risk constraints, cash flow characteristics of the portfolio and prudent investment principles.

4. Local Considerations - Subject to requirements of the above priority objectives and regulations of the State of Kansas, it is the policy of the City of Prairie Village to offer financial institutions within the City and the Kansas Municipal Investment Pool the opportunity to bid on investments. Financial institutions outside the City limits may also bid on investments in accordance with state statutory provisions. When the highest yield rate offered is the same or higher than the weighted yield rate of current investments, the offer may be accepted. When the yield rate offered is lower than the weighted yield rate of current investments, the money will be invested in a short-term account until yield rates increase above the weighted yield rate of current investments.
 5. Maintaining the Public Trust - Because the investment portfolio is subject to public review and evaluation, the overall investment program will be designed and managed with a degree of professionalism that is worthy of the public trust. Investment officials will avoid any transaction that might impair public confidence in the City of Prairie Village's ability to govern effectively.
- B. Types of Investments - The City of Prairie Village shall invest only United States Treasury bills/notes, certificates of deposit and U.S. Agency Securities with maturities not longer than two years, as authorized by Kansas statute.
- C. Diversification - It is the policy of the City of Prairie Village to diversify its investment portfolio. Assets held in the general fund and other funds shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer or a specific class of securities. Diversification strategies shall be established, with periodic review and revision, as appropriate. Before a significant change in type of investments is made, staff will consult with the Council Committee of the Whole. In establishing specific diversification strategies, the following general policies and constraints will apply:
1. Portfolio Maturities - Maturities will be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities will be selected which provide for income stability and reasonable liquidity.
 2. Liquidity - For short-term cash management fund liquidity, investment practices will be followed which ensure that funds required for the next disbursement date and payroll date are covered through maturing investments or marketable U.S. Treasury securities.

Treasury Policies

The objectives of the Treasury Policies are to provide an effective way for the preparation and distribution of employee salaries and vendor accounts payable checks.

- A. Payroll Procedure - The Accounting Department is authorized by the Governing Body to release funds for City payroll costs without prior claims ordinance approval. The City Administrator and/or Finance Director shall approve the transfer

Financial Policies

of funds between City checking accounts necessary to fund those costs, which shall be placed on a Claims Ordinance for approval of the Governing Body at their next regular meeting.

- B. Accounts Payable Procedure - The Accounting Department is authorized by the Governing Body to prepare and distribute checks for payment to the City's accounts payable vendors after a claims ordinance and check register have been approved by the Governing Body.
1. The Accounting Department is authorized to prepare and distribute payments without prior approval of the Governing Body on utility bills, insurance policies or other annual agreements that incur late payment fees if held for the next approved claims ordinance. These disbursements shall be placed on a Claims Ordinance for approval of the Governing Body at their next meeting.
 2. All other emergency disbursement requests shall require approval of the City Treasurer or, in their absence, the City Administrator or their designee. If authorized and disbursement is made, a record of the disbursement shall be placed on a claims ordinance for approval of the Governing Body at their next meeting.

Debt Service

The objective of the Prairie Village debt management policy is to maintain the City's ability to incur present and future debt at minimal interest rates in amounts needed without endangering the City's ability to finance essential City services. Recognizing that debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued.

Bond Rating - The City will manage financial affairs to ensure Aa or better bond rating.

General Obligation Bonds, Property Tax Supported - The City will utilize general obligation, property tax supported bonding to finance only those capital improvements and long term assets which have been determined by the City Council to be essential to the maintenance or development of the City and which cannot be financed with current revenue. Debt will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue.

Special Obligation Revenue Bonds - Special obligation revenue bonds, those bonds for which the City incurs no financial or moral obligation, shall only be issued if the associated development projects can be shown to be financially feasible and will contribute substantially to the welfare and/or economic development of the City and its citizens.

Short Term Debt and Leases - Because the City recognizes the inherent risk in short term borrowing, this type of financing will not be used without careful investigation of financing options, cost of the financing and terms available. Lease/purchase will be used as a financing tool only when, through investigation, the City determines this is the most prudent and cost effective way to finance the project or equipment.

Limitations on Issuance of New Debt - The City will establish and maintain limitations on the issuance of new property tax base supported bonded indebtedness. These limitations will promote a balanced relationship between expenditures for debt service and current municipal costs, and assist in minimizing the overall property tax burden. The City will limit the issuance of new bonded debt so as to maintain or make improvements in key financial ratios, including;

- Direct City debt should not exceed 3% of the estimated market value of property within the City.
- The percentage of direct City debt scheduled for retirement in the next 10 years should exceed 50% of the total outstanding debt.
- General obligation maturities should not exceed the life of the project or asset financed with bonds.

Debt Service - Bond issues should be scheduled to equalize annual debt service requirements to the degree that borrowing costs can also be minimized. The charts on the next page show debt limit calculations and the debt obligations.

Debt Service

Measure

Outstanding Debt as a % of Assessed Value

Outstanding Debt at 12/31/2019	17,716,062
2019 Assessed Value (as of 8.14.2019)	437,997,334
Percentage (%)	4.0%

Debt Service Expenditures as a % of Operating Expenditures

Debt Service Expenditures	1,710,475
Operating Expenditures (total for budgeted Funds)	21,220,133
Percentage (%)	8.1%

% of Debt Scheduled for Retirement in the Next 10 years **68%**

State statutes limit the City's outstanding debt to 30% of assessed valuation. The City will be in compliance with this statute in 2020.

Debt Obligations

		Date of Indebtedness	Amount of Issue	Principal Outstanding 12/31/2019	Projected FY 2020 Debt Payment	Final Maturity
General Obligation Bonds						
2011A	Refunding & Improvement Bonds	10/19/2011	4,555,000	1,615,000	831,100	9/1/2021
2016A	Meadowbrook TIF Project	5/17/2016	11,300,000	11,300,000	389,625	3/1/2036
2016C	Street Light	10/31/2016	3,101,000	1,825,000	489,750	9/1/2023
Total Indebtedness			18,956,000	14,740,000	1,710,475	
Revenue Obligations						
2016B (TIF) ¹	Meadowbrook TIF Project	5/17/2016	8,135,000	8,135,000	484,800	3/1/2036

¹ The Series 2016B Bonds are special, limited obligations of the City payable solely out of incremental tax revenues pursuant to the Bond Trust Indenture dated as of March 1, 2016, relating to the Series 2016B Bonds. The City is under no obligation to levy any form of taxation or make any appropriation for the payment of Series 2016B Bonds.

Annual Budget Adoption

Policy

According to Kansas statutes, the City must adopt the budget by August 25 of the year preceding the budgeted year. The 2020 Budget was adopted on August 5, 2019, in compliance with this requirement.

Responsibilities

The Governing Body is the ultimate authority for adoption of the budget. The City Administrator has overall responsibility for development of the budget. Development of the budget is a team effort by the City Administrator, Department Heads and all levels of staff within the City. The Mayor acts as a tie breaker during the budget process.

Budget Development Process

First Quarter

- The Governing Body discusses and establishes the goals that will guide development of the budget.
- The City Administrator meets with Department Heads to discuss plans for the year being budgeted.
- The City Administrator and the Finance Director develop the budget calendar.
- The Finance Director finalizes the year end financial statements and prepares a preliminary revenue forecast.
- The City Administrator and the Human Resources Manager develop the personnel services budget assumptions with input from the Department Heads.
- In mid-March, the Finance Director distributes budget instructions and historical budget information to the Department Heads.



Second Quarter

- Mid-April – Budget requests due from Department Heads.
- May – Draft budget overview with the Governing Body; direction on items if needed. Department Heads refine budget requests based on City Administrator review and Governing Body direction.
- May – Recommended Operating and CIP Budgets presented to the Governing Body.

Third Quarter

- July – Finance Director requests the Budget Public Hearing date and permission to publish the budget in accordance with Kansas statutes.
- August – Budget Public Hearing held and budget adopted by August 25.

Budget Amendments

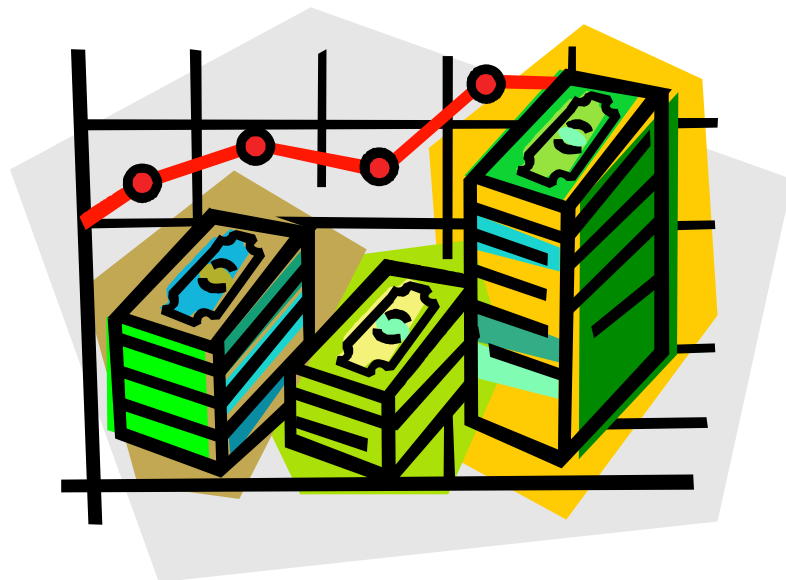
Kansas statutes allow the City to amend its budget after adoption. The process for notification and public hearings is the same as for adoption of the budget. Budget reductions do not require a formal budget amendment. The Governing Body is the ultimate authority for adoption of the amended budget.

City of Prairie Village 2020 Budget Calendar

Month	Date	Action Item
February	2/19	Handout 2020 Budget Calendar Outline
	2/28	Finalize 2018 Actuals (auditors onsite 3/25 - 3/29)
March	3/1	Meet with Johnson County Appraiser - Paul Welcome
	3/4	(1) 2020 Budget Goals and Objectives (2) Preliminary CIP Discussion (3) Mill Rate Handout (4) Decision Packages
	3/18	Committee 2020 Budget and Funding requests (Village Fest, Arts Council, Environmental and Jazz Fest) and Preliminary Revenue Estimate
April	4/1	Worker's Compensation and Insurance Cost Assumptions
	4/5	Department budget requests due
	4/8-4/12	Budget review process with individual departments
	4/17	Finance Committee Meeting - First Draft of 2020 Budget and Decision Packages
May	5/1	Finance Committee Meeting - Preliminary 2020 Budget Established
	5/6	(1) Preliminary 2020 Budget to Council for 1st time (2) Final CIP Request (3) Decision Packages (4) Property Tax Lid Overview
	5/20	2020 Budget Discussion
	5/27	HOLIDAY
June	6/3	2020 Budget Discussion (if needed)
	6/17	Permission to Publish 2020 Budget or Additional Budget Discussion
	6/18	Budget Published in the Legal Record
July	7/1	Deadline for county to notify the county clerk and election office if an election is necessary to approve a budget resolution (Property Tax Lid)
	7/4	HOLIDAY
	7/15	1. Budget Hearing / Adopt Budget or, 2. Permission to Publish 2020 Budget (again) or, 3. Additional Budget Discussion
	7/16	Budget Published in the Legal Record (if needed)
	7/26	Latest date for notice to be published in the Legal Record
August	8/5	Budget Hearing/Adopt Budget (if needed)
	8/25	Submit budget forms to County Clerk (due August 25th)
September	9/1-9/30	Prepare budget book/Submit to GFOA award program



Revenues





Revenue Sources

Introduction

Prairie Village's revenue stream is stable and experiences nominal growth in normal economic times. Because the City is a land-locked, fully built-out community, sources of new revenue are limited to reappraisal of real estate, the inflation related increases in retail sales, additional taxes or fees, etc. In 2007, the City Council adopted The Village Vision, the City's comprehensive plan. One of the goals of The Village Vision was to increase economic development in the City which would in turn increase revenues for the City.

In 2011 the City approved two Community Improvement Districts (CIDs), where an additional 1.00% is applied to purchases. These funds are intended for improvements within the CID boundaries. This is a long-term goal, the effects of which may not be seen for several years.

In 2016 a Tax Increment Financing (TIF) district was approved by Council as a method of financing. The Tax Increment Financing Act (K.S.A 12-1770) authorizes cities to develop blighted property and potentially blighted property through private investment which may be aided by the issuance of special obligation city bonds or other "pay as you go" reimbursements. Such obligations are retired by the increased property tax payments (increment) caused by the higher assessments on the redeveloped property. TIF is based on the concept of a partnership between the city and the private sector by providing capital for private economic ventures which serve a public purpose (i.e. redevelopment of blighted or potentially blighted areas which are known in the TIF law as conservation area).

The City has one TIF district. The Meadowbrook TIF project is in the process of transforming the former 82 acre golf course and country club into a park and mixed-use development. The project blends residential, commercial, and cultural uses, whose functions are physically and functionally integrated, and provide pedestrian connections.

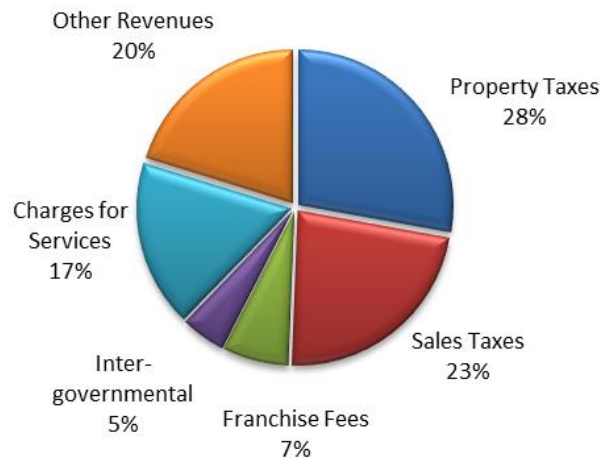
In 2009 the City established a stormwater utility and a fee to fund the City's stormwater management program. This remains a key component of the 2020 budget. For the 2020 Budget, the City continued its practice of reviewing its user fees.

The chart on the next page gives an overview of the City's revenue sources, excluding transfers between funds. The sections that follow discuss these sources in greater detail.

Revenue Sources

Revenue Source	2020 Budget All Funds	% of 2020 Budget
Property Taxes	\$ 8,208,703	28%
Sales Taxes:		
Local	2,600,000	9%
County	1,675,000	6%
County Public Safety 1	425,000	1%
County Public Safety 2	425,000	1%
County Public Safety 3	450,000	2%
CID - Corinth	600,000	2%
CID - PV Shops	550,000	2%
Total Sales Tax	6,725,000	23%
Charges for Services	5,168,093	17%
Intergovernmental	1,389,790	5%
Franchise Fees	2,048,154	7%
Subtotal - Major Revenue Sources	\$ 23,539,740	
Other Revenues:		
Incremental Property Taxes	848,699	3%
Use Tax	1,375,000	5%
Motor Vehicle Tax	789,025	3%
Liquor Tax	419,376	1%
Licenses & Permits	775,750	3%
Fines & Fees	1,037,775	4%
Recreational Fees	411,050	1%
Interest on Investments	192,050	1%
Miscellaneous	117,600	0%
Total Other Revenues	5,966,325	21%
Grand Total Revenues	\$ 29,506,065	

2020 Revenue Sources - All Funds



Revenue Sources

Ad Valorem Property Tax

This is a tax on real estate and personal property. It is computed by applying the City's mill rate to the City's assessed valuation. Each year in March, the County Appraiser provides an estimated taxable market value which is used to estimate property tax revenues in the early stages of budget development. In June, the County Clerk provides the estimated assessed valuation after valuation appeals have been processed. This is the assessed value on which the adopted budget is based. The County Clerk finalizes the assessed valuation in November and adjusts the City's mill rate as needed to result in the dollar amount of property taxes indicated in the City's adopted budget. The state provides the County the assessed valuation for utilities.

Fast Facts

Assessed Value as a Percentage of Market Value:

- Commercial Property = 25%
- Residential Property = 11.5%

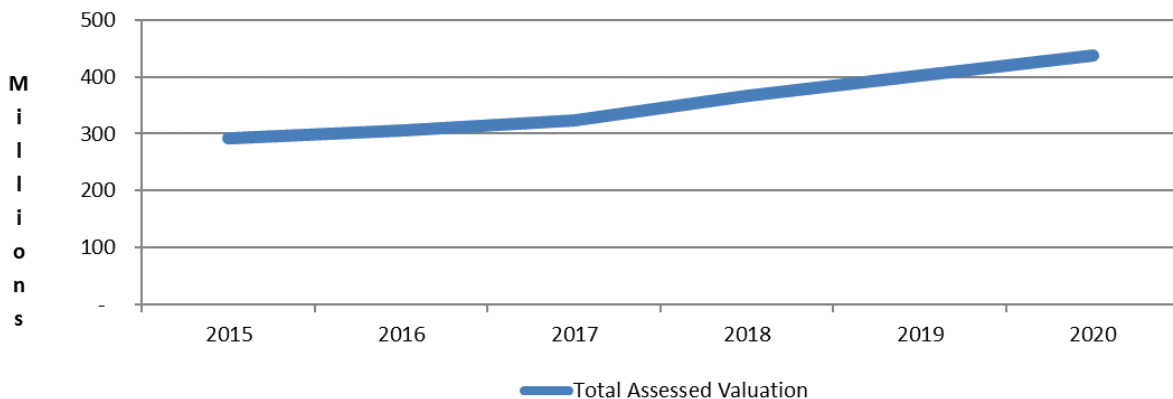
Composition of City's Tax Base:

- Commercial Tax Base = 11%
- Residential Tax Base = 89%

Below is a history of the City's assessed valuation. The City's assessed valuation for 2020 increased 9% over the assessed valuation for 2019. The average home sales price increased 2.21% from 2017 to 2018, while the mean appraised value rose 10.53% during the same time period. Growth in assessed valuation primarily comes from reappraisal increases.

Assessed Value (in millions)						
	2015	2016	2017	2018	2019	2020
Real Estate	\$ 286	\$ 301	\$ 319	\$ 360	\$ 396	\$ 432
Personal Property	1	1	1	1	1	1
State Assessed Utilities	4	4	4	5	5	5
Total	\$ 291	\$ 306	\$ 324	\$ 366	\$ 402	\$ 438
Percent Change	2.1%	5.2%	5.9%	13.0%	9.8%	9.0%

Total Assessed Valuation 2015 - 2020

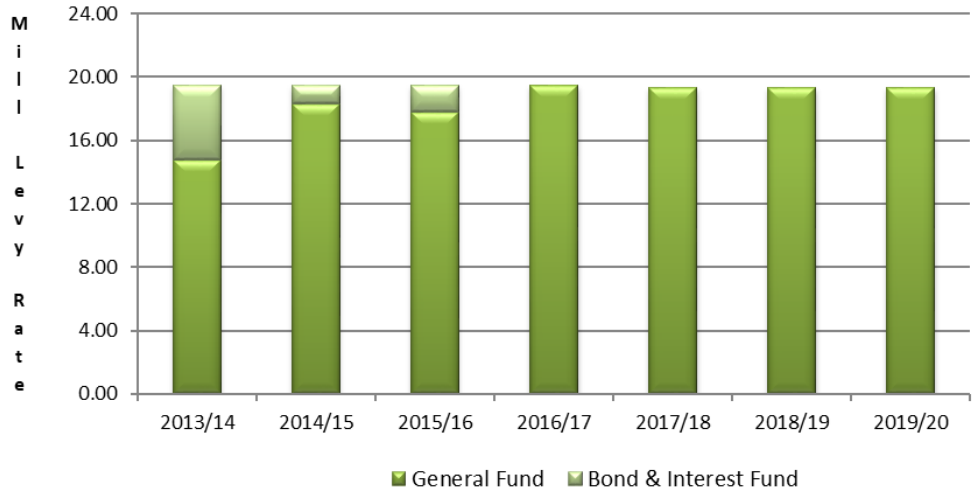


Revenue Sources

Below is a history of the City's mill levy rate. The 2020 budget does not include a mill levy rate increase. The last mill levy rate increase was in 2012 and was increased by 0.614 mills for the purpose of hiring two police officers. Since 2013 the mill levy rate has remained relatively the same with the average from 2013 to 2019 at 19.43 mills.

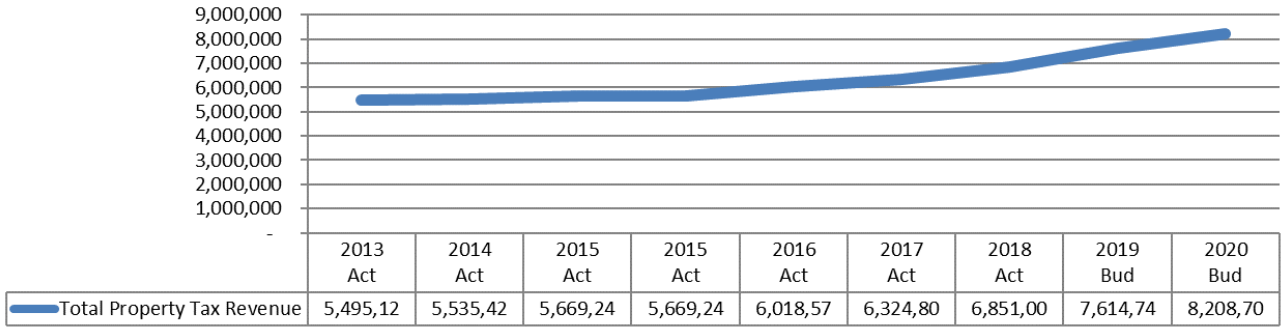
Mill Levy Rate							
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
General Fund	14.790	18.300	17.796	19.471	19.311	19.314	19.314
Bond & Interest Fund	4.700	1.193	1.704	0.000	0.000	0.000	0.000
Total	19.490	19.493	19.500	19.471	19.311	19.314	19.314
	0.012	0.003	0.007	-0.029	-0.160	0.003	0.000

Mill Levy Rate 2013-2020



Below is a history of the City's total property tax revenue.

Total Property Tax Revenue 2013-2020



Revenue Sources

Sales Tax

Sales tax revenues come from two sources: Local Sales Tax and County Sales Tax. There is an additional 1.00% sales tax applied to purchases made within one of the two Community Improvement Districts (CIDS). Forecasts of these revenue sources are based on trends of past years' revenue and economic conditions.

Local Sales Tax

- Comes from a sales tax on retail sales within the City.
- The rate is 1%.
- Average annual change 2014 – 2018: +3.1%

Prairie Village Total Sales Tax Rate	
6.500%	State of Kansas
1.000%	City Of Prairie Village
1.350%	Johnson County
0.125%	Johnson Co. Research Triangle
8.975%	Total

County Sales Tax

- Comes from a sales tax on retail sales within Johnson County.
- Five rates make up the total County rate:
 - General County Sales Tax = ½%
 - 2nd County Specialty Sales Tax – 1996 (no sunset) = ¼%
 - 3rd County Specialty Sales Tax – 2008 (no sunset) = ¼%
 - Research Triangle Sales Tax – 2008 (no sunset) = 1/8%
(cities do not receive any of the revenue from this tax)
 - 4th County Specialty Sales Tax – 2017 (sunsets in 2027) = ¼%
- Cities within the County share 36% of the total revenue based on a formula established by State statute. The formula uses population and property tax dollars levied to distribute the tax revenue. The City's share of this revenue changes from year to year depending on how its population and property tax dollars levied compare to other cities in the County. For the last several years, the City's share of this revenue has remained relatively constant at 3%.

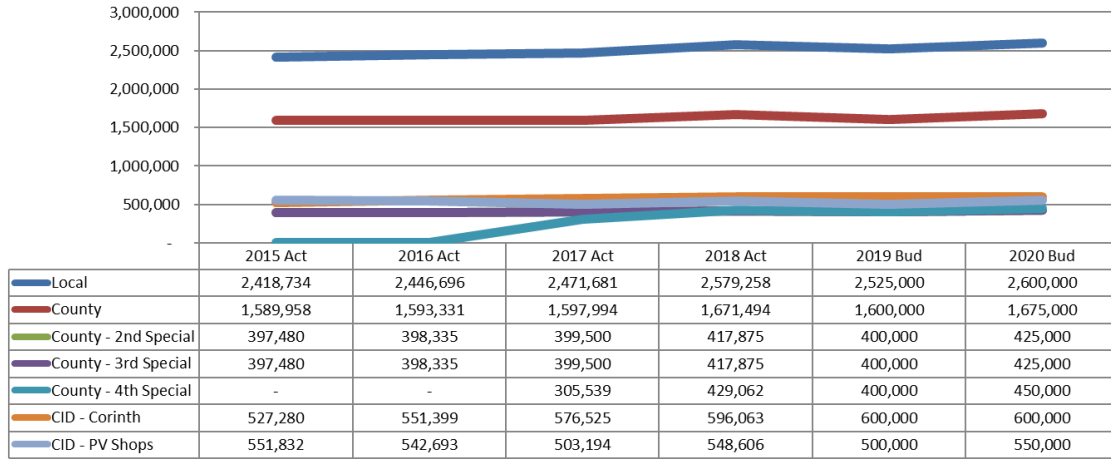
Community Improvement District (CID) Sales Tax

- Comes from a sales tax on retail sales within the boundaries of the CID.
- The rate is 1%.
- Became effective January 1, 2011

Revenue Sources

As evidenced by the following chart, the City's sales tax revenues have been gradually increasing or essentially staying the same for 2020, reflecting the state of the economy.

Sales Tax 2015 - 2020

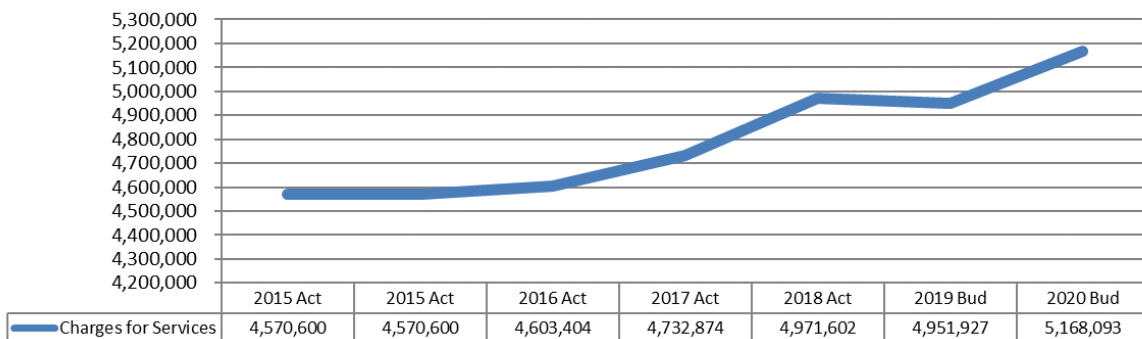


Charges for Services

This source includes revenue which is a charge for contract service and special assessments to recipients of certain services. The three largest sources of this revenue type are the police services contract with Mission Hills, special assessments for solid waste collection and the Stormwater Utility Fee. These three items alone account for 95.7% of this revenue source.

The chart, below, shows a history of this revenue source. The increase in 2020 reflects a change in the Solid Waste Management fee. The 2020 homeowner annual assessment went from \$207.00 in 2019 to \$228.00 in 2020. The increased assessment for 2020 was necessary to cover an increase in fees from the provider and administrative costs of the program. Cost fluctuations are caused by solid waste regulation and rate changes at the County level.

Charges for Services 2015-2020



Revenue Sources

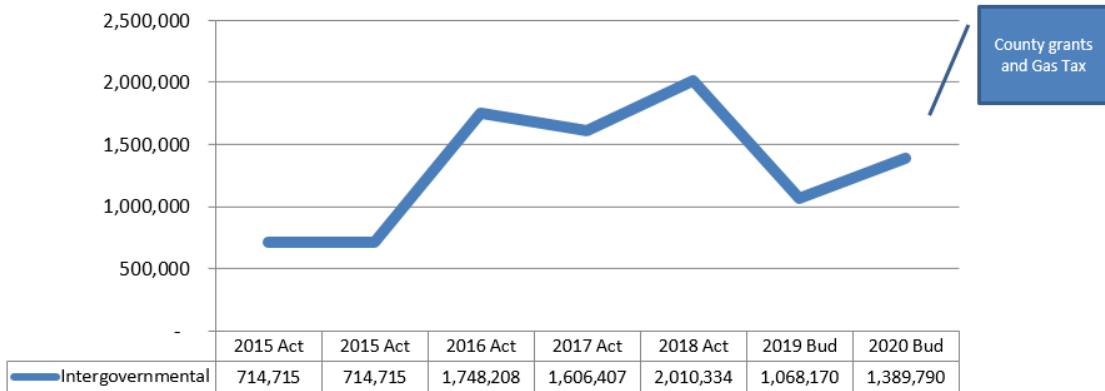
Intergovernmental

This revenue source includes revenues granted through other jurisdictions, primarily the State and Federal governments. The amount of funds received by the City from these sources can be changed by decision of the controlling jurisdiction. Items included in this source are motor vehicle tax, liquor tax and County road and storm drainage capital project grants.

This source of revenue has significant changes from year to year depending on what capital projects qualify for County grants and what stage of construction the projects are in at the end of the year. The grant revenues are earned as construction expenditures are made. The 2020 Intergovernmental budget includes:

- Highway Tax = \$ 610,040
- County Assistance Road System (CARS) = 536,000
- Stormwater Management Advisory Council (SMAC) = 243,750
- Total = \$1,389,790

Intergovernmental 2015-2020

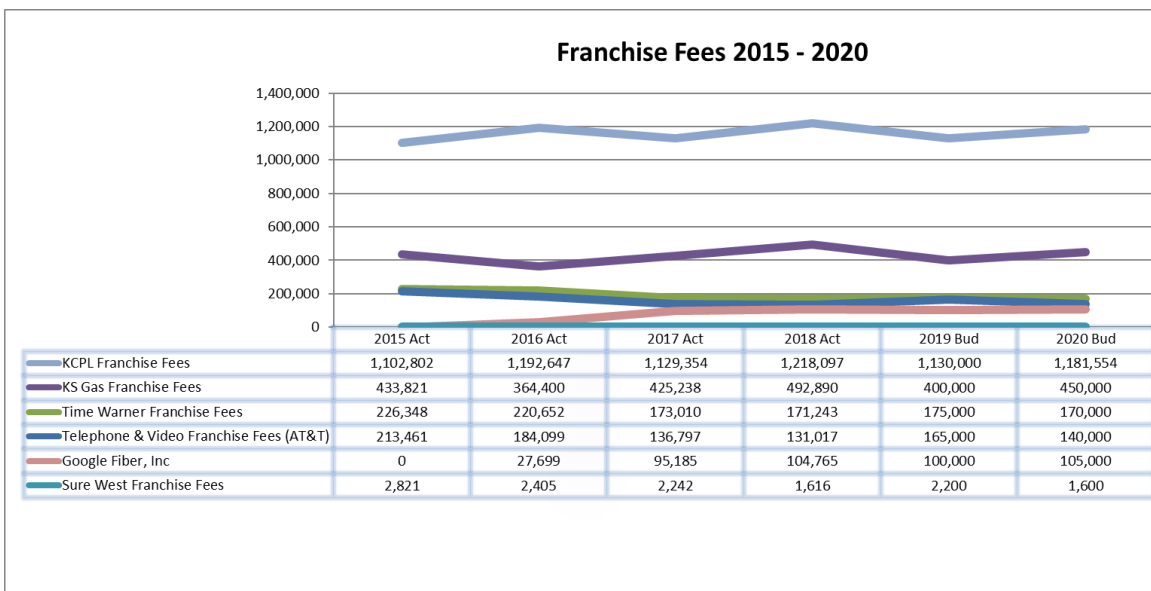
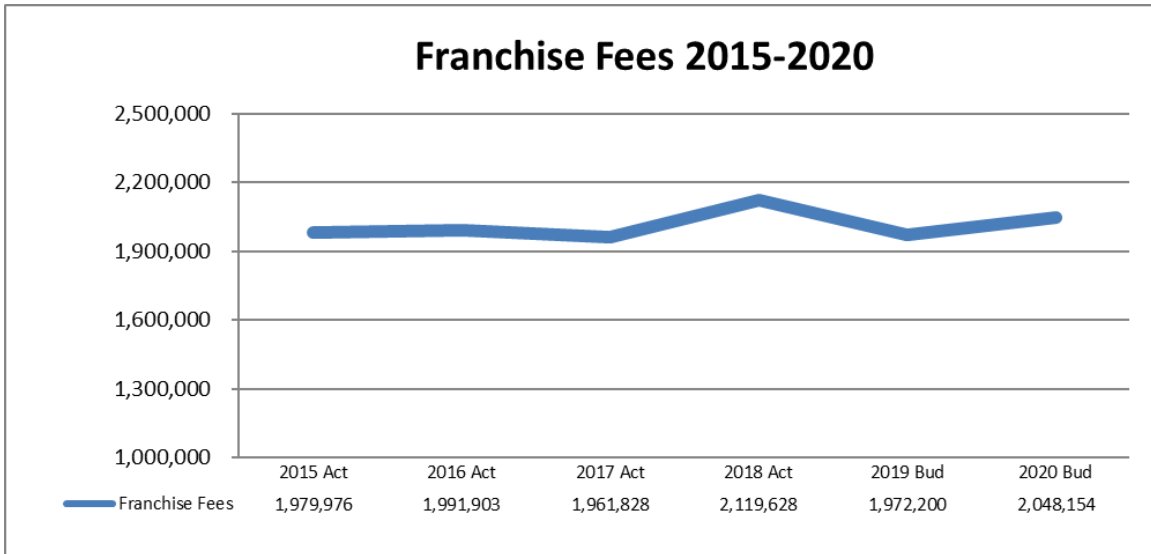


Revenue Sources

Franchise Fees

The City charges franchise fees on the major utilities within the City. These utilities include electric, gas, telephone, cable and open source video companies. The fee is 5% of gross receipts as defined and permitted by state statutes.

The charts below shows the history and breakdown of the City's franchise fees from 2015 – 2020. In the fall of 2016 Google Fiber started remitting franchise fees to the City.



Other Revenues

Revenue Sources

This revenue source includes incremental property taxes, use tax, motor vehicle tax, liquor tax, licenses and permits, recreation fees, fines, interest income and miscellaneous revenue. Use tax and fines make up the majority of this source.

Incremental property taxes are the property tax increases from the Meadowbrook Tax Increment Financing District (TIF). TIF subsidies do not come directly from the city's budget, but from the future gains in taxes and are used to finance improvements in the district. As Meadowbrook is developed, the value of the property increases, and thus the property tax revenue increases. The increased property tax revenues are the "incremental property tax".

Use tax is a sales tax paid on personal property purchased outside the City, but "used, stored or consumed" within the City unless the property has already been subject to such a tax. The City receives a use tax related to its local sales tax as well as a portion of the County use tax related to the County sales taxes. This source fluctuates depending on the level of outside sales to which the tax applies, thus making it difficult to forecast. From 2014 to 2018, the City had a 41% increase in use tax.

Fines and fee revenue include traffic violations, jail fees and court costs. Traffic violations make up 99% of this revenue source and are affected by the enforcement efforts of the Police Department Traffic Unit. From 2014 to 2018 this overall revenue source has decreased 13%. The 2020 projection is essentially the same as the 2018 actual revenues, reflecting the police department being closer to being fully staffed and therefore more consistent traffic enforcement and traffic tickets being handed out.

Other Revenues	2020 Budget All Funds
Incremental Property Taxes	\$ 848,699
Use Tax	\$ 1,375,000
Motor Vehicle Tax	789,025
Liquor Tax	419,376
Licenses & Permits	775,750
Fines & Fees	1,037,775
Recreational Fees	411,050
Interest on Investments	192,050
Miscellaneous	117,600
Total Other Revenues	<u>\$ 5,966,325</u>

Revenue Forecast Methodology

Annually, The City Council preliminarily evaluates key budget planning components providing overall guidance to staff's budget development. Revenue forecasting continues to indicate future challenges that need to be considered going forward.

GENERAL FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Local Ad Valorem Property Tax	Levy is based on the amount needed to fund the Ad Valorem Property tax requirement for this fund based on a projected assessed valuation of \$437,997,334 and a mill levy rate of 19.314 mills.	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is classified into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction.
Delinquent Property Tax	Based on historical receipts.	The County Clerk is responsible for placing on the tax rolls any land or improvements that have previously escaped taxation in the amount equal to that amount that would have been paid had the property been on the tax rolls, plus delinquent taxes paid after the due date.
City Sales Tax	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies a 1% tax on all nonexempt sales within the City.
Countywide Sales Tax	This is the City's share of the countywide .5% sales tax. Based on trend of the past 5 years of actual data plus a review of the current year's collections to date. In addition, the County's forecasted increase or decrease is taken into consideration.	The proceeds of the Countywide sales tax are distributed by the State Department of Revenue based on the following formula: One half of all revenue collected within the County shall be apportioned among the County & cities in the proportion of each entity's total taxing effort in that preceding year relative to the total taxing effort of all cities & the County in the preceding year. The remaining one half of the revenue shall be apportioned to the County & cities in the proportion each entity's population has relative to the total population in the County. The County share shall be calculated by the percentage of people residing in unincorporated areas.
Countywide Sales Tax-County Specials: 2nd County Special = 0.25% 3rd County Special = 0.25% 4th County Special = 0.25% Total = 0.75%	This is the City's share of the countywide .75% County Special sales tax. Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The portion of the Countywide Sales Tax due to the passage of County Special Sales Taxes and is based on the following formula: One half of all revenue collected from the additional .25% sales tax shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute Countywide Sales Tax as previously stated.

Motor Vehicle Tax	Based on information received from the County plus a review of the last 5 years of data and the current year's collections to date.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of vehicle registration. Distribution is made as the revenue is collected.
Liquor Tax	Based on estimates received from the County and the trend of the past 5 years of actual data.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer, or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds: General, Special Parks & Recreation, and Special Alcohol.
Electric Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date with a decrease anticipated from a change in electric rates.	The City levies a franchise tax of 5% of gross receipts from the electric utilities operating within the City limits.
Gas Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies a franchise tax of 5% of gross receipts from the gas utilities operating within the City limits.
Phone Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date, with adjustment for gradual loss of land lines in favor of cell phones.	The City levies a franchise tax of 5% of gross receipts from the local exchange telephone companies operating within the City limits.
Cable Franchise Fees	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies a franchise tax of 5% of gross receipts from the cable companies operating within the City limits.
Occupational Licenses	Based on projected number of businesses requiring these licenses.	The governing body sets fees. Fees are analyzed annually.
Liquor Licenses	Based on projected number of businesses requiring these licenses.	Includes liquor licenses, cereal malt beverage licenses and drinking establishment licenses.
Animal Licenses	Based on department estimates and historical trends.	The governing body sets fees. Fees are analyzed annually.
Building Permits	Based on department estimates as well as historical receipts and trends.	The governing body sets fees. Fees are analyzed annually. Fees are linked to the value of the new construction.
Right of Way/Drainage Permits	Based on department estimates.	The governing body sets fees. Fees are analyzed annually.
Planning & Zoning Fees	Based on historical receipts and trends.	The governing body sets fees. Fees are analyzed annually.
Pool Fees	Based on department estimates and historical trends.	Admission fees and Concessions fees are set by the governing body.
Fines	This covers fines and fees related to the Municipal Court. Based on departmental estimates and historical trends. These revenues can fluctuate depending on the enforcement efforts by the Police Department.	Fines are set by a combination of State law, municipal code, and judge's actions.
Mission Hills Contract	Based on allocation formula negotiated with the City of Mission Hills. The formula uses the 2020 budget for the Police Department and the Municipal Court.	The City provides police, dispatch and animal control services for the City of Missions Hills, which borders Prairie Village to the North. The contract is approved annually by the governing bodies of both cities.
School Resource Officer Reimbursement	Based on department estimates and historical trends.	The City provides an officer who divides his time between the high school and the middle school in the City.
Claridge Court	Based on the real estate assessed valuation and the value of personal property.	Payment in lieu of taxes per the development agreement signed when Industrial Revenue Bonds were issued to construct this senior living facility.

Cellular Tower	Based on the contract amounts with each lessee.	The City leases space on its tower to three cell phone companies and receives monthly lease payments.
Off-Duty Contractual	Based on department estimates and historical trends.	Businesses and churches ask the City to provide special police services for directing traffic and providing security. Personnel in the Police Department arrange with officers to provide the service at a fixed rate paid by the organization served. The rate is analyzed annually and is set by the governing body.
Fuel Center/Vehicle Maintenance	Based on department estimates.	Costs for fuel and vehicle maintenance are paid for by Public Works and charged to the programs that use the vehicles.
Interest Income	Based on the percentage return on investments and available cash balances. Due to the variable nature of this revenue source, projections are conservative and are slightly lower than historical trends.	K.S.A. 12-1675 and Council policy restrict the type of investments and where they may be purchased.
Miscellaneous Revenue	Based on historical receipts and trends. Based on the nature of these revenues, it is difficult to make accurate estimates.	Various revenues of a miscellaneous nature including, but not limited to, copy fees, sale of books and maps, and various reimbursements.

SPECIAL HIGHWAY FUND

DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Gas Tax	Based on estimates provided by the League of Kansas Municipalities along with an analysis of the 5 year trend.	This is derived from a state tax on motor vehicle fuel and special fuel sales. The tax is apportioned to the County and cities based on statutory formulas. The cities portion is determined on a per capita basis.

STORMWATER UTILITY FUND

DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Stormwater Utility Fee	Based on the estimated cost of stormwater management operations, capital projects and stormwater related debt service for 2020.	The stormwater utility is established by City Ordinance. The governing body sets the fee each year. The fee calculated by dividing the estimated cost of stormwater management operations by the total square feet of impervious area in the City. The square footage is based on property data maintained by the Public Works Department.
Interest Income	See General Fund	See General Fund.

SPECIAL PARKS AND RECREATION FUND

DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Liquor Tax	Based on estimates received from the County and the trend of the past 5 years of actual data.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer, or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds: General, Special Parks & Recreation, and Special Alcohol.

SPECIAL ALCOHOL FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Liquor Tax	Based on estimates received from the County and the trend of the past 5 years of actual data.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer, or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds: General, Special Parks & Recreation, and Special Alcohol.

BOND AND INTEREST FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Local Ad Valorem Property Tax	Levy is based on the amount needed to fund the Ad Valorem Property tax requirement for this fund based on a projected assessed valuation of \$437,997,334 and a mill levy rate of zero mills.	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is classified into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction.
Motor Vehicle Tax	Based on information received from the County and a review of the last 5 years' historical trends.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of vehicle registration. Distribution is made as the revenue is collected.
Interest Income	See General Fund.	See General Fund.

CAPITAL PROJECTS FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Intergovernmental	Based on estimates from the Public Works Department as to the amount of reimbursement expected from other governmental entities as their share of various capital infrastructure projects scheduled to be completed during the year.	
Interest	See General Fund.	See General Fund
Transfer From General Fund	Based on the amount needed to fund 2020 CIP projects less other funding sources.	KSA 12-1,118
Transfer From Special Highway Fund	Based on the estimated amount of Gas Tax revenue.	KSA 12-1,118
Transfer From Stormwater Utility Fund	Based on CIP projects containing stormwater work.	KSA 12-1,118
Transfer From Special Parks & Recreation Fund	Based on the estimated amount of Liquor Tax revenue received by that fund.	KSA 12-1,118

RISK MANAGEMENT RESERVE FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Transfer from the General Fund	This is the amount estimated that the General Fund will expend on risk management activities.	Kansas statutes allow for the creation of a Risk Management Reserve Fund to allow for the accumulation of reserves to pay for claims and related costs arising from legal action and settlements not covered by commercial insurance.
Interest Income	See General Fund.	See General Fund.

ECONOMIC DEVELOPMENT FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Interest	See General Fund.	See General Fund
Transfer From General Fund	Based on amount approved by the City Council.	Ordinance No. 2153

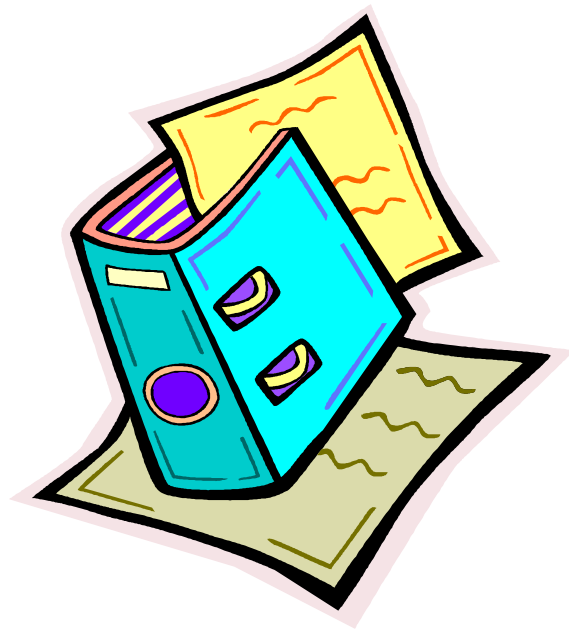
EQUIPMENT RESERVE FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Transfers from the General Fund	The amount is determined based on projected future capital equipment purchase and technology needs.	Kansas statutes allow for the accumulation of reserves to pay for large equipment purchases.
Interest	See General Fund.	See General Fund.

CORINTH and PV SHOPS COMMUNITY IMPROVEMENT DISTRICT (CID) FUNDS		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
City Sales Tax	Based on trend of the past 5 years of actual data plus a review of the current year's collections to date.	The City levies an additional 1% tax on purchases made at Corinth and PV Shops.

MEADOWBROOK TAX INCREMENT FINANCING (TIF) FUND		
DESCRIPTION	KEY 2020 PROJECTION FACTORS	APPLICABLE LAWS
Meadowbrook TIF	Based on projections of increased property tax (increment) caused by higher assessments on the redeveloped property.	Financing established in accordance with K.S.A 12-1770 that allows the city to help redevelop property through private investment.



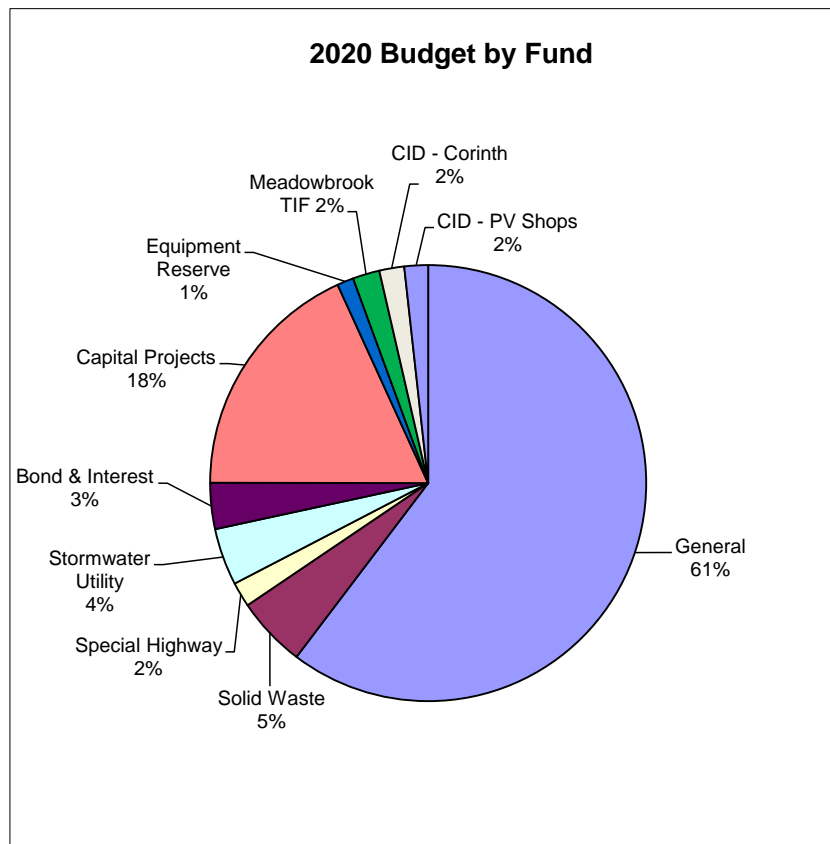
Expenditures by Fund





2020 Budget by Fund

Fund	2017 Actual	2018 Actual	2019 Budget	2020 Budget
General	\$ 18,999,411	\$ 21,670,773	\$ 23,384,547	\$ 23,868,123
Solid Waste	1,781,098	1,713,616	1,986,651	2,064,355
Special Highway	588,751	619,774	694,216	729,176
Stormwater Utility	1,642,608	1,691,833	1,706,635	1,672,803
Special Parks & Rec	154,447	139,072	137,433	140,427
Special Alcohol	134,723	214,392	240,285	215,933
Bond & Interest	818,750	1,308,037	1,361,750	1,353,871
Capital Projects	7,005,934	6,097,050	7,264,000	7,182,691
Risk Management Reserve	35,365	625	125,929	169,019
Economic Development	984,408	72,525	273,075	100,278
Equipment Reserve	256,888	267,128	744,831	484,000
Meadowbrook TIF	-	367,315	589,351	788,699
CID - Corinth	527,243	577,821	632,034	730,328
CID - PV Shops	485,329	503,715	517,423	694,441
Total	\$ 33,414,956	\$ 35,243,676	\$ 39,658,160	\$ 40,194,144



Note: The following funds are not included in the graph because they account for less than 1% of the total budgeted expenditures. Special Parks & Recreation, Special Alcohol, Risk Management and Economic Development

General Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 6,834,040	\$ 7,515,509	\$ 6,825,053	\$ 7,148,012	\$ 6,615,787
Revenues:					
Property Taxes	6,322,487	6,851,002	7,614,743	7,614,743	8,208,703
Sales Taxes	5,174,214	5,515,563	5,325,000	5,404,875	5,575,000
Use Tax	1,243,105	1,340,244	1,250,000	1,268,750	1,375,000
Motor Vehicle Tax	649,470	720,805	759,833	759,833	789,025
Liquor Tax	137,684	140,154	136,233	136,233	139,792
Franchise Fees	1,961,828	2,119,628	1,972,200	1,972,200	2,048,154
Licenses & Permits	735,942	826,011	728,150	735,432	763,850
Intergovernmental				-	
Charges for Services	1,549,356	1,691,852	1,647,151	1,647,151	1,673,906
Fines & Fees	899,054	1,043,189	904,775	913,823	1,037,775
Recreational Fees	429,928	420,201	431,350	431,350	411,050
Interest on Investments	56,787	103,493	56,000	56,000	75,000
Miscellaneous	155,982	88,869	142,600	142,600	116,600
Net Inc/Decr in Fair Value	(34,957)	(7,735)			
Total Revenue	19,280,881	20,853,276	20,968,035	21,082,989	22,213,855
Transfers from Other funds:					
Transfer from Stormwater Utility Fund	400,000	450,000	565,000	565,000	565,000
Total	400,000	450,000	565,000	565,000	565,000
Total Sources	19,680,881	21,303,276	21,533,035	21,647,989	22,778,855
Expenditures:					
Personnel Services	9,140,761	9,825,700	10,663,987	10,237,428	11,205,956
Contract Services	4,253,993	4,178,266	4,556,419	4,328,598	4,605,594
Commodities	580,978	622,571	760,300	722,285	775,200
Capital Outlay	207,984	222,638	238,750	226,813	271,650
Contingency	-		500,000	-	500,000
Total Expenditures	14,183,715	14,849,175	16,719,456	15,515,123	17,358,400
Transfers to Other Funds:					
Transfer to Capital Infrastructure Fund	4,100,000	5,303,560	5,155,116	5,155,116	4,653,109
Transfer to Bond & Interest Fund	480,696	1,033,038	1,074,975	1,074,975	1,301,229
Transfer to Risk Management Fund	35,000	35,000	35,000	35,000	35,000
Transfer to Economic Development Fund				-	65,000
Transfer to Equipment Reserve Fund	200,000	450,000	400,000	400,000	455,385
Total	4,815,696	6,821,598	6,665,091	6,665,091	6,509,723
Total Uses	18,999,411	21,670,773	23,384,547	22,180,214	23,868,123
Sources Over(Under) Uses	681,469	(367,497)	(1,851,512)	(532,225)	(1,089,268)
Fund Balance @ 12/31	\$ 7,515,509	\$ 7,148,012	\$ 4,973,541	\$ 6,615,787	\$ 5,526,519

483,050

Funding Sources: Property tax, sales tax, franchise fees, grants from other governments, user fees and charges.

Expenditures: General operating expenditures and a portion of infrastructure improvement expenditures.

Solid Waste Management Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 483,473	\$ 340,709	\$ 253,975	\$ 359,030	\$ 137,268
Revenues:					
Licenses & Permits	1,935	2,445	1,700	1,700	1,900
Charges for Services	1,609,385	1,706,924	1,720,776	1,720,776	1,910,187
Interest on Investments	10,152	22,500	10,200	10,200	15,000
Miscellaneous	16,862	68	-	-	-
Total Revenue	1,638,334	1,731,937	1,732,676	1,732,676	1,927,087
 Total Sources	 1,638,334	 1,731,937	 1,732,676	 1,732,676	 1,927,087
Expenditures:					
Personnel Services	26,841	32,817	33,900	33,900	34,821
Contract Services	1,754,257	1,680,799	1,735,538	1,735,538	1,798,754
Commodities	-	-	1,000	1,000	1,000
Contingency	-	-	216,213	184,000	229,780
Total Expenditures	1,781,098	1,713,616	1,986,651	1,954,438	2,064,355
 Total Uses	 1,781,098	 1,713,616	 1,986,651	 1,954,438	 2,064,355
Sources Over(Under) Uses	(142,764)	18,321	(253,975)	(221,762)	(137,268)
Fund Balance @ 12/31	\$ 340,709	\$ 359,030	\$ -	\$ 137,268	\$ (0)

Funding Sources: Special assessments on property tax bills.

Expenditures: In 2017 the City contracted with Republic Trash Services for solid waste collection, recycling, composting services and large item pick up as well as a portion of the City's administrative costs including personal services and supplies.

2018 Assessment: \$192.00

2019 Assessment: \$207.00

2020 Assessment: \$228.00

Special Highway Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 147,676	\$ 148,736	\$ 96,546	\$ 152,466	\$ 107,136
Revenues:					
Intergovernmental	583,369	604,956	591,170	591,170	610,040
Interest on Investments	6,442	18,549	6,500	6,500	12,000
Total Revenue	589,811	623,505	597,670	597,670	622,040
Total Sources	589,811	623,505	597,670	597,670	622,040
Expenditures:					
Contingency	-	-	51,216	-	119,136
Total Expenditures	-	-	51,216	-	119,136
Transfers to Other Funds:					
Transfer to Capital Infrastructure Fund	588,751	619,774	643,000	643,000	610,040
Total	588,751	619,774	643,000	643,000	610,040
Total Uses	588,751	619,774	694,216	643,000	729,176
Sources Over(Under) Uses	1,060	3,730	(96,546)	(45,330)	(107,136)
Fund Balance @ 12/31	\$ 148,736	\$ 152,466	\$ -	\$ 107,136	\$ 0

Funding Sources: State gasoline tax (per gallon)

Expenditures: Transfer to the Capital Infrastructure Fund for street improvements.

Stormwater Utility Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 249,377	\$ 202,732	\$ 103,135	\$ 118,686	\$ 61,803
Revenues:					
Licenses & Permits	10,780	12,250	8,000	8,000	10,000
Charges for Services	1,574,133	1,572,826	1,584,000	1,584,000	1,584,000
Interest on Investments	11,050	22,711	11,500	11,500	17,000
Total Revenue	1,595,963	1,607,787	1,603,500	1,603,500	1,611,000
Total Sources	1,595,963	1,607,787	1,603,500	1,603,500	1,611,000
Expenditures:					
Contingency	-		46,252		107,803
Total Expenditures	-	-	46,252	-	107,803
Transfers to Other Funds:					
Transfer to General Fund	400,000	450,000	565,000	565,000	565,000
Transfer to Bond & Interest Fund	242,608	241,833	245,383	245,383	-
Transfer to Capital Infrastructure Fund	1,000,000	1,000,000	850,000	850,000	1,000,000
Total	1,642,608	1,691,833	1,660,383	1,660,383	1,565,000
Total Uses	1,642,608	1,691,833	1,706,635	1,660,383	1,672,803
Sources Over(Under) Uses	(46,645)	(84,046)	(103,135)	(56,883)	(61,803)
Fund Balance @ 12/31	\$ 202,732	\$ 118,686	\$ -	\$ 61,803	\$ -

Funding Sources: Special assessments on the property tax bills - fee per square foot of impervious area (\$0.040/sq. ft.) (2015 rate was \$0.040/sq. ft.)

Expenditures: Operation and maintenance of the City's stormwater system in accordance with NPDES guidelines.

Notes: The stormwater utility fee was a new revenue source in 2009. The fee is dedicated to funding the City's stormwater program and compliance with NPDES guidelines.

Special Park & Recreation Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 15,517	\$ -	\$ -	\$ 1,135	\$ 535
Revenues:					
Liquor Tax	137,684	140,154	136,233	136,233	139,792
Interest on Investments	1,246	53	1,200	600	100
Total Revenue	138,930	140,207	137,433	136,833	139,892
Total Sources	138,930	140,207	137,433	136,833	139,892
Expenditures:					
Contingency	-	-	-	-	635
Total Expenditures	-	-	-	-	635
Transfers to Other Funds:					
Transfer to Capital Infrastructure Fund	154,447	139,072	137,433	137,433	139,792
Total	154,447	139,072	137,433	137,433	139,792
Total Uses	154,447	139,072	137,433	137,433	140,427
Sources Over(Under) Uses	(15,517)	1,135	0	(600)	(535)
Fund Balance @ 12/31	\$ -	\$ 1,135	\$ 0	\$ 535	\$ 0

Funding Sources: Special alcohol tax per K.S.A. 79-41a04 (1/3 of total alcohol tax received by the City)

Expenditures: Park and pool improvements.

Special Alcohol Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 177,792	\$ 182,262	\$ 102,552	\$ 109,741	\$ 74,641
Revenues:					
Liquor Tax	137,684	140,154	136,233	136,233	139,792
Interest on Investments	1,509	1,717	1,500	1,500	1,500
Total Revenue	139,193	141,871	137,733	137,733	141,292
Total Sources	139,193	141,871	137,733	137,733	141,292
Expenditures:					
Personnel Services	78,471	96,029	90,675	90,675	96,721
Contract Services	44,000	65,492	65,603	65,603	74,748
Commodities	12,253	13,258	16,555	16,555	16,555
Capital Outlay	-	39,614	-	-	-
Contingency	-	-	67,452	-	27,909
Total Expenditures	134,723	214,392	240,285	172,833	215,933
Total Uses	134,723	214,392	240,285	172,833	215,933
Sources Over(Under) Uses	4,470	(72,521)	(102,552)	(35,100)	(74,641)
Fund Balance @ 12/31	\$ 182,262	\$ 109,741	\$ -	\$ 74,641	\$ (0)

Funding Sources: Special alcohol tax per K.S.A. 79-41a04 (1/3 of total alcohol tax received by the City)

Expenditures: Alcohol rehabilitation, including grants to local agencies through United Community Services and partial funding of the City's D.A.R.E. Program.

Bond & Interest Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 105,728	\$ 72,058	\$ 40,392	\$ 51,539	\$ 52,539
Revenues:					
Property Taxes	2,312		-	-	-
Motor Vehicle Tax	58,445	12,448	-	-	-
Interest on Investments	1,019	199	1,000	1,000	100
Total Revenue	61,776	12,647	1,000	1,000	100
Transfers from Other funds:					
Transfer from General Fund	480,696	1,033,038	1,074,975	1,074,975	1,301,229
Transfer from Stormwater Fund	242,608	241,833	245,383	245,383	-
Total	723,304	1,274,871	1,320,358	1,320,358	1,301,229
Total Sources	785,080	1,287,518	1,321,358	1,321,358	1,301,329
Expenditures:					
Debt Service	818,750	1,308,037	1,320,358	1,320,358	1,320,850
Contingency	-	-	41,392	-	33,018
Total Expenditures	818,750	1,308,037	1,361,750	1,320,358	1,353,868
Total Uses	818,750	1,308,037	1,361,750	1,320,358	1,353,868
Sources Over(Under) Uses	(33,670)	(20,519)	(40,392)	1,000	(52,539)
Fund Balance @ 12/31	\$ 72,058	\$ 51,539	\$ -	\$ 52,539	\$ 0

Funding Sources: Property tax, motor vehicle tax, transfers from General Fund

Expenditures: Debt service payments on the City's outstanding bonds.

Notes: The City's outstanding bonds will be paid off in 2036.

Capital Infrastructure Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 3,156,962	\$ 3,080,530	\$ 2,455,530	\$ 5,516,640	\$ 5,580,189
Revenues:					
Intergovernmental	1,023,038	1,405,378	477,000	477,000	779,750
Bond Proceeds			-	-	-
Interest on Investments	62,338	65,376	60,000	60,000	62,000
Miscellaneous	930		5,000	5,000	1,000
Net Inc/Decr in Fair Value					-
Total Revenue	1,086,306	1,470,754	542,000	542,000	842,750
Transfers from Other funds:					
Transfer from General Fund	4,100,000	5,303,560	5,155,116	5,155,116	4,653,109
Transfer from Special Highway Fund	588,751	619,774	643,000	643,000	610,040
Transfer from Stormwater Utility Fund	1,000,000	1,000,000	850,000	850,000	1,000,000
Transfer from Special Parks & Rec Fund	154,446	139,072	137,433	137,433	139,792
Transfer from Economic Development Fund					
Total	5,843,197	7,062,406	6,785,549	6,785,549	6,402,941
Total Sources	6,929,503	8,533,160	7,327,549	7,327,549	7,245,691
Expenditures:					
Debt Service	492,098				
Infrastructure	6,513,836	6,097,050	7,264,000	7,264,000	7,182,691
Total Expenditures	7,005,934	6,097,050	7,264,000	7,264,000	7,182,691
Total Uses	7,005,934	6,097,050	7,264,000	7,264,000	7,182,691
Sources Over(Under) Uses	(76,432)	2,436,110	63,549	63,549	63,000
Fund Balance @ 12/31	\$ 3,080,530	\$ 5,516,640	\$ 2,519,079	\$ 5,580,189	\$ 5,643,189

Funding Sources: Transfers from the General Fund, Stormwater Utility Fund, Special Parks & Recreation Fund, Economic Development Fund, grants from other governments

Expenditures: Capital Infrastructure Program - Please see the CIP Section of this document for the detailed plan including projects and programs.

Capital Infrastructure Fund

CIP Expenditure Total = \$7,182,691

2020 PROJECT DESCRIPTION	2020 EXPENDITURES
Park Infrastructure Reserve	\$20,000
Harmon Skate Park	\$100,000
Windsor Trail Expansion	\$25,000
Windsor Tennis Court Resurface	\$65,000
Taliaferro Park Shelter Renovation	\$180,000
Pool Slide Major Repairs	\$100,000
PARK TOTAL PER YEAR	\$490,000
Water Discharge Program Reserve	\$20,000
Drainage Repair Program	\$800,000
Brush Creek: 68th & Mission Road	\$325,000
DRAINAGE TOTAL PER YEAR	\$1,145,000
Traffic Calming Program Reserve	\$20,000
Residential Street Rehabilitation Program	\$3,175,691
Nall Ave: 83rd St to 95th St (OP & CARS)	\$420,000
Roe Ave: 83rd St to 91st St (CARS)	\$652,000
Nall Ave: 79th St to 83rd St (CARS)	\$100,000
Nall Ave: 67th St to 75th St (OP & CARS)	\$50,000
STREET TOTAL PER YEAR	\$4,417,691
Building Reserve	\$50,000
Public Works Renovation	\$50,000
City Hall Updates (windows, doors, hall carpet, conf room)	\$145,000
BUILDINGS TOTAL PER YEAR	\$245,000
ADA Compliance Program	\$25,000
Concrete Repair Program	\$700,000
Bike Plan Implementation	\$140,000
Electric Vehicle Charging Station	\$20,000
OTHER TOTAL PER YEAR	\$885,000
CIP TOTAL	\$7,182,691

Risk Management Reserve Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 92,265	\$ 92,939	\$ 90,479	\$ 138,119	\$ 133,569
Revenues:					
Interest on Investments	426	591	450	450	450
Miscellaneous	613	10,214	-	-	-
Total Revenue	1,039	10,805	450	450	450
Transfers from Other funds:					
Transfer from General Fund	35,000	35,000	35,000	35,000	35,000
Transfer from Special Alcohol Fund	-	-	-	-	-
Total	35,000	35,000	35,000	35,000	35,000
Total Sources	36,039	45,805	35,450	35,450	35,450
Expenditures:					
Contract Services	35,365	625	40,000	40,000	40,000
Risk Management Reserve	-	-	85,929	-	129,019
Total Expenditures	35,365	625	125,929	40,000	169,019
Total Uses	35,365	625	125,929	40,000	169,019
Sources Over(Under) Uses	674	45,180	(90,479)	(4,550)	(133,569)
Fund Balance @ 12/31	\$ 92,939	\$ 138,119	\$ -	\$ 133,569	\$ -

Funding Sources: Transfers from the General Fund, insurance claim reimbursements, interest on idle funds

Expenditures: Risk management related expenditures, such as insurance deductibles

Economic Development Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 1,603,200	\$ 620,075	\$ 322,075	\$ 547,748	\$ 35,178
Revenues:					
Interest on Investments	1,283	198	500	250	100
Total Revenue	1,283	198	500	250	100
Transfers from Other funds:					
Transfer from General Fund	-	-	-	-	65,000
Total	-	-	-	-	65,000
Total Sources	1,283	198	500	250	65,100
Expenditures:					
Contract Services	984,408	72,525	273,075	512,820	50,000
Contingency	-	-	-	-	50,278
Total Expenditures	984,408	72,525	273,075	512,820	100,278
Total Uses	984,408	72,525	273,075	512,820	100,278
Sources Over(Under) Uses	(983,125)	(72,327)	(272,575)	(512,570)	(35,178)
Fund Balance @ 12/31	\$ 620,075	\$ 547,748	\$ 49,500	\$ 35,178	\$ -

Economic Development Fund Allocation	2019 Est	2020 Bud	2021
Beginning balance	\$547,748	\$35,178	\$50,278
Interest	250	100	100
Transfer from General Fund (Public Safety Sales Tax)	-	65,000	65,000
North Park Demolition	(250,000)		
Exterior Grant Program (2 years - 2019 - 2020) @ \$50,000 year	(50,000)	(50,000)	
City Owned Art Restoration (clean, repair, replace & restore)	(50,000)		
Bike / Pedestrian Master Plan	(75,000)		
Comprehensive Master Plan	(69,745)		
Cross Walk Flashing Lights	(18,075)		
Total	\$35,178	\$50,278	\$115,378

Equipment Reserve Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 390,335	\$ 334,380	\$ 400,709	\$ 518,738	\$ 27,615
Revenues:					
Interest on Investments	933	1,486	500	500	1,000
Total Revenue	933	1,486	500	500	1,000
Transfers from Other funds:					
Transfer from General Fund	200,000	450,000	400,000	400,000	455,385
Total	200,000	450,000	400,000	400,000	455,385
Total Sources	200,933	451,486	400,500	400,500	456,385
Expenditures:					
Capital Outlay	256,888	267,128	744,831	891,623	484,000
Total Expenditures	256,888	267,128	744,831	891,623	484,000
Total Uses	256,888	267,128	744,831	891,623	484,000
Sources Over(Under) Uses	(55,955)	184,358	(344,331)	(491,123)	(27,615)
Fund Balance @ 12/31	\$ 334,380	\$ 518,738	\$ 56,378	\$ 27,615	\$ -

Funding Sources: Transfers from the General Fund, interest on idle funds

Expenditures: Acquisition of equipment, vehicles and technology projects.

Equipment Reserve Fund Plan

Equipment Reserve Expenditure Total = \$484,000

2020 PROJECT DESCRIPTION	2020 EXPENDITURES
IT Projects	
City Hall Energy Audit	\$10,000
City Hall Server Replacement	\$15,000
City Hall Online Municipal Code	\$19,000
City Hall Live Stream Upgrade	\$30,000
Police Department Park Security Cameras (location TBD)	\$15,000
Police Department Traffic Cameras (location TBD)	\$15,000
Police Department Laptop Replacement	\$20,000
Police Department Fixed Location License Plate Readers	\$30,000
Police Department Radio Replacement	\$50,000
Police Department In Car Video	\$50,000
TOTAL	\$254,000
Public Works Equipment	
Public Works Mower	\$10,000
Public Works Mower	\$15,000
Public Works 3/4 Ton Leased Vehicle	\$40,000
Public Works 1 Ton Dump Truck (2021 @ \$100,000)	\$50,000
Public Works Street Sweeper (2021 @ \$230,000)	\$115,000
TOTAL	\$230,000
EQUIPMENT RESERVE TOTAL	\$484,000

Meadowbrook TIF Fund

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Fund Balance 1/1	\$ -	\$ 91,702	\$ 29,614	\$ 91,374
Revenues:				
Incremental Property Taxes	91,702	305,227	648,699	848,699
Interest on Investments			2,412	3,000
Total Revenue	91,702	305,227	651,111	851,699
Expenditures:				
Contract Services		367,315	589,351	788,699
Debt Service	-			
Total Expenditures	-	367,315	589,351	788,699
Total Uses	-	367,315	589,351	788,699
Sources Over(Under) Uses	91,702	(62,088)	61,760	63,000
Fund Balance @ 12/31	\$ 91,702	\$ 29,614	\$ 91,374	\$ 154,374

Funding Sources: Incremental Property Tax

Expenditures: TIF contractual payment.

Notes: The Tax Increment Financing (TIF) fund accounts for public revenues and expenditures related to the Tax Increment Fund districts. Tax Increment Financing is used to capture future gains in taxes to finance improvements in the districts. TIF is designed to fund improvements in areas where redevelopment may not occur without it. When a TIF district is developed, or redeveloped, there is an increase in the value of the property. The increased value of the property increases tax revenue. The increased tax revenues are the "incremental property tax". TIF's use the future increased revenue for repayment of eligible costs in the districts.

There are two TIF districts in Prairie Village:

- (1) Commercial district (95th and Nall Avenue)
- (2) Park and Village district (Meadowbrook Park)

CID - Corinth Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 86,828	\$ 137,476	\$ 30,734	\$ 158,862	\$ 128,128
Revenues:					
Property Taxes					
Sales Taxes	576,525	596,063	600,000	600,000	600,000
Interest on Investments	1,366	3,144	1,300	1,300	2,200
Total Revenue	577,891	599,207	601,300	601,300	602,200
Expenditures:					
Contract Services	527,243	577,821	632,034	632,034	730,328
Total Expenditures	527,243	577,821	632,034	632,034	730,328
Total Uses	527,243	577,821	632,034	632,034	730,328
Sources Over(Under) Uses	50,648	21,386	(30,734)	(30,734)	(128,128)
Fund Balance @ 12/31	\$ 137,476	\$ 158,862	\$ -	\$ 128,128	\$ -

Funding Sources: Monies received from the Community Improvement District additional 1% sales tax

Expenditures: Development within Corinth Square per Developer Agreement

CID - PV Shops Fund

	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Fund Balance 1/1	\$ 89,747	\$ 108,720	\$ 16,423	\$ 157,764	\$ 141,841
Revenues:					
Sales Taxes	503,194	548,606	500,000	500,000	550,000
Interest on Investments	1,108	4,153	1,000	1,500	2,600
Total Revenue	504,302	552,759	501,000	501,500	552,600
Total Sources	504,302	552,759	501,000	501,500	552,600
Expenditures:					
Contract Services	485,329	503,715	517,423	517,423	694,441
Total Expenditures	485,329	503,715	517,423	517,423	694,441
Total Uses	485,329	503,715	517,423	517,423	694,441
Sources Over(Under) Uses	18,973	49,044	(16,423)	(15,923)	(141,841)
Fund Balance @ 12/31	\$ 108,720	\$ 157,764	\$ -	\$ 141,841	\$ -

Funding Sources: Monies received from the Community Improvement District additional 1% sales tax

Expenditures: Development within PV Shops per Developer Agreement

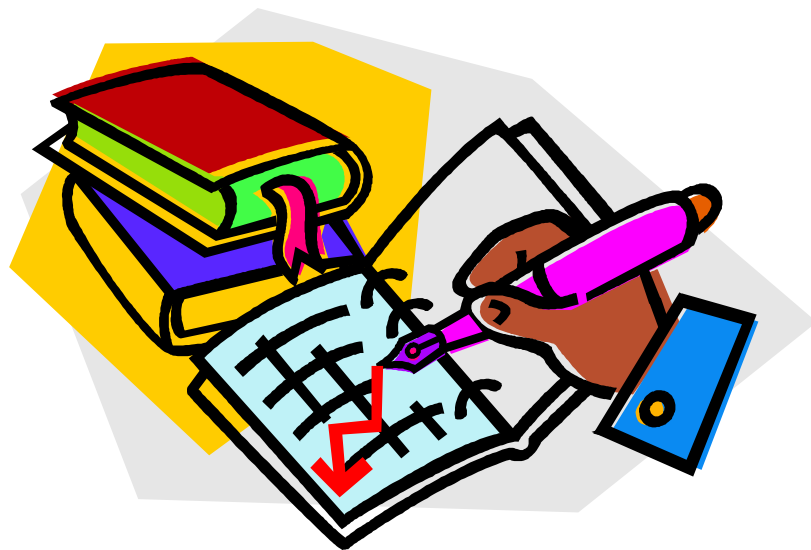
**2020 Budget
Schedule of Transfers**

	Transfer To											Total
	General	Solid Waste Management	Special Highway	Special Stormwater Utility	Special Parks & Recreation	Special Alcohol	Bond & Interest	Capital Projects	Risk Management	Economic Development	Equipment Reserve	
General Fund	-	-	-	-	-	-	1,301,229	4,653,109	35,000	65,000	455,385	6,509,723
Solid Waste Management	-	-	-	-	-	-	-	-	-	-	-	-
Special Highway	-	-	-	-	-	-	-	610,040	-	-	-	610,040
Stormwater Utility	565,000	-	-	-	-	-	-	1,000,000	-	-	-	1,565,000
Special Parks & Recreation	-	-	-	-	-	-	-	139,792	-	-	-	139,792
Special Alcohol	-	-	-	-	-	-	-	-	-	-	-	-
Bond & Interest	-	-	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Risk Management Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-	-	-	-	-	-	-
Equipment Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Total	565,000	-	-	-	-	-	1,301,229	6,402,941	35,000	65,000	455,385	8,824,555

Transfer From



Expenditures by Line Item





**Expenditures by Character & Line Item
Combines All Funds For 2017 - 2020**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2020 Budget</u>
Personnel Services				
Wages/Salaries/Overtime	\$ 6,638,078	\$ 7,232,102	\$ 7,566,324	\$ 7,828,922
Health Care/Other Insurance Coverage	1,057,241	1,036,083	1,337,581	1,511,122
Social Security/Pension	1,550,754	1,692,262	1,884,657	2,005,454
Total Personnel Services	\$ 9,246,073	\$ 9,960,446	\$ 10,788,562	\$ 11,345,498
Contract Services				
Utilities/Communications	\$ 1,347,587	\$ 1,381,300	\$ 1,469,800	\$ 1,485,200
Insurance	361,018	382,628	400,227	358,628
Special Assessments	36,452	40,116	37,500	37,500
Printing	4,295	3,783	6,900	6,060
Fees for Contract Services	4,914,202	4,339,022	5,026,756	5,422,346
Training, Dues, Publications	184,025	170,725	243,585	244,955
Vehicular & Equipment Maint.	220,874	200,579	239,375	232,525
Building & Grounds Maint.	1,016,141	922,504	985,300	987,350
Total Contract Services	\$ 8,084,594	\$ 7,440,657	\$ 8,409,443	\$ 8,774,564
Commodities				
Postage, Office Supplies	\$ 38,477	\$ 36,301	\$ 53,875	\$ 57,125
Clothing	66,881	83,003	79,475	78,675
Vehicular & Equip. Supplies	230,066	282,215	286,855	294,605
Building & Grounds Supplies	175,798	147,752	237,600	246,100
Other Commodities	82,008	86,557	120,050	116,250
Total Commodities	\$ 593,230	\$ 635,829	\$ 777,855	\$ 792,755
Capital Outlay				
Equipment & Vehicles	\$ 464,872	\$ 529,380	\$ 983,581	\$ 755,650
Total Capital Outlay	\$ 464,872	\$ 529,380	\$ 983,581	\$ 755,650
Total Operating Costs	\$ 18,388,770	\$ 18,566,312	\$ 20,959,441	\$ 21,668,467
Transfers				
Transfers to/from Other Funds	\$ 7,201,502	\$ 9,272,277	\$ 9,105,907	\$ 8,824,555
Total Transfers	\$ 7,201,502	\$ 9,272,277	\$ 9,105,907	\$ 8,824,555
Debt Service				
Principal	\$ 745,000	\$ 1,175,000	\$ 1,210,000	\$ 1,235,000
Interest	73,750	133,037	110,358	85,850
Total Debt Service	\$ 818,750	\$ 1,308,037	\$ 1,320,358	\$ 1,320,850
Infrastructure				
Park Projects	\$ 508,927	\$ 491,038	\$ 1,245,000	\$ 490,000
Drainage Projects	511,831	724,009	850,000	1,145,000
Street Projects	5,097,693	4,229,728	4,394,000	4,417,691
Building Projects	183,366	31,258	50,000	245,000
Sidewalk & Curb Projects	704,117	621,017	725,000	885,000
Total Infrastructure	\$ 7,005,934	\$ 6,097,050	\$ 7,264,000	\$ 7,182,691
Reserves & Contingency				
Contingency	\$ -	\$ -	\$ 1,008,454	\$ 1,197,578
Total Reserves	\$ -	\$ -	\$ 1,008,454	\$ 1,197,578
Total Non-Operating Costs	\$ 15,026,186	\$ 16,677,364	\$ 18,698,719	\$ 18,525,674
Grand Total	\$ 33,414,956	\$ 35,243,676	\$ 39,658,160	\$ 40,194,141

Expenditures by Character and Line Item

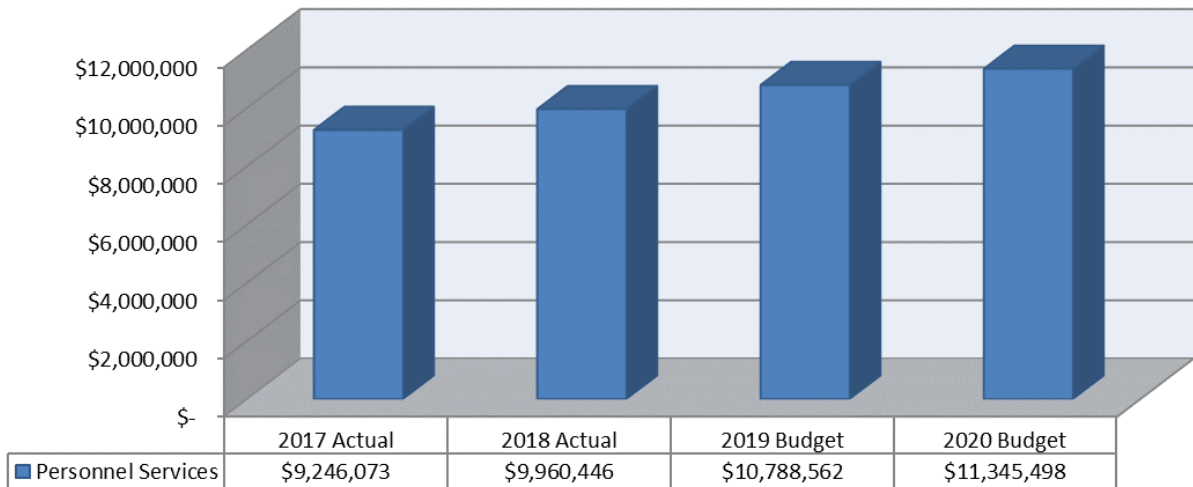
Personnel Services

- Expenditures for base salaries and wages, overtime and employee benefits.
- 4% merit increases for employees are included in the 2020 budget.
- Full-time employees are eligible for health, vision, life, dental and disability insurance.
- The City offers identity theft and personal protection coverage.
- The City finances the entire cost of the employee assistance program and provides access to this program for all employees.
- Non-commissioned employees participate in the Kansas Public Employees Retirement System (KPERs).
- Commissioned police officers participate in the City's Police Pension Plan.
- The employer contribution rate for KPERs increased by the maximum percent allowed in the statutes in 2019 and is projected to do the same in 2020.

FAST FACTS

- 36% of total City expenditures
- 65% of total General Fund expenditures
- 5% increase over 2019 Budget

Personnel Services



Expenditures by Character and Line Item

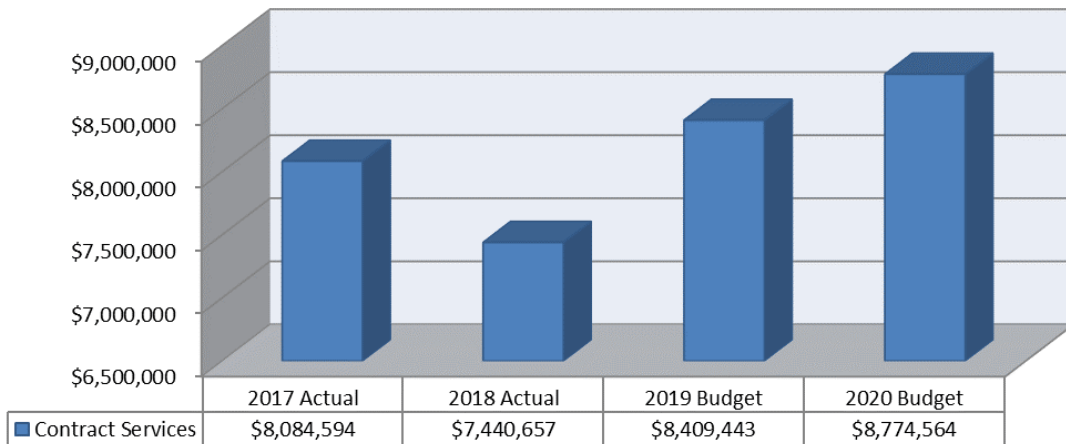
Contract Services

- Expenditures for services provided by outside companies and individuals who are not employees of the City.
- Expenditures for services related to infrastructure projects are included in the CIP.
- Includes expenditures for:
 - electric, gas, water, maintenance on City owned street lights, and the leasing of traffic signals
 - property/casualty and workers comp insurance premiums
 - printing of forms, documents and legal notices
 - legal services, financial audit services, payroll services, engineering services, planning services, animal boarding fees, jail fees, etc.
 - solid waste collection, recycling and composting
 - conferences, training and education of elected officials and employees and memberships in professional organizations
 - repairs of city vehicles and equipment as well as maintenance agreements for copiers, etc.
 - all aspects of building maintenance, tree trimming program, parks maintenance, etc.
- The increase in the 2020 budget is mainly attributable to an increase in Solid Waste fees and the inclusion of the Meadowbrook TIF contractual payment. Expenditures for utilities, which are also included in contract services, can fluctuate with the seasons and be hard to forecast.

FAST FACTS

- 28% of total City expenditures
- 27% of total General Fund expenditures
- 4% increase over 2019 Budget

Contract Services



Expenditures by Character and Line Item

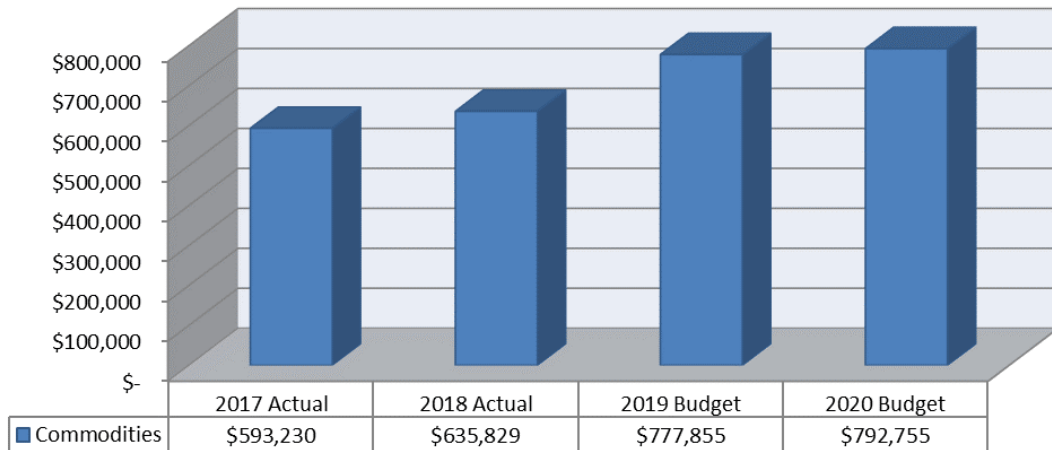
Commodities

- Expenditures for items and products purchased on a routine basis having a unit cost of less than \$2,000 and a useful life of less than one year.
- Includes expenditures for:
 - postage
 - office supplies
 - uniforms
 - tires, batteries, oil, replacement parts for vehicles
 - gasoline and diesel fuel
 - snow/ice removal materials
 - fertilizer, grass seed, flowers for the parks
 - products for resale at the swimming pool concession stand
- The trend in commodities generally reflects the trend in fuel prices. The price per gallon included in the 2020 budget is the same as the 2019 budget, which was estimated to be \$3.00 per gallon. The budgeted number of gallons used was lowered after a usage audit was conducted.

FAST FACTS

- 2.5% of total City expenditures
- 4.5% of total General Fund expenditures
- 2% increase over 2019 budget

Commodities



Expenditures by Character and Line Item

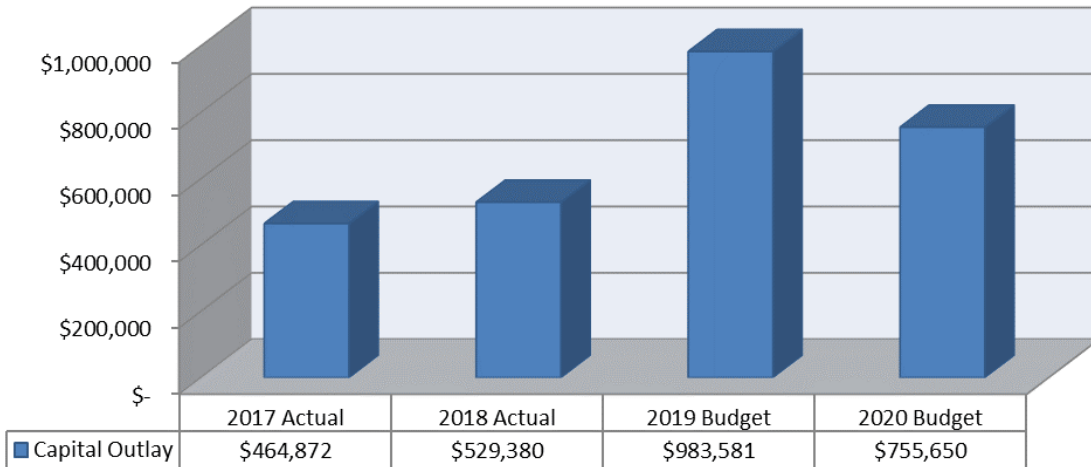
Capital Outlay

- Expenditures for major equipment purchases, normally in excess of \$5,000.
- Expenditures in this category will fluctuate from year to year depending on what items need to be replaced.
- Capital Outlay expenditures decreased in 2020 due to the completion of prior year projects. Included from year to year are the replacement of aging office equipment and furniture, field equipment, the repair and replacement of Public Work's equipment in their fleet, as well as the City's continued efforts to upgrade the technology infrastructure and other technology related projects.

FAST FACTS

- 2.4% of total City expenditures
- 1.6% of total General Fund expenditures
- 23% decrease from 2019 Budget

Capital Outlay



Expenditures by Character and Line Item

Departments maintain equipment replacement plans and review them each year as part of the budget process to determine which items need to be replaced.

Capital Outlay - 2020 Budget

Item to be Replaced/Major Repair	Department	2020 Budget
Equipment Reserve Budget		
City Hall Energy Audit	City Hall	\$10,000
City Hall Server Replacement	City Hall	\$15,000
City Hall Online Municipal Code	City Hall	\$19,000
City Hall Live Stream Upgrade	City Hall	\$30,000
Police - Park Security Cameras (location TBD)	Police Department	\$15,000
Police - Traffic Cameras (location TBD)	Police Department	\$15,000
Police - Laptop Replacement	Police Department	\$20,000
Police - Fixed Location License Plate Reader	Police Department	\$30,000
Police - Radio Replacement	Police Department	\$50,000
Police - In Car Video	Police Department	\$50,000
Public Works Mower	Public Works	10,000
Public Works Mower	Public Works	15,000
Public Works 3/4 Ton Leased Vehicle	Public Works	40,000
Public Works 1 Ton Dump Truck (2021 @ \$100k)	Public Works	50,000
Public Works Street Sweeper (2021 @ \$230k)	Public Works	115,000
Department Budgets		
Office Equipment & Furniture	Administration	\$1,500
Office Equipment & Furniture	Public Works	3,000
Park Play Items	Public Works	4,500
Police Department Building Remodel	Public Works	30,000
Field Equipment	Police	17,500
Office Equipment	Police	13,000
Patrol Vehicles (3)	Police	111,000
Investigation Vehicle (1)	Police	37,300
Office Equipment	IT	500
Field and Miscellaneous Equipment	IT	1,000
PC's - city-wide	IT	37,750
Office Equipment & Furniture	Court	2,000
Field Equipment	Codes	600
Office Equipment & Furniture	Codes	2,000
Miscellaneous Pool Equipment	Community Programs	7,000
Concession Equipment	Community Programs	3,000
		\$ 755,650

Expenditures by Character and Line Item

Transfers

- Transfers are the movement of resources between the City’s funds as allowed by applicable law.
- Transfers will fluctuate from year to year depending on the funding required for the Capital Improvement Program, funding required to meet risk management needs and funding required to save for large equipment purchases.

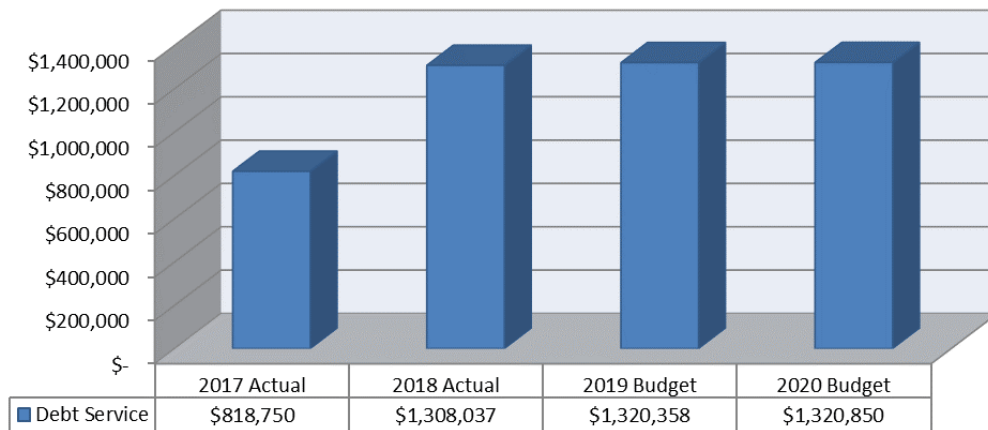
Debt Service

- Expenditures for principal and interest payments on the City’s outstanding debt.
- The last bonds issued were in 2016. The first issue was in May of 2016 for \$11,300,000 in new debt for a Tax Increment Financing (TIF) project. The second issue was in October of 2016 for \$3,100,000 for the purchase of City street lights. The City will be debt free in 2036, provided the City does not issue any new debt or restructure current debt.
- Incremental property taxes are used to make the contractual payment on the 2016C Meadowbrook Tax Increment Financing (TIF) bond issue. Incremental property taxes are the property tax increases from the Meadowbrook TIF and are the result an increase in the value of the property in the TIF district.

FAST FACTS

- 4% of total City expenditures
- Essentially no change from 2019 Budget
- The City will pay off the bond issues:
 - 2011A in 2021
 - 2016C in 2023
 - 2016A in 2036

Debt Service



Expenditures by Character and Line Item

Reserves

- The 2020 Budget contains a \$1,197,581 appropriation for contingencies across all the funds, which equates to 3.8% of City expenditures. The General Fund has a contingency reserve of \$500,000.
- The 2020 General Fund Budget was adopted with a fund balance guideline from the Council. The guideline requires the City to maintain at least 25% of revenues as an emergency reserve in the General Fund.

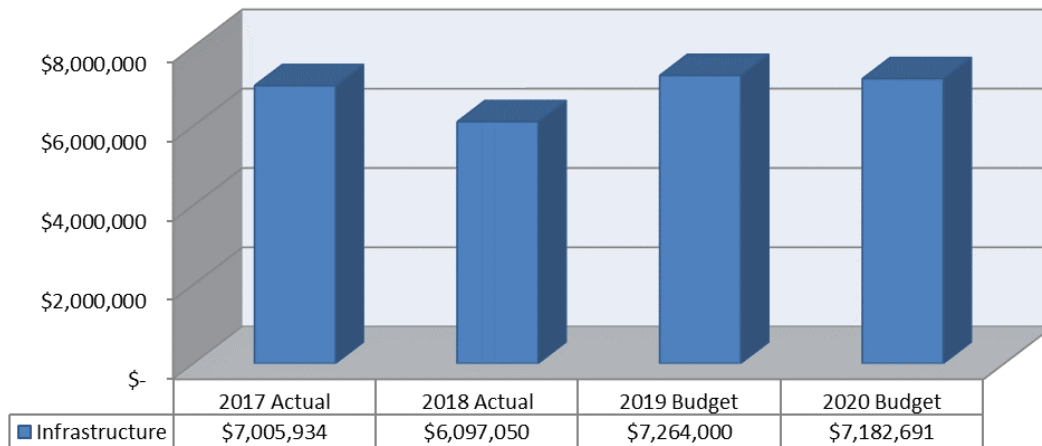
Infrastructure

- Expenditures for major improvements that extend the life of the City's buildings and other infrastructure.
- The City has a four-year Capital Improvement Program (CIP) which is used to plan infrastructure projects for the current budget year plus three years into the future.
- Infrastructure expenditures vary from year to year depending on the projects included in the plan, the amount of grant funding received, etc.
- The 2020 budget remained essentially the same as the 2019 budget with a nominal 1% decrease.

FAST FACTS

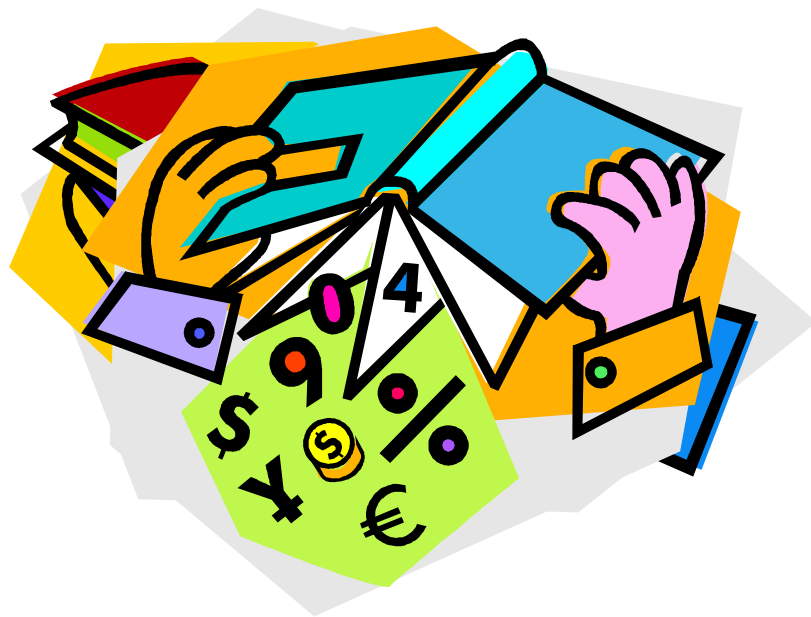
- 23% of City expenditures
- 1% decrease over 2019 Budget
- Public Works staff performs inspections of the City's infrastructure throughout the year and provides condition ratings which are monitored and used to determine when projects appear in the CIP.

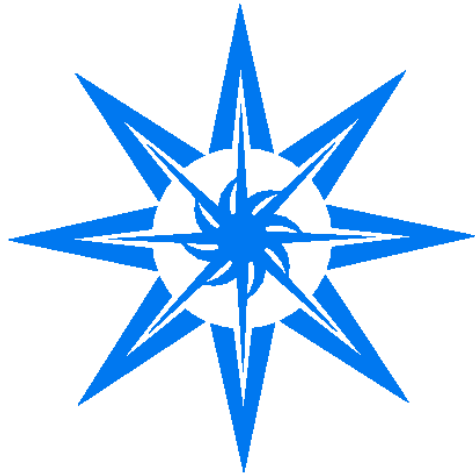
Infrastructure



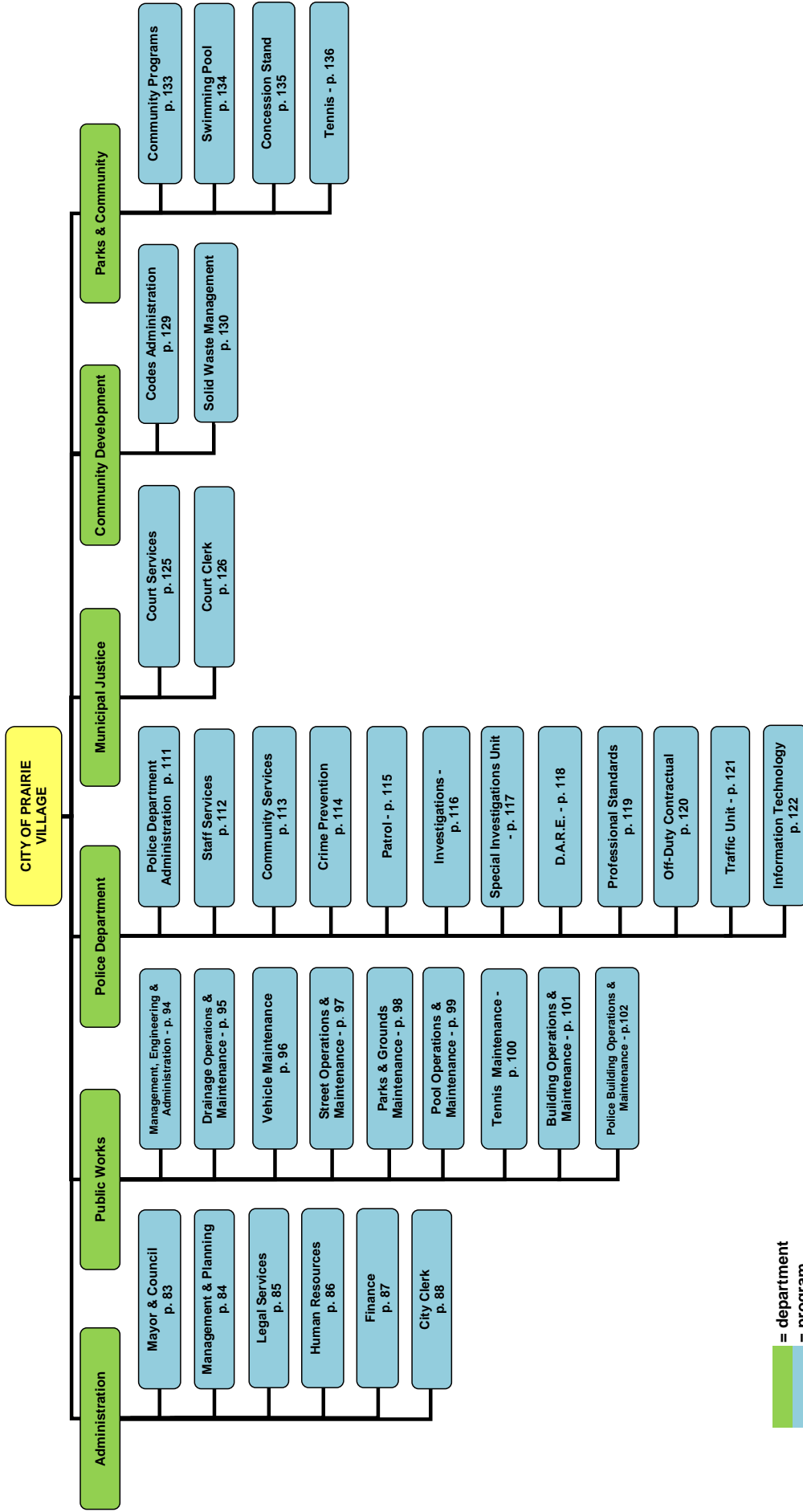


Expenditures by Program





Department/Program Locator



= department
 = program

2020 Budget

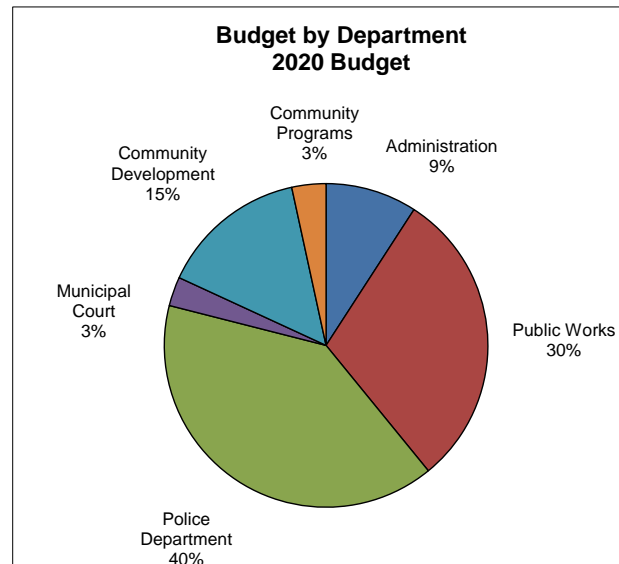
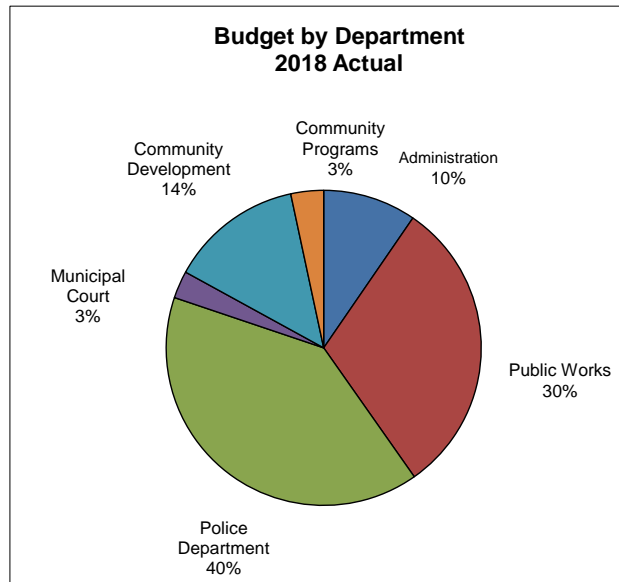
Summary by Department

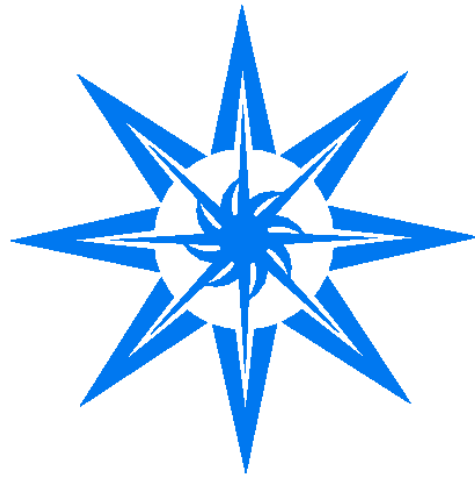
Department	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Administration	\$ 1,517,985	\$ 1,602,610	\$ 1,750,155	\$ 1,741,773
Public Works	5,042,003	5,128,513	5,578,626	5,707,029
Police Department	6,192,610	6,676,478	7,212,061	7,591,507
Municipal Court	438,567	469,351	539,535	553,760
Community Development	2,363,699	2,284,322	2,649,115	2,802,185
Community Programs	506,532	561,804	594,448	649,525
Total	\$ 16,061,397	\$ 16,723,078	\$ 18,323,940	\$ 19,045,779

Expenditures by Fund

General Fund	\$ 14,183,715	\$ 14,849,171	\$ 16,219,456	\$ 16,858,400
Solid Waste Management Fund	1,781,098	1,713,616	1,986,651	2,064,355
Special Alcohol Fund	96,584	160,291	117,833	123,024
Total	\$ 16,061,397	\$ 16,723,078	\$ 18,323,940	\$ 19,045,779

Note: Only appropriated funds are included in the following department and program schedules. Those funds include: General, Solid Waste Management, Special Highway, Stormwater Utility, Special Parks & Recreation, Special Alcohol and Bond & Interest.





Expenditures – Administration





2020 Budget

Department: Administration

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Program				
Mayor & Council	\$ 62,797	\$ 90,079	\$ 111,654	\$ 122,431
Management & Planning	462,289	536,593	594,125	558,609
Legal Services	194,359	164,701	175,000	175,000
Human Resources	190,414	191,825	220,971	221,799
Finance	300,298	308,407	325,728	338,418
City Clerk	307,829	311,005	322,677	325,516
Total	\$1,517,985	\$ 1,602,610	\$ 1,750,155	\$ 1,741,773

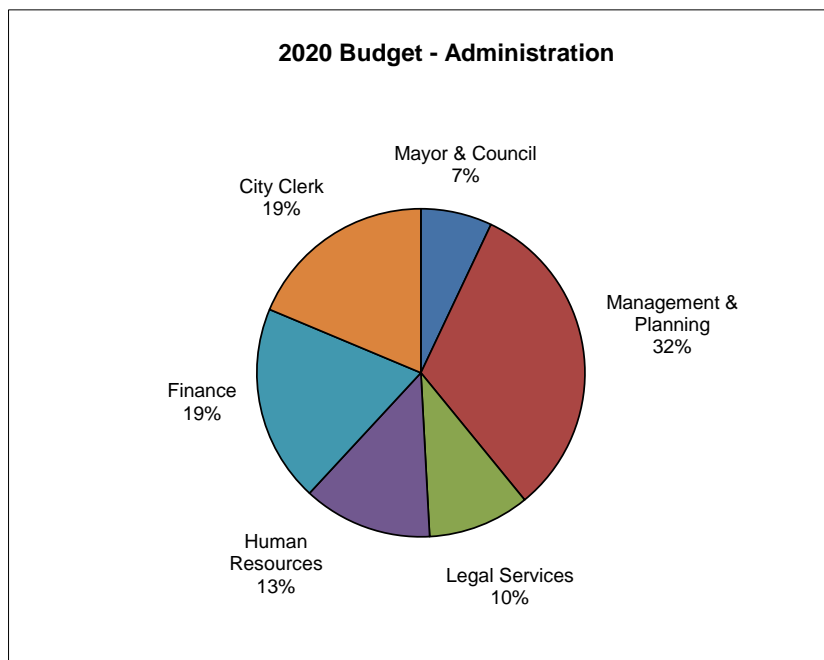
Expenditures by Character				
Personnel Services	\$ 921,683	\$ 985,985	\$ 1,070,498	\$ 1,055,270
Contract Services	530,423	531,878	598,907	603,703
Commodities	55,440	59,747	77,750	81,300
Capital Outlay	10,439	25,000	3,000	1,500
Total	\$1,517,985	\$ 1,602,610	\$ 1,750,155	\$ 1,741,773

Expenditures by Fund				
General Fund	\$1,517,985	\$ 1,602,610	\$ 1,750,155	\$ 1,741,773
Total	\$1,517,985	\$ 1,602,610	\$ 1,750,155	\$ 1,741,773

Full-time Equivalent Positions	9.30	9.30	9.18	9.18
Unpaid Positions	13.00	13.00	13.00	13.00
Appointed/Contracted Officials	0.15	0.15	0.15	0.15

Notes

- In 2018, Information Technology was moved from the Administration budget to the Police Department budget.



Administration Department Goals and Objectives

OUR MISSION

The Administration Department’s mission is to formulate and implement public policies, which provide responsive, effective and fiscally responsible services to the City’s residents and visitors and to provide administrative and other support services for the City in an appropriate, effective and economical manner.

PROGRAMS

The Administration Department is responsible for the Mayor and Council, management planning, information technology, legal services, human resources, finance, and city clerk.

PERFORMANCE MEASURES

PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Deliver Quality Services	provide accurate and timely information to elected officials and residents	published notices of public hearings	10	22	13	15
		published notice to bidders	19	9	17	15
		published ordinances	16	22	16	18
Foster a Healthy Community	provide solid waste collection, recycling, and composting at a reasonable cost	annual assessment to citizens	\$192.00	\$192.00	\$207.00	\$228.00
	provide guidelines and programs to educate the public on methods to protect the environment	number of programs provided	3	3	3	3

Administration Department Goals and Objectives

PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Enhance Community Preparedness and Responsiveness	adopt budget for City operations	adopt budget by August 25	August 1	August 7	August 6	August 5
Maximize Partnership Opportunities	continue participation in Northeast Johnson County Chamber	active membership	yes	yes	yes	yes
Provide Courteous and Responsive Customer Service	perform legal work on a variety of complex projects	number of ordinances drafted/ reviewed	16	22	16	20
		number of contracts reviewed	45	40	70	50
	documents executed and recorded	executed agreements/ contracts	54	40	75	50
		executed interlocal agreements	9	14	17	15

Administration Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Provide Courteous and Responsive Customer Service	documents executed and recorded	executed change orders	1	2	4	3
		executed resolutions	4	7	5	5
		published quarterly treasurer's reports	4	4	4	4
		recorded fee schedule changes	2	4	15	5
		filled records requests	40	40	11	50
		recorded Committee/ Council meeting minutes	114	43	115	50
Deliver Efficient Services	process accounts payable invoices within two weeks of receipt	percentage of invoices processed within two weeks of receipt	98%	98%	100%	100%

Administration Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Deliver Efficient Services	strive to process 100% of council related documents within given time frames	percent of Notices/ Ordinances published on next available publication date	100%	100%	100%	100%
		percent of Council/ Committee minutes prepared within three days of meeting	99%	100%	100%	100%
		percent of Council/ Committee packets prepared and posted within four days of meeting	100%	100%	100%	100%
Cultivate Community Involvement and Access	enhance the City's transparency	Prairie Village checkbook data loaded monthly to City website	yes	yes	yes	yes
		provide access to City Records, information and services on City website	95%	100%	100%	100%
	Annual Jazz Fest	support and staff annual Jazz Fest	yes	yes	yes	yes
	Annual Village Fest	support and staff annual Village Fest	yes	yes	yes	yes

Administration Department Goals and Objectives

PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Maintain Fiscal Strength	GFOA Excellence in Financial Reporting Awards	receive GFOA Certificate of Achievement in Financial Reporting	yes	yes	yes	yes
		receive GFOA Distinguished Budget Award	yes	yes	yes	yes
		receive GFOA Award for Outstanding Achievement in Popular Annual Financial Reporting	yes	yes	yes	yes
	annual audit of City's financial statements	earn unqualified opinion	yes	yes	yes	yes
	Bond Rating (Moody's)	maintain Aaa rating	Aaa	Aaa	Aaa	Aaa
Invest in Infrastructure	maintain or increase General Fund transfer to Capital Infrastructure	funding to Capital Infrastructure	\$4.1 million	\$5.3 million	\$5.2 million	\$4.7 million

Administration Department Goals and Objectives

PERSPECTIVE: DEVELOP PERSONNEL

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Develop a Skilled and Diverse Workforce	employee education	City-sponsored training sessions	3	5	2	5
		benefit/open enrollment meetings	5	4	5	4
		employees receiving educational assistance	1	0	1	1
Create a Positive and Rewarding Work Culture	recognize employees	number of employee appreciation events held annually	3	3	3	3
	wellness incentives	provide wellness incentives to encourage healthy and safe lifestyles in employees	yes	yes	yes	yes

2020 Budget

Department: Administration
Program: Mayor & Council

The Mayor and 12 elected Council members serve as the legislative and and policy-making body of the City. The Mayor and Council provide leadership, vision and direction for the staff, resources and City.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 2,267	\$ 2,032	\$ 5,606	\$ 5,606
Contract Services	37,202	37,639	73,498	79,475
Commodities	20,328	25,408	32,550	37,350
Capital Outlay	3,000	25,000	0	0
Total	\$ 62,797	\$ 90,079	\$ 111,654	\$ 122,431

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Fund				
General Fund	\$ 62,797	\$ 90,079	\$ 111,654	\$ 122,431
Total	\$ 62,797	\$ 90,079	\$ 111,654	\$ 122,431

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Unpaid Positions				
	13.00	13.00	13.00	13.00
Mayor	1.00	1.00	1.00	1.00
Council Member	12.00	12.00	12.00	12.00
Total	13.00	13.00	13.00	13.00

Notes

- The Mayor and Council Members do not receive a salary. They may receive a communications stipend of \$25/month. This rate has not changed since its inception in 2006.

2020 Contractual Services Budget also Includes the Following:

Consulting fees, council retreat, photo	\$15,000
Worker's Compensation	60
Training and conferences	36,150
Dues & Subscriptions:	
MARC, NLC & LKM	28,265
	\$ 79,475

2020 Commodities Budget Includes the Following:

Office supplies and postage	\$3,000
Other (Misc. expenses, rentals, etc)	7,650
Volunteer Appreciation Dinner	13,000
Council meals	7,100
Volunteer gift	1,800
	\$ 32,550

2020 Budget

Department: Administration

Program: Management & Planning

Provides overall management of City operations, coordination of City planning and implementation of Council direction and policy.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 314,967	\$ 375,575	\$ 421,309	\$ 384,093
Contract Services	129,245	142,880	151,316	153,016
Commodities	15,078	18,138	21,500	21,500
Total	\$ 462,289	\$ 536,593	\$ 594,125	\$ 558,609

Expenditures by Fund				
General Fund	\$ 462,289	\$ 536,593	\$ 594,125	\$ 558,609
Total	\$ 462,289	\$ 536,593	\$ 594,125	\$ 558,609

Full-time Equivalent Positions				
	2.30	2.30	2.48	2.48
City Administrator	1.00	1.00	1.00	1.00
Deputy City Administrator	0.30	0.30	0.48	0.48
Public Information Officer	1.00	1.00	1.00	1.00
	2.30	2.30	2.48	2.48

Appointed/Contracted Officials				
	0.15	0.15	0.15	0.15
City Attorney/Assistant City Attorney	0.05	0.05	0.05	0.05
City Planner	0.05	0.05	0.05	0.05
City Treasurer	0.05	0.05	0.05	0.05
	0.15	0.15	0.15	0.15

2020 Contractual Services Budget Includes the Following:

Miscellaneous contracts & Advising	\$ 23,000
Planning	50,000
Newsletter	30,000
Training & Conferences:	
NE Chamber lunch, MARC, LKM, ICMA, NLC, ASPA, KACM & NE KS Managers	13,220
Dues & Subscriptions:	
ICMA, KACM & ASPA	2,120
Insurance (Property & Workers Comp)	34,676
	\$ 153,016

2020 Budget

Department: Administration

Program: Legal Services

Provides support to City departments regarding legal matters. This service is provided by law firms retained by the City to handle the City's legal affairs.

The law firms bill the City on an hourly basis for these services.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Contract Services	\$ 194,359	\$ 164,701	\$ 175,000	\$ 175,000
Total	\$ 194,359	\$ 164,701	\$ 175,000	\$ 175,000
Expenditures by Fund				
General Fund	\$ 194,359	\$ 164,701	\$ 175,000	\$ 175,000
Total	\$ 194,359	\$ 164,701	\$ 175,000	\$ 175,000

Notes

- Services are provided at an hourly rate.

2020 Budget

Department: Administration

Program: Human Resources

The Human Resources function is responsible for providing quality service and support to employees, City-wide compliance with federal, state and local employment and benefit laws and regulations, recruitment, policies, employee compensation and benefits, maintenance of personnel records, training and development, and worker's compensation.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 123,573	\$ 109,208	\$ 135,210	\$ 141,143
Contract Services	66,502	82,158	85,261	80,156
Commodities	339	459	500	500
Capital Outlay	0	0	0	0
Total	\$ 190,414	\$ 191,825	\$ 220,971	\$ 221,799

Expenditures by Fund				
General Fund	\$ 190,414	\$ 191,825	\$ 220,971	\$ 221,799
Total	\$ 190,414	\$ 191,825	\$ 220,971	\$ 221,799

Full-time Equivalent Positions				
	1.00	1.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Notes

2020 Contractual Services Budget Includes the Following:

Staff training	\$ 4,800
Payroll services	55,580
Recruitment	4,400
Wellness Incentives	10,000
Training & Conferences	2,750
Insurance (Property & Workers Comp)	1,656
Dues & Subscriptions	970
	\$ 80,156

2020 Budget

Department: Administration
Program: Finance

The Finance Department is responsible for payroll, budgeting, accounting and financial reporting operations of the City and providing support to other City departments

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 217,758	\$ 225,002	\$ 236,393	\$ 249,166
Contract Services	81,877	82,961	88,335	88,452
Commodities	663	444	1,000	800
Capital Outlay	0	0	0	0
Total	\$ 300,298	\$ 308,407	\$ 325,728	\$ 338,418

Expenditures by Fund				
General Fund	\$ 300,298	\$ 308,407	\$ 325,728	\$ 338,418
Total	\$ 300,298	\$ 308,407	\$ 325,728	\$ 338,418

Full-time Equivalent Positions				
	2.00	2.00	2.00	2.00
Finance Director	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

Notes

2020 Contractual Services Budget Includes the Following:

Audit Services	\$ 25,440
Investment Services	27,000
Bank Fees	7,500
Credit Card Fees	19,500
Printing	2,160
Insurance (Property & Workers Comp)	2,752
Training	3,500
Dues & Subscriptions	600
	\$ 88,452

2020 Budget

Department: Administration
Program: City Clerk

City Clerk staff are responsible for maintaining all records of the City. City Clerk staff provides support services to elected officials, City committees and other departments. Staff issue business and animal licenses; register individuals and families for recreation programs; coordinate the reservation of meeting rooms, ball fields, tennis courts and park pavilions.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 263,118	\$ 274,168	\$ 271,980	\$ 275,262
Contract Services	21,239	21,539	25,497	27,604
Commodities	19,033	15,298	22,200	21,150
Capital Outlay	4,439	0	3,000	1,500
Total	\$ 307,829	\$ 311,005	\$ 322,677	\$ 325,516

Expenditures by Fund				
General Fund	\$ 307,829	\$ 311,005	\$ 322,677	\$ 325,516
Total	\$ 307,829	\$ 311,005	\$ 322,677	\$ 325,516

Full-time Equivalent Positions	4.00	4.00	3.70	3.70
City Clerk	1.00	1.00	1.00	1.00
Receptionist	1.00	1.00	0.70	0.70
Administrative Support Specialist	2.00	2.00	2.00	2.00
Total	4.00	4.00	3.70	3.70

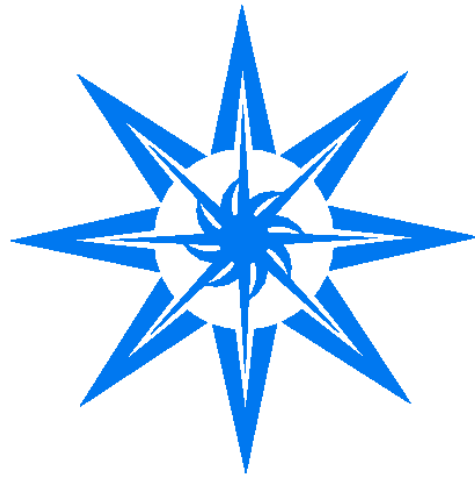
Notes

2020 Capital Outlay Budget Includes the Following:

Office equipment and furniture	\$ 1,500
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**TRAFFIC ISLAND SCULPTURE
77TH STREET and ROE AVENUE**



Expenditures – Public Works





2020 Budget

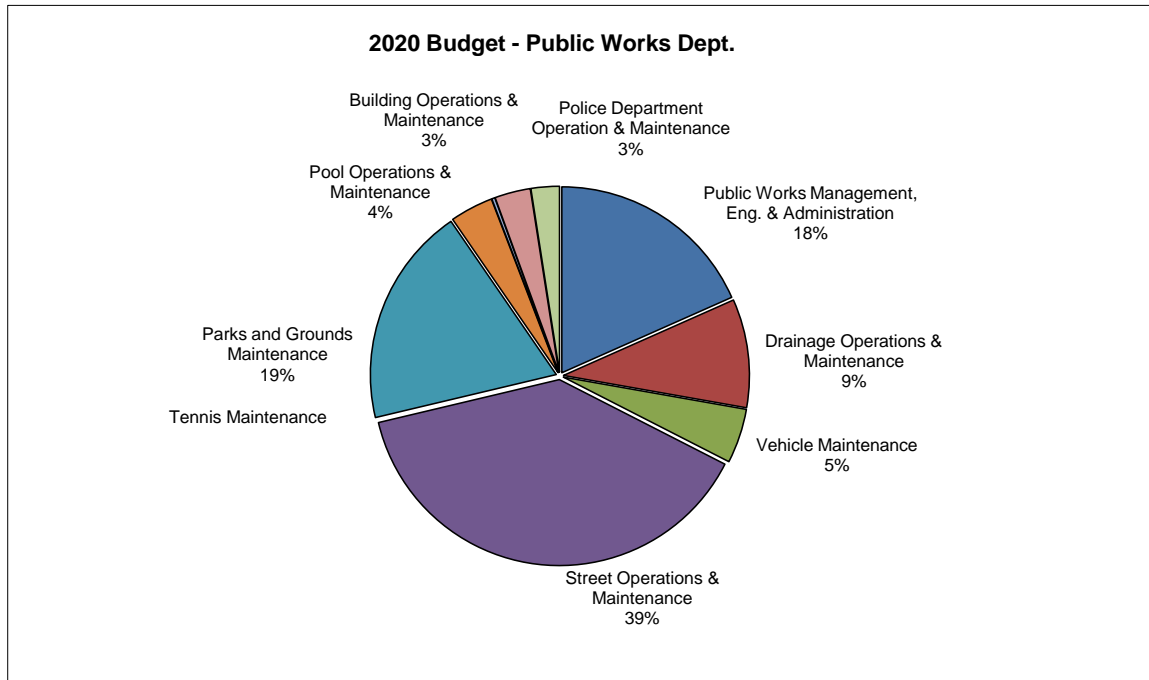
Department: Public Works

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Program				
Management, Engineering & Administration	\$ 952,641	\$ 983,651	\$ 1,022,588	\$ 1,047,165
Drainage Operations & Maintenance	393,738	409,620	513,263	538,318
Vehicle Maintenance	236,117	246,575	254,091	270,251
Street Operations & Maintenance	1,972,103	1,863,181	2,188,463	2,212,570
Parks and Grounds Maintenance	934,611	1,055,530	1,053,851	1,091,511
Pool Operations & Maintenance	200,811	198,844	216,370	213,930
Tennis Maintenance	10,132	11,994	15,050	15,550
Building Operations & Maintenance	200,846	200,604	178,750	177,150
Police Department Operation & Maintenance	141,003	158,514	136,200	140,584
Total	\$ 5,042,003	\$ 5,128,513	\$ 5,578,626	\$ 5,707,029

Expenditures by Character				
Personnel Services	\$ 2,025,101	\$ 2,204,185	\$ 2,402,065	\$ 2,514,929
Contract Services	2,660,245	2,540,990	2,714,511	2,719,050
Commodities	340,021	343,733	416,550	435,550
Capital Outlay	16,637	39,605	45,500	37,500
Total	\$ 5,042,003	\$ 5,128,513	\$ 5,578,626	\$ 5,707,029

Expenditures by Fund				
General Fund	\$ 5,042,003	\$ 5,128,513	\$ 5,578,626	\$ 5,707,029
Total	\$ 5,042,003	\$ 5,128,513	\$ 5,578,626	\$ 5,707,029

Full-time Equivalent Positions	29.00	29.00	30.00	30.00
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Public Works Goals and Objectives

OUR MISSION

The Prairie Village Public Works Department's mission is to provide services necessary to maintain the highest quality of life for Prairie Village residents at a reasonable cost.

PROGRAMS

The Public Works Department is responsible for engineering and administration drainage operations and maintenance, city vehicle maintenance, street operations and maintenance, parks and ground maintenance, pool operations and maintenance, tennis court maintenance and city facility operations and maintenance.

PERFORMANCE MEASURES

PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Provide a Safe Community	Ensure compliance with the American with Disabilities Act (ADA) Title II	ADA Issues Received	0	1	1	1
	Provide quality maintenance services for Parks, Pools and grounds	# of playground inspections	62	67	75	64
		Acres of lawn mowed	1,262	911	1,200	1,200
		Comply with Johnson County Swimming Pool water quality standards	Yes	Yes	Yes	Yes
	Provide conditions for safe travel on city streets	Number of potholes filled	632	864	1,500	1,200
		Streets Repaved (in miles)	5.1	5.0	4.2	5.0
	Deliver Quality Services	Responding to Customer Request	# of Citizen Requests received	296	193	275

Public Works Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 19 Target
Foster a healthy community	Complete Annual Requirements of NPDES permit	# of Drainage Pipes Cleaned (feet)	289	1,618	500	800
		# of Catch Basins Cleaned	1,671	1,392	2,000	1,800
		# of Curb Miles Swept	1,911	1,664	2,000	2,000
		# of Drainage Channels Cleaned (feet)	16,181	27,025	11,000	13,500

PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Enhance Community Preparedness and Responsiveness	Maintain Facilities	# of work orders completed	595	505	550	550
	Maintain fleet	# of work orders completed	650	676	700	700
Provide Courteous and Responsive Customer Service	Complete service requests in a timely manner	% of service requests completed within 30 days	30%	40%	90%	90%
	Provide courteous and professional service to residents who submit a service request	Receive a customer satisfaction rating of 90% or better on completed service requests	87%	88%	90%	90%
Cultivate community involvement and access	Provide public communication on scheduled activities	# of public information meetings	3	5	3	5
		% of project pages updated monthly on website	50%	50%	90%	90%

Public Works Goals and Objectives

PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Maintain Fiscal Strength	Maximize external funding opportunities	Percent of grant funds received	0.5%	21.1%	6.6%	10.9%
	Maintain spending of operating budget between 95% and 100%	% of spending Public Works Operating Budget	86.8%	95.6%	95%	95%
Maximize Utilization of Resources	Maintain vehicles and equipment to maximize useful life at lowest cost	Preventive Maintenance Tasks Completed	227	321	250	275
		Direct Mechanic labor hours as a % of total hours	63%	66%	75%	75%
Invest in Infrastructure	Manage the Stormwater Utility Program	Determine Stormwater Utility Fee per square foot	\$0.04	\$0.04	\$0.04	\$0.04
		Total billable impervious are per square foot	39,587,900	39,679,400	39,600,000	40,300,000
	Ensure streets and sidewalks are in good condition by conducting maintenance and repairs as needed	# of Sidewalk areas repaired (each)	30	36	100	75
		Streets Micro-Surfaced (square yards)	95,200	84,275	90,000	90,000
		Streets Crack-filled (square yards)	132,679	144,000	135,000	135,000
	Maintain urban forest	Trees removed	162	188,	200	180
		Trees Planted	101	208	200	180

Public Works Goals and Objectives

PERSPECTIVE: DEVELOP PERSONNEL

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Develop a Skilled and Diverse Workforce	Maintain and upgrade employee skills	Provide at least 40 hours of training per employee	yes	yes	yes	yes
Create a Positive and Rewarding Work Culture	Quarterly Performance Updates with all employees	Quarterly interviews completed	yes	yes	yes	yes
Invest in Training & Education	Training and education of employees	# of educational hours	1,810	2,011	1,500	1,500

2020 Budget

Department: Public Works

Program: Management, Engineering & Administration

This program provides general management for Public Works and includes departmental budget preparation and control, purchasing, ADA compliance, public right of way and drainage permits and support to City committees. The program processes and monitors service requests from residents, businesses, City officials and other employees.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 821,132	\$ 877,306	\$ 879,184	\$ 902,241
Contract Services	104,785	74,127	113,504	116,924
Commodities	20,723	25,993	23,900	25,000
Capital Outlay	6,000	6,225	6,000	3,000
Total	\$ 952,641	\$ 983,651	\$ 1,022,588	\$ 1,047,165

Expenditures by Fund				
General Fund	\$ 952,641	\$ 983,651	\$ 1,022,588	\$ 1,047,165
Total	\$ 952,641	\$ 983,651	\$ 1,022,588	\$ 1,047,165

Full-time Equivalent Positions	8.00	8.00	8.00	8.00
Public Works Director	1.00	1.00	1.00	1.00
Senior Project Manager	-	-	1.00	1.00
Project Inspector	1.00	1.00	1.00	1.00
Manager of Engineering Services	1.00	1.00	-	-
Office Manager	1.00	1.00	1.00	1.00
Field Superintendent	1.00	1.00	1.00	1.00
Construction Inspector	2.00	2.00	2.00	2.00
Administrative Support Specialist	1.00	1.00	1.00	1.00
Total	8.00	8.00	8.00	8.00

Notes

2020 Contractual Services Budget Includes the Following:

Cell Phones and Pagers	\$ 4,700
Insurance (Property & Workers Comp)	39,224
Drug Testing & Physicals	2,400
City Engineer	20,000
Traffic Engineer	10,000
Weather Service	11,000
Training	9,000
Dues & Subscriptions	4,600
Equipment Rental	8,000
Biennial Bridge Inspection	8,000
	\$ 116,924

2020 Budget

Department: Public Works

Program: Drainage Operations & Maintenance

The maintenance and repair of almost 2,600 drainage structures, 45 miles of drainage pipes and 9 miles of channels. The primary activities are compliance with Federal stormwater regulations (NPDES) and local stormwater management program including activities such as street sweeping, drainage inlet cleaning, and channel maintenance.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 329,269	\$ 343,695	\$ 449,294	\$ 475,418
Contract Services	21,106	27,386	24,869	22,700
Commodities	43,363	38,539	39,100	40,200
Capital Outlay	0	0	0	0
Total	\$ 393,738	\$ 409,620	\$ 513,263	\$ 538,318
Expenditures by Fund				
General Fund	\$ 393,738	\$ 409,620	\$ 513,263	\$ 538,318
Stormwater Utility Fund	\$0	\$0	\$0	\$0
Total	\$ 393,738	\$ 409,620	\$ 513,263	\$ 538,318
Full-time Equivalent Positions				
	5.00	5.00	6.00	6.00
Stormwater Engineer	-	-	1.00	1.00
Crew Leader	1.00	1.00	1.00	1.00
Maintenance Workers	4.00	4.00	4.00	4.00
Total	5.00	5.00	6.00	6.00

2020 Budget

Department: Public Works
Program: Vehicle Maintenance

This program provides maintenance of all Public Works vehicles and equipment including: specifications preparation, preventative maintenance, repairs, and fueling.

This program provides fuel and limited vehicle maintenance service to the Police Department and Codes Division. The City provides fuel to the City of Mission Hills and to Johnson County Consolidated Fire District #2.

	2017		2018		2019		2020
	Actual		Actual		Budget		Budget
Program Expenditures							
Personnel Services	\$ 203,960	\$	207,812	\$	221,222	\$	234,377
Contract Services	16,416		17,218		17,769		19,574
Commodities	15,741		21,545		15,100		16,300
Capital Outlay	0		0		0		0
Total	\$ 236,117	\$	246,575	\$	254,091	\$	270,251
Expenditures by Fund							
General Fund	\$ 236,117	\$	246,575	\$	254,091	\$	270,251
Total	\$ 236,117	\$	246,575	\$	254,091	\$	270,251
Full-time Equivalent Positions							
	3.00		3.00		3.00		3.00
Mechanic	1.00		1.00		1.00		1.00
Crew Leader	1.00		1.00		1.00		1.00
Maintenance Worker	1.00		1.00		1.00		1.00
Total	3.00		3.00		3.00		3.00

2020 Budget

Department: Public Works
Program: Street Operations & Maintenance

This program provides for the maintenance and repair of approximately 112 miles of streets, 2800 traffic signs, 93 miles of sidewalk, and 1,530 ADA ramps. The primary activities in this program are pothole patching, snow/ice control, sidewalk repairs and curb/gutter repair. Major maintenance activities are annual crack filing, slurry sealing, bridge repairs and traffic line re-marking.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 295,239	\$ 299,622	\$ 333,718	\$ 363,926
Contract Services	1,586,892	1,490,893	1,701,845	1,697,644
Commodities	89,973	72,666	152,900	151,000
Capital Outlay	0	0	0	0
Total	\$ 1,972,103	\$ 1,863,181	\$ 2,188,463	\$ 2,212,570

Expenditures by Fund				
General Fund	\$ 1,972,103	\$ 1,863,181	\$ 2,188,463	\$ 2,212,570
Total	\$ 1,972,103	\$ 1,863,181	\$ 2,188,463	\$ 2,212,570

Full-time Equivalent Positions				
	5.00	5.00	5.00	5.00
Maintenance Workers	4.00	4.00	4.00	4.00
Crew Leader	1.00	1.00	1.00	1.00
Total	5.00	5.00	5.00	5.00

Notes

2020 Contractual Services Budget Includes the Following:

OP Green Light	\$ 5,400
Street Lights	300,000
Traffic Signals	825,000
Water	5,000
Equipment Maintenance & Repair	3,700
Equipment Rental	4,000
Insurance (Property & Workers Comp)	26,544
Training	3,000
Street Maintenance & Repair	525,000
	\$ 1,697,644

2020 Budget

Department: Public Works

Program: Parks and Grounds Maintenance

This program provides for operation, maintenance and repair of 12 parks, 6 fountains, 187 city islands, 9 pavilions, 68 acres of turf, 11 playscapes, 31 flower gardens, and 9,950 public trees.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 375,500	\$ 475,750	\$ 518,647	\$ 538,967
Contract Services	452,822	464,011	414,804	419,544
Commodities	106,290	111,269	110,900	128,500
Capital Outlay	0	4,500	9,500	4,500
Total	\$ 934,611	\$ 1,055,530	\$ 1,053,851	\$ 1,091,511

Expenditures by Fund				
General Fund	\$ 934,611	\$ 1,055,530	\$ 1,053,851	\$ 1,091,511
Total	\$ 934,611	\$ 1,055,530	\$ 1,053,851	\$ 1,091,511

Full-time Equivalent Positions	8.00	8.00	8.00	8.00
Crew Leader	1.00	1.00	2.00	2.00
Maintenance Worker	5.00	5.00	5.00	5.00
Forestry Specialist	1.00	1.00	1.00	1.00
Seasonal Laborers	1.00	1.00	-	-
Total	8.00	8.00	8.00	8.00

Notes

2020 Contractual Services Budget Includes the Following:

Utilities - Electricity	\$ 24,000
Utilities - Wastewater	6,000
Utilities - Water	21,000
Special Assessments	9,000
Maintenance & Repair - equipment	8,200
Insurance (Property & Workers Comp)	34,144
Training	2,500
Dues	100
Equipment rental	2,000
Grounds Maintenance & Repair	59,700
Tree Maintenance & Repair	213,000
Building Maintenance & Repair	39,900
	\$ 419,544

2020 Budget

Department: Public Works
Program: Pool Operations & Maintenance

This program is for the operation and maintenance of the Harmon Park Swimming Pool complex and buildings. The complex has six pools: wading, leisure, slide, diving, lap, and adult.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Contract Services	160,482	161,148	168,270	166,830
Commodities	40,330	37,696	48,100	47,100
Total	\$ 200,811	\$ 198,844	\$ 216,370	\$ 213,930

Expenditures by Fund				
General Fund	\$ 200,811	\$ 198,844	\$ 216,370	\$ 213,930
Total	\$ 200,811	\$ 198,844	\$ 216,370	\$ 213,930

Notes

Pool Complex Features:

- Leisure Pool
- Wading Pool
- Adult Pool
- Lap Lanes
- Diving Well, Meter Pool
- Water Slides
- Concession Stand



2020 Budget

Department: Public Works
Program: Tennis Maintenance

This program is for the operation and maintenance of the 15 tennis courts in several City parks.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Contract Services	8,806	7,564	12,050	12,050
Commodities	1,326	4,430	3,000	3,500
Total	\$ 10,132	\$ 11,994	\$ 15,050	\$ 15,550
Expenditures by Fund				
General Fund	\$ 10,132	\$ 11,994	\$ 15,050	\$ 15,550
Total	\$ 10,132	\$ 11,994	\$ 15,050	\$ 15,550



2020 Budget

Department: Public Works

Program: Building Operations & Maintenance

This program provides for the maintenance and operation of seven public buildings - Municipal Offices, Community Center and Public Works Facility (5)

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Contract Services	184,165	176,633	160,700	159,200
Commodities	16,681	23,971	18,050	17,950
Capital Outlay	0	0	0	0
Total	\$ 200,846	\$ 200,604	\$ 178,750	\$ 177,150
Expenditures by Fund				
General Fund	\$ 200,846	\$ 200,604	\$ 178,750	\$ 177,150
Total	\$ 200,846	\$ 200,604	\$ 178,750	\$ 177,150

2020 Budget

Department: Public Works

Program: Police Building Operations & Maintenance

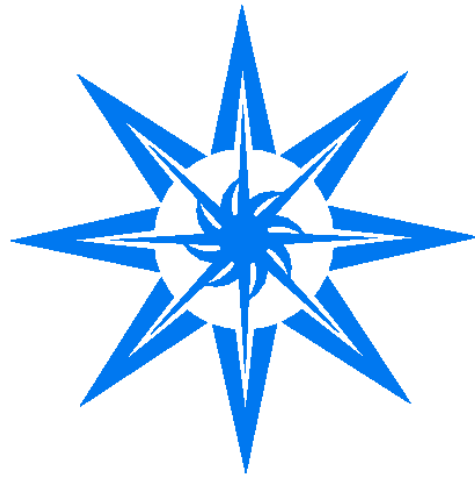
This program provides for the maintenance and operation of the Police Building.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Contract Services	124,772	122,010	100,700	104,584
Commodities	5,594	7,624	5,500	6,000
Capital Outlay	10,637	28,880	30,000	30,000
Total	\$ 141,003	\$ 158,514	\$ 136,200	\$ 140,584
Expenditures by Fund				
General Fund	\$ 141,003	\$ 158,514	\$ 136,200	\$ 140,584
Total	\$ 141,003	\$ 158,514	\$ 136,200	\$ 140,584

Notes

2020 Capital Outlay Budget Includes the Following:

Building remodel project	\$30,000
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Expenditures – Police Department





2020 Budget

Department: Police Department

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Program				
Administration	\$ 426,000	\$ 482,432	\$ 451,792	\$ 502,144
Staff Services	837,282	857,917	924,844	967,286
Community Services	191,356	201,611	213,669	202,219
Crime Prevention	13,428	13,156	87,131	129,153
Patrol	2,985,830	3,311,918	3,339,250	3,487,536
Investigations	633,410	597,444	744,561	755,028
Special Investigations Unit	126,288	45,005	227,149	239,201
D.A.R.E.	96,584	160,291	117,833	123,024
Professional Standards	154,027	187,398	191,402	204,284
Off-Duty Contractual	37,779	39,345	46,240	38,463
Traffic Unit	368,113	457,142	415,420	432,546
Information Technology	322,513	322,819	452,770	510,623
Total	\$6,192,610	\$ 6,676,478	\$ 7,212,061	\$ 7,591,507

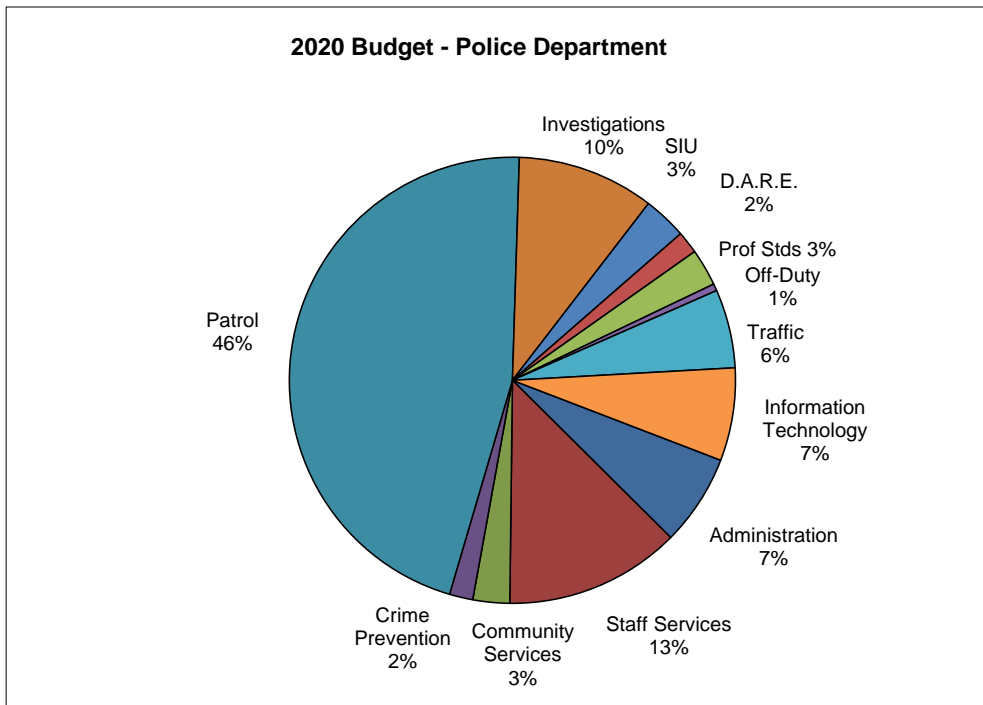
Expenditures by Character				
Personnel Services	\$5,086,139	\$ 5,463,911	\$ 5,909,327	\$ 6,211,630
Contract Services	796,360	836,049	924,529	960,872
Commodities	145,609	185,794	203,355	200,955
Capital Outlay	164,503	190,724	174,850	218,050
Total	\$6,192,610	\$ 6,676,478	\$ 7,212,061	\$ 7,591,507

Expenditures by Fund				
General Fund	\$6,096,026	\$ 6,516,187	\$ 7,094,228	\$ 7,468,483
Special Alcohol Fund	96,584	160,291	117,833	123,024
Debt Service Fund	-	-	-	-
Total	\$6,192,610	\$ 6,676,478	\$ 7,212,061	\$ 7,591,507

Full-time Equivalent Positions	60.00	60.00	61.00	61.00
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Notes

- in 2018, Information Technology was moved from the Administration budget to the Police Department budget.



Police Department Goals and Objectives

OUR MISSION

The Police Department is comprised of 47 sworn officers and 14 civilian employees who provide 24-hour law enforcement services for the communities of Prairie Village and the City of Mission Hills. We take great pride in serving our citizens and value the partnerships we have forged throughout the years. We have never forgotten our humble beginnings, the importance of community partnerships and the high standards we strive to maintain. Our Department motto - "A Tradition of Service" - reinforces our commitment to community and is proudly displayed on every marked patrol unit and throughout our facility.

PROGRAMS

The Police Department is responsible for crime prevention, patrol, investigations, special investigations, D.A.R.E., professional standards, traffic safety, off-duty contractual services, dispatch, police records, animal control and information technology.

PERFORMANCE MEASURES

PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Provide a Safe Community	reduce the number of accidents through traffic enforcement	number of accidents reported	593	473	525	525
	reduce the annual number of crimes	crime analysis	509	565	525	525
	enforce DUI laws through patrol and targeting specific holidays and/or events	number of DUIs	200	146	250	250
	conduct criminal investigations	adult cases	315	291	316	316
		juvenile cases	42	18	40	22
		clearance rate	25.1	27.0	26.87	26.87

Police Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Deliver Quality Services	respond effectively to all calls for service	non-emergency responses	9,898	9,854	8,625	9,876
		emergency responses	1,323	1,040	1,250	1,181
	respond to citizen traffic complaints	number of selective enforcement requests	43	30	42	36
	assist residents with domestic and wild animal issues and supplement calls for service	number of animals returned to owner	159	104	165	130
		number of animal impound violations	76	73	85	75
		number of animal abuse or neglect investigations	24	34	25	25
	provide off-duty contractual police services to ensure increased police presence in the community without impacting district officers	number of off-duty contractual hours worked	691	893.75	730	730

Police Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Foster a Healthy Community	prepare articles to enhance public awareness	number of articles published	10	10	10	10
	perform child seat installations and booster seat checks	number of child seats installed	57	57	62	60
		number of booster seat checks (on site at elementary schools)	951	1,146	925	1,048
	investigate drug complaints	cases/SIU arrests	23	0	22	22

PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Enhance Community Preparedness and Responsiveness	supervise and conduct school lock down procedures in each of the City's elementary, junior and high schools	number of lock down drills supervised	12	12	12	12
	provide important information to the community through NotifyJoCo	number of messages sent	2	0	4	2

Police Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Maximize Partnership Opportunities	participate in local, state and national traffic campaigns, which concentrate on seat belt usage and deterring impaired driving	Special Traffic Enforcement Program (STEP Grant) Campaigns (seatbelts and DUIs)	3	8	11	5
		High School Seatbelt Enforcement Campaign	1	1	1	1
		Holiday DUI Enforcement Campaigns	1	1	2	1
		Special Texting Enforcement Campaign	1	1	2	1
	collaborate/meet with local groups/leaders to promote cooperative initiatives and shared technology	number of work sessions	55	50	55	50
	take advantage of an annual fee paid to MARC to enable staff to take part in unlimited training opportunities	increase the number of training hours taken by staff	80	28.5	100	54
	conduct joint investigations to minimize man power needs	number of joint investigations	6	0	11	10

Police Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Provide Courteous and Responsive Customer Service	respond to calls above and beyond basic services	animal complaints	896	932	755	914
		civil matters	100	99	105	99
		motorist assists	198	247	200	222
		residential lockouts	0	0	1	1
		utility problems	97	73	92	85
		vehicle lockouts	112	88	110	100
		alarm – outside audible	31	18	35	25
		alarm – bank	26	27	25	27
		alarm – commercial	268	213	305	241
		alarm – residential	1,270	1,174	1,050	1,222
		alarm – school/church	39	29	27	34
		alarm - vehicle	3	5	5	4
	provide 24-hour communications to handle citizen inquiries, while determining applicable police response	number of 911 calls received	7,809	6,683	8,000	7,246
		number of non-priority calls received	35,000	25,810	35,000	30,405

Police Department Goals and Objectives

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Cultivate Community Involvement and Access	educate residents about the operations of the Police Department	number of Citizen Police Academy participants	14	13	17	14
	work closely with junior and senior high school officials and students through the SRO (school resource officer) program	number of hours in school	1,703	2,023	1,727	1,875
	utilize a civilian advisory board to assist Police Department	track times convened	6	4	6	6
	teach elementary school students the D.A.R.E. curriculum	kindergarten through 5 th grade presentations	429	422	439	430
		6 th grade core presentations	149	160	143	150
		total students taught D.A.R.E.	2,150	2,150	2,142	2,146

PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Maintain Fiscal Strength	use asset forfeiture to fund drug investigations and purchase equipment	seizures filed	4	0	6	5
Maximize Utilization of Resources	minimize employee workload by utilizing on-line accident report purchasing	number of reports sold on line	268	438	275	353

Police Department Goals and Objectives

PERSPECTIVE: DEVELOP PERSONNEL

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Develop a Skilled and Diverse Workforce	provide all sworn employees with educational opportunities to meet or exceed State standards, while capitalizing on skill development	training hours exceeding the state requirement of 40 hours	60.43	198.41	70	129
		number of Department-certified trainers	20	20	20	20
		average hours of Patrol officer training	82.91	238.41	115	160
		average hours of Supervisory training	154.55	139.22	130	147
		average hours of Investigator training	127	115.50	150	63
		average hours of Command Staff training	111.8	33.25	60	75
		average hours of civilian training	18.28	14.4	20	16
Create a Positive and Rewarding Work Culture	hire quality employees	number of hiring processes conducted	3	3	3	3
	improve the overall fitness and wellness of Department employees	fitness testing – number of employees tested	42	43	47	42

2020 Budget

Department: Police Department
Program: Administration

Police administration is responsible for carrying out the directives, policies and procedures established by the City Council for operations of the Police Department. Responsibilities of this program include development of programs and procedures for emergency response, procedures to control or reduce crime and traffic accidents, and the establishment of programs to increase the quality of life in the cities of Prairie Village and Mission Hills.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 269,532	\$ 279,875	\$ 270,409	\$ 304,366
Contract Services	147,000	188,647	168,383	176,378
Commodities	9,399	13,460	12,500	13,400
Capital Outlay	68	450	500	8,000
Total	\$ 426,000	\$ 482,432	\$ 451,792	\$ 502,144
Expenditures by Fund				
General Fund	\$ 426,000	\$ 482,432	\$ 451,792	\$ 502,144
Total	\$ 426,000	\$ 482,432	\$ 451,792	\$ 502,144
Full-time Equivalent Positions				
	2.00	2.00	2.00	2.00
Police Chief	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

Notes

2020 Capital Outlay Budget Includes the Following:

Office Equipment	\$8,000
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2020 Budget

Department: Police Department
Program: Staff Services

The staff services division is responsible for the "911" emergency communication system and other calls for service within Prairie Village and Mission Hills. Additional responsibilities include the collection, dissemination, and the security of all police records, as well as monitoring building and court areas where security cameras are available.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 723,624	\$ 733,098	\$ 798,253	\$ 831,546
Contract Services	103,211	108,871	109,591	118,240
Commodities	10,211	13,987	16,000	15,500
Capital Outlay	236	1,961	1,000	2,000
Total	\$ 837,282	\$ 857,917	\$ 924,844	\$ 967,286

Expenditures by Fund				
General Fund	\$ 837,282	\$ 857,917	\$ 924,844	\$ 967,286
Total	\$ 837,282	\$ 857,917	\$ 924,844	\$ 967,286

Full-time Equivalent Positions	10.00	10.00	10.00	10.00
Police Captain	-	-	-	1.00
Communications Supervisor	1.00	1.00	1.00	-
Dispatcher	6.00	6.00	6.00	6.00
Records Clerk	2.00	2.00	2.00	2.00
Property Room Clerk	1.00	1.00	1.00	1.00
Total	10.00	10.00	10.00	10.00

Notes

2020 Capital Outlay Budget Includes the following:

Replace Office Chairs	\$ 2,000
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2020 Budget

Department: Police Department
Program: Community Services

Community Services is responsible for the enforcement of the City's Animal Control Ordinances. Community Service Officers (CSOs) investigate animal complaints to include leash laws and neglect or animal abuse cases.

Community Services also supplements the Patrol Division by directing traffic at accident scenes, and providing extra personnel when needed for special events, vehicle maintenance, and other related duties.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 120,077	\$ 125,050	\$ 132,499	\$ 121,798
Contract Services	68,850	72,675	76,345	75,596
Commodities	2,429	3,886	4,825	4,825
Capital Outlay	0	0	0	0
Total	\$ 191,356	\$ 201,611	\$ 213,669	\$ 202,219

Expenditures by Fund				
General Fund	\$ 191,356	\$ 201,611	\$ 213,669	\$ 202,219
Total	\$ 191,356	\$ 201,611	\$ 213,669	\$ 202,219

Full-time Equivalent Positions				
	2.00	2.00	2.00	2.00
Community Service Officer	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00

Notes

2020 Contract Services Budget Includes the Following:

Johnson County Co-Responder	\$6,000
Crossing Guards & Animal Services	64,000
Insurance (Property & Workers Comp)	3,996
Vehicle Maintenance & Repair	1,500
Memberships	100
Total	\$ 75,596

2020 Budget

Department: Police Department
Program: Crime Prevention

Crime Prevention is responsible for speaking to various groups regarding crime prevention methods, distributing literature, alerting victims on how best to avoid future victimization, maintaining the Department's Face book account, and summarizes crime analysis patterns for the Patrol division to identify future enforcement priorities.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 10,373	\$ 9,445	\$ 79,348	\$ 80,905
Contract Services	2,880	3,134	4,733	8,198
Commodities	175	577	2,750	2,750
Capital Outlay	0	0	300	37,300
Total	\$ 13,428	\$ 13,156	\$ 87,131	\$ 129,153
Expenditures by Fund				
General Fund	\$ 13,428	\$ 13,156	\$ 87,131	\$ 129,153
Total	\$ 13,428	\$ 13,156	\$ 87,131	\$ 129,153
Full-time Equivalent Positions				
	1.00	1.00	1.00	1.00
Police Officer	-	1.00	1.00	1.00
Sergeant	1.00	-	-	-
Total	1.00	1.00	1.00	1.00

2020 Budget

Department: Police Department
Program: Patrol

The Patrol Division is responsible for initial response to calls for service and provide services through the district patrol concept. The basic emphasis of officers assigned to this Division is the protection of life and property, the detection and arrest of criminal violators of the law, recovery of stolen property and maintenance of a "police presence" throughout the cities of Prairie Village and Mission Hills.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 2,656,494	\$ 2,930,937	\$ 2,939,149	\$ 3,079,760
Contract Services	143,413	158,824	175,001	162,676
Commodities	85,994	115,182	118,600	114,600
Capital Outlay	99,929	106,975	106,500	130,500
Total	\$ 2,985,830	\$ 3,311,918	\$ 3,339,250	\$ 3,487,536

Expenditures by Fund				
General Fund	\$ 2,985,830	\$ 3,311,918	\$ 3,339,250	\$ 3,487,536
Total	\$ 2,985,830	\$ 3,311,918	\$ 3,339,250	\$ 3,487,536

	30.00	30.00	29.00	29.00
Full-time Equivalent Positions				
Police Captain	1.00	1.00	1.00	-
Police Major	-	-	-	1.00
Police Sergeant	4.00	4.00	4.00	4.00
Police Corporal	3.00	3.00	2.00	2.00
Police Officer	22.00	22.00	22.00	22.00
Total	30.00	30.00	29.00	29.00

Notes

2020 Contractual Services Budget Includes the Following:

APS maintenance contract	\$ 8,000
Cleaning	10,500
Tow expenses	600
Dues & subscriptions	500
Patrol reference manuals	900
Machinery maintenance & repair	61,000
Insurance (Property & Workers Comp)	62,676
Graphics & application	5,000
In car video repairs	3,000
Mobile computer repair	3,500
School crossing beacon repairs	2,000
Department Cell Phones	5,000
	\$ 162,676

2020 Capital Outlay Budget Includes the Following:

Miscellaneous field equipment	\$ 17,500
Police Vehicles (3)	111,000
Office and field equipment	2,000
Total	\$ 130,500

2020 Budget

Department: Police Department
Program: Investigations

Investigators conduct criminal investigations into all Part I (felony) and Part II (misdemeanor) crimes within the community. Personnel in this program also conduct juvenile investigations through School Resources Officers (SROs) at Shawnee Mission East High School and Indian Hills Middle School.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 561,093	\$ 544,523	\$ 650,882	\$ 693,555
Contract Services	29,932	32,186	50,554	44,648
Commodities	17,953	15,707	15,825	15,825
Capital Outlay	24,432	5,028	27,300	1,000
Total	\$ 633,410	\$ 597,444	\$ 744,561	\$ 755,028
Expenditures by Fund				
General Fund	\$ 633,410	\$ 597,444	\$ 744,561	\$ 755,028
Total	\$ 633,410	\$ 597,444	\$ 744,561	\$ 755,028
Full-time Equivalent Positions				
	6.00	6.00	6.00	6.00
Police Captain	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Police Corporal	-	-	-	1.00
Police Officer	4.00	4.00	4.00	3.00
Total	6.00	6.00	6.00	6.00

Notes

2020 Capital Outlay Budget Includes the Following:

Office Equipment \$1,000

2020 Budget

Department: Police Department
Program: Special Investigations Unit

The Special Investigations Unit (SIU) conducts investigations of individuals suspected of selling, distributing or possessing controlled substances. SIU not only focuses on drugs, but also other crimes such as prostitution, theft, liquor sales, and any other suspicious activity that may require undercover and/or surveillance work.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 118,577	\$ 37,610	\$ 213,706	\$ 227,023
Contract Services	6,723	7,395	9,093	7,828
Commodities	988	0	4,350	4,350
Capital Outlay	0	0	0	0
Total	\$ 126,288	\$ 45,005	\$ 227,149	\$ 239,201
Expenditures by Fund				
General Fund	\$ 126,288	\$ 45,005	\$ 227,149	\$ 239,201
Total	\$ 126,288	\$ 45,005	\$ 227,149	\$ 239,201
Full-time Equivalent Positions				
	2.00	2.00	2.00	2.00
Police Corporal	1.00	1.00	1.00	1.00
Police Officer	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

2020 Budget

Department: Police Department
Program: D.A.R.E.

The D.A.R.E. officer's primary responsibility is teaching the D.A.R.E. curriculum curriculum in our City's elementary schools. The D.A.R.E. officer is also the liaison between the Department and elementary school administration, participates in community events and and works with staff on school safety.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 78,471	\$ 96,029	\$ 90,675	\$ 96,721
Contract Services	5,860	11,390	10,603	9,748
Commodities	12,253	13,258	16,555	16,555
Capital Outlay	0	39,614	0	0
Total	\$ 96,584	\$ 160,291	\$ 117,833	\$ 123,024

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Fund				
General Fund		\$ -	\$ -	\$ -
Special Alcohol Fund	96,584	160,291	117,833	123,024
Total	\$ 96,584	\$ 160,291	\$ 117,833	\$ 123,024

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Full-time Equivalent Positions				
Police Officer	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Notes

- In 2018, Capital Outlay budget includes D.A.R.E. vehicle for \$39,614
- D.A.R.E. is funded from the Special Alcohol Fund

2020 Budget

Department: Police Department
Program: Professional Standards

Professional Standards develops and implements training programs for all personnel and is responsible for hiring and recruitment. The training not only includes developing the existing staff, but also maintaining the Field Training Program for new employees.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 85,524	\$ 114,098	\$ 115,515	\$ 126,349
Contract Services	67,883	72,854	75,187	77,235
Commodities	621	446	700	700
Total	\$ 154,027	\$ 187,398	\$ 191,402	\$ 204,284
Expenditures by Fund				
General Fund	\$ 154,027	\$ 187,398	\$ 191,402	\$ 204,284
Total	\$ 154,027	\$ 187,398	\$ 191,402	\$ 204,284
Full-time Equivalent Positions				
	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

2020 Budget

Department: Police Department
Program: Off-Duty Contractual

City organizations and private individuals often desire a police presence at private events. The City Council has stated that an increased police presence within the community by off-duty officers may further reduce crime. This program provides for those off-duty officers at events under conditions administered and controlled by the Department. This program includes security at Council meetings and Court sessions for both Prairie Village and Mission Hills.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 36,675	\$ 38,385	\$ 45,343	\$ 37,787
Contract Services	1,104	960	897	676
Total	\$ 37,779	\$ 39,345	\$ 46,240	\$ 38,463
Expenditures by Fund				
General Fund	\$ 37,779	\$ 39,345	\$ 46,240	\$ 38,463
Total	\$ 37,779	\$ 39,345	\$ 46,240	\$ 38,463

Notes

Revenues offset the anticipated expenses for off-duty contractual work.

2020 Budget

Department: Police Department
Program: Traffic Unit

The Traffic Unit is responsible for providing police services geared toward public safety on roadways, reduction in traffic accidents, and handling special projects.

These responsibilities are accomplished through selective enforcement in high accident areas, citizen complaints, school zones, and areas where speeding vehicles are problematic. In addition, the Traffic Unit handles special projects such as parades, street races, DUI saturation patrol, "Click It or Ticket," educational efforts, and other prevention programs sponsored by the Kansas Department of Transportation (KDOT).

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 340,845	\$ 433,459	\$ 388,945	\$ 405,742
Contract Services	13,775	14,559	15,425	14,554
Commodities	5,493	9,124	11,050	12,250
Capital Outlay	8,000	-	-	-
Total	\$ 368,113	\$ 457,142	\$ 415,420	\$ 432,546
Expenditures by Fund				
General Fund	\$ 368,113	\$ 457,142	\$ 415,420	\$ 432,546
Total	\$ 368,113	\$ 457,142	\$ 415,420	\$ 432,546
Full-time Equivalent Positions				
	5.00	5.00	5.00	5.00
Police Officer	4.00	4.00	4.00	4.00
Police Sergeant	1.00	1.00	1.00	1.00
Total	5.00	5.00	5.00	5.00

2020 Budget

Department: Police Department

Program: Information Technology

Information Technology provides support for all users of the City's network information systems and administers the network hardware, software and communications for all applications.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 84,853	\$ 121,402	\$ 184,603	\$ 206,078
Contract Services	205,729	164,554	228,717	265,095
Commodities	93	167	200	200
Capital Outlay	31,837	36,696	39,250	39,250
Total	\$ 322,513	\$ 322,819	\$ 452,770	\$ 510,623

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Fund				
General Fund	\$ 322,513	\$ 322,819	\$ 452,770	\$ 510,623
Total	\$ 322,513	\$ 322,819	\$ 452,770	\$ 510,623

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Full-time Equivalent Positions				
IT Specialist	-	-	1.00	1.00
IT Manager	-	-	1.00	1.00
Total	-	-	2.00	2.00

Notes

2020 Contractual Services Budget Includes the Following:

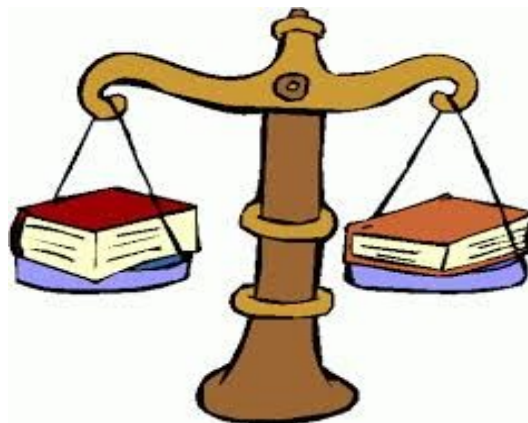
Communications	\$ 52,000
Emergency contractor services, Wife	13,000
Consultant (JoCo IT)	56,650
Software maintenance	135,349
Dues & subscriptions	500
Training	4,000
Insurance (Property & Workers Comp)	3,596
Total	\$ 265,095

2020 Capital Outlay Budget Includes the Following:

Office equipment	\$ 500
Computer equipment (PC replacement)	37,750
Field and miscellaneous equipment	1,000
Total	\$ 39,250



Expenditures – Municipal Justice





2020 Budget

Department: Municipal Justice

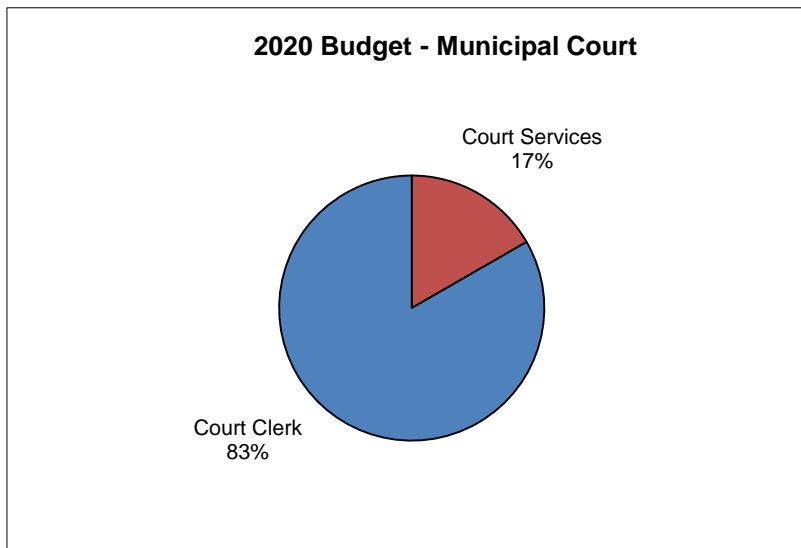
	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Program				
Court Services	80,541	80,205	91,218	92,391
Court Clerk	358,026	389,146	448,317	461,369
Total	\$ 438,567	\$ 469,351	\$ 539,535	\$ 553,760

Expenditures by Character				
Personnel Services	\$ 287,976	\$ 321,109	\$ 361,420	\$ 371,665
Contract Services	145,775	144,344	170,915	175,895
Commodities	4,082	3,377	5,200	4,200
Capital Outlay	734	521	2,000	2,000
Total	\$ 438,567	\$ 469,351	\$ 539,535	\$ 553,760

Expenditures by Fund				
General Fund	\$ 438,567	\$ 469,351	\$ 539,535	\$ 553,760
Total	\$ 438,567	\$ 469,351	\$ 539,535	\$ 553,760

Full-time Equivalent Positions	5.25	5.25	5.25	5.25
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Appointed/Contracted Officials	1.25	1.25	1.25	1.25
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Municipal Justice Department Goals and Objectives

OUR MISSION

The Prairie Village Municipal Justice Department's mission is to ensure justice with equality, consistent with constitutional and statutory standards.

PROGRAMS

The Municipal Justice Department is responsible for the judgment and prosecution of cases, and the duties of the Court Clerk Office.

PERFORMANCE MEASURES

PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Provide a Safe Community	be proactive in dealing with Driving Under the Influence (DUI) cases	DUI diversions completed	126	87	90	101
		DUI probations completed	31	64	48	48
		total cases processed (Prairie Village and Mission Hills)	10,347	10,702	11,000	10,683

PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Maximize Partnership Opportunities	provide Court services for Mission Hills	Mission Hills cases heard	1,892	1,754	1,900	1,849
Deliver Efficient Services	maintain a fair and efficient court process	number of cases per line employee	2,069	2,140	2,300	2,170
		# of appeals to District Court	3	4	4	4
		reports submitted by due dates	100%	100%	100%	100%

2020 Budget

Department: Municipal Justice
Program: Court Services

The Prosecutor is responsible for representing law enforcement and code enforcement interests during trials and in processing the City's Diversion Program for DUI's and other misdemeanor Criminal Offenses.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 2,795	\$ 2,570	\$ 5,034	\$ 4,665
Contract Services	77,746	77,635	86,184	87,726
Total	\$ 80,541	\$ 80,205	\$ 91,218	\$ 92,391
Expenditures by Fund				
General Fund	\$ 80,541	\$ 80,205	\$ 91,218	\$ 92,391
Total	\$ 80,541	\$ 80,205	\$ 91,218	\$ 92,391
Full-time Equivalent Positions				
	0.25	0.25	0.25	0.25
Court Baliff	0.25	0.25	0.25	0.25
Total	0.25	0.25	0.25	0.25
Appointed/Contracted Officials				
	1.25	1.25	1.25	1.25
City Prosecutor	0.50	0.50	0.50	0.50
Municipal Judge	0.50	0.50	0.50	0.50
Public Defender	0.25	0.25	0.25	0.25
Total	1.25	1.25	1.25	1.25

2020 Budget

Department: Municipal Justice
Program: Court Clerk

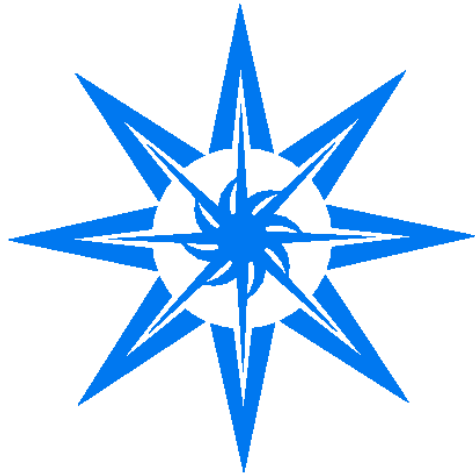
The City of Prairie Village provides Municipal Court services for the City of Prairie Village and the City of Mission Hills. The Court Clerk office prepares and maintains records, collects fines, schedules Court dockets, and prepares required reports of Court activities.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 285,180	\$ 318,539	\$ 356,386	\$ 367,000
Contract Services	68,030	66,709	84,731	88,169
Commodities	4,082	3,377	5,200	4,200
Capital Outlay	734	521	2,000	2,000
Total	\$ 358,026	\$ 389,146	\$ 448,317	\$ 461,369
Expenditures by Fund				
General Fund	\$ 358,026	\$ 389,146	\$ 448,317	\$ 461,369
Total	\$ 358,026	\$ 389,146	\$ 448,317	\$ 461,369
Full-time Equivalent Positions				
	5.00	5.00	5.00	5.00
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk	3.00	3.00	3.00	4.00
Total	5.00	5.00	5.00	5.00



Expenditures – Community Development





2020 Budget

Department: Community Development

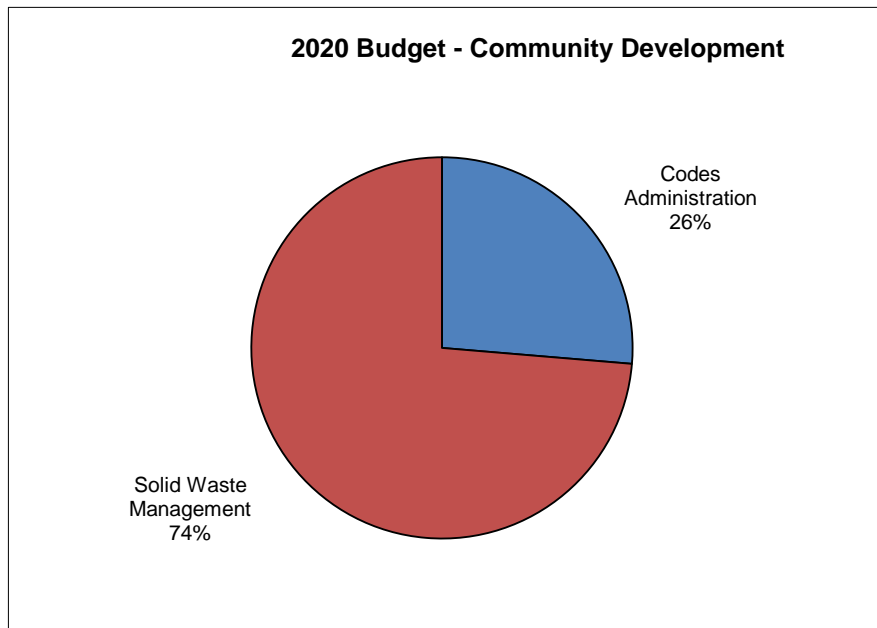
	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Program				
Codes Administration	582,601	570,706	662,464	737,830
Solid Waste Management	1,781,098	1,713,616	1,986,651	2,064,355
Total	\$2,363,699	\$ 2,284,322	\$ 2,649,115	\$ 2,802,185

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Character				
Personnel Services	\$ 570,616	\$ 560,704	\$ 633,367	\$ 708,837
Contract Services	1,782,089	1,711,588	1,780,435	1,844,468
Commodities	10,496	10,176	16,500	16,500
Capital Outlay	498	1,854	2,600	2,600
Debt Service	-	-	-	-
Contingency	-	-	216,213	229,780
Total	\$2,363,699	\$ 2,284,322	\$ 2,649,115	\$ 2,802,185

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Fund				
General Fund	582,601	570,706	662,464	737,830
Solid Waste Management Fund	1,781,098	1,713,616	1,986,651	2,064,355
Total	\$2,363,699	\$ 2,284,322	\$ 2,649,115	\$ 2,802,185

Full-time Equivalent Positions	5.20	6.20	8.32	7.82
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- In 2017, personnel services reflects budget for full time Building Inspector.
- In 2019, personnel services reflects budget for a second Codes Support Specialist.



Community Development Department Goals and Objectives

OUR MISSION

The Prairie Village Community Development Department's mission is to promote life safety, health, and welfare of the general public by the administration and enforcement of building codes and property maintenance codes.

PROGRAMS

The Community Development Department is responsible for codes administration and enforcement including planning and zoning matters and the management of solid waste services.

PERFORMANCE MEASURES

PERSPECTIVE: SERVE THE COMMUNITY

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Provide a Safe Community	aggressively enforce the City's Property Maintenance Code	number of code enforcement cases	1,238	1,401	1,100	1,200
Deliver Quality Services	provide accurate and timely information to elected officials and residents	building permits processed	1,769	1,650	1,700	1,700
		building inspections	3,981	4,085	3,500	3,500
		plan reviews performed	660	733	550	600
		code enforcement cases referred to Court	16	93	10	25
Maximize Partnership Opportunities	Exterior Grant Program	# of homes renovated	28	33	25	30
		total \$ invested in home improvements	\$279,604	\$339,572	\$325,000	\$325,000
Provide Courteous & Responsive Customer Service	review construction plans in a timely manner	# of days to review plans from receipt	1.84 days	2.80 days	5 days	5 days
	reduce wait time for building inspections	average wait time	1.5 days	2 days	1.5 days	2 days

2020 Budget

Department: Community Development
Program: Codes Administration

Codes Administration Program is charges with enforcing building codes, zoning codes, rental licensing and property maintenance codes to ensure the health, safety and welfare of the community. The Codes Administration Program is also responsible for administering the Exterior Grant Program.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 543,775	\$ 527,887	\$ 599,467	\$ 674,016
Contract Services	27,832	30,789	44,897	45,714
Commodities	10,496	10,176	15,500	15,500
Capital Outlay	498	1,854	2,600	2,600
Total	\$ 582,601	\$ 570,706	\$ 662,464	\$ 737,830

Expenditures by Fund				
General Fund	\$ 582,601	\$ 570,706	\$ 662,464	\$ 737,830
Total	\$ 582,601	\$ 570,706	\$ 662,464	\$ 737,830

Full-time Equivalent Positions	4.90	5.90	7.87	7.37
Deputy City Administrator	0.40	0.40	0.37	0.37
Building Official	1.00	1.00	1.00	1.00
Code Enforcement Officer	1.00	2.00	2.00	2.00
Building Inspector	1.00	1.00	2.00	2.00
Codes Support Specialist	1.00	1.00	2.00	2.00
Management Intern	0.50	0.50	0.50	-
Total	4.90	5.90	7.87	7.37

Notes

- In 2017, personnel services reflects budget for full time Building Inspector.
- In 2019, personnel services reflects budget for a second Codes Support Specialist.

2020 Contract Services Budget Includes the Following:

Insurance (P&C and WC)	\$ 8,984
Training	13,350
Vehicle gas and maintenance	2,400
Dues for professional organizations	5,780
Contract for mowing	7,000
Contract for scanning	5,200
Copier	3,000
	\$ 45,714

2020 Capital Outlay Budget Includes the Following:

Office equipment & furniture	\$ 2,000
Field equipment	600
	\$ 2,600

2020 Budget

Department: Community Development
Program: Solid Waste Management

Solid waste, composting and recyclables collection services are provided weekly for residents. These services are financed by special assessments to residents who subscribe to the service. Ninety-five percent of the single-family homes in the city use the service. Other are provided service through their homes association.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 26,841	\$ 32,817	\$ 33,900	\$ 34,821
Contract Services	1,754,257	1,680,799	1,735,538	1,798,754
Commodities	0	0	1,000	1,000
Contingency	0	0	216,213	229,780
Total	\$ 1,781,098	\$ 1,713,616	\$ 1,986,651	\$ 2,064,355

Expenditures by Fund				
Solid Waste Management Fund	1,781,098	1,713,616	1,986,651	2,064,355
Total	\$ 1,781,098	\$ 1,713,616	\$ 1,986,651	\$ 2,064,355

Full-time Equivalent Positions				
	0.30	0.30	0.45	0.45
Deputy City Administrator	0.30	0.30	0.15	0.15
Receptionist	-	-	0.30	0.30
Total	0.30	0.30	0.45	0.45

Notes

- Contract services budget includes the cost for the annual large item pickup. The cost is \$38,425.

Funding Sources: Special assessments on property tax bills.

Expenditures: In 2017 the City contracted with Republic Trash Services for solid waste collection, recycling, composting services and large item pick up. The fee also includes a portion of the City's administrative costs including personal services and supplies.

2018 Assessment: \$192.00
2019 Assessment: \$207.00
2020 Assessment: \$228.00



Expenditures – Community Programs





2020 Budget

Department: Community Programs

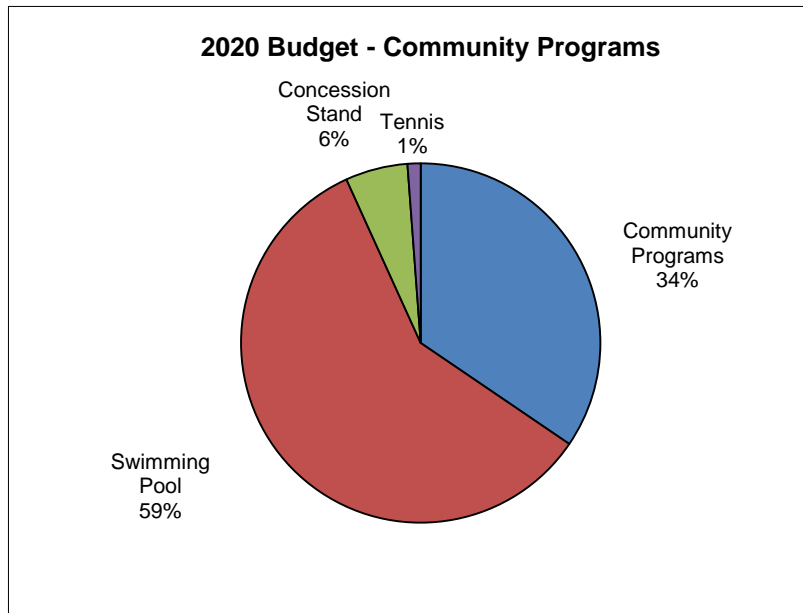
	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Expenditures by Program				
Community Programs	\$ 144,548	\$ 159,822	\$ 158,419	\$ 224,099
Swimming Pool	278,189	323,084	345,987	381,353
Concession Stand	73,629	70,257	73,437	36,412
Tennis	10,166	8,641	16,605	7,661
Total	\$ 506,532	\$ 561,804	\$ 594,448	\$ 649,525

Expenditures by Character				
Personnel Services	\$ 354,559	\$ 418,651	\$ 411,885	\$ 475,167
Contract Services	99,217	105,604	113,263	110,108
Commodities	37,583	33,002	58,500	54,250
Capital Outlay	15,173	4,547	10,800	10,000
Total	\$ 506,532	\$ 561,804	\$ 594,448	\$ 649,525

Expenditures by Fund				
General Fund	\$ 506,532	\$ 561,804	\$ 594,448	\$ 649,525
Special Alcohol Fund	30,000	55,000	55,000	55,000
Debt Service Fund	0	0	0	0
Total	\$ 536,532	\$ 616,804	\$ 649,448	\$ 704,525

Full-time Equivalent Positions	20.80	20.80	20.80	21.30
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- In 2020, personnel services reflects budget for a Special Events Coordinator.



Community Programs Goals and Objectives

OUR MISSION

The Prairie Village Community Programs' mission is to provide a program of park development, recreational opportunities and community programs to accomplish the long term goal to maintain the highest quality of life in the City.

PROGRAMS

Community Programs include the swimming pool, recreational programming, tennis programming and community programs and events.

PERFORMANCE MEASURES

PERSPECTIVE: RUN THE ORGANIZATION

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Cultivate community involvement and access	annual events	arts community events and activities	16	16	16	20
		recycling events and activities	3	3	3	3
	City recreation programs	Swim Team membership	140	113	150	125
		Dive Team membership	35	34	35	25
		Tennis Program	37	37	50	50

PERSPECTIVE: MANAGE THE RESOURCES

Council Goals	Department Objective	Performance Measure	2017 Actual	2018 Actual	2019 Budget	2020 Target
Maintain Fiscal Strength	recover 75% of costs through program fees	% of costs recovered	70%	60%	75%	75%
Maximize Utilization of Resources	pool memberships	number of pool memberships	3,887	3,914	4,000	3,800
Invest in Infrastructure	maintain adequate funding to enhance parks for active and passive recreation through capital improvements	funding in Capital Infrastructure	\$277K	\$491K	\$1,245K	\$490K

2020 Budget

Department: Community Programs
Program: Community Programs

This program provides funding for special city events and activities such as the annual 4th of July Celebration (Village Fest). It provides cultural programming sponsored by the Prairie Village Arts Council, JazzFest and Environmental Committee initiatives.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 81,951	\$ 87,772	\$ 89,146	\$ 153,929
Contract Services	62,172	71,808	68,273	69,420
Commodities	149	242	1,000	750
Capital Outlay	276	0	0	0
Total	\$ 144,548	\$ 159,822	\$ 158,419	\$ 224,099

Expenditures by Fund				
General Fund	\$ 144,548	\$ 159,822	\$ 158,419	\$ 224,099
Special Alcohol Fund	30,000	55,000	55,000	55,000
Total	\$ 174,548	\$ 214,822	\$ 213,419	\$ 279,099

Full-time Equivalent Positions				
	0.78	0.78	1.00	1.50
Assistant City Administrator	0.78	0.78	1.00	1.00
Special Events Coordinator	-	-	-	0.50
Total	0.78	0.78	1.00	1.50

Notes

- Programs include Arts Council, Environmental Committee, Jazz Fest and Village Fest.
- In 2020, personnel services reflects budget for a Special Events Coordinator.

2020 Contract Services Includes the Following:

Insurance (P&C and WC)	\$ 2,620
VillageFest	20,000
Arts Council	14,500
Environmental Committee	8,000
Minor Home Repair	6,000
UCS	8,300
JazzFest	10,000
	\$ 69,420

2020 Budget

Department: Community Programs
Program: Swimming Pool

The City provides a swimming pool complex for use during the summer months. The City also sponsors swim and dive teams for youth.

	2017 Actual		2018 Actual		2019 Budget		2020 Budget
Program Expenditures							
Personnel Services	\$ 218,187	\$	280,481	\$	278,839	\$	317,729
Contract Services	33,107		29,626		38,348		34,624
Commodities	15,050		8,430		21,000		22,000
Capital Outlay	11,845		4,547		7,800		7,000
Total	\$ 278,189	\$	323,084	\$	345,987	\$	381,353

Expenditures by Fund							
General Fund	\$ 278,189	\$	323,084	\$	345,987	\$	381,353
Total	\$ 278,189	\$	323,084	\$	345,987	\$	381,353

Full-time Equivalent Positions	16.82	16.82	16.60	16.60
Assistant City Administrator	0.22	0.22	-	-
Pool Manager	0.35	0.35	0.35	0.35
Assistant Pool Manager	0.50	0.50	0.50	0.50
Guards	14.75	14.75	14.75	14.75
Coaches	1.00	1.00	1.00	1.00
Total	16.82	16.82	16.60	16.60

Notes

- in 2020, Concession seasonal salaries were moved to Swimming Pools.

2020 Capital Outlay Budget Includes the Following:

Miscellaneous Pool Equipment	\$ 7,000
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2020 Budget

Department: Community Programs
Program: Concession Stand

The concession stand serves the patrons of both the swimming pool complex and Harmon Park.

	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Program Expenditures				
Personnel Services	\$ 49,117	\$ 44,130	\$ 31,611	\$ -
Contract Services	2,406	2,424	3,826	3,412
Commodities	22,054	23,703	35,000	30,000
Capital Outlay	52	0	3,000	3,000
Total	\$ 73,629	\$ 70,257	\$ 73,437	\$ 36,412
Expenditures by Fund				
General Fund	\$ 73,629	\$ 70,257	\$ 73,437	\$ 36,412
Total	\$ 73,629	\$ 70,257	\$ 73,437	\$ 36,412
Full-time Equivalent Positions				
	3.00	3.00	3.00	3.00
Concession Worker	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Notes

- in 2020, Concession seasonal salaries were moved to Swimming Pools.

2020 Budget

Department: Community Programs
Program: Tennis

The City provides tennis courts in several City parks. The City also sponsors tennis lessons and a Kansas City Junior Tennis League (JTL) team.

	2017 Actual		2018 Actual		2019 Budget		2020 Budget
Program Expenditures							
Personnel Services	\$ 5,303	\$	6,268	\$	12,289	\$	3,509
Contract Services	1,533		1,746		2,816		2,652
Commodities	330		627		1,500		1,500
Total	\$ 10,166	\$	8,641	\$	16,605	\$	7,661
Expenditures by Fund							
General Fund	\$ 10,166	\$	8,641	\$	16,605	\$	7,661
Total	\$ 10,166	\$	8,641	\$	16,605	\$	7,661
Full-time Equivalent Positions							
	0.20		0.20		0.20		0.20
Tennis Instructor	0.20		0.20		0.20		0.20
Total	0.20		0.20		0.20		0.20





Capital Infrastructure Program





Capital Infrastructure Program

PROGRAMS

This program provides for the construction, replacement and major repair of Parks, Drainage, Streets, Buildings and other projects.

GOALS

- To maintain an average infrastructure condition rating of at least 85.0.
- Ensure that projects are designed to accepted standards.
- Ensure that projects are constructed to accepted standards.
- Obtain grant funding for projects whenever possible.

ACCOMPLISHMENTS

- Drainage Projects
 - Reinhardt and 84th Street Stormwater Improvement Design
 - Delmar Fontana Stormwater Improvement Construction
- Street Projects
 - Mission Road, 85th Street to 95th Street
 - Roe Avenue, 67th Street to 75th Street
 - Roe Avenue, 63rd Street to 67th Street
 - Granada Road, 70th Terrace to 71st Street
 - Granada Lane, 70th Terrace to 71st Street
 - Beverly, Tomahawk to 81st Street
 - 84th Terrace, Nall to Juniper
 - Juniper, 79th Street to Roe
 - Briar, 77th Street to Roe
 - Briar, Rosewood to Somerset
 - Linden Drive Cul De Sac
 - Linden Drive, Somerset to 90th Street
 - 78th Terrace Cul De Sac
 - Belinder Avenue, 71st Street to 73rd Street
 - 73rd Terrace, Mission to Village
 - Tomahawk, Mission to Roe
 - Aberdeen, 75th Street to 77th Street
 - Eaton, 75th Street to 76th Street
- Park Projects
 - Wassmer Park Construction with Solar
 - Porter Park Permanent Restrooms
- Other Projects
 - 2019 Concrete Repair
 - 2019 Asphalt Repairs
 - 2019 Crack Seal and Micro Surface

Capital Infrastructure Program

INVENTORY

The Prairie Village Public Works Department conducts inventory ratings on all the major assets. Each inventory area is scheduled to be rated every five years.

Category		2015	2016	2017	2018
ADA Ramps	Each	1,658	1,674	1,655	1,655
	Rating	89.2	88.8	89.5	89.6
Curbs/Gutters	Feet	1,067,470	1,067,470	1,040,730	1,148,852
	Rating	97.9	97.9	89.2	87.9
Drain Channels	Feet	54,236	54,235	54,235	53,709
	Rating	88.4	87.8	87.8	88.2
Drain Pipes	Feet	246,457	246,648	247,062	235,157
	Rating	90.9	90.8	90.8	90.6
Drain Structures	Each	2,750	3,304	3,352	2,804
	Rating	90.8	90.8	90.8	92.4
Pavements	Feet	604,237	604,466	605,231	607,122
	Rating	83.8	79.1	78.8	79.1
Sidewalks	Feet	501,165	475,020	459,463	456,805
	Rating	95.6	94.6	92.6	92.6
Signs	Each	4,516	3,740	3,740	3,744
	Rating	97.2	97.2	97.1	96.7
Traffic Markings	Length	197,397	197,397	140,703	140,703
	Rating	89.9	89.9	89.9	89.7
Trees	Each	9,317	9,063	8,732	8,505
	Rating	89.8	89.7	89.8	89.9
Total of segments		2,689,203	2,663,017	2,564,903	2,659,056
Average		92.1	91.7	91.1	91.2

City of Prairie Village Capital Infrastructure Program - Highlights

The following sections contain highlights related to each category of projects in the Capital Infrastructure Program (CIP):

Parks Projects

- The 2020 CIP continues to implement the 5 year priority list developed with the Parks and Recreation Committee and approved by the Governing Body.
 - In 2019 the first projects from this priority list will be the construction of a permanent restroom at Porter Park and the new Wassmer Park.
 - In 2020 both Windsor Park and Taliaferro Park will see new renovations with a trail addition and tennis court resurface at Windsor and a shelter renovation at Taliaferro.
- The 2020 CIP contains funding for the Park Infrastructure Reserve Account. In 2007, the City began setting aside funding for replacement/reconstruction of parts of the pool facility that were not a part of the reconstruction in 2000.
- The 2020 CIP contains funding for repairs to the current pool facility for maintenance.

Drainage Projects

- A Private Water Discharge Program was added to the CIP in 2007. Through the program, the City and residents share the cost of diverting stormwater runoff from private property, i.e., sump pumps, into the City's storm drainage system. There is a funding request for this in the 2020CIP. This program has been monitored annually and funding is requested only when needed.
- The annual Drainage Repair Program continues for 2020.

Street Projects

- The Traffic Calming Program includes additional funding in 2020.
- The 2020 Paving Program is funded at \$3,175,691.00.
- The 2020 Johnson County CARS projects will be to rehabilitate Roe Avenue from 83rd Street to 91st Street and Nall Avenue from 83rd Street to 95th Street with a mill and overlay on each street.

City of Prairie Village Capital Infrastructure Program - Highlights

Building Projects

- In 2020 the large repair will be to City Hall with new windows, doors and carpet in the public areas.

Sidewalk & Curb Projects

- The 2020 CIP continues to provide funding for ADA compliance projects. Several years ago the City Council began approving a specific appropriation to be used for improvements which will assist people with disabilities.
- The 2020 CIP includes funding for repair/replacement of sidewalks and curbs throughout the City.

2020 Capital Infrastructure Program Summary

PROJECT #	PROJECT DESCRIPTION	2019 EXPENDITURES	2020 EXPENDITURES	2021 EXPENDITURES	2022 EXPENDITURES	2023 EXPENDITURES	PROJECT TOTAL
PARK							
POOLRESV	Park Infrastructure Reserve	\$ 120,000.00	\$ 20,000.00	\$ 120,000.00	\$ 120,000.00	\$ 132,000.00	\$ 512,000.00
BG390001	Harmton Skate Park	\$ 320,000.00	\$ 100,000.00				\$ 420,000.00
BG860001	Pool Bathroom Repairs	\$ 150,000.00					\$ 150,000.00
BG300003	Harmton Park Play Set	\$ 575,000.00					\$ 575,000.00
BG850002	Replaster - Slide, Leisure and Wading	\$ 450,000.00					\$ 450,000.00
BG900003	Windsor Trail Expansion		\$ 25,000.00				\$ 25,000.00
BG930001	Windsor Tennis Court Resurface		\$ 65,000.00				\$ 65,000.00
BG460001	Taliaferro Park Shelter Reno		\$ 180,000.00				\$ 180,000.00
	Pool Slide Major Repairs		\$ 100,000.00				\$ 100,000.00
	Taliaferro Park Restrooms		\$ 230,000.00				\$ 230,000.00
	Pool Painting - Dive, Lap, and Adult		\$ 50,000.00				\$ 50,000.00
	Windsor Park Restrooms			\$ 240,000.00			\$ 240,000.00
	PARK TOTAL PER YEAR	\$ 1,615,000.00	\$ 490,000.00	\$ 400,000.00	\$ 360,000.00	\$ 132,000.00	\$ 2,897,000.00
		\$ -	\$ -	\$ -	\$ -	\$ -	
DRAINAGE							
WDPRESV	Water Discharge Program Reserve		\$ 20,000.00				\$ 20,000.00
DRAIN20x	Drainage Repair Program	\$ 850,000.00	\$ 800,000.00	\$ 275,000.00	\$ 900,000.00	\$ 900,000.00	\$ 3,725,000.00
MIRD0007	Brush Creek: 68th & Mission Rd	\$ 36,830.00	\$ 325,000.00	\$ 2,500,000.00			\$ 2,861,830.00
	DRAINAGE TOTAL PER YEAR	\$ 886,830.00	\$ 1,145,000.00	\$ 2,775,000.00	\$ 900,000.00	\$ 900,000.00	\$ 6,606,830.00
		\$ -	\$ -	\$ -	\$ -	\$ -	
STREETS							
TRAFRESV	Traffic Calming Program Reserve		\$ 20,000.00				\$ 20,000.00
PAVP2020	Residential Street Rehabilitation Program	\$ 3,000,000.00	\$ 3,175,691.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 15,175,691.00
UBAS2019	UBAS Overlay Program	\$ 400,000.00		\$ 400,000.00		\$ 400,000.00	\$ 1,200,000.00
ROAV0005	Roe Ave - 63rd St to 67th St (CARS)	\$ 954,000.00					\$ 954,000.00
NAAV0003	Nall Ave - 83rd St to 95th St (OP & CARS)	\$ 40,000.00	\$ 420,000.00				\$ 460,000.00
ROAV0006	Roe Ave - 83rd St to 91st St (CARS)		\$ 652,000.00				\$ 652,000.00
NAAV0004	Nall Ave - 79th St to 83rd St (CARS)		\$ 100,000.00	\$ 1,050,000.00			\$ 1,150,000.00
79ST0007	79th St - Roe Ave to Lamar St (CARS)		\$ 236,000.00	\$ 236,000.00			\$ 236,000.00
NAAV0005	Nall Ave - 67th St to 75th St (CARS & OP)		\$ 50,000.00	\$ 150,000.00	\$ 2,880,000.00		\$ 3,080,000.00
MIRD0008	Mission Rd - 85th St to 95th St (CARS & Leawood)			\$ 30,000.00	\$ 1,016,000.00		\$ 1,046,000.00
SODR0005	Somerset Dr - State Line to Reinhardt UBAS (CARS)				\$ 10,000.00	\$ 520,000.00	\$ 530,000.00
NAAV0006	Nall Ave - 63rd St to 67th St UBAS (CARS)				\$ 222,000.00		\$ 222,000.00
75ST0002	75th St - State Line to Mission Rd				\$ 10,000.00	\$ 595,000.00	\$ 605,000.00
NAAV0007	Nall Ave - 75th St to 79th St (CARS)					\$ 75,000.00	\$ 75,000.00
MIRD0009	Mission Rd - 63rd St to 67th Ter					\$ 50,000.00	\$ 50,000.00
ROAV0007	Roe Ave - N City Limit to 63rd St					\$ 5,000.00	\$ 5,000.00
	STREET TOTAL PER YEAR	\$ 4,394,000.00	\$ 4,417,691.00	\$ 4,866,000.00	\$ 6,926,000.00	\$ 4,867,000.00	\$ 25,470,691.00
		\$ -	\$ -	\$ -	\$ -	\$ -	

2020 Capital Infrastructure Program Summary

PROJECT #	PROJECT DESCRIPTION	2019 EXPENDITURES	2020 EXPENDITURES	2021 EXPENDITURES	2022 EXPENDITURES	2023 EXPENDITURES	PROJECT TOTAL
BUILDING							
BLDGResv	Building Reserve		\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 200,000.00
BG720001	Public Works Salt Barn Roofing	\$ 50,000.00					\$ 50,000.00
	City Hall Updates (Windows, Doors, Hall Carpet.)		\$ 145,000.00				\$ 145,000.00
	Public Works Renovations		\$ 50,000.00				\$ 50,000.00
	BUILDING TOTAL PER YEAR	\$ 50,000.00	\$ 245,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 445,000.00
		\$ -	\$ -	\$ -	\$ -	\$ -	
OTHER							
ADARESvx	ADA Compliance Program Reserve	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00
CONC2019	Concrete Repair Program	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 3,500,000.00
ARTS0001	Landscape Node & Public Art	\$ 30,000.00					\$ 30,000.00
BIKE2017	Bike Plan Implementation	\$ 70,000.00	\$ 140,000.00				\$ 210,000.00
ELEC2020	Electric Vehicle Charging Station		\$ 20,000.00				\$ 20,000.00
	SIDEWALK & CURB TOTAL PER YEAR	\$ 825,000.00	\$ 885,000.00	\$ 725,000.00	\$ 725,000.00	\$ 725,000.00	\$ 3,885,000.00
		\$ -	\$ -	\$ -	\$ -	\$ -	
	CIP TOTAL	\$ 7,770,830.00	\$ 7,182,691.00	\$ 8,816,000.00	\$ 8,961,000.00	\$ 6,674,000.00	\$ 39,304,521.00

2020 Capital Infrastructure Funding Summary

FUNDING DESCRIPTION	2019 FUNDING	2020 FUNDING	2021 FUNDING	2022 FUNDING	2023 FUNDING	FUNDING TOTAL
CASH	\$ 506,830.00	\$ -	\$ -	\$ -	\$ -	\$ 506,830.00
CASH	\$ 5,155,116.00	\$ 4,653,109.00	\$ 4,579,000.00	\$ 4,312,250.00	\$ 4,156,000.00	\$ 18,699,475.00
BUILD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DRAIN	\$ 850,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 3,850,000.00
DRAIN	\$ -	\$ 243,750.00	\$ 1,875,000.00	\$ -	\$ -	\$ 2,118,750.00
DRAIN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARK	\$ 138,884.00	\$ 139,792.00	\$ 132,000.00	\$ 132,000.00	\$ 132,000.00	\$ 542,676.00
PARK	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
STREET	\$ 477,000.00	\$ 536,000.00	\$ 633,000.00	\$ 1,814,500.00	\$ 668,500.00	\$ 3,460,500.00
STREET	\$ 643,000.00	\$ 610,040.00	\$ 597,000.00	\$ 597,000.00	\$ 597,000.00	\$ 2,447,040.00
STREET	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MISC	\$ -	\$ -	\$ -	\$ 1,105,250.00	\$ 120,500.00	\$ 1,105,250.00
ED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING BY YEAR	\$ 7,770,830.00	\$ 7,182,691.00	\$ 8,816,000.00	\$ 8,961,000.00	\$ 8,105,250.00	\$ 32,730,521.00

Capital Infrastructure Program

The City maintains a four-year Capital Infrastructure Program (CIP) to aid the City Council and staff in planning and budgeting for the City's infrastructure needs. The CIP is reviewed and updated each year during the budget process.

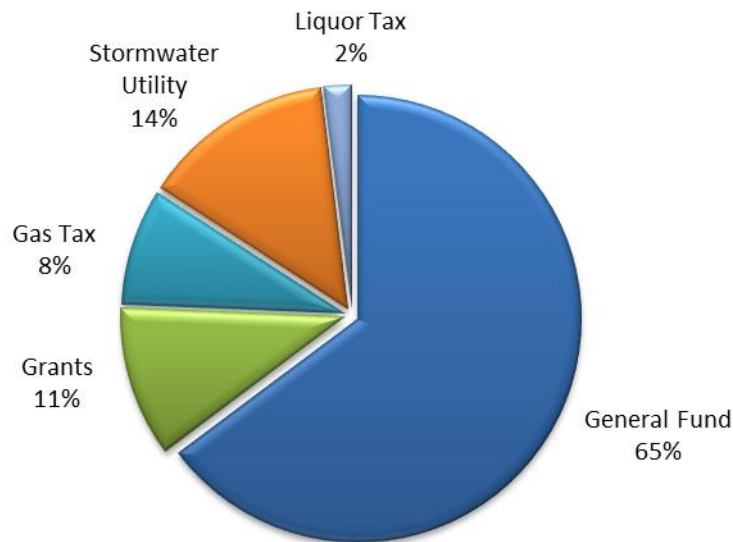
In 2007 the City Council adopted "The Village Vision", the City's comprehensive plan which provided a policy framework to guide the City Council as it made decisions for the City's future. All of the projects in the CIP were contemplated with The Village Vision in mind.

Funding for the CIP

The majority of the 2020 CIP is funded from the General Fund. The City issued debt in 2011 to accelerate projects and take advantage of low construction interest rates and again in 2016 to purchase City street lights. Other funding sources include the gas tax, the stormwater utility fee, grants/participation by neighboring cities and 1/3 of the liquor tax which is required to be spent on parks and recreation programs.

The Stormwater Utility was established by the City Council during the 2009 budget process to provide a dedicated funding source for the City's stormwater management program. A large portion of the revenue from this fee will fund the drainage projects included in the CIP. The remaining portion of the revenue will fund maintenance activities, such as street sweeping.

2020 Capital Improvement Program Funding Sources



Capital Infrastructure Program

The CIP is divided into five sections. Each section is listed below along with information about how that part of the CIP is developed.

Parks Projects

- Includes plans for redevelopment and replacement of existing park structures and materials.
- In June 2009, the City Council adopted the Parks Master Plan. This plan was developed over several months with much input from the public. The plan guides the development/redevelopment of the City's parks for the next 10 – 15 years.
- The CIP includes funding for Parks Master Plan projects. The specific projects were determined by the Parks & Recreation Committee and approved by the Council.
- The 2020 Budget includes funding the Taliaferro Park Shelter renovation, Windsor trail expansion and Harmon Skate Park.

Drainage Projects

- Includes plans for replacement of components of the City's storm drainage system.
- Public Works staff members perform inspections of the City's storm drainage system components throughout the year and assign condition ratings. The ratings are based on a scale of 0 – 100, with 100 being new condition. The City's goal is to maintain the drainage infrastructure at an average condition rating of 85.
- Projects are included in the CIP based on condition rating, possible outside funding, other projects in the area and any other information coming to the attention of Public Works staff.
- The 2020 Budget includes funding for the overall Drainage Repair Program and Brush Creek at 68th and Mission Road.

Street Projects

- Includes plans for replacement or major improvements that extend the life of the City's street system.
- Public Works staff members perform inspections of the City's streets throughout the year and assign condition ratings. The ratings are based on a scale of 0 – 100, with 100 being new condition. The City's goal is to maintain the street infrastructure at an average condition rating of 85.
- The City prepares a traffic study which is updated every five years and is one of the information sources used when determining which projects are included in the CIP.
- Other considerations when determining which projects are incorporated in the CIP include condition rating, possible outside funding, other projects in the area and any other information coming to the attention of Public Works staff.

Capital Infrastructure Program

Building Projects

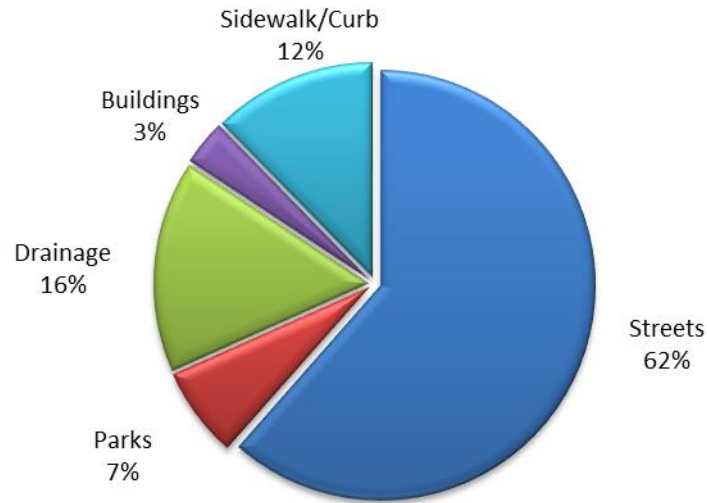
- Includes plans for replacement or major improvements that extend the life of the City's buildings.
- Building projects are included in the CIP based on issues found during routine maintenance work and inspections as well as when problems arise.
- The 2020 Budget includes funding for City Hall updates which includes window and door replacement, new hall carpet and a conference room.

Sidewalk & Curb Projects

- Includes plans for replacement or major improvements that extend the life of the City's sidewalk and curb system. Also includes plans for additions to the system to comply with the City's sidewalk policy or ADA regulations.
- Public Works staff members perform inspections of the City's sidewalks/curbs throughout the year and assign condition ratings. The ratings are based on a scale of 0 – 100, with 100 being new condition. The City's goal is to maintain the sidewalk/curb infrastructure at an average condition rating of 85.
- A few years ago, the City Council adopted a Sidewalk Policy to formalize their desire to enhance the walk ability of Prairie Village and to improve the safety of pedestrians. The policy provides for the placement of sidewalks where none currently exist and consequently is one factor in determining which sidewalk/curb projects are included in the CIP. If the project is undertaken as part of a street or drainage project, the cost is included in one of those project categories.
- The 2020 Budget includes funding for the Bike Plan implementation and an Electric Vehicle Charging Station.

Capital Infrastructure Program

2020 CIP Expenditures



Impact on Operating Budget

Because Prairie Village is a landlocked community, all projects undertaken by the City are for improvements to existing infrastructure rather than new construction or addition; therefore, they will not have a major impact on future operating costs. Each individual project sheet that follows summarizes the anticipated impact of that project on the operating budget.



Capital Infrastructure Program Park Projects

Capital Infrastructure Program

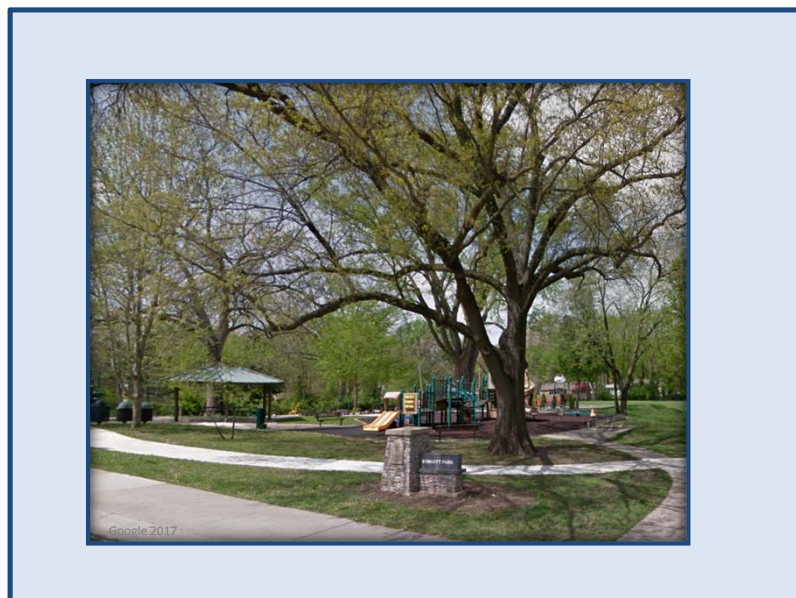
Project Title: Parks & Infrastructure Reserve

Project Description: These funds will accrue to cover any major repairs or future projects for any of the City's parks including the swimming pools.

Operations Comments: Typical repair or replacement projects would have minor impacts on the short range operational budgets. There may be more significant savings in the long term.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	120,000	20,000	120,000	120,000	132,000
Const Administration					
Total Cost	120,000	20,000	120,000	120,000	132,000
Financing					
City General Fund		-			
Special Park	120,000	20,000	120,000	120,000	132,000
Capital Reserve					
Total Funds	120,000	20,000	120,000	120,000	132,000

Project Location:



Capital Infrastructure Program

Project Title: Harmon Park Skate Park #BG390001

Project Description: This project will replace the current skate park facility located at Harmon Park. Design in 2019 with Construction in 2020.

Operations Comments: A decrease in the costs of maintaining old infrastructure.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service					-
Design	100,000				-
Construction	220,000	100,000			-
Const Administration					-
Total Cost	320,000	100,000	-	-	-
Financing					
City General Fund					-
Special Park		100,000			-
Capital Reserve	320,000				-
Total Funds	320,000	100,000	-	-	-

Project Location:



Multiple cracks have developed in the existing surface on the skate park. A new facility will be designed in 2018/2019 for construction in 2020.




Capital Infrastructure Program

Project Title: Windsor Trail Expansion #BG90 0003

Project Description: This project will expand the trail at Windsor Park on the south side of the tennis courts providing a new connection.

Operations Comments: New park facilities will increase operations cost to department.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service					-
Design					-
Construction		25,000			-
Const Administration					-
Total Cost	-	25,000	-	-	-
Financing					
City General Fund		25,000			-
Special Park					-
Capital Reserve					-
Total Funds	-	25,000	-	-	-

Project Location:



Capital Infrastructure Program

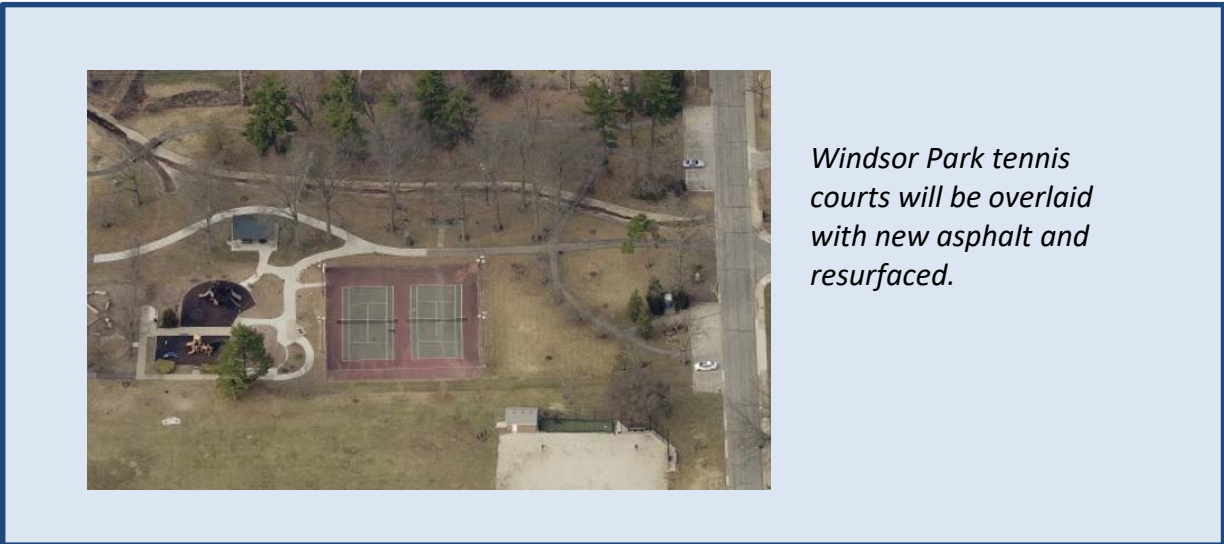
Project Title: Windsor Tennis Court Resurface #BG930001

Project Description: Windsor Park Tennis Courts will be overlaid with new asphalt and resurfaced.

Operations Comments: A decrease in the costs of maintaining old infrastructure.

	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Project Cost					
Professional Service					-
Design					-
Construction		65,000			-
Const Administration					-
Total Cost	-	65,000	-	-	-
Financing					
City General Fund		65,000			-
Special Park					-
Capital Reserve					-
Total Funds	-	65,000	-	-	-

Project Location:



Capital Infrastructure Program

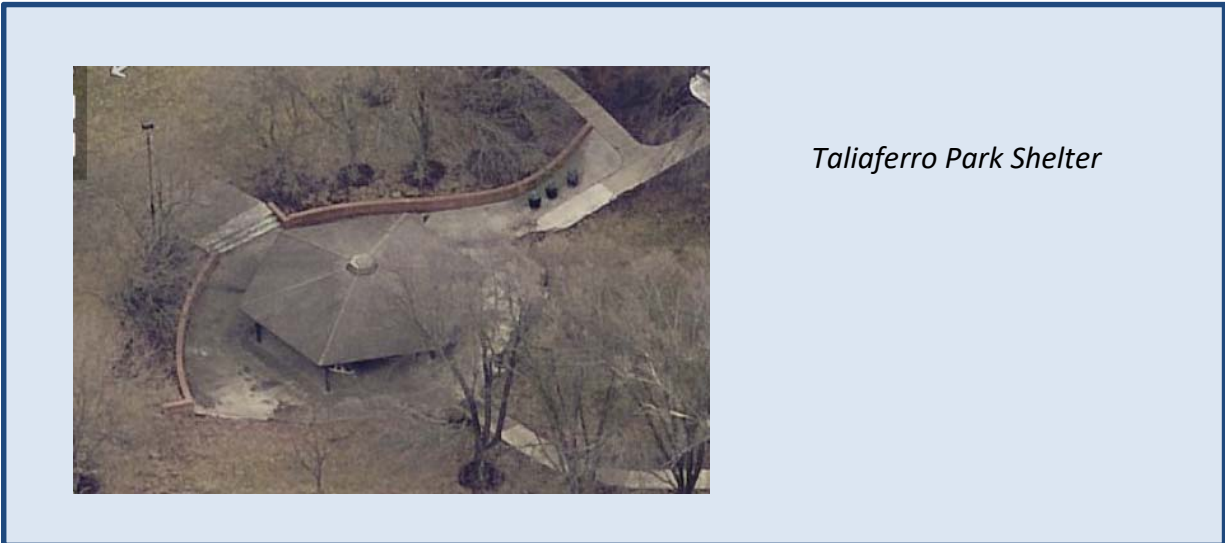
Project Title: Taliaferro Park Shelter Renovation #BG460001

Project Description: The shelter at Taliaferro Park will be renovated to replace infrastructure that is in need of repair.

Operations Comments: A decrease in the costs of maintaining old infrastructure.

	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Project Cost					
Professional Service					-
Design		15,000			-
Construction		165,000			-
Const Administration					-
Total Cost	-	180,000	-	-	-
Financing					
City General Fund		160,208			-
Special Park		19,792			-
Capital Reserve					-
Total Funds	-	180,000	-	-	-

Project Location:



Capital Infrastructure Program

Project Title: Swimming Pool Slide Major Repairs

Project Description: This project consists of major repairs at the swimming pool slide.

Operations Comments: A decrease in the costs of maintaining old infrastructure.

	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Project Cost					
Professional Service					-
Design		10,000			-
Construction		90,000			-
Const Administration					-
Total Cost	-	100,000	-	-	-
Financing					
City General Fund		100,000			-
Special Park					-
Capital Reserve					-
Total Funds	-	100,000	-	-	-

Project Location:



Prairie Village pool slide is one of the popular features of the swimming pool.

Capital Infrastructure Program Drainage Projects

Capital Infrastructure Program

Project Title: Drainage Repair Program - #DRAIN20x

Project Description: This program replaces pipes, structures and channels within the City storm drainage system. It also includes the construction of new drainage components as they are identified. The selected replacement items are based on the condition ratings of the system components. Approximately 20% of the storm drain system is inspected and evaluated each year.

Operation Comments: There will be only minor reduction in drainage system maintenance cost, but delayed replacements will increase maintenance costs as the deterioration extends beyond the useful life.

	2019	2020	2021	2022	2023
Project Cost	Budget	Request	Estimates	Estimates	Estimates
Professional Service	-	-	-	-	-
Design	100,000	100,000	75,000	100,000	100,000
Construction	750,000	700,000	200,000	800,000	800,000
Const Administration					
Total Cost	850,000	800,000	275,000	900,000	900,000
Financing					
City General Fund	-	-	-	-	-
Stormwater Fund	850,000	800,000	275,000	900,000	900,000
SMAC Grant					
Funding from Others					
Capital Reserve					
Total Funds	850,000	800,000	275,000	900,000	900,000

Projection Location:



Capital Infrastructure Program

Project Title: Water Discharge Program #WDPRESV

Project Description: This program connects existing sump pumps, based on City Ordinance 16-535, which currently outlet directly on to the City right-of-way to existing City storm drainage structures. This is accomplished through the use of 4" or smaller pvc pipe and is often bored underground to minimize any disturbance to driveways ,etc.. The residents are required to pay a portion of the cost based on the front footage of their property. This project funding is monitored and requested annually as needed.

Operation Comments: The design and inspection will be provided by Public Works staff. Construction work will be bid. Correction of these issues will decrease staff time and resources to maintain hazardous areas and will minimize pavement repair.

	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Project Cost					
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	-	20,000	-	-	-
Const Administration	-	-	-	-	-
Total Cost	-	20,000	-	-	-
Financing					
City General Fund	-	-	-	-	-
Stormwater Fund	-	20,000	-	-	-
SMAC Grant	-	-	-	-	-
Funding from Others	-	-	-	-	-
Capital Reserve	-	-	-	-	-
Total Funds	-	20,000	-	-	-

Project Location:



Capital Infrastructure Program

Project Title: Brush Creek: 68th & Mission Road #MIRD0007

Project Description: The project addresses flooding at 68th and Mission Road. The goal is to implement a solution that would reduce home and roadway flooding due to Brush Creek. In August of 2017 there were several flood events that caused home and roadway flooding.

Operation Comments: There will be minor reduction in drainage system maintenance cost.

	2019	2020	2021	2022	2023
Project Cost	Budget	Request	Estimates	Estimates	Estimates
Professional Service	-	-	-	-	-
Design	36,830	325,000	-	-	-
Construction	-	-	2,500,000	-	-
Const Administration	-	-	-	-	-
Total Cost	36,830	325,000	2,500,000	-	-
Financing					
City General Fund	-	-	-	-	-
Stormwater Fund	-	81,250	625,000	-	-
SMAC Grant	-	243,750	1,875,000	-	-
Funding from Others	-	-	-	-	-
Capital Reserve	36,830	-	-	-	-
Total Funds	36,830	325,000	2,500,000	-	-

Project Location:



Capital Infrastructure Program Street Projects

Capital Infrastructure Program

Project Title: Traffic Calming Projects

Project Description: The Traffic Calming Program has been funded semi-annually. Projects are approved for funding in accordance with Council Policy CP350.

Operation Information: This program is a neighborhood initiated program. Annual costs are minimal but will increase Operating Street Funds for maintenance of pavement marking and signage.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-		-	-
Design	-	-		-	-
Construction		20,000		-	-
Const Administration	-	-		-	-
Total Cost	-	20,000	-	-	-
Financing					
City General Fund	-	20,000			
Stormwater Fund					
CARS Grant					
Special Highway					
Street Bond					
Funding from Others					
Capital Reserve	-	-			
Total Funds	-	20,000	-	-	-

Project Location:



The Traffic Calming Program is a neighborhood initiated program. Implemented solutions vary by location.

Capital Infrastructure Program

Project Title: Residential Street Rehabilitation Program - #PAVP2020

Project Description: This program is designed to resurface streets with new bituminous concrete or to reconstruct streets. Some spot reconstruction is provided where there is evidence of base failure. Curbs, sidewalks, and ADA ramps are replaced or added as necessary. The streets are selected based on the pavement condition ratings, which are updated on a three-year rolling basis.

Operation Information: There will be only minor reduction in street maintenance cost.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	10,000	10,000	10,000	10,000	10,000
Design	100,000	100,000	100,000	100,000	100,000
Construction	2,825,000	2,975,691	2,825,000	2,825,000	2,825,000
Const Administration	75,000	100,000	75,000	75,000	75,000
Total Cost	3,000,000	3,175,691	3,000,000	3,000,000	3,000,000
Financing					
City General Fund	2,500,000	2,568,691	2,605,000	2,650,000	2,550,000
Stormwater Fund		80,000	70,000	50,000	50,000
CARS Grant					
Special Highway Street Bond	500,000	527,000	325,000	300,000	400,000
Funding from Others Capital Reserve					
Total Funds	3,000,000	3,175,691	3,000,000	3,000,000	3,000,000

Project Location:



Capital Infrastructure Program

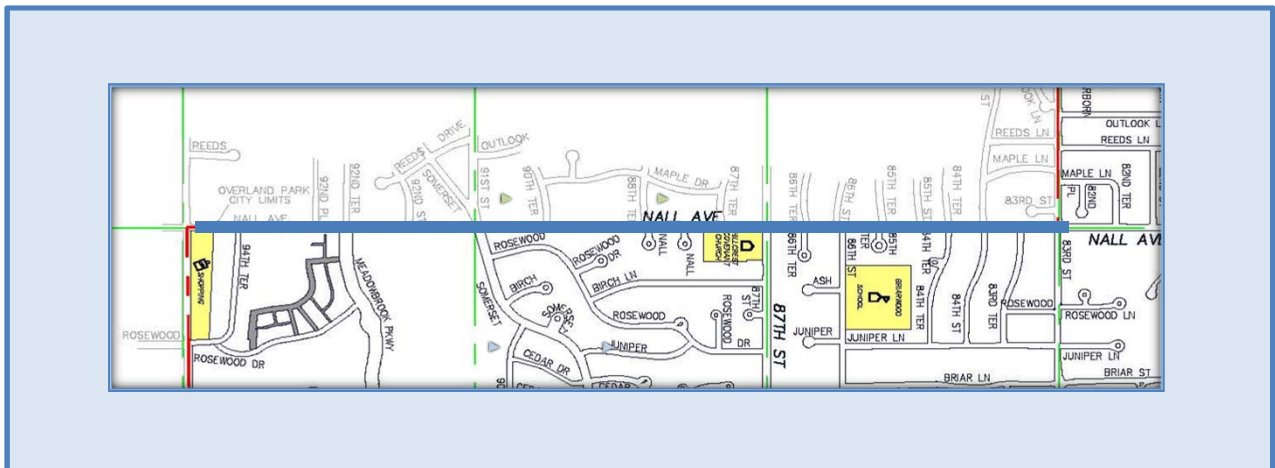
Project Title: Nall Avenue - 83rd St to 95th St (2020 CARS) - #NAAV0003

Project Description: The existing asphalt pavement will be re-constructed. Sidewalks will be constructed where none exist. Deteriorated curbs and sidewalks will be replaced. Design will begin in 2019. The City of Overland Park will administer this project.

Operation Information: Nall Avenue is a north/south, four lane collector and is considered a Major Route by CARS criteria. The average pavement condition index for these three sections is 79. There will be a reduction in maintenance costs for this street.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-			
Design	40,000	-			
Construction	-	420,000			
Const Administration	-	-			
Total Cost	40,000	420,000	-	-	-
Financing					
City General Fund	40,000	141,250			
Stormwater Fund		18,750			
CARS Grant		210,000			
Special Highway		50,000			
Street Bond					
Funding from Others					
Capital Reserve	-	-			
Total Funds	40,000	420,000	-	-	-

Project Location:



Capital Infrastructure Program

Project Title: Roe Avenue - 83rd St to 95th St (2020 CARS) - #ROAV0006

Project Description: The existing asphalt pavement will be re-constructed.

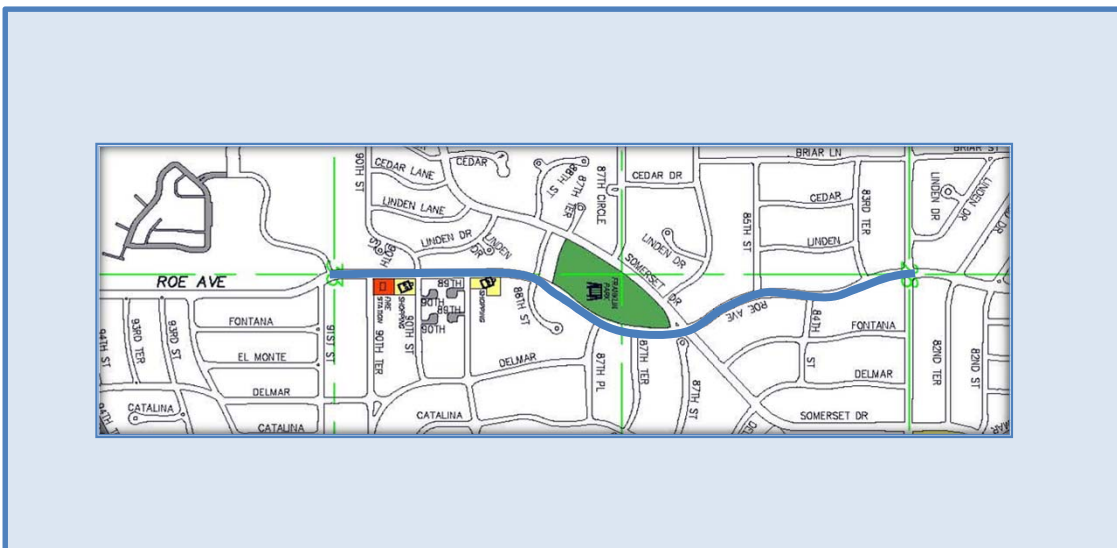
Operation Information: Roe Avenue is a north/south, two lane collector and is considered a Major Route by CARS criteria. The pavement condition index is 77. There will be a reduction in maintenance costs for this street.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-			
Design	-	-			
Construction	-	652,000			
Const Administration	-	-			
Total Cost	-	652,000	-	-	-

Financing

City General Fund		292,960			
Stormwater Fund					
CARS Grant		326,000			
Special Highway		33,040			
Street Bond					
Funding from Others					
Capital Reserve		-			
Total Funds	-	652,000	-	-	-

Project Location:



Capital Infrastructure Program

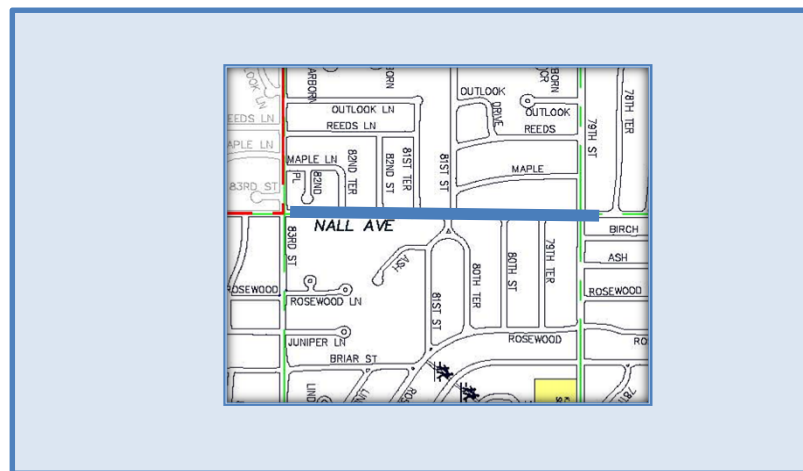
Project Title: Nall Avenue - 79th St to 83rd St (2021 CARS) - #NAAV0004

Project Description: The existing asphalt pavement will be re-constructed. Pavement repairs will be made as required prior to the overlay. Existing deteriorated sidewalk, ramps, and curb/gutter will be replaced as necessary. New sidewalk will be proposed on the east side for pedestrian connectivity.

Operation Information: Nall Avenue is a north/south, two lane collector and is considered a Major Route by CARS criteria. There will be a reduction in maintenance costs for this street.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-			
Design	-	100,000			
Construction	-	-	1,050,000		
Const Administration	-	-			
Total Cost	-	100,000	1,050,000	-	-
Financing					
City General Fund	-	100,000	285,000		
Stormwater Fund			30,000		
CARS Grant			515,000		
Special Highway			220,000		
Street Bond					
Funding from Others					
Capital Reserve	-	-			
Total Funds	-	100,000	1,050,000	-	-

Project Location:



Capital Infrastructure Program

Project Title: Nall Avenue - 67th St to 75th St (2022 CARS) - #NAAV0005

Project Description: The existing roadway surface will be milled and resurfaced with asphalt. Full depth asphalt patches will be constructed in selected locations as required. The four lane section will be studied to determine if a three section is appropriate for this corridor. This project is a joing Prairie Village/Overland Park project at a 60/40 split.

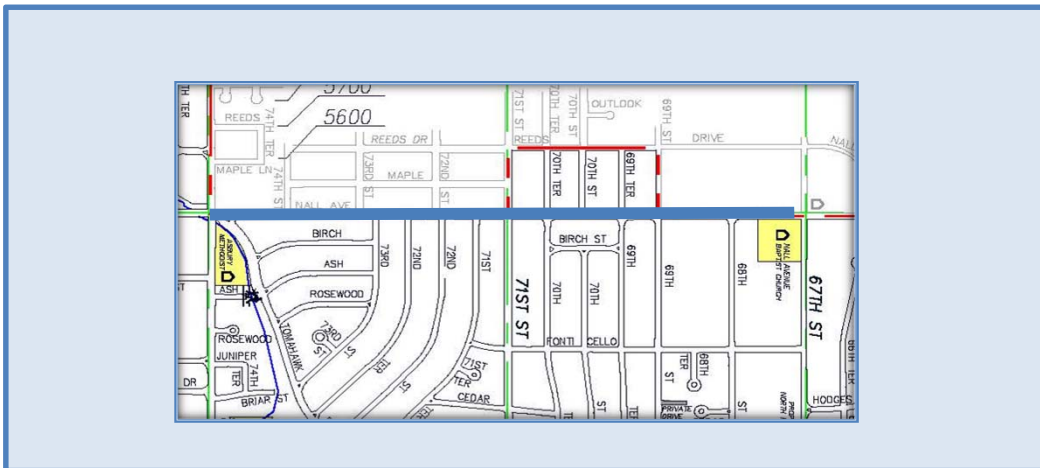
Operation Information: Nall Avenue is a north/south, four lane arterial and is considered a Major Route by CARS criteria. The east and west sides have continuous sidewalk. Nall Avenue is three lanes north of the project and two lanes south of the project limits.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-			
Design	-	50,000	150,000		
Construction	-	-		2,880,000	
Const Administration	-	-			
Total Cost	-	50,000	150,000	2,880,000	-

Financing

City General Fund	-	50,000	150,000	574,000	
Stormwater Fund				40,000	
CARS Grant				1,440,000	
Special Highway				250,000	
Street Bond					
Funding from Others				576,000	
Capital Reserve	-	-			
Total Funds	-	50,000	150,000	2,880,000	-

Project Location:



Capital Infrastructure Program Buildings

Capital Infrastructure Program

Project Title: Building Reserve

Project Description: These funds will accrue to cover any major repairs or future projects for any of the City's buildings.

Operations Comments: Typical repair or replacement projects would have minor impacts on the short range operational budgets. There may be more significant savings in the long term.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	-	50,000	50,000	50,000	50,000
Const Administration	-	-	-	-	-
Total Cost	-	50,000	50,000	50,000	50,000
Financing					
City General Fund	-	50,000	50,000	50,000	50,000
Funding from Others	-	-	-	-	-
Capital Reserve	-	-	-	-	-
Total Funds	-	50,000	50,000	50,000	50,000

Project Location:




The Building Reserve fund will cover major repairs or future project for any of the City's buildings.

Capital Infrastructure Program

Project Title: City Hall Updates

Project Description: This project will include update to City Hall Building Windows, Doors and Hallway Carpet.

Operations Comments: This is a typical repair project that will have minor impacts on the short range operational budgets; however it is necessary for the fundamental maintenance of the building.

	2019	2020	2021	2022	2023
Project Cost	Budget	Request	Estimates	Estimates	Estimates
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	-	145,000	-	-	-
Const Administration	-	-	-	-	-
Total Cost	-	145,000	-	-	-
Financing					
City General Fund	-	145,000	-	-	-
Funding from Others	-	-	-	-	-
Capital Reserve	-	-	-	-	-
Total Funds	-	145,000	-	-	-

Project Location:

Replacing windows, doors and hallway carpet in City Hall.



Capital Infrastructure Program

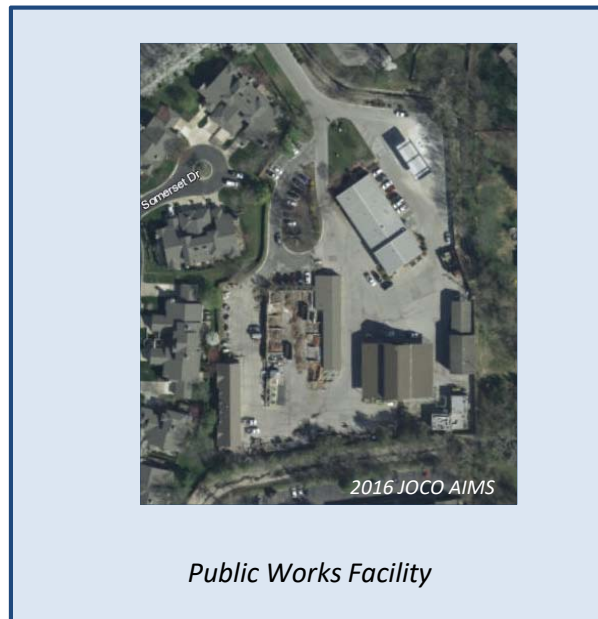
Project Title: Public Works Renovation

Project Description: This project is a placeholder for future design needs at the Public Works facility.

Operations Comments: N/A

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-		-	
Design		50,000		-	
Construction					
Const Administration	-				
Total Cost	-	50,000	-	-	
Financing					
City General Fund		50,000			
Funding from Others					
Capital Reserve					
Total Funds	-	50,000	-	-	

Project Location:



Capital Infrastructure Program Concrete & Miscellaneous Projects

Capital Infrastructure Program

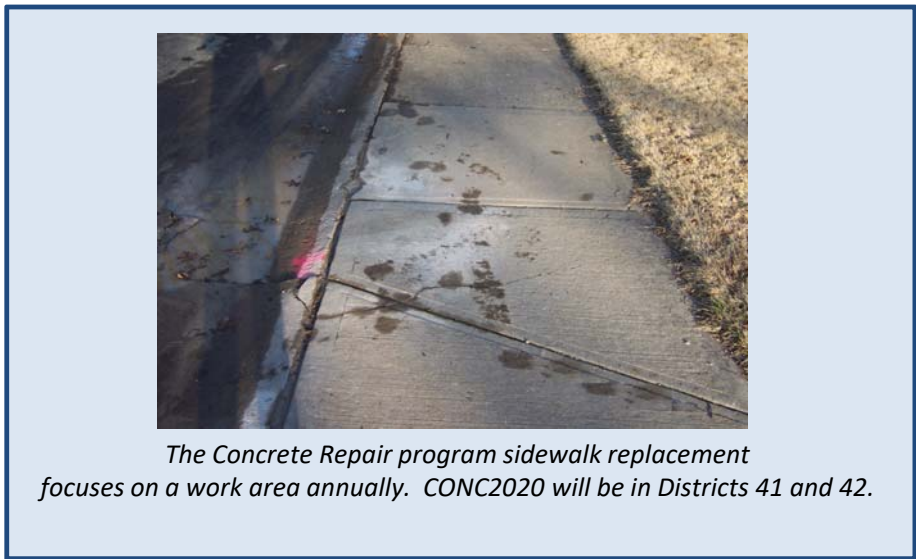
Project Title: Sidewalk/Curb Repair Annual Program- #CONC2020

Project Description: This program replaces deteriorated concrete sidewalks and curb/gutters. The criteria for inclusion in the program is a failing condition rating in the Asset Inventory Program.

Operation Comments: There will be only minor reduction in street maintenance cost, but future maintenance costs will increase as the sidewalk and curb/gutter life extends beyond the useful life. Public Works staff provides design and construction administration.

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	700,000	700,000	700,000	700,000	700,000
Const Administration	-	-	-	-	-
Total Cost	700,000	700,000	700,000	700,000	700,000
Financing					
City General Fund	700,000	700,000	700,000	700,000	700,000
Capital Reserve	-	-	-	-	-
Total Funds	700,000	700,000	700,000	700,000	700,000

Project Location:



Capital Infrastructure Program

Project Title: Americans with Disabilities Act Compliance - #ADARESvX

Project Description: This program provides funds for Americans with Disabilities Act (ADA) improvements. The improvements occur from either citizen requests, street repair projects, park projects or newly found violations of the ADA regulations.

Operation Comments: There are no known operation savings or costs except for potential penalties for not meeting compliance.

	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Project Cost					
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	25,000	25,000	25,000	25,000	25,000
Const Administration	-	-	-	-	-
Total Cost	25,000	25,000	25,000	25,000	25,000
Financing					
City General Fund	25,000	25,000	25,000	25,000	25,000
Capital Reserve	-	-	-	-	-
Total Funds	25,000	25,000	25,000	25,000	25,000

Project Location:



Accessibility examples on the roadside and in the parks.

Capital Infrastructure Program

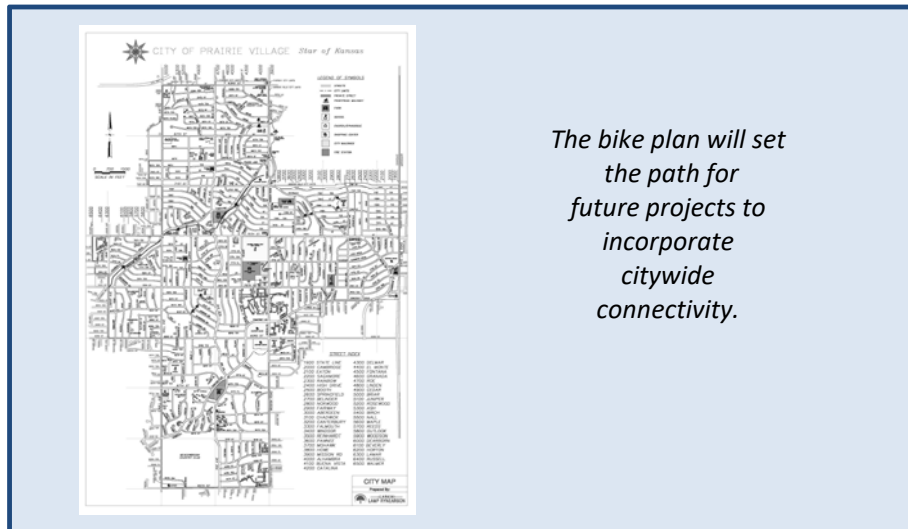
Project Title: Bike Plan - Project # BIKE2017

Project Description: This project will develop a citywide Bike Plan to serve as a planning document to guide future projects and trail improvements throughout Prairie Village. 2020 project dollars are for bike sharrow implementation.

Operation Comments: N/A

Project Cost	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Professional Service	-	-	-	-	-
Design	70,000	-	-	-	-
Construction	-	140,000	-	-	-
Const Administration	-	-	-	-	-
Total Cost	70,000	140,000	-	-	-
Financing					
City General Fund	-	140,000	-	-	-
Funding from Others	-	-	-	-	-
Capital Reserve	70,000	-	-	-	-
Total Funds	70,000	140,000	-	-	-

Project Location:



Capital Infrastructure Program

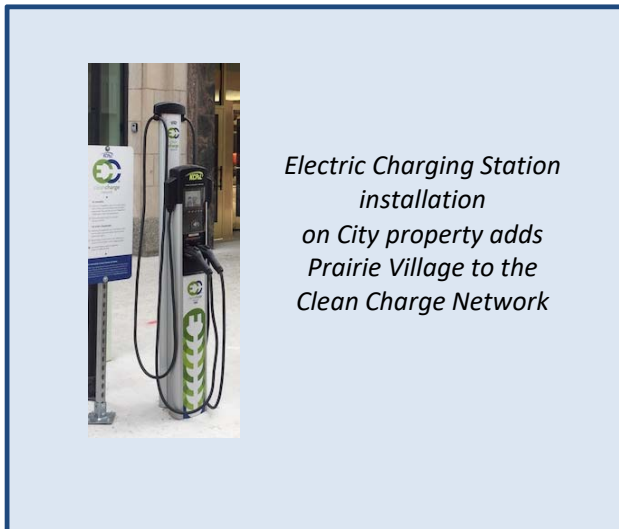
Project Title: Electric Vehicle Charging Station #ELEC2020

Project Description: Installation of charging station on City property; location to be determined.

Operation Comments: N/A

	2019 Budget	2020 Request	2021 Estimates	2022 Estimates	2023 Estimates
Project Cost					
Professional Service	-	-	-	-	-
Design	-	-	-	-	-
Construction	-	20,000	-	-	-
Const Administration	-	-	-	-	-
Total Cost	-	20,000	-	-	-
Financing					
City General Fund	-	20,000	-	-	-
Funding from Others	-	-	-	-	-
Capital Reserve	-	-	-	-	-
Total Funds	-	20,000	-	-	-

Project Location:

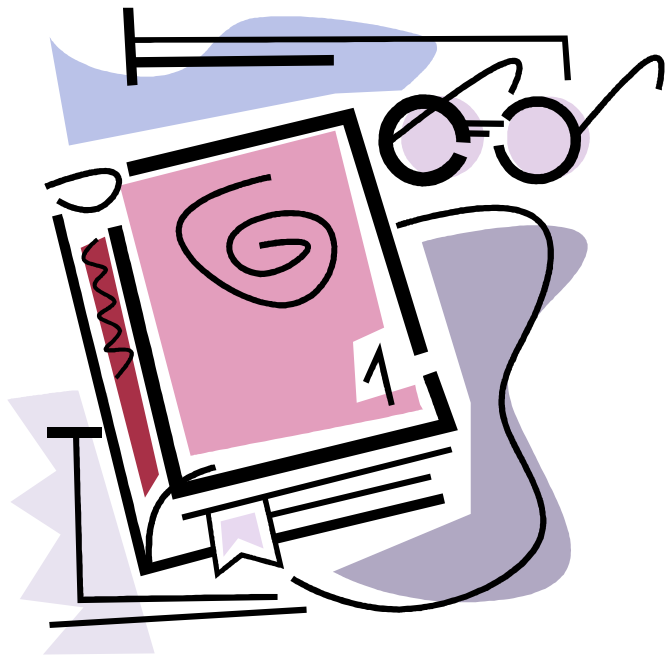


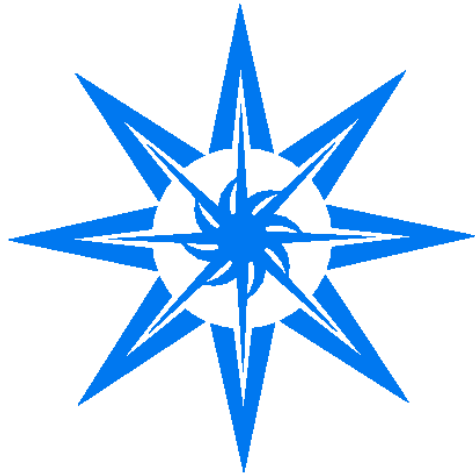


**TRAFFIC ISLAND SCULPTURE
73rd TERRACE and BELINDER AVENUE**



Appendix





GENERAL INFORMATION ABOUT PRAIRIE VILLAGE

The City of Prairie Village was originally the vision of the late J.C. Nichols. After the successful development of the Country Club Plaza area in Kansas City, Missouri, Mr. Nichols turned his company's direction and development toward his native Johnson County just a few miles from the Plaza. He had visions of transforming the rolling hills into a well-planned community of beautiful homes and neighborhood shopping centers. Construction in Prairie Village started in 1941 and by 1949, Mr. Nichols' dream became reality when the City was named the best planned community in America by the National Association of Home Builders. The City was most likely named for the Prairie School, which was within the limits of the development, and began as a frame one-room, one teacher school.

Prairie Village was officially recognized as a City by the State of Kansas in 1951. By 1957 it had become a first class city. It is one of 20 cities in Johnson County and is the sixth largest in population. Prairie Village is completely surrounded by other cities, sharing its eastern border, State Line Road, with Kansas City, Missouri. The City has a residential population of approximately 22,368 within its 6.7 square mile City limits.

In 2019 Prairie Village was named in the top ten of the "Best Suburbs to Live in America" for smaller towns in metropolitan areas. Within the metro Kansas City area, Prairie Village was listed in the top five places millennials said they would like to own their next home.

Government and Organization of the City

Prairie Village operates under the Mayor-Council form of government with an appointed City Administrator. The City is divided into six wards; two council members elected from each ward serve staggered four-year terms. The Mayor is elected from the City at large for a four-year term. The City Administrator has responsibility for management of all City programs and departments in accordance with policies and annual budgets adopted by the Council.

The City provides service in the areas of Management, Planning and Administrative Services, Public Works, Public Safety, Municipal Justice, and Community Programs, Parks and Recreation. Fire protection is provided by Johnson County Consolidated Fire District No. 2. Water is provided by Water District No. 1 of Johnson County and sewer service is provided by Johnson County Wastewater. All other utilities are provided by the private sector.

Medical and Health Facilities

Residents of the City have easy access to all medical facilities within the metropolitan Kansas City area. There are six major medical centers within a 30 minute drive. This includes the University of Kansas Medical Center, which is a major educational and regional health center for Kansas and the Midwest. In 2019 KU Medical Center earned an \$18.9 million grant to support biomedical research in Kansas. Programs of interest at the Medical Center include a nationally recognized burn treatment center, a Level 1 trauma center, an extensive heart transplant program and a Health Education Building. In addition, a large number of physicians maintain offices within the City limits of Prairie Village and neighboring cities.

Educational and Cultural Activities

Prairie Village is located completely within the Shawnee Mission School District, which has maintained a national reputation for excellence in public education and celebrated its 50 year anniversary in 2019. Within the City, the District maintains seven grade schools (grades K through 6), one middle school (grades 7 and 8) and one high school (grades 9 through 12). Five private schools are also located within the City.

In addition, the City is a part of Johnson County Community College District (JCCC), which was formed in 1967 and began offering classes in 1969. It maintains a sprawling campus in Overland Park, Kansas, just a 15 minute drive from Prairie Village. JCCC offers a broad-based curriculum that gives students an opportunity to earn an Associate's degree. These courses also fulfill

GENERAL INFORMATION ABOUT PRAIRIE VILLAGE



requirements for credit at four-year state universities. JCCC offers a wide variety of courses for continuing education to all adult residents of the county.

Also located in Overland Park is the University of Kansas Edwards Campus. This facility is an extension of the University's main campus located approximately 45 minutes west of Prairie Village in Lawrence. The University, long recognized as one of America's top state universities, provides a wide variety of graduate courses at this facility. The Edwards Campus is a 15 minute drive from Prairie Village.

Located nearby is the University of Missouri – Kansas City (UMKC). This four-year campus offers a wide variety of undergraduate and graduate programs, including law and medical schools. Other private colleges are easily accessible, including Rockhurst University and Avila University in Kansas City; William Jewell College in Liberty, Missouri; Park University in Parkville, Missouri and Mid-American Nazarene University in Olathe, Kansas.

Cultural opportunities abound in the metropolitan Kansas City area. These include the Kauffman Center for the Performing Arts, the Nelson Atkins Museum of Art, Science City at Union Station, the Kansas City Museum (which maintains exhibits of regional history), Johnson County Museum, the Kansas City Repertory Theatre, the Harry S. Truman home and Presidential Library in nearby Independence, Missouri, the Helen Spencer Museum of Art in Lawrence and a variety of other cultural activities.

Recreational Facilities

Within the City there are 13 well-maintained parks covering more than 64 acres. In addition, the Johnson County Parks and Recreation Department maintains 22,000 acres of park land and operates hundreds of different recreational and sports programs throughout the area. Additional regional opportunities include professional sports such as the Kansas City Royals (baseball), Kansas City Chiefs (football), Sporting Kansas City (outdoor soccer), Kansas City Comets (indoor soccer), Kansas City T-Bones (baseball), Kansas City Brigade (Arena Football) and college athletics events at regional facilities. Worlds of Fun and Oceans of Fun are two of the largest amusement parks in the Midwest. The Kansas City Zoo has animal exhibits from around the world. There are dozens of lakes for fishing, camping and outdoor recreation nearby. The Ozark recreational area is within a three hour drive from any point in the Kansas City area. A major race track, the Kansas Speedway, opened in 2003 and features NASCAR and Indy Car racing.

Economy

The region's economic condition and outlook are good. The metropolitan area has one of the lowest unemployment rates in the country, and continues to attract major development.

Johnson County, Kansas, is one of the fastest growing counties in the nation. It has the largest tax base in the state of Kansas. This high assessed valuation allows county government to maintain the lowest property tax rate in the state.

Prairie Village is a land-locked, fully developed suburban city in Johnson County. The City benefits from the growth and development of the county and the region. Commercial properties in Prairie Village consist of five neighborhood shopping centers and several small office buildings. The shopping centers provide the City with a stable retail base that includes grocery stores and hardware stores as well as niche boutique shops that draw shoppers into the City.

GENERAL INFORMATION ABOUT PRAIRIE VILLAGE

Property values remain strong in this City each year because of its central location and “small community” ambiance. During the past couple of years, major remodeling projects have increased annually as property owners reinvest in their homes and businesses. In recent years, the City has experienced numerous residential redevelopment projects in which existing homes are razed and replaced with larger, modern structures, with significantly higher property values.

Prairie Village People

Data about the people who live in Prairie Village comes from the U.S. Census Bureau State and County Quick Facts and the 2010 Census:

- 7.5% of residents are under 5 years of age;
- 19.7% of Prairie Village residents are 65 years of age and older;
- Average household size in the City is 2.25 persons;
- Median household income in the City is \$84,106;
- Per capita disposable income of Prairie Village residents is \$49,897;
- 98.9% of adults in the City have a high school diploma;
- 71.1% of adults in the City have a college degree;
- The City’s residents work primarily in the service sector;
- 77.7% of the housing units in Prairie Village are owner-occupied.
- Median value of owner-occupied housing units is \$243,800
- Number of households, 2012-2016 is 9,677
- Mean travel time to work (minutes) is 20.2



GENERAL INFORMATION ABOUT PRAIRIE VILLAGE

PROPERTY TAX RATES - DIRECT and OVERLAPPING GOVERNMENTS Per \$1,000 of Assessed Valuation Last 10 Years

Year Ended Dec.31	State	City	County	School District	Johnson County Community College	Consolidated Fire District No. 2	Unified Wastewater	Johnson County Library	Johnson County Parks & Rec
2009	1.500	18.179	17.716	55.318	8.784	8.991	0.000	3.151	2.346
2010	1.500	18.877	17.748	57.192	8.799	10.074	0.000	3.158	2.350
2011	1.500	19.491	17.700	56.135	8.776	10.098	0.000	3.145	2.343
2012	1.500	19.478	17.717	55.766	8.785	10.187	0.000	3.149	2.344
2013	1.500	19.490	17.745	55.611	9.551	11.004	0.000	3.155	2.347
2014	1.500	19.493	17.764	55.911	9.461	11.003	0.000	3.157	2.349
2015	1.500	19.500	19.582	54.059	9.469	11.757	0.000	3.912	3.101
2016	1.500	19.471	19.590	54.940	9.473	11.769	0.000	3.915	3.102
2017	1.500	19.311	19.318	53.663	9.503	11.760	0.000	3.921	3.112
2018	1.500	19.314	19.024	52.4270	9.266	11.750	0.000	3.901	3.088

Source: Information provided by the Johnson County, Kansas County Clerk's Annual Abstract of Taxes.

NOTE: Overlapping rates are those of local and county government that apply to property owners within the City of Prairie Village. Not all overlapping rates apply to all Prairie Village property owners.



GENERAL INFORMATION ABOUT PRAIRIE VILLAGE

PRINCIPAL PROPERTY TAXPAYERS

December 31, 2018

Taxpayer	Type of Business	2017 Assessed Valuation	% of Total Assessed Valuation	Rank
GRI Prairie Village, LLC	Real Estate	10,066,002	2.51%	1
GRI Corinth North, LLC	Real Estate	7,824,250	1.95%	2
State Line OPCO LLC	Retail	4,754,000	1.18%	3
Prairie Property Kenilworth LLC	Real Estate	3,753,255	0.93%	4
KC-MF-282-Meadowbrook Inc.	Real Estate	2,655,257	0.66%	5
Mission Chateau Property Inc.	Adult Living Facility	2,591,983	0.65%	6
Prairie Property Paddock LLC	Real Estate	1,383,910	0.34%	7
HCP MA4 Kansas City, KS, LP	Real Estate	1,350,543	0.34%	8
PV Legacy Investors, LLC	Commercial	1,248,251	0.31%	9
Tower Properties Company	Real Estate	1,117,750	0.28%	10

Source: December 31, 2018 Comprehensive Annual Financial Report

PRINCIPAL EMPLOYERS

December 31, 2018

Employer	Employees	Rank	Percentage of Total Employment
USD #512	627	1	2.80%
Hy-Vee	196	2	0.88%
Hen House	178	3	0.80%
Claridge Court	141	4	0.63%
City of Prairie Village	130	5	0.58%
Brighton Gardens	110	6	0.49%
Better Homes & Garden Real Estate	100	7	0.45%
Bijin Salon & Day Spa	98	8	0.44%
WireCo WorldGroup Inc.	95	9	0.42%
Macy's	84	10	0.38%
	1,759		7.86%

Source: December 31, 2018 Comprehensive Annual Financial Report

Value of Your Prairie Village Tax Dollars (average Prairie Village home)

To Determine Assessed Valuation:

Average market value of a Prairie Village home	\$ 334,382
Assessed valuation percentage	x 11.5%
Assessed valuation	\$ 38,454

To Determine City Tax Liability:

Assessed valuation	\$ 38,454
Mill rate (19.314 per \$1,000 of assessed valuation)	x 0.019314
Annual City tax liability	\$ 742.70
Monthly City tax liability	\$ 61.89

City Services Provided for \$61.89 per Month

- City Parks and Municipal Swimming Pool
- Police Protection
- Snow Removal
- Traffic Control
- Road Maintenance
- Sidewalk Repair
- Community Activities
- Code Enforcement
- Animal Control
- Municipal Court



2020 Budget

FTE Summary by Department

Department	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Administration	9.30	9.30	9.18	9.18
Public Works	29.00	29.00	30.00	30.00
Police Department	60.00	60.00	61.00	61.00
Municipal Court	5.25	5.25	5.25	5.25
Community Development	5.20	6.20	8.32	7.82
Community Programs	20.80	20.80	20.80	21.30
Total FTE	129.55	130.55	134.55	134.55
City Governance <i>(unpaid positions)</i>	13.00	13.00	13.00	13.00

FTE Summary by Program

Program	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Management & Planning	2.30	2.30	2.48	2.48
Public Works Mgmt., Engineering & Admin	8.00	8.00	8.00	8.00
Drainage Operation & Maintenance	5.00	5.00	6.00	6.00
Vehicle Maintenance	3.00	3.00	3.00	3.00
Street Operation & Maintenance	5.00	5.00	5.00	5.00
Parks and Grounds Maintenance	8.00	8.00	8.00	8.00
Swimming Pool Operation & Maintenance	-	-	-	-
Tennis Operation & Maintenance	-	-	-	-
Building Operation & Maintenance	-	-	-	-
Police Department Operation & Maint.	-	-	-	-
Police Department Administration	2.00	2.00	2.00	2.00
Staff Services	10.00	10.00	10.00	10.00
Community Services	2.00	2.00	2.00	2.00
Crime Prevention	1.00	1.00	1.00	1.00
Patrol	30.00	30.00	29.00	29.00
Investigations	6.00	6.00	6.00	6.00
Special Investigations	2.00	2.00	2.00	2.00
D.A.R.E.	1.00	1.00	1.00	1.00
Professional Standards	1.00	1.00	1.00	1.00
Off-Duty Contractual	-	-	-	-
Traffic	5.00	5.00	5.00	5.00
Information Technology	-	-	2.00	2.00
Judges	-	-	-	-
Bailiff	0.25	0.25	0.25	0.25
Court Clerk	5.00	5.00	5.00	5.00
Legal Services	-	-	-	-
Human Resources	1.00	1.00	1.00	1.00
Finance	2.00	2.00	2.00	2.00
Codes Administration	4.90	5.90	7.87	7.37
Solid Waste Management	0.30	0.30	0.45	0.45
City Clerk	4.00	4.00	3.70	3.70
Community Programs	0.78	0.78	1.00	1.50
Swimming Pool	16.82	16.82	16.60	16.60
Concession Stand	3.00	3.00	3.00	3.00
Tennis	0.20	0.20	0.20	0.20
Total FTE	129.55	130.55	134.55	134.55
Mayor & Council <i>(unpaid positions)</i>	13.00	13.00	13.00	13.00

2020 Budget

FTE Summary by Department

Department	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Administration	9.30	9.30	9.18	9.18
Public Works	29.00	29.00	30.00	30.00
Police Department	60.00	60.00	61.00	61.00
Municipal Court	5.25	5.25	5.25	5.25
Community Development	5.20	6.20	8.32	7.82
Community Programs	20.80	20.80	20.80	21.30
Total FTE	129.55	130.55	134.55	134.55
City Governance (<i>unpaid positions</i>)	13.00	13.00	13.00	13.00

FTE Summary by Position

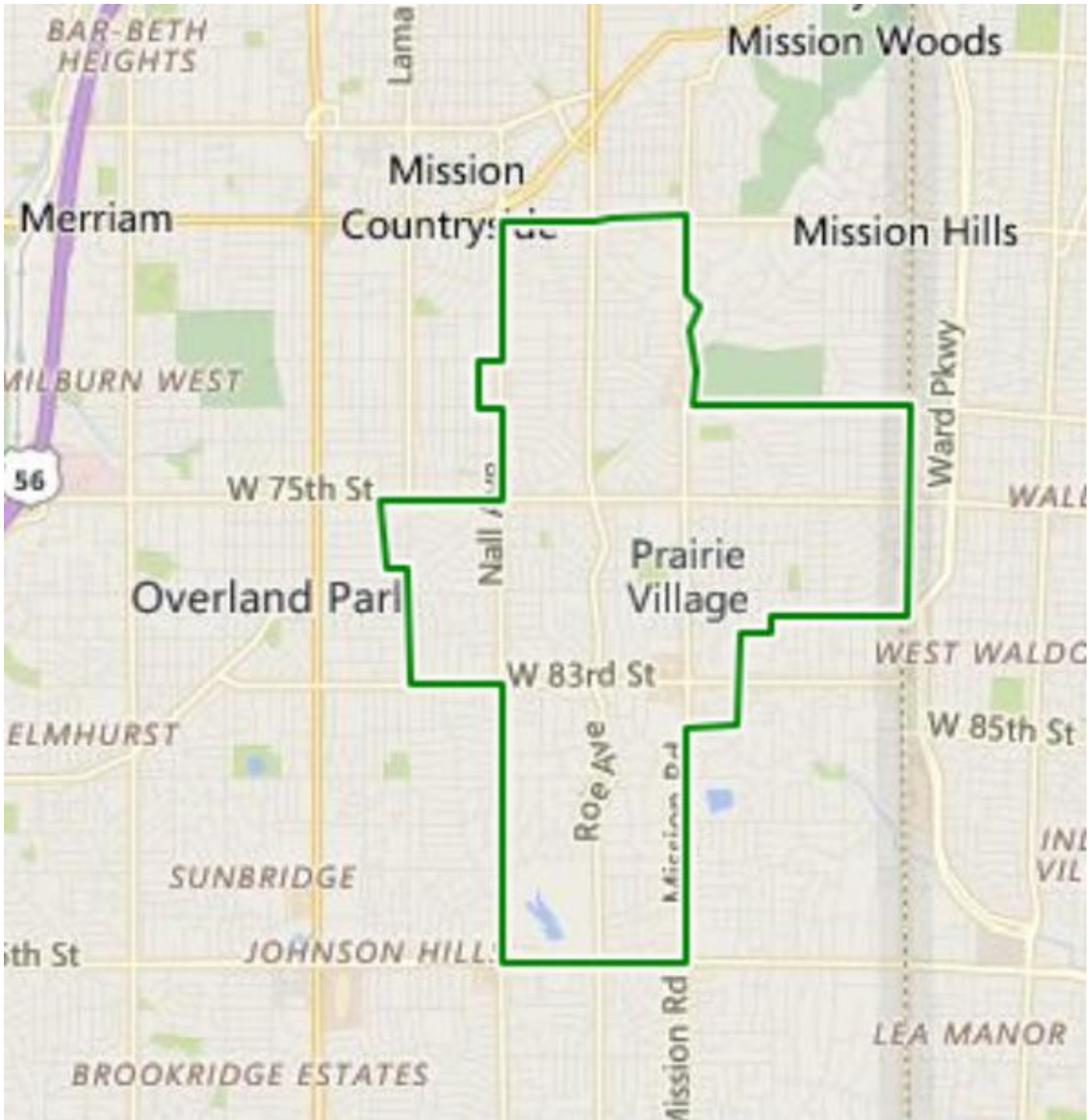
Department/Position	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Administration				
City Administrator	1.00	1.00	1.00	1.00
Deputy City Administrator	0.30	0.30	0.48	0.48
Public Information Officer	1.00	1.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Receptionist	1.00	1.00	0.70	0.70
Administrative Support Specialist	2.00	2.00	2.00	2.00
City Clerk	1.00	1.00	1.00	1.00
Total	9.30	9.30	9.18	9.18
Public Works				
Public Works Director	1.00	1.00	1.00	1.00
Senior Project Manager	-	-	1.00	1.00
Project Inspector	1.00	1.00	1.00	1.00
Manager of Engineering Services	1.00	1.00	-	-
Office Manager	1.00	1.00	1.00	1.00
Field Superintendent	1.00	1.00	1.00	1.00
Construction Inspector	2.00	2.00	2.00	2.00
Administrative Support Specialist	1.00	1.00	1.00	1.00
Stormwater Engineer	-	-	1.00	1.00
Forestry Specialist	1.00	1.00	1.00	1.00
Crew Leader	4.00	4.00	5.00	5.00
Maintenance Workers	14.00	14.00	14.00	14.00
Mechanic	1.00	1.00	1.00	1.00
Seasonal Laborers	1.00	1.00	-	-
Total	29.00	29.00	30.00	30.00
Police Department				
Police Chief	1.00	1.00	1.00	1.00
Police Major	-	-	-	1.00
Police Captain	2.00	2.00	2.00	2.00
Police Sergeant	8.00	7.00	7.00	7.00
Police Corporal	4.00	4.00	3.00	4.00
Police Officer	32.00	33.00	33.00	32.00
Executive Assistant	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	-
Dispatcher	6.00	6.00	6.00	6.00
Records Clerk	2.00	2.00	2.00	2.00
Property Room Clerk	1.00	1.00	1.00	1.00
Community Service Officer	2.00	2.00	2.00	2.00
Information Technology	-	-	2.00	2.00
Total	60.00	60.00	61.00	61.00

2020 Budget

FTE Summary by Position

Department/Position	2017 Actual	2018 Actual	2019 Budget	2020 Budget
Municipal Justice				
Court Bailiff	0.25	0.25	0.25	0.25
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk	3.00	3.00	3.00	4.00
Total	5.25	5.25	5.25	5.25
Community Development				
Deputy City Administrator	0.70	0.70	0.52	0.52
Receptionist	-	-	0.30	0.30
Codes Support Specialist	1.00	1.00	2.00	2.00
Building Official	1.00	1.00	1.00	1.00
Code Enforcement Officer	1.00	2.00	2.00	2.00
Building Inspector	1.00	1.00	2.00	2.00
Management Intern	0.50	0.50	0.50	-
Total	5.20	6.20	8.32	7.82
Community Programs				
Assistant City Administrator	1.00	1.00	1.00	1.00
Special Events Coordinator	-	-	-	0.50
Pool Manager	0.35	0.35	0.35	0.35
Assistant Pool Manager	0.50	0.50	0.50	0.50
Guards	14.75	14.75	14.75	14.75
Coaches	1.00	1.00	1.00	1.00
Concession Worker	3.00	3.00	3.00	3.00
Tennis Instructor	0.20	0.20	0.20	0.20
Total	20.80	20.80	20.80	21.30
Grand Total	129.55	130.55	134.55	134.55
Unpaid Positions				
Mayor	1.00	1.00	1.00	1.00
Council Member	12.00	12.00	12.00	12.00
Total	13.00	13.00	13.00	13.00
Appointed/Contracted Officials				
City Attorney/Assistant City Attorney	0.05	0.05	0.05	0.05
City Planner	0.05	0.05	0.05	0.05
City Treasurer	0.05	0.05	0.05	0.05
City Prosecutor	0.50	0.50	0.50	0.50
Municipal Judge	0.50	0.50	0.50	0.50
Public Defender	0.25	0.25	0.25	0.25
Total	1.40	1.40	1.40	1.40

City of Prairie Village, Kansas

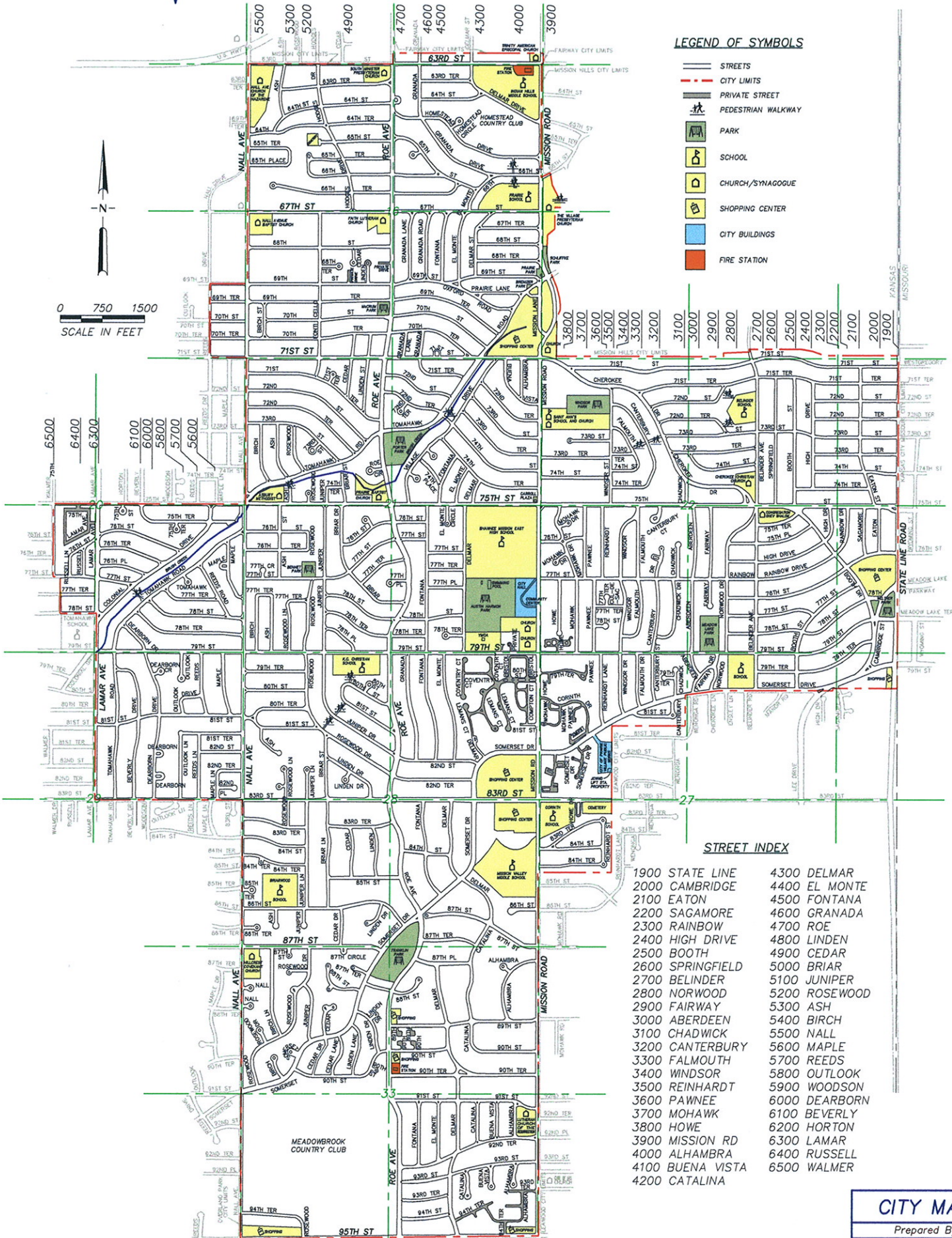
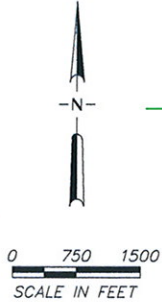




CITY OF PRAIRIE VILLAGE *Star of Kansas*

LEGEND OF SYMBOLS

- STREETS
- CITY LIMITS
- PRIVATE STREET
- PEDESTRIAN WALKWAY
- PARK
- SCHOOL
- CHURCH/SYNOGOGUE
- SHOPPING CENTER
- CITY BUILDINGS
- FIRE STATION



STREET INDEX

- | | |
|------------------|---------------|
| 1900 STATE LINE | 4300 DELMAR |
| 2000 CAMBRIDGE | 4400 EL MONTE |
| 2100 EATON | 4500 FONTANA |
| 2200 SAGAMORE | 4600 GRANADA |
| 2300 RAINBOW | 4700 ROE |
| 2400 HIGH DRIVE | 4800 LINDEN |
| 2500 BOOTH | 4900 CEDAR |
| 2600 SPRINGFIELD | 5000 BRIAR |
| 2700 BELINDER | 5100 JUNIPER |
| 2800 NORWOOD | 5200 ROSEWOOD |
| 2900 FAIRWAY | 5300 ASH |
| 3000 ABERDEEN | 5400 BIRCH |
| 3100 CHADWICK | 5500 NALL |
| 3200 CANTERBURY | 5600 MAPLE |
| 3300 FALMOUTH | 5700 REEDS |
| 3400 WINDSOR | 5800 OUTLOOK |
| 3500 REINHARDT | 5900 WOODSON |
| 3600 PAWNEE | 6000 DEARBORN |
| 3700 MOHAWK | 6100 BEVERLY |
| 3800 HOWE | 6200 HORTON |
| 3900 MISSION RD | 6300 LAMAR |
| 4000 ALHAMBRA | 6400 RUSSELL |
| 4100 BUENA VISTA | 6500 WALTER |
| 4200 CATALINA | |

CITY MAP

Prepared By:



REVISED 5/10/06



CARROLL PLAZA FOUNTAIN
75th STREET and MISSION ROAD



Glossary





Budget Glossary

The Annual Budget for the City of Prairie Village contains specialized and technical terminology, which is unique to public finance and budgeting. This glossary is provided to assist those unfamiliar with municipal budgeting terms to ensure this annual budget is understandable and meaningful to both the general public and the organization.

Accrual Accounting: A basis of accounting in which debits and credits are recorded at the time they are incurred, as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue which was earned on September 30, but for which payment was not received until October 10, is recorded as being received on September 30 rather than October 10.

Actual: When used on schedules in this document, total amount spent as recorded and audited.

ADA (Americans with Disabilities Act): Federal act which requires all City facilities be constructed and remodeled to accommodate persons with disabilities.

Ad Valorem: According to value.

Ad Valorem Tax: A tax computed from assessed valuation of land and improvements.

Adoption: Formal action by the City Council, which permits the City to incur obligations and to make expenditures of resources.

Appropriation: An authorization made by the Governing Body to incur obligations and to make expenditures of resources.

Assess: To value property for the purpose of taxation. The County assesses property every year; that assessment must be used by the City.

Assessed Valuation: A value established for real or personal property by the County Assessor and the State for use as a basis for levying property taxes. In Prairie Village the Assessed Valuation is 25% of appraised value for commercial property and 11.5% of appraised value for residential property.

Balanced Budget: is defined as one of the following:

1. An annual budget in which revenue anticipated is equal to budgeted expenditures. or
2. An annual budget in which a portion of Fund Balance is approved for use to finance a specific capital project or program.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and repayments of principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects such as buildings, streets and bridges. All bonds outstanding at this time in the City of Prairie Village are General Obligation bonds, which are a debt of the City.

Budget: A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal service levels approved by the Governing Body.

Budget Adjustments: A procedure utilized by the City staff and Mayor to revise a line item budget appropriation without changing the program total.

Budget Amendment: A formal procedure for increasing budget appropriations. This procedure, which is established by State statute, requires publication and public hearing before approval by the City Council.

Budget Basis: Modified accrual basis. Expenditures are recognized when commitment is made; revenue is recognized when received.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in preparation, adoption, and administration of the budget.

Budget Glossary

Budget Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council and the public.

CAD: Computer aided dispatch system in the police department.

CAFR: Comprehensive Annual Financial Report.

Capital Infrastructure Program: A plan for capital expenditures over a fixed period of years to meet capital needs of the City. It sets forth each project, or other contemplated expenditures, in which the City is to have a part and specifies the full resources estimated to be available to finance projected expenditures.

Capital Outlay/Capital Project: An expenditure which results in the acquisition of, or addition to, fixed assets and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Structures and Improvements, Equipment; constitutes a tangible, permanent addition to the value of City assets; cost generally exceeds at least \$2,000; does not constitute repair or maintenance; and, is not readily susceptible to loss.

CARS (County Assisted Road System): The County appropriates money for projects on arterial and corridor streets throughout the County. Maintenance projects on those streets are financed with a combination of County CARS funds and City funds.

Cash Basis: State Statute requires budget to be submitted on a cash basis defined as cash on hand on January 1 of the budget year less accounts payable and encumbrances, plus receipts anticipated less expenditures anticipated for the budget year.

Cash Management: The management of cash necessary to pay for government services with investment of temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest return available for temporary cash balances.

CID (Community Improvement District): A defined area within which there is an additional tax or fee to fund improvements within the district's boundaries.

CIP: Capital Infrastructure Program includes replacement and new equipment, as well as infrastructure maintenance and redevelopment.

CDBG (Community Development Block Grant): Federal grant program used from time to time in Prairie Village for ADA compliance projects.

City Council: Two residents elected from each of the City's six wards to make policy decisions for the City.

CPI: Consumer Price Index prepared by the U.S. Department of Labor. It's the federal government's broadcast gauge of costs for goods and services and has far-reaching implications for all sectors of the economy.

Communicator: Telephone system that calls residents in a specific area to alert them to an emergency or crime in the area.

Budget Glossary

Contingency Reserve: The City follows a concept of budgeting for contingencies in several different manners. Each budget includes appropriations for events that are highly likely to occur every year in general, but which may vary in specific location. For example, each year it is reasonable to expect a basic level of building mechanical systems will require repair.

For contingencies which are less likely to occur in a given year, but which are likely to occur over a period of several years, contingent amounts are included in each major fund at a reasonable level. These funds cover revenue shortfall and unplanned expenditures.

For catastrophic emergencies, the State Code allows the City to incur necessary expenditures to respond to the need and to add the amount of emergency costs to the next property tax levy.

D.A.R.E. (Drug and Alcohol Resistance Education): A program designed to educate youths to say “No!” to drugs and alcohol.

Debt Limit: Maximum debt permitted by state statute.

Debt Service: The City’s obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Deficit: Amount by which expenditure exceeds revenue.

Department: A major administrative division of the City, which includes overall management responsibility for program services or a group of related operations within a functional area.

Disbursement: Payment for goods and services in cash or by check.

Elastic Revenue: Revenue source which automatically responds to inflation. Sales tax is an elastic revenue source.

Elected Officials: Mayor and members of the Prairie Village City Council.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures.

Enterprise Fund: Funds a governmental operation which receives revenue through service on a business basis.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained, or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure. An encumbrance reserves funds to be expended.

FEMA: Federal Emergency Management Association – Agency of the federal government responsible for responding to and assisting local governments to deal with catastrophic events.

First Class City: In the state of Kansas, a city is designated as a city of the first class when it reaches a population of 25,000; the classification remains even if the city’s population declines to a level below 25,000.

Five Year Forecast: The City has developed and uses a five-year forecast to evaluate the effect of budgetary and other financial decisions on the City’s overall financial position. The projection model includes major revenue sources, expenditure categories and the effect of annual operations on the fund balance.

Fixed Asset: Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment. (See “Capital Outlay/Capital Project” for additional information).

Franchise Fees: Changes to utility operators for use of City right-of-way.

Budget Glossary

Full Time Equivalent Position (FTE): A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working 20 hours per week would be equivalent to .5 of a full-time position.

Fund: An accounting entity, which has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

Fund Balance: Fund balance is the excess of assets over liabilities and is therefore also known as surplus funds.

Designated Fund Balance is appropriated for encumbrances and/or use in the future.

Undesignated Fund Balance is the amount which has no claims against it and is available for use.

Gateway Inspection: Routine patrol to record code violations as viewed from the sidewalk.

General Fund: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund finances most of the basic operating services.

General Obligation Bonds: Bonds that finance a variety of public projects such as street, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government.

Generally Accepted Accounting Principles (G.A.A.P.): Detailed accounting standards and practices for the state and local governments as prescribed by the Governmental Accounting Standards Board (GASB).

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

Governing Body: Mayor and members of the City Council.

Grant: A contribution by government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Inelastic Revenue: Revenue source that does not automatically respond to inflation. User fees are inelastic revenue sources.

Infrastructure: Streets, curbs, storm drainage system, traffic system, sidewalks, and City owned buildings, parks and park structures.

Intergovernmental Revenue: Revenue received from another government for a specified purpose. In Prairie Village, these are funds from Johnson County or the State of Kansas.

JTL: Junior Tennis League for youth sponsored by the City.

JIAC – Juvenile Intake and Assessment Center: County—run facility to provide specialized services for juveniles.

K.B.I.: Kansas Bureau of Investigation, a State agency that investigates major crimes.

K.I.B.E.R.S.: Kansas Incident Based Reporting Systems – a computer based system through which cities report crime statistics to the State.

K.S.A.: Kansas Statutes Annotated. Laws of the State of Kansas.

Budget Glossary

Levy: (verb) To impose taxes, special assessments, or service charges for the support of City activities.
(noun) Total amount of taxes, special assessments or service charges imposed by a government.

Line Item Budget: A budget that lists each expending category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

MARC: Mid-America Regional Council -- serves as the Council of Governments and the Metropolitan Planning Organization for the bistate Kansas City region.

Metro Squad: Consortium of police departments in the metropolitan area directing efforts for major crime events.

Modified Accrual: Basis of accounting in which expenditures are recognized when commitment is made and revenue is recognized when received or measurable.

N/A: This is an abbreviation for "information not available" and/or "information not applicable."

NPDES (National Pollutant Discharge Elimination System): Federal program developed to provide accountability for pollution in streams, and storm drainage system.

NIMS (National Incident Management System): NIMS is required training for all City officials and employees as preparation for emergency situations.

Notify JoCo: A Mass notification system designed to keep Johnson County residents, businesses, and others informed of emergencies, including weather warnings, water main breaks, public safety alerts, and natural disasters.

Objective: Desired output-oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Operating Budget: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

PM: Preventive maintenance for vehicles and equipment.

Part I and Part II Crimes: Established by the FBI's Uniform Crime Reporting System. Part I crimes are major crimes, which consist of homicide, rape, robbery and aggravated assault. Part II crimes are property crimes, which consist of burglary, auto theft, arson, etc.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of a program.

Policy Statement: Policies adopted by the Governing Body, which become the operating plan for a program.

Program: A group of related activities performed by an organizational unit for the purpose of accomplishing a service for which the City is responsible.

Property Tax: Property taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reappraisal: The County Assessor reviews values of property in the County every year, changing those that have increased or decreased in value.

Budget Glossary

Revenue: Funds the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Reverse 911: Telephone system which will call residents in a specific area to alert them to a crime event. (Also referred to as Communicator).

Reserve: An account used to indicate a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Risk Management: An organized attempt to protect a government's assets against accidental loss.

Roundabout: A type of intersection designed in the round to slow traffic and traffic movements.

School Resource Officer (SRO): An officer assigned to high school and junior high schools in Prairie Village to interact with students and to prevent problems in and around the school. The position is partially supported by a grant from the school district.

Service Requests: Requests from citizens for maintenance/repair of City infrastructure. Each request is recorded, evaluated and appropriate action taken. A survey is sent to resident after work is completed to determine satisfaction level.

SIU (Special Investigations Unit): A program of undercover police officers who investigate drug violations.

SMAC (Storm Water Management Advisory Committee): A group that allocates revenue to City projects from a county 1/10 cent sales tax. The grants are referred to as SMAC grants.

Source of Revenue: Revenues are classified according to their sources or point of origin.

Surplus: Amount of revenue which exceeds expenditure.

Tax Rate: A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

TIF (Tax Increment Financing): A method of financing established in accordance with K.S.A 12-1770 et seq. This method allows cities to help redevelop property through private investment. Revenues for this method are derived from the increased property tax payments (increment) caused by the higher assessments on the redeveloped property.

Transient Guest Tax Fund: A fund established in accordance with K.S.A 12-1698 to account for revenue derived from transient guest tax levied upon the gross rental receipts paid by guests for lodging in the city. Expenditures are limited to be used for promotion of tourism, conventions and economic development.

User Fees: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

